



TOWN OF
VICTORIA PARK

Annual Report

2014-2015





Cover image: © Fieldey 2015, mural at The Good Store, 363-367 Albany Highway
This image: © James Giddy 2015, mural at The Good Store, 363-367 Albany Highway

JAMES
GIDDY
ARTIST

Introduction

The Town of Victoria Park is embarking on a transformation to reshape itself to better suit the needs of its ratepayers. The vision for the Town's transformation is a change in the way local government operates, is structured and how it engages with the community.

We strive to do things differently and look to truly embrace our unique personality. The Town is proud to lead the way in creating communities that thrive in an open and vibrant environment.

Our residents embody these values and represent a culturally diverse and socially engaged community. Our streets are full of energy and excitement – from our entertainment hubs to our neighbourhood streets and recreation zones.

The Town is a truly fantastic place to live, work and play. People are what make places great, and the Town is committed to delivering community benefits that strengthen our relationships and contribute to our vibrant lifestyle.

These are exciting times for the Town and we plan to bring the community on the journey.



Mayor's Message



What a rollercoaster ride the year has been with the highs and lows of reform. I would like to thank each and every staff member from the Town who worked on the Local Government Reform Project. Over 30 strategic project groups were set up and consisted of staff from both the Town and the City of South Perth, working

together constructively to progress the creation of a new city.

While the State Government has decided to abandon its local government reform goals, the valuable work done to date will not be lost, as we can use the lessons and put the findings towards improving the way we do business, to ultimately provide a better service to our community.

With reform now behind us, I look forward to the years ahead and to focusing on being the best Council we can be to provide our community with the exceptional level of service they want and deserve.

Every year the Town strives to achieve its vision of a vibrant lifestyle and I would like to thank the Elected Members and staff for their dedication in making this happen, and for their commitment to the community.

A handwritten signature in black ink that reads "T. Vaughan". The signature is written in a cursive, flowing style.

His Worship, the Mayor
Trevor Vaughan

CEO's Foreword



The past year has been a challenging one as we moved along with local government reform, only to have it come to a halt in February. I am very proud of our staff who were completely on board with reform and worked hard with the City of South Perth to make it happen.

Thank you all for your efforts.

Progress made during reform will not be lost. Coming through this process we have identified areas to focus on going forward, and we will now enter a transformation period where we will take the information we have discovered and use it to change the way we approach business in order to reach our potential.

Aside from reform, something that has progressed significantly is the Lathlain Precinct Redevelopment Project. With the completion of Zone 4 of the Project – Lathlain Place Streetscape Upgrade – we can see the beginnings of the complete transformation of the area into a vibrant sport and recreation hub for the Lathlain community.

Over the past year it has been necessary to divert attention away from some of our projects to focus on reform. Over the next couple of years we will be performing a major review of our Strategic Community Plan, with the aim of re-evaluating our priorities to ensure that we are a customer-focused organisation providing the best possible service to our community. I am committed to bringing our community on the journey with us.

A handwritten signature in black ink, appearing to read 'A Vuleta'. The signature is fluid and cursive.

Chief Executive Officer
Anthony Vuleta

Who we are

There are

38,135

people living in Victoria Park, which represents a growth of 453 from the previous year.



The median age of our population

34

years

Of the

23,681

of people who work in the Town 11.8% also live here.

48%

of housing is medium to high density.

There are

15,773

dwellings in the Town with 14,101 of these occupied

31.4%

of our households are made up of lone people, and 19% couples with children.



40.5%

of the Town's residents were born overseas with 27% coming from backgrounds where English is not spoken as a first language.

Our vision is Victoria Park - Vibrant Lifestyle

Our mission is portrayed through four key areas:

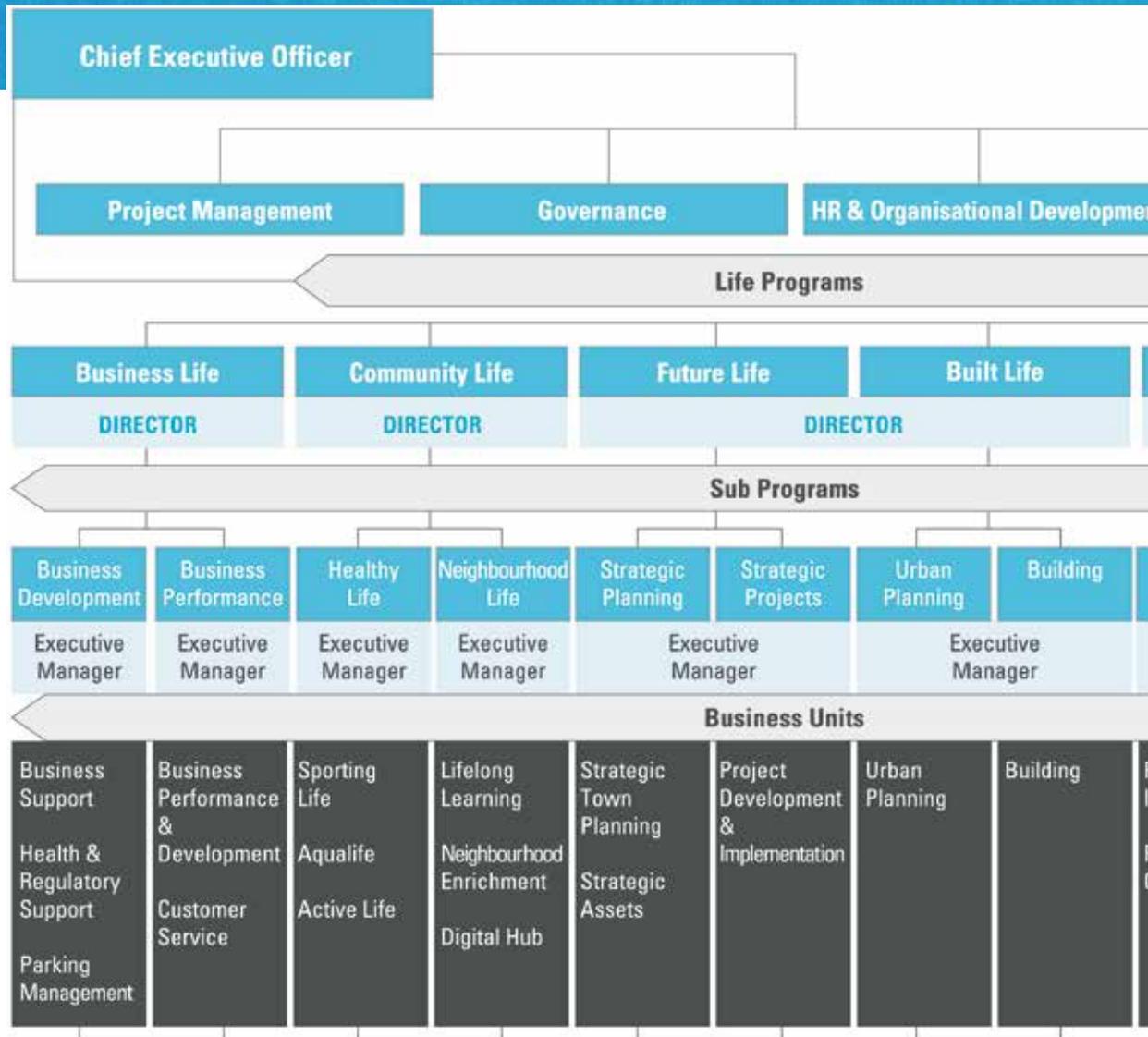
- Creativity...that we embrace and live
- Attractiveness...of the Town to people and business
- Friendliness...through welcoming and listening
- Environmental...sustainability that is reflected in the way we make decisions

Our values are: Positive, Inspirational, Caring.

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Organisational Structure



YOUR COUNCILLORS



Trevor Vaughan
Mayor
Term exp: 10/15



Cr Claire Anderson
Deputy Mayor
Term exp: 10/15



Cr John Bissett
Term exp: 10/15

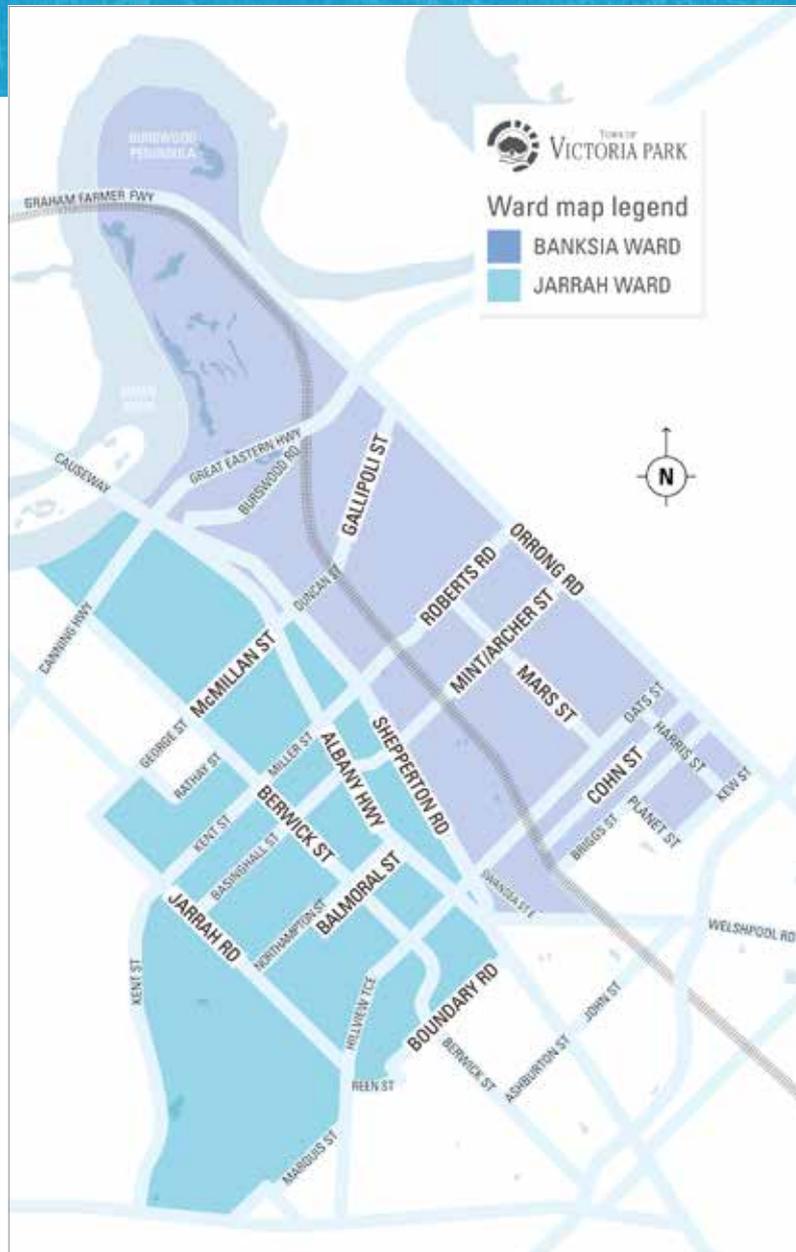
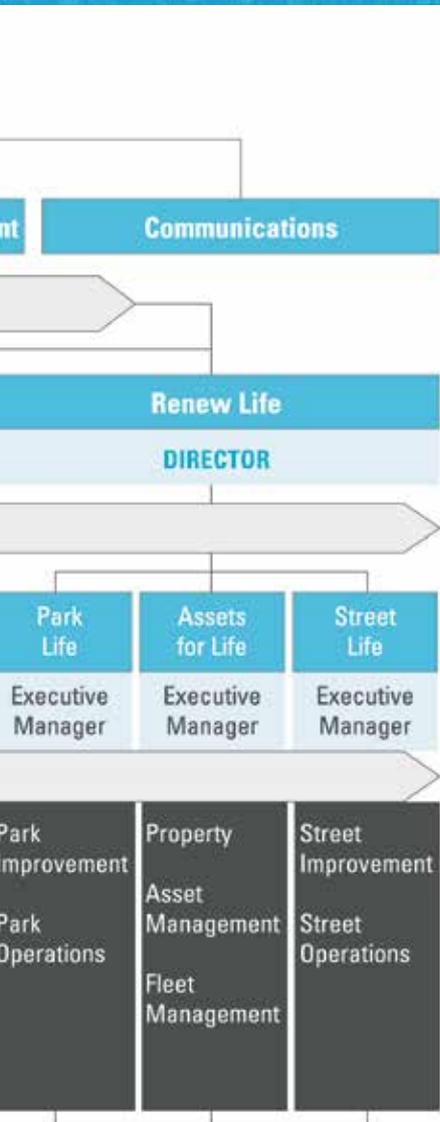


Cr Keith Hayes
Term exp: 10/17



Cr Mark
Term exp: 10/15

Your Wards



Banksia

Cr Mark Windram
Term exp: 10/17



Jarrah

Cr Vince Maxwell
Term exp: 10/17



Jarrah

Cr Vin Nairn
Term exp: 10/15



Jarrah

Cr Brian Oliver
Term exp: 10/17



Jarrah

Cr Vicki Potter
Term exp: 10/15

The Year in Review

CEO Office

COMMUNICATIONS AND MARKETING

The Communications and Marketing Unit's primary role is to manage the brand and reputation of the organisation and the Town.

We do this through managing internal and external communications and in particular:

- Strategic media relations
- Outgoing sponsorship
- Stakeholder event management including civic events (mayoral)
- Facilitation of strategic partnerships
- Speech writing
- Crisis communications
- Writing and producing the Life in the Park newsletter and eNewsletter

- Developing internal and external marketing or communications plans for projects
- Managing the Town's advertising
- Designing all collateral
- Project communication and marketing
- Staff eNewsletter and other internal notices
- Managing the Town's digital profile and presence, such as Twitter, Facebook, Instagram and our website





Whilst continuing to deliver these services during the past year, the Unit has been heavily involved in local government reform, in particular, conducting a communications audit, developing internal and external strategic communications plans and delivering these plans until reform ceased.



DEVELOPING DIGITAL

The Town has a mature digital presence through channels such as Facebook, Twitter and YouTube and has more recently introduced an Instagram profile. These channels work in conjunction with traditional ones including hard copy publications, speeches, face-to-face communications and public forums to raise awareness about the Town's activities and act as a two-way communication channel to engage the community on topics of interest.



STRATEGIC MEDIA RELATIONS

The Town has achieved an excellent rate of coverage of positive news stories and managed to diffuse and set the record straight on areas of concern through leveraging strong relationships with key journalists and executing clear media messaging. This was particularly relevant during reform where the Town's voice was heard more clearly through media channels than in the past.



The Year in Review

CEO Office

COMMUNICATIONS AND MARKETING CONT.

EVENTS

Building key relationships through strategic events and hospitality serves to build brand equity and identify opportunities for the Town to partner with others to achieve its aims.

The ANZAC Day Dawn Service attracted a record crowd to Memorial Gardens where a special Centenary service was held. Key features of the event included Albert Facey's great grandson speaking on his behalf, Squadron Leader Mark Levitt speaking on behalf of the RAAF and the presence of Army and Air Force Cadets complementing the Scouts and Guides forming the catafalque party. The Victoria Park RSL and Rotary, as well as representatives from Kent Street Senior High School and Ursula Frayne Catholic College, contributed to the event's success.

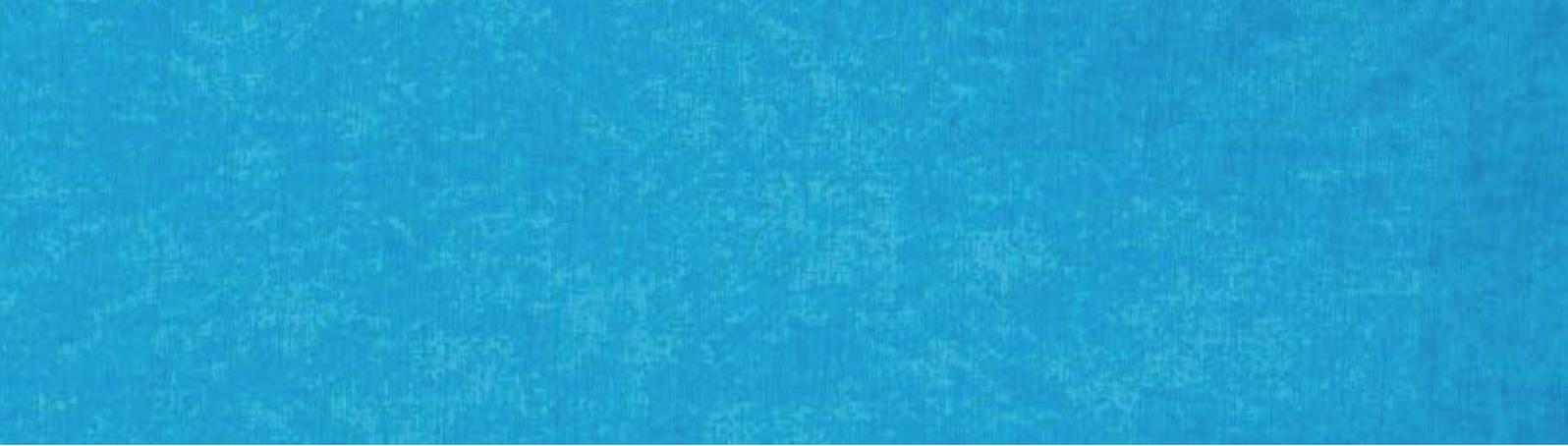
The Town sponsored Perth Garden Festival, Eventing in the Park and Million Paws Walk community events held on the foreshore.

The Town's support of these events raised the profile of the Town and provided tangible benefits to our ratepayers and residents.

MARKETING/PROMOTIONS

The Unit has worked diligently over the year to consistently produce high quality marketing and promotional materials for Town events and programs. The Unit also provides marketing assistance and direction to major projects, Victoria Park Library and Town Leisure Centres.

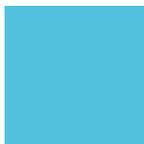




PUBLICATIONS

The Town's quarterly newsletter *Life in the Park* is written and designed in-house. There has been a continued focus over 2014/15 on featuring local not-for-profits through a front cover picture and inside cover feature story. This has been positively received by the community and has helped promote these organisations.

The Unit has also worked closely with other business units to continue developing several regular eNewsletters including *Good Call*, a Human Resources internal newsletter, and *Food in the Park*, from the Health team distributed to local businesses. Over the year, many corporate documents have also been proof-read, edited and designed to ensure a consistent look and voice is applied to all corporate documentation and publications published internally or externally.



The Year in Review

Project Management

The Town Project Management Office has the Mission:

"Deliver successful projects to the community and the organisation that are aligned with the Town's strategic direction: the right people, using the right tools, delivering the right projects."

TRAINING AND SUPPORT

The Project Management Team started 2014 by seconding a new officer into the team. This is the third internal secondment opportunity which aims to draw on the skills of staff working in other areas of the organisation.

Training provided by Central TAFE through the National Development Workforce Fund has provided a wide range of Town staff with training in project management as a core competency, and also a Certificate in Project Management.

This program has been integral to the development of the planning and organisational skills of key staff across various Program areas.

ALBANY HIGHWAY ACTIVATION

The Albany Highway Activation program has continued with great success. Remaining 'strategically principled, but tactically flexible' has ensured the program focus has continued to be on small wins and experimental projects aimed at attracting people to 'the strip'. The objective of the Albany Highway Activation program remains to activate the strip through initiatives that are informed by the following principles:

- A vibrant place day and night
- Connecting community socially and physically-for one another, the environment and our town
- Exposure to many cultures and experiences.



Below is a timeline of the implementation of Albany Highway Activation projects completed in the last 12 months:



The initiatives highlighted above are those projects in which the Town partnered with The Vic Park Collective. Working with the Vic Park Collective and other community organisations provides:

- Reach into the community
- Genesis and planning of ideas within the community
- Delivery of projects within a short time frame
- Capacity building in the community.

The Project Management Office is committed to growing relationships with community partners that will ensure that the work done along Albany Highway and elsewhere within the Town remains relevant and continues to meet the needs of our diverse, vibrant community.



The Year in Review

Project Management cont.

LOCAL GOVERNMENT REFORM

The State Government's program of amalgamating metropolitan Councils came to a conclusion on 17 February 2015, with the Premier and Minister for Local Government announcing that the Government was abandoning the process, four months out from the proposed date of amalgamations. The Project Management Office was involved in the design and delivery of the proposed amalgamation process over the preceding 18 months, in collaboration with the City of South Perth and the City of Canning. Following the Government's announcement that it would abandon the amalgamations, the focus of the Project Management Office has shifted to closing-out the amalgamation processes that

were in-train, along with identifying ways to capture value from the work undertaken in collaboration with neighbouring Councils.

TOWN CENTRE REDEVELOPMENT

The concept of redeveloping the East Victoria Park Town Centre has existed in various forms for well over a decade. The common thread over this period has been a vision to develop a vibrant hub of mixed activity and land uses close to the Albany Highway precinct. In 2014, with the possibility of amalgamation with the Councils of South Perth and Canning fast approaching, Victoria Park Council decided to advance this project while it still had tenure over the land. A Business Plan was developed late last year and community consultation was



undertaken between December 2014 and February 2015. Due to the high level of interest from the local community, the consultation period was extended, and following a public meeting in February 2015, Council decided that wider and more engaging community input was needed, so a decision was made to stop the project.

Although the project has ended, the Town will be taking actions to close-out the work undertaken so far. This will include a review of all the feedback received on the project to date, a review of how these types of projects can be run better in the future and a review of our community and stakeholder engagement policies and procedures with a view to improvement.



The Year in Review

Governance

GOVERNANCE FRAMEWORK

The Town has in place a corporate governance framework endorsed by the Council to ensure the services and facilities provided are by proper and democratic government, to the broad range of people who have a stakeholder interest in the region, including residents, commercial and retail business, those people who work within the district, and local, national and international visitors.

Governance is an important concept and impacts on all sectors of the community. The practice of good governance is increasingly seen as critical for ensuring that:

- The organisation meets legal and ethical compliance
- Decisions are made in the interests of all stakeholders
- The organisation behaves as a good corporate citizen



The Year in Review

Human Resources

ORGANISATIONAL CHANGE

The Town of Victoria Park Employee Engagement Survey 2014 results highlighted the overall satisfaction with working at the Town of Victoria Park was very high with the vast majority (91%) of employees being satisfied with working for the Town. Overall satisfaction continued to show significant improvement, up from 76% in 2012, which in turn was up from 58% in 2010.

The survey highlighted that 81% of employees exhibited positive perceptions regarding the Town of Victoria Park's organisational culture and climate.

The ongoing organisational change program continued during the year, culminating in the Town of Victoria Park receiving the 2014 Human

Synergistics Culture Transformation Achievement Award for its culture transformation from 2009 to 2013.

Staff turnover for the year was up on the previous year, but still below the average for local government. In 2014/15 the Town experienced an 18.4% staff turnover.

The Human Resources and Organisational Development team has focused on key initiatives including a review of Human Resource policies and procedures. A number of policies have been reviewed and updated to reflect best practice and industry standards, including Mentoring Policy, Recruitment and Selection Guidelines, Information Systems, Email and Internet Policy.



The Year in Review

Human Resources cont.

TRAINING PROGRAM

The 2014/15 financial year saw a focus on employee training to support reform. This included ongoing leadership development through the Cultural Optimisation Program, as well as equipping employees in managerial or supervisory positions for potential career progression, or movements within the amalgamated council.

As highlighted in the 2014 Annual Report, the focus for the past year included core competency training. A total of 21 employees were nominated and enrolled in the Diploma of Project Management in 2014, with completion pending in 2015. A total of 18 employees were nominated and enrolled in the Diploma of Management in 2014, with completion pending in 2015. The purpose of the core competency completion of project management and frontline management training was identified as a career development initiative in line with the results of the Town's Employee Engagement Survey conducted in 2014.

The Cultural Optimisation Program as delivered by Veraison Development provided regular coaching sessions for the Strategic

Management Team, Executive Management Team and Business Unit Managers during the second half of 2014. The cross-functional Cultural Optimisation Group (COG 6) was also supported with coaching and regular meetings in conjunction with the City of South Perth counterpart group in launching the inaugural combined COG 1 City of South Park, now discontinued. COG 6 also delivered an organisation-wide staff development conference held in May 2015. The Cultural Optimisation Program is planned to be continued into the next financial year.

In adherence with recommended practice under Australian legislative requirements, Equal Employment Opportunity and Disability Inclusion workshops were held in April 2015, capturing around 80 employees from all program areas of the organisation. Grievance and Contact Officer training was also provided in June 2015 in conjunction with the recently updated Grievance Policy and Procedure. In addition, information sessions on mental health in the workplace were run by *beyondblue* for all interested employees.





RECRUITMENT/SELECTION

In 2014/15 a total of 19 positions were externally advertised within the Town. A strategic approach was taken to transition from traditional channels of job advertisement and focus more on the digital space, with the majority of roles being advertised on SEEK and LinkedIn. The Town has a very prominent online presence, and the use of social media such as Facebook, Twitter and Instagram has assisted the Town in becoming a sought after place to work.



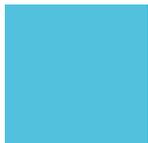
HEALTH AND WELLNESS

In 2014/15 the Town offered a range of health and wellness initiatives to employees including weekly yoga classes, health assessments, flu injections and fruit at work.



The *beyondblue* team conducted information sessions for all staff including tailored training sessions for the Strategic Management Team and Business Unit Managers. The sessions provided employees with information about mental health issues and provided tools and techniques to help colleagues.

The Town of Victoria Park Employee Engagement Survey 2014 results highlighted that 83% of all employees have positive perceptions regarding work-life balance policies and principles at the Town of Victoria Park. The survey also showed the vast majority (91%) of all employees surveyed hold positive perceptions regarding the work environment and safety at the Town of Victoria Park.



The Year in Review

Human Resources cont.

OCCUPATIONAL HEALTH AND SAFETY

2014/15 saw the Town of Victoria Park's staff incident rate drop by 6%, which is a great achievement considering we had an increase in FTE. We will be striving to record even fewer incidents as we head into the 2015/16 year.

One of the Town's OHS focuses over the next year is mental health. We have already completed the inspirational *beyondblue* National Workplace Program and are soon to be carrying out mental health communication training for all relevant staff. This training has the benefit of providing up-to-date information to allow us to continue to provide a caring professional service not only to the community, but to our workplace and families as well.

ORGANISATIONAL DEVELOPMENT

Integration of business goals, operational performance and performance management was a key outcome for the year.

The annual Performance Development System was modified to link business unit goals and outcomes to the operational goals of all staff, and to provide better performance monitoring and feedback through regular meetings and improved communication.

The Organisational Development Coordinator continued to work with business units and managers to improve business planning, and operational efficiency through process improvement and service delivery.

Leadership and management development was focused on staff support issues, and the development of a more responsive operational culture in line with the Town's values and mission statement.



FOCUS FOR NEXT YEAR

The Town of Victoria Park received the 2014 Human Synergistics Culture Transformation Achievement Award for their culture transformation from 2009 to 2013. The focus for the next 12 months is the continuation of culture transformation and the Town's aim is to be truly people focused, by maintaining a commitment to investing in people and delivering outstanding services to people in the community.

The focus for the Human Resources and Organisational Development team (HR&OD) for 2014/15 will be assisting the IPRF Project Manager with the development, management and review of the Town of Victoria Park's Integrated Planning & Reporting Framework 2017 Project, in particular the integration of the Workforce Plan.

HR&OD will also provide support for staff during the operational review process, and maintain our ongoing commitment to improving the safety, health and wellness of our staff.

The focus of the training program for the 2015/16 financial year will be the roll-out of a Coaching and Mentoring Program initiative. There will also be a large focus on training all employees in managerial or supervisory positions on the core competency of Performance Management. Internally, the Human Resources and Organisational Development business unit are planning to hold various HR-Awareness employee consultation and information sharing workshops around existing and soon to be updated policies and procedures, including Recruitment and Selection, Social Media, Information Systems, Email and Internet use (Including Wi-Fi) and Paying Out of Personal Leave.

Based on results from the Town of Victoria Park Employee Engagement Survey 2014, Human Resources will focus on initiatives to improve career aspirations for employees and address their desire for future prospects for promotion.



Community Life

Neighbourhood Life

DIGITAL HUB

The Victoria Park Digital Hub opened to the public in January 2013 after a joint infrastructure investment using allocated Federal grant funding and a substantial contribution from the Victoria Park Council.

The Federal funding for the Digital Hub project ended on 28 February 2015. Following a unanimous and landmark decision from the Town of Victoria Park Council, the Digital Hub became an official facility of the Town.

The Digital Hub project's aim continues to be to provide digital literacy training to residents in the local community to encourage them to participate in the NBN-enabled digital economy. The Victoria Park Digital Hub also actively demonstrates and promotes new and innovative opportunities presented by the use of the NBN and high speed broadband and shows how households can take advantage of these opportunities by connecting to the NBN at home.

As a consequence, we also help to address the widening gap between those who engage with online technologies and those who don't – bridging the digital divide. We intend to lessen the gulf between the information haves and have-nots. We are now seeing new technologies and services that are being deployed within the digital domain only, thereby isolating the disadvantaged sector of society from opportunities these newer services create. Digital inclusion facilitates access to information and services, and strengthens the social connections through which emotional and practical resources are shared.

The main drivers for the continual development of additional training sessions are the exponential technological proliferation (especially the growing availability of low to mid-range tablets at an affordable cost), the response from the community to actively seek to join the fibre network, the demise of Windows XP, and low digital security awareness across the Town.





The high level of demand for the Hub's services is growing. Its popularity among the general public has put a strain on the number of staff needed to meet the demand. The Hub is manned by one full-time staff member and 11 part-time volunteers who donate a total of 66 hours per week. Even at minimum wage, this equates to over \$50,000 of service per year. It has become very clear that the recruitment and retention of volunteers is our highest priority. We are able to recruit directly from the local community, targeting those individuals who have the technical skills required and the ability to empathise with and mentor new clients.

A small sample of the partnerships we have nurtured over the previous two years is:

Back to Work Partners

PVS Workfind, Centrelink, Options Employment, Work Australia, Red Cross, Association for Services to Torture and Trauma Survivors, Disability Services Commission.

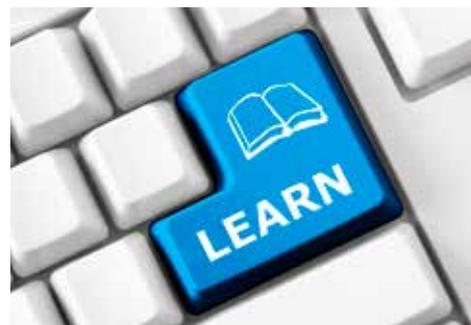


Community Groups

Probus, Victoria Park Rotary, Victoria Park Community Garden Association, The Homestead Victoria Park Community Centre, Rowethorpe Retirement Village, Victoria Park Youth Association, Perth Bookkeepers Association, Energy West Retirees Association.

Based upon the evident demand for the services of the Victoria Park Digital Hub, and upon its successes in making a real and palpable difference to the economic wellbeing of our local residents (to date over 68 clients have achieved employment after undertaking our Back to Work digital literacy sessions), we presented a business case to Council recommending that the position of Digital Hub Manager be listed on the Long Term Workforce Plan and that the Victoria Park Digital Hub be continued as a permanent community facility. The vote was positive and unanimously in favour.

In spite of a high level of advertisement and marketing of the Hub, we are still finding large



Community Life

Neighbourhood Life cont.

pockets of need for our provision. Our registrations are currently higher than at any point during the project. The long-term unemployed, people returning to society from drug or alcohol addiction, ex-offenders, refugees who previously had no access to technology and people moving from the Wheatbelt are all groups we are helping. Through discussions with community groups that cater for these demographics, it has become apparent that there is no dedicated and concentrated digital literacy training available at present and this is something we wish to change.

KPI 1: Use of Digital Hubs by the Community

The Digital Hub program has exceeded expectations on community use. The KPIs set out within the Funding Agreement for the Town of Victoria Park Digital Hub were met within the first month of operation and never dipped below target. Over the lifetime of the project we were charged with the delivery of 480 group sessions and we delivered 592 (123%), and the delivery of 960 one-to-one sessions and we delivered 1602 (169%).

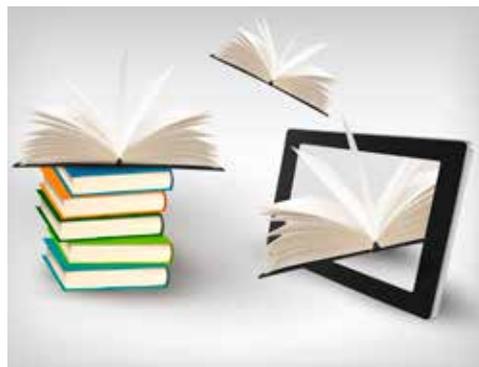


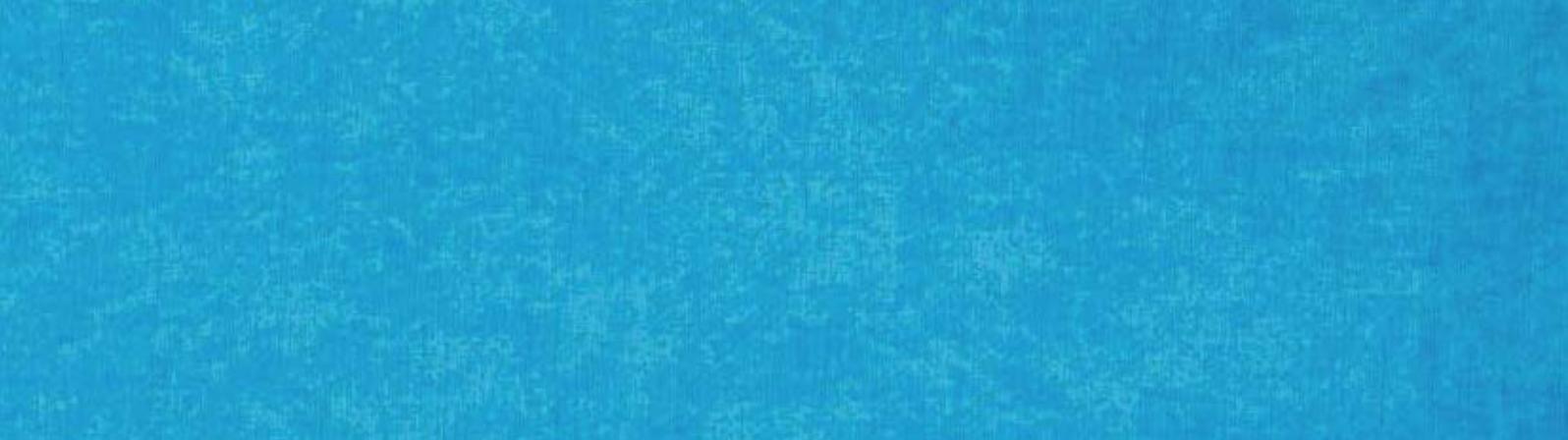
KPI 2: Communicate the benefit and opportunities presented by high-speed broadband and the NBN

The Victoria Park Digital Hub has clearly and emphatically met the criteria in communicating the benefits of high-speed broadband to the residents and local businesses within Victoria Park.

We continually give advice to clients regarding the process of connecting to NBN, contacting ISPs and negotiating termination points, placement of modems and the use and benefits of Wi-Fi within the home.

Our entire program of services and sessions leverage the benefits and opportunities presented by high-speed broadband and the NBN. We have promoted the value and flexibility of video conferencing over high-speed broadband to a range of organisations including The City of South Perth, Centrelink and the Department of Health.





KPI 3: Increased online engagement as a result of engaging in a Digital Hub

The vast majority of our clients experience greater online engagement as a result of attending the Digital Hub. Some examples to illustrate this point are: a large number of clients selling items on Gumtree, many clients booking holidays online, clients becoming connected to distant family and friends via Skype, social media and email.

A high percentage of our clients now conduct online purchases with confidence due to our sessions on online shopping and cyber security. We have helped local residents in the electronic lodgement of building applications to the Victoria Park Council and to pay bills online.



LIFELONG LEARNING

The Lifelong Learning objective of the Community Life Program is to provide opportunities for lifelong learning for all sectors of the community through the provision and connection to information.

Our key projects and services aim to see the provision, operation and delivery of local history and library services to encourage and engage the community with opportunities to explore ideas, interact with others, discover the Town’s history and become lifelong learners.

Highlights from the year include:

Library Buzz Week

The Library Buzz Week programs showed continued success, offering the community the opportunity to explore their Library with a great range of events and activities for



Community Life

Neighbourhood Life cont.

everyone. Buzz Week programs are held on a quarterly basis when Victoria Park Library hosts a series of special events for children and adults.

Talking the Beat

Officers from the Kensington Police Station started visiting the Victoria Park Library in July for a monthly morning tea, to provide an ongoing visual police presence in the community and also to hear any concerns or comments from local residents. This new initiative offered residents the chance to come and have a coffee and meet their local Police Officers.

National Novel Writing Month (NaNoWriMo)

In 2014 the Library services of seven Local Governments joined forces to present the *NaNoWriMo* 'Write along the Highway' project. Participating Local Government areas were: City of Armadale, City of Gosnells, Town of

Victoria Park, Shire of Serpentine-Jarrahdale, City of Cockburn, City of Melville, City of South Perth.

NaNoWriMo is for aspiring writers who are challenged to produce 50,000 words of a novel during the month of November. The Library organised write-ins each weekend, with writers coming together to write and encourage one another. Each council organised one event during November. The aim was to provide inspiration for writers to meet with and listen to the experiences and advice of professional novelists. A combined council *Write Night* event rounded out the program.

Star Wars Reads Day

The Victoria Park Library celebrated *Star Wars Reads Day*, an international event that celebrates reading and Star Wars. Stormtroopers and Jawas presented stories and completed a craft activity with the participants.



Library Building 20 Year Anniversary Celebration

The Victoria Park Library is celebrating 20 years in its current location at 27 Sussex Street, East Victoria Park. The Library was officially opened on 2 November 1994. Throughout the month of November the Library's anniversary was celebrated in a number of ways, including:

- Allowing members to borrow 20 items, an increase from the usual 12 items
- All members who loan items during the month were automatically entered into a raffle draw to win a Library gift hamper
- A display of old photos of the Library that showed how it has changed over the past 20 years.



Community Life

Youth Services

YEAR ONE LIBRARY LION PROGRAM – TERM 1, 2015

The Year One Library Lion Program aims to enrol all Year One children in the Town of Victoria Park as library members.

This year all nine local primary schools were involved with approximately 469 students exposed to a Storytime with the Youth Services Librarian. Of these, 182 students signed up to the Library Lion Program and received a special Library Lion pack.

Through the program, 109 Year Ones registered as new library members and 82 family members also joined the library, resulting in a total of 191 new Library members. Approximately 90 children attended the Year One Library Lion Celebration.

Not only does the Library Lion Program create new library members and promote the joy of reading, it also raises the profile of the Library in the community and strengthens its relationship with local schools.



NATIONAL YOUTH WEEK

This year's National Youth Week event was a Resilience Workshop presented by Adam Przytula from Armed For Life. The event was targeted at youth aged nine to 17 years, and it received a total of 32 attendees.

ANZAC CENTENARY EVENT

To commemorate the Centenary of the outbreak of the First World War, the Victoria Park Library invited local school children to a special ANZAC event. Author Mark Greenwood presented two consecutive sessions titled *Animal War Heroes*. The event was in high demand with 79 children attending the first session and 120 children the second session. Home-schooled families also attended.

TEDDY BEARS' PICNIC

Our special guests were Town of Victoria Park's CEO Anthony Vuleta and storyteller extraordinaire Clare Stace. Anthony shared the National Simultaneous Storytime book *The Brothers Quibble* by



Aaron Blabey, and Clare performed a special Hungry Caterpillar show. Children enjoyed a petting zoo, face painting, craft activity, photo booth and games, and went away with a special balloon and some tiny teddies. A total of 75 children plus their families attended.

BABY RHYMETIME

Two consecutive Baby Rhymetime sessions are held every Friday during school term for babies aged zero to 24 months. The sessions attracted 1,847 baby attendees (plus their parents) in the 2014/15 year. Due to such consistently high participation, an extra session was added this year.

STORYTIME

Storytime is held every Tuesday and Thursday morning for children aged two to five years. Storytime attracted 1,471 children (plus their parents) from July 2014 to April 2015.

BEGIN WITH BOOKS INFORMATION SESSION FOR NEW PARENTS

Begin with Books was a new initiative for the year with the objective of introducing books and literacy to mothers and babies. Parents enjoy a tea or coffee while learning about the services and resources available to them. The Youth Services Librarian shows new parents how to join the Library and introduces ways to encourage early literacy.

CHILDREN'S BOOK WEEK - AUGUST

Children's Book Week (CBW) is an annual event held throughout Australia to promote children's enjoyment of reading. The theme for 2014 was *Connect to Reading*. The Town of Victoria Park Library hosted a comprehensive program of events to celebrate Book Week in 2014, including presentations to local school groups by Western Australian authors Norman Jorgensen and



Community Life

Youth Services cont.

Deb Fitzpatrick, plus a special CBW show by Josephine Bacon. The Library also created a *Connect to Reading* display, held its annual colouring competition, and the Youth Services Librarian visited local Kindergarten and Pre-Primary students.

Of the 14 local schools in the Town, 10 accepted the invitation to participate in Book Week activities offered by the Library. In total, 1,722 students were involved in at least one aspect of CBW celebrations. Not only does Children's Book Week promote the joy of reading to children, it also raises the profile of the Library in the local community, and relationships with local schools are further strengthened.

CHRISTMAS STORYTIME

A final celebration is held in December for all the Storytime children who have attended over the year. At this year's Christmas Storytime, we had 59 children and their parents attend.

COMMUNITY ENGAGEMENT WITH OUTCENTRES

After the Dyslexia SPELD Foundation moved in to Park Centre, the Library seized the opportunity to partner with them in the provision of early literacy sessions for parents as well as an all-day Boost Workshop held in the Library.



Community Life

Local History

COMMEMORATIVE RECOGNITION: ALEC BELL PARK

In 2014 the Town received an application for posthumous Commemorative Recognition of Mr Alec Bell, a local resident who was called up for National Service in Vietnam on 13 July 1966. Alec, a platoon medic, was killed as a result of wounds sustained during enemy contact on 28 January 1968. He was just 21 years old.



The request was for Hampshire Reserve in East Victoria Park to be renamed Alec Bell Park. With great support from the local community, the request was approved unanimously by the Culture and Local History Working Group, and Council in August 2014. Renaming of the park was officially approved by the Geographic Names Committee in November 2014 and an official renaming ceremony was held in Fraser Park on Friday, 27 March 2015, just two days before Alec's birthday.

The event was well attended by over 200 guests, including Alec's extended family, past and present members of the Armed Services, local and State politicians and members of the community. A choir of 40 students from Alec's former school, Ursula Frayne College, sang the National Anthem and we were privileged to have the services of an official army bugler.

2015 LOCAL HISTORY AWARDS

The Town of Victoria Park Local History Awards were again held in 2015, with prizes being awarded in each of the three categories: Photographic Memories, Personal Memoirs and Original Research.

A total of 16 entries were received covering a diverse range of subjects from school days at East Victoria Park School, to our local bakery and pastry shops and life in our community before and after both World Wars. All entries will be added to the Local History Collection to



Community Life

Local History cont.

help increase our understanding and knowledge of the development of the Town.

The Awards presentation was held at the Victoria Park Centre for the Arts on 12 June 2015 with winners receiving their prizes and congratulations from the Mayor.

ANZAC CENTENARY

The Local History Coordinator played a significant part in the research, development and promotion of the Victoria Park Honour Roll. The roll is the printed edition of the names at the Victoria Park RSL Memorial Wall, in honour of the memory of the servicemen from Victoria Park who served and gave their lives for their country. A Honour Roll was

distributed at the Anzac Day Dawn Service, and the Victoria Park RSL evening service on 24 April 2015.



Community Life

Neighbourhood Enrichment

BOOKINGS (PARKS AND RESERVES)

The active sporting reserves in the Town continued to be heavily booked with organised sports through the summer and winter seasons. This year has seen two new clubs join the Town of Victoria Park's thriving sports community.

The Town's passive reserves continued to attract major events and visitors from across the metropolitan area adding vibrancy to McCallum Park on the Victoria Park foreshore. The diverse mix of large scale events continues to grow, appealing to a regional-wide audience. *The Perth Garden Festival* expanded community interest, together with ongoing events such as the *Ride to Conquer Cancer* and *Eventing in the Park* as examples.

GO Edwards Park and Gazebo remain in high demand for weddings and casual events. In the past 12 months, 24 weddings and 30 casual events were held at the GO Edwards Park and Gazebo.



Community Life

Creative Arts

2014 VICTORIA PARK ART AWARDS

Edward Millen Home (999 Albany Highway) remained the centre piece and emblem of the 2014 Victoria Park Art Awards which offered free entry to the public from 10am – 4pm on 21 September – 4 October.

The Town of Victoria Park acknowledges John Hughes as the Premier Partner for the prestigious 2014 Victoria Park Art Awards. The event was also possible due to integral sponsorships by Hawaiian, Dynomedia and Artshub. This supportive approach between business and the community builds strong foundations for a creative arts scene locally.

The Victoria Park Art Award, delivered in partnership with the Victoria Park Centre for the Arts, presented an annual exhibition open to all artists based in Western Australia. It opened with a high energy launch of music, food and spirited fun.



The 'Award for Excellence', which carries a prize of \$2,000 went to 'Sons of Sycorax' by Abdul Abdullah.

On behalf of John Hughes, the \$10,000 non-acquisitive 2014 Victoria Park Art Award went to 'Bathers' by Rebecca Dagnall.

The Art Awards encompassed several new elements, including Art in the Park and Golden Things.

Art in the Park showcased site-responsive installations designed and constructed by Curtin University Interior Architecture second year students. The students worked in close collaboration with officers from the Town of Victoria Park and Interior Architecture academics to offer creative, proactive and innovative solutions to place-making surrounding Edward Millen Reserve.

Golden Things was the outcome of a series of high energy, hands-on workshops hosted by Children's School of Contemporary Art in the lead up to the 2014 Victoria Park Art Awards. Each participant (aged five to 15 years) had created an individual sculptural work that contributed to a unique collective installation. Participants were asked to create and share a story through the construction of a sculptural assemblage, using reclaimed objects, sourced from local thrift stores.





BANNERS IN THE TERRACE

The *Banners in the Terrace* competition is an annual exhibition of banners along St Georges and Adelaide Terraces in Perth that allows communities and regions throughout Western Australia to represent themselves to thousands of people travelling along these routes each day.

In 2015 the Town of Victoria Park were represented in the competition by 12 children of a home-schooling group working with the Digital Hub. The children ranged from seven to 15 years old. The Town provided a supportive framework for participants in a design development workshop hosted by the Digital Hub Manager.

The workshop held at the Digital Hub consisted of several sessions where participants were given the opportunity to use new media in order to design a banner. The participants' quest for innovation and uniqueness meant all topics were up for display and each of the participants was asked to design artwork that responds to digital technology and the Town itself. When introduced to the design software, the participants were eager to advise on possible concepts and colour selection for the banner design.

The final design aimed to reflect the vibrancy and excitement of the Town

of Victoria Park in a new, digital age. All elements of the design were inspired by and reference the participants' experiences and observations within the Victoria Park region and also their experiences of learning. The use of digital media for creativity reflects a youthful, forward-thinking outlook.

POPP

Consistent with the Town's endorsed Public Art Masterplan, a series of Public Outdoor Ping Pong (POPP) tables were installed throughout the Town. The fun table tennis infrastructure was identified as a creative way to promote physical activity, artwork and space activation within one initiative.

The idea was mooted in the community at six Community Engagement Workshops in the Town during July and August 2013 and received overwhelming support from local participants.

In February 2015 the Town sought feedback from residents surrounding seven passive reserves regarding the installation of new park infrastructure supplied by POPP.

Based on positive feedback, POPP table tennis installations were located at the following parks:

- Houghton Park, St James
- Rayment Park, Lathlain

Community Life

Creative Arts cont.

- John Bissett Reserve, East Victoria Park
- Hawthorne Park, Victoria Park.
- John MacMillan Park, East Victoria Park

The Town also progressed with the organisation of decorative designs by selected Western Australian artists for each of the individual tables.

ART COLLECTION

The Town acquired two award-winning artworks for its art collection this year. Both are statement artworks that will add value and clear direction to the Town's current art collection. It is expected that these two artworks will only increase in value as these prolific Western Australian artists continue to progress in their individual artistic careers.

The new exciting artworks added to the Town's art collection are:

- 'Sons of Sycorax' by Abdul Abdullah (2014 Award for Excellence winner at 2014 Victoria Park Art Award)
- 'Bathers' by Rebecca Dagnall (2014 Victoria Park Art Award winner)

The Town's art collection comprises approximately 70 artworks that span a wide range of media, with over half of the collection consisting of paintings, while the remainder includes sculpture, drawings, ceramics, print works, photographs and textiles.

The Town of Victoria Park holds an important and growing collection of contemporary Western Australian art. The Town's art collection is promoted to members of the general community, school and university groups through curated exhibitions, guided tours and on the Town's website. Associated educational resources and promotional materials are also produced to promote exhibitions.

In 2014 The Town of Victoria Park has opted to promote its collection of contemporary Western Australian art through the development of an online web gallery. The Town considers this project to be an exciting opportunity to promote both the Town's art collection and the work of Western Australian artists.



Community Life

Public Art

The Town has had a hugely creative 12 months with the installation of several public artworks, including six pieces in suburban parks and four large-scale projects at key sites around the Town.

These, and other projects, will be the culmination of the Town's Public Master Art Plan 2013–2015, and aim to reflect the Town's identity as a unique and vibrant local government.

The six small suburban artworks are in various stages of completion and procurement and are to be located at:

- Duncan Street Reserve, Victoria Park
- Corner of Marquis Street and Hayman Road, Bentley
- Corner of Raleigh Street and Archer Street, Carlisle
- Rotary Park, St James
- Shepperton Road (Canning Highway on-ramp), Burswood
- Kate Street Reserve, East Victoria Park

These locations will receive a broad range of artworks spanning the traditional bronze to the functional and the off-beat, created by Abdul-Rahman Abdullah, Ayad Alqaraghholli, Olga Cironis and also Advanced Diploma art student from Central TAFE, Sharon White (under the mentorship of Tony Jones and Louise Morrison).

The Town approached the commissioning of the artworks with input from the Arts Working Group using a variety of commissioning models including curated shortlisting, direct commissioning and open expression of interest in line with industry best practice.



Community Life

Public Art cont.

LATHLAIN PLACE

Damien Butler's interactive yet ethereal artwork entitled "Lunar Movement", which was installed at Lathlain Place, plays with the idea of movement, utilising the idea of the moon's orbit through space. The Artwork brings a sophisticated, creative and striking element to the upgrade of Lathlain Place which was launched in May 2015.

CAUSEWAY ARTWORK

In a bold and ambitious move, Council supported the idea of utilising funds set aside for the Causeway Artwork to instead focus on concept development through an international 'call out' competition for ideas. This approach is intended to drive innovation, and create a masterpiece reflective of the scale and significance of this site. The artwork itself will be funded through crowd-sourcing techniques and other external revenue to bring the idea to a reality. The project plan and brief are yet to be released with delivery expected by the end of 2016.

DIGITAL ARTWORK

The Town circulated an Artist Brief this year for the commissioning of a digital work on Read Park, Victoria Park. The Arts Working Group did not make a selection

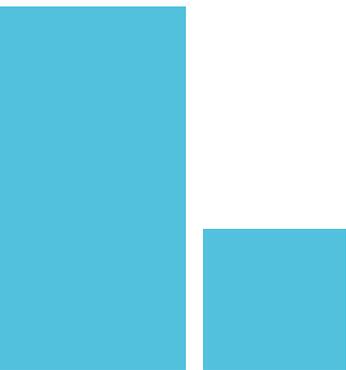
based on submissions received, and will reissue a new brief to meet the aspiration of a digital artwork in the Town. The artwork calls for a collaborative approach between artists and technology professionals to produce an interactive and playful work.

PERCENT FOR ART*

It has been an exciting year with several major art commissions being undertaken by private developers in the Town as they meet their percent-for-art obligations. As a result of the percent-for-art policy there are currently seven art projects (in various stages) that have contracted artists such as Jon Tarry, Tom Muller and Margaret Dillon.

The Town has also written an operational document as a toolkit: The Developers' Public Art Handbook. It acknowledges the important role that developers play in shaping the cultural identity of the community through meeting responsibilities of the percent-for-art policy.

*Policy that developers contribute to the commissioning of public artwork as part of their building approval equivalent to 1% of the value for all developments over \$5 million.



Community Life

Cultural Engagement

CHINESE NEW YEAR

Chinese New Year celebrations from 19 February to 5 March 2015 involved working with the Chinese New Year Planning Group, with representatives from the Chinese Business Community, Vic Park Collective, Chamber of Commerce, Rotary and Curtin University to deliver:

- Lion Dancers performing on the streets in Vic Park and East Vic Park
- An educational 2015 Events Highlight Guide for members of the public, explaining the cultural significance of Chinese New Year and the Dragon Dance
- Asian food stalls
- Pop-up Chinese family movie
- Traditional Chinese Guzheng music performance
- School competition

- 10 local businesses taking part in a *Giving Thanks* incentive. 10 *Giving Thanks* quotes were chosen from 46 entries and placed along Albany Highway in the form of window and wall posters for participating businesses.

WELCOME TO AUSTRALIA EVENT

The Town partnered with Welcome to Australia in their inaugural event in Victoria Park where the Town signed to become a Refugee Welcome Zone with the Refugee Council of Australia. This significant event was attended by over 2,000 people and included food, craft and community stalls, multicultural dance and performances, and a Moreton Bay Community Wish Tree to promote harmony. Signage is now displayed around the Town, to promote it as a Refugee Welcome Zone.



Community Life

Cultural Engagement cont.

ENGLISH CONVERSATION CLASSES

Free English Conversation Classes are delivered for approximately 10 weeks in the Town twice a year, in partnership with Curtin Volunteers. Classes provide conversations on topics that help Culturally and Linguistically Diverse (CaLD) community members feel welcome, and assist them to learn about their local community, including the Library, shopping, health, transport and more.

CIVICS & CITIZENSHIP WORKSHOP

The Town's CEO and Cultural Engagement Officer participated in the Civics & Citizenship Workshops for CaLD community members, run by the Department of Local Government and Communities Office of Multicultural Interest.

The workshops aim to:

- Raise awareness of members of migrant and culturally diverse communities about Australia's political system, citizens' rights and responsibilities, and how to be involved in government decision making processes

- Increase the participation of CaLD Western Australians in decision making processes and the social and civic life of the community and State
- Promote active citizenship and representation in democratic processes.

Negotiations are currently underway to explore ways of delivering ongoing workshops for the Town's CaLD community.

MEET THE MUSLIM COMMUNITY

The Town was invited to tour the Furqan Islamic Association of WA Inc. in East Victoria Park. The gathering afforded an opportunity to learn more about the Muslim community and Prayer centre, as well as a chance to help build community with locals. Ongoing opportunities to meet and identify further ways of working together to address local need are underway.



ABORIGINAL ENGAGEMENT STRATEGY (AES) GROUP

The AES Group helps to inform the Town on activities and strategies that include and foster positive relationships and outcomes for our Aboriginal community. Strategies and activities include:

- Advisory Group Member for Nightfields Aboriginal and CaLD sports program through WAFL
- Member for South Metropolitan Youth Participation Projects in the SE Corridor addressing issues that include CaLD and Aboriginal youth
- Facilitating links for Victoria Park Youth Accommodation Centres in the delivery of a training program for CaLD and Aboriginal clients
- Commence the development of a database on Aboriginal Services and Contacts
- Reconciliation & NAIDOC Week celebrations that include:

Δ Delivery of Sand Art Workshops at the Library

Δ Cultural Awareness Workshops and Youth at Risk educational program at the Leisurelife Centre

Δ Tree planting to regenerate bushland with Wesley College Aboriginal boarders, Depot and Friends of Kensington Bushland

Δ Community-wide photographic poster display that represented Aboriginal and non-Aboriginal partners sharing a statement on their commitment to Reconciliation. These posters were used by Bunnings, McDonald's, Centro and Hawaiian Shopping Centres and Curtin University as part of their own NAIDOC celebrations.



Community Life

Seniors

PORTRAITS OF REMEMBRANCE

For Remembrance Day 2014 the Town undertook an intergenerational community engagement initiative which set out to capture the meaning of Remembrance Day.

Students from two local primary schools, community members and senior citizens were asked to reflect on what Remembrance Day means to them, by writing a message on a specifically designed whiteboard. A professional photographer captured stunning images that were displayed around Town and at Memorial Gardens on Remembrance Day 2014.

FIELD OF REMEMBRANCE

To complement Portraits of Remembrance the Town, in partnership with the Victoria Park Men's Shed, engaged the community to honour all those who have made the supreme sacrifice and have served our great nation in battle, through the creation of artificial poppies.

The Victoria Park Men's Shed visited local primary schools, community groups, the Vic Park Farmers Market and Senior Citizen homes to encourage the making of over 2,500 poppies which were 'planted' in Memorial Gardens on Remembrance Day. Over 100 people attended the Field of Remembrance to pay their respects on 11 November 2014.



Community Life

Public Events



The Summer Events Season Showcase attracted approximately 20,000 people who attended various events appealing to a wide range of community interests.

MORETON BAY FIG FESTIVAL

In October John MacMillan Park was again a hive of activity with over 4,000 people attending to enjoy an array of family-fun activities. The event was presented in partnership with the West Coast Eagles and included activities from Scitech, Library Storytime, plus giant bubbles, Leisurelife's School Holiday Program and Birds of Prey.

TWILIGHT TRIOS

In January local Perth bands rocked parks around the Town with over 3,000 people attending the leisurely Sunday evening concerts. Bands including *Murphy's Lore*, *The Brow* and the *Town of Victoria Park Brass and Swing Shift Bands* had people

singing, swaying and dancing while enjoying picnics in the park.

MUSIC BY MOONLIGHT

In March the WA Youth Orchestra and WA Academy of Performing Arts put on a show-stopping display of *Movie Classics and Family Favourites* with highlights from Harry Potter, James Bond, Jurassic Park and Frozen, to name just a few. Over 4,500 people attended the event which was presented in partnership with Burswood Park Board and support by a sponsorship from Lotterywest.

JOHN HUGHES SLOPESTYLE

In April 2015 the Town of Victoria Park was proud to introduce John Hughes *Slopestyle*, the first event of its kind, nationally.

John Hughes *Slopestyle* was a family-friendly mountain biking and BMX event that took place on the historical site of Edward Millen Reserve, alongside Albany Highway. The event involved both professional and amateur riders competing on a purpose-built course, thrilling spectators with dare-devil tricks by jumping onto and off sea containers, over a John Hughes car and up into the trees. Competitors were judged both on style and speed, with the event attracting local, regional, national, interstate and international competitors.

Community Life

Public Events cont.



The main event was supported by a number of sub-events including the TGIF Hawkers Markets, Bunnings free activity table, Rock 'n Roll Free Mountain Bike Clinics, Red Bull DJ and BMX demonstrations.

LIGHT UP LATHLAIN

In May the Town celebrated the completion of Zone 4 of the Lathlain Precinct Redevelopment Project with a fun-filled family afternoon. Led by the Communications and Marketing Unit and supported by Neighbourhood Life, this event formally opened Lathlain Place (which included the upgraded street works, public art installation and bus shelter). The event took the shape of a Street Party and Children's Festival rolled into one with over 4,000 people attending. There were free games, activities, crafts and entertainment including a visit from the West Coast Eagles.

INFORMATION AND DONATIONS

Donations

The Town received a wide range of donation applications and expended \$10,848 in support of individuals, community and sporting groups and schools in working toward their aspirations.

Information

The Town continued to review and update its online community Directory called LINCS. This resource helps connect people to different interest groups such as sport, art, seniors, youth, schools and more.

Safer Neighbourhoods

The Safer Neighbourhoods Plan continued to be implemented through two successful grants from WA Police. \$12,000 for the Local Safety Team and Burglary Prevention Kit, and \$8,500 for Graffiti Removal Kits to empower the community to tackle the rise in graffiti vandalism in the Town.

The relationship between the Town and the Local Policing Team was strengthened through many joint community engagement projects.

The Community Safety Working Group met to discuss local issues and monitor the implementation of the Safer Neighbourhoods Plan to make the community safer.

The Street Meet and Greet initiative continued to help neighbours get to know one another in support of a safer more resilient community.

The Security Incentive Scheme continued to support individuals with rebates on security devices in households (eg alarms or window locks).

Community Life

Youth, Sport and Recreation

DEPARTMENT OF SPORT AND RECREATION - KIDSPORT

The Town expended \$26,793 in the 2014/15 financial year to deliver the Department of Sport and Recreation KidSport Program targeting eligible young people in the Town aged five to 18 years, in receipt of a Health Care Card. The Town validated 142 vouchers and demonstrated receiving applications in all key target population groups being: Aboriginal and Torres Strait Islander (30), Culturally and Linguistically Diverse Backgrounds (14), people with disabilities (15).

VOLUNTEERING

The Town hosted the Volunteers Morning Tea in May during National Volunteer Week, to recognise and thank not-for-profit groups and their volunteers for the contribution they make to the community.

A total of 74 Long Service Certificates were awarded to volunteers who had contributed 10 or more years of continuous service to their not-for-profit organisation.

The Town was a financial contributor supporting research commissioned by Volunteering WA entitled 'The Economic, Social and Cultural Value of Volunteering', to quantify this value. The model depicts how individuals, businesses and governments use their time and money to enable volunteering in WA, which alters the individual and community states of physical, human, social and symbolic capital. This is then converted by users into a set of economically valuable outputs that impact upon the welfare of society. The socio-economic and cultural value of volunteering to Western Australia in 2015 is conservatively estimated to be \$39 billion.



Community Life

Youth, Sport and Recreation cont.

WELFARE

A new network of local Emergency Relief organisations has been established with the following aims and objectives:

- To better understand the needs of the people experiencing socio-economic disadvantage in the Town
- To strengthen local sector referral pathways
- Network relationships
- Information sharing
- Identifying opportunities to enhance community awareness of local groups in the community

An Emergency Relief support publication has been produced to increase community awareness of where to locate assistance.



Community Life

Healthy Life

LEISURELIFE CENTRE: WATER CORPORATION RETROFIT PROGRAM

The Leisurelife Centre took part in the Water Corporation Retrofit program in early 2015. The program is a new water saving initiative launched by the Water Corporation. The program offers free Waterwise products to community facilities in metropolitan areas with the ultimate goal of helping to reduce water usage. The campaign is reported to have saved approximately 100 billion litres of water each year with help from initiatives introduced in the last decade. Shared community facilities have been assisted by this initiative to maximise water savings. These facilities have a large number of people using showers, toilets and other water intensive activities multiple times a day. It is predicted the facility will save a total of 5% in water consumption rates on an annual basis, which equates to an approximate saving of \$6,000.



JUST 4 KIDS VACATION CARE

The Just 4 Kids School Holiday Program was another great success this year with over 95% of the 2,500 attendees enjoying the program. Over the four programs, children went on many exciting and fun excursions including a trip to the movies, ten pin bowling, WA Museum, Cuddly Animal Farm and the Fremantle Prison. Our incursions were just as captivating with visits from the local Police and Fire Departments as well as a particularly special NAIDOC Day experience. Above all, parents were most impressed with the professionalism and interaction of the staff on the program, as well as the staff working in the Leisurelife Centre. With a 100% recommendation rate, word of mouth has attracted many new families to the program and it is anticipated that this will continue to grow in the future.



Community Life

Healthy Life cont.

SPORTS PROGRAM SUCCESS

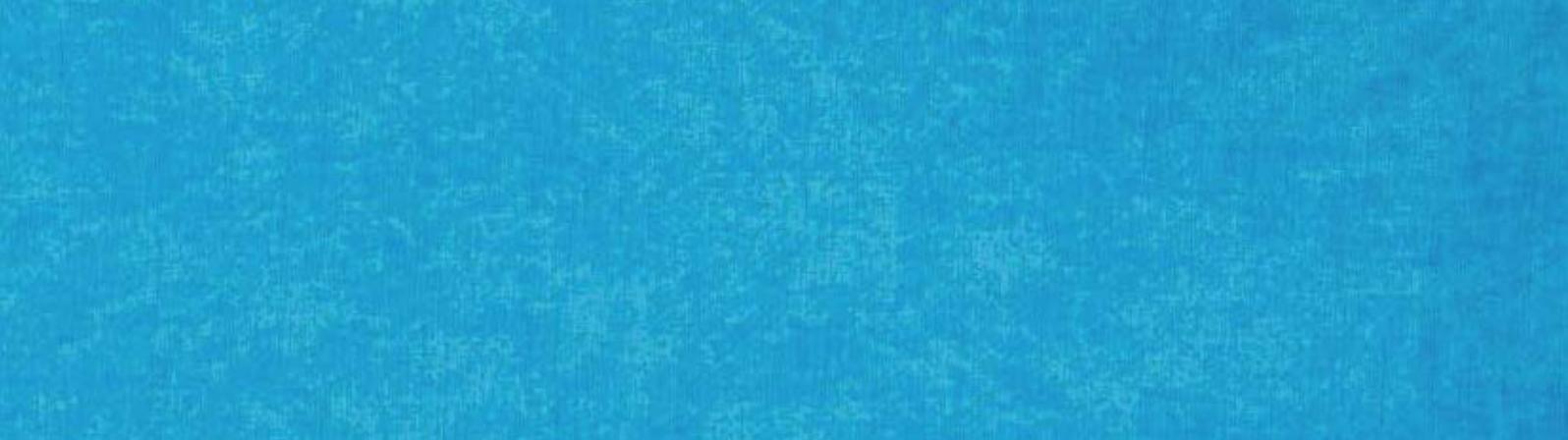
It has been another successful year for both our Junior and Senior sporting programs at the Leisurelife Centre. An increase in junior netball teams has also attracted more participants to the weekly coaching clinics which have doubled in size over the year. The basketball and soccer coaching clinics are also going strong, with children even volunteering to change sporting codes on a regular basis to learn new skills and build friendships, while learning the importance of team building. Feedback from teams within the senior sports competitions highlights that the location of the facility, well-organised competition, quality of opposition teams and friendliness of staff attracted them to play at Leisurelife.

CUSTOMER SERVICE: MYSTERY SHOPPER STATISTICS

The Mystery Shopper Survey is conducted quarterly to review all aspects of our customer service standards. The service uses trained

shoppers to anonymously evaluate customer service, operations, employee integrity, merchandising and product quality. Results from the Mystery Shopper reports assist in our reward and recognition programs for staff and also help shape our staff training and induction processes. Over the course of the year we have received some exceptional results across the board. The following provides a basic overview of our annual averages:

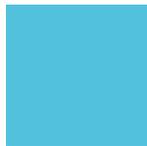
- Presentation: 94.5%
- Customer Service: 96%
- Sales Skills: 87.5%
- Continued support and success by facility staff in hosting a number of charity events
- Breast Cancer Awareness Day, also known as Pink Ribbon Day
- Telethon Collection
- Salvation Army Christmas Appeal
- Salvation Army Winter Appeal
- RSPCA Collection
- MANNA Incorporated Collection



LEISURELIFE HEALTH CLUB: STUDENT PRACTICUM SUCSESSES

Leisurelife Health Club has had a very successful year, building a number of strong partnerships with Curtin University and the Department of Corrective Services through the School of Exercise, Sport and Rehabilitation and the Prisoner Employment Program.

These partnerships have created positive pathways for a number of university students and prisoners to learn, grow and apply their skills and knowledge in a functional working environment. Over the past 12 months the Leisurelife Health Club has had multiple students gain valuable experience and knowledge of the health and fitness industries as they work closely alongside our very experienced and qualified health and fitness staff.



Community Life

Healthy Life cont.

PERTH BASKETBALL ASSOCIATION

Young, talented, Perth Redbacks are set to represent Western Australia. For the Metro side will be the young duo of Jordan Herbert and Kyle Bowen, while for the Metro women, newcomer Emily Nixon will be the sole representative from resident basketball association's Perth Redbacks. All three young stars will be embarking on some solid training in coming weeks with their respective state teams in a bid to bring home a coveted medal for WA. The under 16 national tournament is set to run later in the year and will be hosted by Ulverstone, Tasmania.

VICTORIA PARK SQUASH CLUB

This year we have witnessed another outstanding achievement by one of the long time serving Victoria Park Squash Club members, Sue Hillier, who made the Australian Squad for the Trans-Tasman Test Series. Sue has been a great club representative and role model for all members, and she takes great delight in the honour of representing Australia once again. Sue has made considerable contributions to the sport and club over the years, at club, state and national levels. World and National Champion are among her celebrated titles. We look forward to seeing her represent Australia with pride.

Victoria Park Squash Club volunteers Graham Johnson and Sue Hillier were both acknowledged for their outstanding contributions during National Volunteer Week, at the Town of Victoria Park's Volunteer Morning Tea. Both of them have contributed an incredible 12 years of their time as volunteers at our resident squash club. All of the dedication and hard work by Graham and Sue receives our heartfelt thanks.



ACTIVE LIFE PROGRAM

This business unit focused on providing activities and programs to the non-traditional workout enthusiast. Programs delivered over the year included:

- Weekly walking groups
- A four-week nutrition program for over 50s
- A four-week nutrition program for Juniper/Rowethorpe independent living residents
- Six Active Family Days
- Two bike safety programs (one for adults and one for children)
- A four-week Bollyfitness program
- A beginners running program
- A better health program
- Six evening nutrition sessions
- Free hearing checks
- Seven Active Family Days for Vic Park Youth Accommodation
- Four post-natal fitness sessions a week each term
- A four-week active photography program

All programs offered by the Active Life Coordinator were evaluated, with feedback sought from participants. Over the year, we attracted more than 2,500 participants in total for the wide range of programs. The walking groups, Active Family Days, and post-natal fitness sessions were considered the stand-out programs offered this year.

Active Family Days ran from November 2014 to May 2015. The purpose was to provide opportunities for families to participate in physical activities together. A range of activities were offered, with the most popular for the second consecutive year being *Make and Fly a Kite Day*, which attracted over 114 participants. A total of 10% of families who participated took the opportunity to provide their feedback on the program. This indicated that 43% speak a language other than English at home, 100% enjoyed the Active Family Day and would participate in a similar day in the future and that 35% were classified as 'inactive' (defined by the Department of Health as undertaking moderate-intense physical activity for less than 150 minutes over at least five sessions in a week).



Community Life

Healthy Life cont.

HEALTH PROMOTION ENEWSLETTER

A monthly eNewsletter has been developed and is being sent to approximately 700 subscribers. The eNewsletter is used for promoting Active Life and external programs, as well as providing general healthy living tips.

AQUALIFE CENTRE

The 2014/15 summer season got off to a great start in December 2014 with the first of the annual Swimming Carnivals. Attendance numbers throughout December were similar to previous years with over 33,000 coming through the doors. The annual attendance figure was 414,955 total facility admissions.

On 30 December a fire in the air handling unit forced the closure of Aqualife with extensive damage to the unit as well as smoke damage. The Town's staff worked very quickly to ensure the facility re-opened as soon as possible. Their fantastic efforts meant the facility was closed for a total of only 10 days.

The Aqualife Centre was refitted with water-saving devices supplied by the Water Corporation in May 2015. The program is a new

water saving initiative launched by the Water Corporation in June 2014. The program offers free Waterwise products to community facilities in metropolitan areas with the ultimate goal of helping to reduce water usage. The campaign is reported to have saved approximately 100 billion litres of water each year with the help of initiatives introduced in the last decade. The refit included water saving showerheads in change room facilities. Aqualife received another award from the Water Corporation for its efforts in water saving initiatives.

In the annual customer survey results, the overall quality of the facility was rated at 84% and in customer satisfaction at 88%. A full 87% of the Aqualife Centre customers stated that they would recommend the facility to friends and family and 65% have been customers for two years or more.



AQUATICS

The 2014/15 carnival season was once again a very busy period for Aqualife staff with over 50 carnivals throughout March and April. This figure is on par with the previous year's figures.

SWIM SCHOOL

The swim school has continued to be an integral part of the aquatic programming and has had another good year. The *Swim Fit* program has been very well received. It focuses on the further development of children who have achieved Level 7 and above and wish to continue swimming for fun and fitness. This program will also be used as a feeder program for our resident swimming clubs as it teaches children the basics of swimming in a squad situation. There are currently 15–20 children enrolled in the *Swim Fit* program.

HEALTH AND FITNESS

With a new Health and Fitness Coordinator, Coreen Michael-Samy, at the helm the Health and Fitness club is moving forward in leaps and bounds. Small changes are being noticed and welcomed by all members. These changes include revising the music delivery system in the gym with up-to-date playlists, changes to group fitness timetables and the standard of classes. Coreen has been working closely with staff to improve the levels of customer service.



Built Life

Urban Planning

The Town strives for excellence in the built environment by enabling innovative design and neighbourhood planning. We endeavour to enhance our unique character by promoting high quality development and vibrant, liveable streetscapes.

Built Life has had a busy year moving to a fully electronic lodgement, assessment and issuing process for applications. This is recognised as being industry leading and has been a significant process change resulting in improved service to our planning and building customers.

During the 2014/15 financial year, the Urban Planning Business Unit dealt with a significant number of applications, with more than 1,000 being determined during the year – a small increase from the last financial year.

This was a considerable achievement by the Urban Planning team, as it was also coupled with local government reform commitments including a review of all systems and processes.

Other notable achievements through the year were the employment of four new staff members including one additional senior planning officer and their ongoing training, plus the move to a fully electronic lodgement, assessment and issuing process for applications.

The overall value of development approved in the Town from July 2014 to June 2015 exceeded \$389 million.

SIGNIFICANT PLANNING APPROVALS

Burswood Station East

- Residential Apartments and Offices at 4–12 Riversdale Road, Burswood
- Residential Apartments, Shop and Offices at 112–118 Goodwood Parade, Burswood Causeway Precinct
- Residential Apartments and Offices at 131–135 Burswood Road, Burswood.
- Residential Apartments and Offices at 153–157 Burswood Road, Burswood.

Other

- New Educational Facilities at Curtin University
- Aged Persons' Dwellings at Bentley Park



Built Life

Building

The Building Business Unit ensures buildings within the Town are safe, liveable, accessible and sustainable, and meet statutory requirements. The Unit achieves this by assessing building permit applications, adhering to building compliance and regulations, and enforcing swimming pool regulation.

Building permits remained at a similar rate to 2013/14 with 873 permits issued in 2014/15. The value of building permits issued exceeded \$539 million.

Significant building permits issued or building projects completed included:

- Crown Towers Hotel
- Residential Apartments and Offices at 696 Albany Highway, East Victoria Park

- Significant building projects at Curtin University
- Residential Apartments and Offices at 4–12 Riversdale Road, Burswood



Future Life

Strategic Planning

The Strategic Planning Business Unit provides an integrated and comprehensive direction for the future development of the Town.

BELMONT PARK REDEVELOPMENT

The Belmont Park Structure Plan and associated Town Planning Scheme amendment were approved in 2013. The Strategic Town Planning Business Unit has been working collaboratively with the owner to progress Precinct D – Transit Orientated Development Precinct Detailed Area Plan – adjacent to the new Perth Stadium train station, as the first stage of the redevelopment. The Detailed Area Plan has been advertised for community consultation and government agency referral and is likely to be considered by Council in the early part of the 2015/16 financial year. This first precinct is anticipated to incorporate over \$1 billion of development, with the first stage to be developed likely to be \$200 million.

The Strategic Town Planning Business Unit has also been working with Perth Racing on Precinct C – the Racing precinct within Belmont Park Redevelopment – with a view to further progressing the Detailed Area Plan early in the

2015/16 financial year to assist Perth Racing to meet its proposed timeline for redevelopment of the grandstand to align with the stadium progress.

BURSWOOD PENINSULA DISTRICT STRUCTURE PLAN

This year saw the culmination of nine years of collaboration between the Town and the Department of Planning in the adoption by State government of the Burswood Peninsula District Structure Plan in March 2015. This finally enables the Town to progress detailed planning for areas within the Structure Plan area, with particular reference to Burswood Station East.

BURSWOOD STATION EAST AND WEST

The draft Burswood Station East Masterplan has now been prepared for the Town by its planning consultant. The draft Burswood Station West Masterplan has also been prepared by the Department of Planning, as has the draft Burswood Peninsula Structure Plan. Now that the District Structure Plan has been





approved the Town is progressing with the detailed planning for this area, including the review of the Masterplan following more detailed traffic analysis for the District Structure Plan and surrounding areas and the preparation of the Local Structure Plan. It is anticipated that this will be ready for community consultation from late 2015 to early 2016.

EDWARD MILLEN HOME

Funds are set aside to prepare concept plans for the sustainable renewal and ongoing use of the Town's heritage-listed Edward Millen site. The Town will continue to work towards activation of the site to encourage public access and use of this significant asset. While due diligence matters, including discussions with the Heritage Council and the Department of Lands, have commenced, the project was delayed due to resources during the local government reform process and will be progressed further in the 2015/16 financial year.

BENTLEY-CURTIN SPECIAL CONTROL AREA STRUCTURE PLAN

Curtin University and the Department of Planning are preparing separate studies to identify future growth opportunities for the Bentley Technology Precinct. The Town will continue to be involved in the planning and determination of structure planning in the area, with assessment by Strategic Town Planning.

The Draft Structure Plan is still in preparation and will be distributed to the Project Working Group members for comment prior to formal release and consultation by the Western Australian Planning Commission. It is expected that the Project Working Group members will receive the draft for comment in August 2015. While a process has been agreed for completion of the project, there is no agreed timeline for adoption by the Western Australian Planning Commission.



Future Life

Strategic Planning cont.

PUBLIC OPEN SPACE ASSESSMENT

A draft Public Open Space (POS) Assessment has been completed by the Strategic Town Planning Business Unit to consider the amount, distribution, nature and accessibility of public open space in the Town. The assessment is undertaken having regard to both the state and local context in relation to public open space standards, relevant studies and population characteristics. The POS Assessment is limited to a quantitative desktop study only and has little qualitative content or analysis. It makes recommendations for additional investigation and more detailed analysis is required as a basis for developing a POS Strategy to guide future decision making.

STRATEGIC ASSETS

The Strategic Assets Business Unit's role is to optimise the value release of the Town's property assets.

LAND ASSET OPTIMISATION STRATEGY (LAOS)

The Land Asset Optimisation Strategy (LAOS) has been prepared by Hester Property Solutions with an internal working group and has been adopted by Council as the basis for optimising each land asset, to achieve revenue diversification and strategic projects. The implementation of LAOS recommendations has progressed further this year, though progress was less than anticipated given the impact of local government reform on resources and certainty of outcomes. It is expected that further progress will be made in 2015/16.



Renew Life

Park Life

Renew Life manages the Town's assets and aims to provide leadership on environmental matters through effective waste management and other initiatives. Design and construction of infrastructure also occurs in this program area, with the aim of ensuring that streetscapes and parks are well maintained and remain attractive for public use.



LATHLAIN PRECINCT REDEVELOPMENT PROJECT

The Town has made significant progress in delivering the Lathlain Precinct Redevelopment Project (LPRP) in 2014/15. Key achievements for the project include the launch of the LPRP mini-website and the *Light Up Lathlain* community event.

The LPRP now consists of the eight development zones listed below:

ZONE 1: PERTH FOOTBALL CLUB

Construction of new WAFL club rooms for the Perth Demons Football Club, including community facilities.

ZONE 2: COMMUNITY ACTIVITIES

Development of passive recreation facilities and infrastructure improvements on Lathlain Park for the community.

ZONE 3: WEST COAST EAGLES

Development of an administration, training and elite sporting complex for the West Coast Eagles and the Wirrpanda Foundation at Lathlain Park, with community access to facilities.

ZONE 4: LATHLAIN PLACE

Streetscape and infrastructure enhancements on Lathlain Place between McCartney Crescent and Howick Street.

ZONE 5: RAYMENT PARK

Development of passive parkland recreation to provide increased community amenities.

ZONE 6: COMMUNITY BUILDING

Construction of a new community centre for child health services, play group and toy library at Lathlain Place.

ZONE 7: EQUITABLE ACCESS

Street, parking, landscape and pathway improvements to Roberts Road, Bishopsgate Street, Goddard Street and McCartney Crescent.

ZONE 8: SCOUTS BUILDING

Upgrade and facelift for the Scouts Hall on Lot 61 Lathlain Place including increased storage, new access ways, landscaping and fencing.

Renew Life

Environmental Projects

FORESHORE ACCESS AND MANAGEMENT PLAN

This year, the Town developed the Foreshore Access and Management Plan (FAMP). Council endorsed the FAMP which 'acknowledges the Town's connection to the river by land which places a special need on management of water quality, vegetation, fauna and physical access to the foreshore.'

Consultation with State and Local Government, Burswood Park Board, Town of Victoria Park staff, Elected Members, members of the Community Environmental Working Group (CEWG), private land owners and the wider community played a key role in the development of the Plan. This included a series of key stakeholder and wider community workshops. The final Foreshore Access and Management Plan was adopted by Council on Tuesday 21 April 2015.

ENVIRONMENTAL PLAN 2013–2018

The Town continued to implement the Environmental Plan 2013–2018. Some of the major actions that have been completed during 2014/15 include:

- Continuing engagement programs such as *Switched On Staff*, *Switched on Recycling* and *Rewards For Residents* Programs
- Review of the Town's Greenhouse Reduction Strategy
- Continuing to install energy efficient technology in Council facilities and community centres
- Purchasing 100% green energy for some of major building facilities within the Town including the Administration Building, Aqualife Centre, Leisurelife Centre, Works Depot and Victoria Park Library
- Completion of Milestone Four of the Water Campaign
- Developing a Foreshore Access and Management Plan
- Undertaking detailed site investigation on Kent St Sandpit
- Establishing an e-waste collection service partnership with City of South Perth, where residents can dispose of their e-waste at the Collier Park Waste Transfer Station
- Developing dieback management guidelines
- Developing a green purchasing policy



Renew Life

Parks

DEVENISH RESERVE

After consultation with local residents, a plan was created to upgrade the facilities and playground within the reserve. The replacement playground incorporates elements of nature play. Planting up of garden areas has helped enhance the new unit, while a pool fence on the Devenish street side of the reserve has added security for parents of young children. New seating and drinking fountain were also installed.

RAPHAEL PARK AND PARNHAM RESERVE LIGHTING PROJECTS

With assistance of \$137,000 from the Department of Sport and Recreation, the Raphael Park Lighting Project was completed. An opening was organised for 18 March 2015 and the Mayor officially turned on the 80,000 watts of lighting.

The Parnham Reserve lights were made operational in June 2015.

JOHN BISSETT RESERVE

Two new shelters were installed on the reserve to replace the old timber units.

FLETCHER PARK SCOREBOARDS AND SHADE SAIL

Two new scoreboard units have been installed, as well as a shade sail

over the main scoreboard to assist in complying with the Western Australian Cricket Association sun-safe requirements.

ALBANY HIGHWAY LANDSCAPING

In a joint operation with the Street Life Area, the Parks team planted up the renewed median island garden beds. Plants selected no longer require frequent hedging as per the original species. As well as reducing costs, this improves safety for the maintenance staff.

MAJOR TURF RENOVATIONS

A total renovation program was developed based on data for three of our active reserves: JA Lee Reserve, Higgins Park and Harold Rossiter Park.

Renovations included turfing, aerating, application of wetting agents and a custom fertiliser program.

BOLTON AVENUE LANDSCAPE

In conjunction with the Burswood Park Board and Crown Casino, the Town funded the landscaping of the Bolton Avenue median island.

In addition to improving the aesthetics of the area, it has helped address the ongoing parking issues that were prevalent along this median, when it was turf.



Renew Life

Assets

ASSET MANAGEMENT PLANS

The Town's Asset Management Plans (AMP) were developed and will be considered by Council in the new financial year.

The Town has made substantial improvements with its asset management practices since the initial adoption of its Integrated Planning and Reporting Framework (IPRF) suite of documents in 2013. These include:

Review and update the Asset Management Policy and Asset Management Strategy

Senior staff, in conjunction with the Town's strategic asset management consultant and the City of South Perth staff, reviewed and updated the Town's Asset Management Policy during the course of local government reform. The policy was endorsed by Council on 9 September 2014.

The policy sets out asset management procedures and contains the role and scope of the Asset Management Working Group (AMWG). A key objective

of the policy is to progress the development of the Town's Asset Management Strategy.

Review of Asset Management Plans

The Town has re-written and consolidated its Asset Management Plans into six service-based plans being:

- Transport (Roads, Pathways, Drainage, Carparks, Street Furniture, Street Lighting)
- Recreation (Parks, Playgrounds, Streetscapes, Foreshore areas)
- Property (Buildings, Land, Furniture and Equipment)
- Plant and Equipment
- Waste Management
- Information Technology

The AMPs draw on two inputs: the Town's Capital Works Planning Tool and the Operation and Maintenance budgets.

The AMPs have been integrated further into the Town's Long Term Financial Plan.



Valuation of all asset classes

Subsequent to the adoption of the IPRF suite of documents in 2013 all of the Town's asset classes have been valued by a licenced

valuer and have been assigned 'fair value' in accordance with statutory requirements.

The revaluation data is contained in the table below.

Asset Revaluation - completed as at 30/06/2014

Asset Type	Original At Cost (Before Revaluation)	Original Acc Dep (Before Revaluation)	Original Written Down Value	Revaluation Amount per Valuation Report	Revaluation Movement
Roads	71,397,240.32	30,664,096.17	40,733,144.15	143,610,599.00	(102,877,454.85)
Pathways	15,562,535.38	8,480,767.10	7,081,768.28	32,825,687.00	(25,743,918.72)
Drainage	12,587,625.22	7,572,562.68	5,015,062.54	33,893,648.00	(28,878,585.46)
Other assets	7,743,307.36	2,932,221.54	4,811,085.82	9,385,978.00	(4,574,872.18)
	107,290,708.28	49,649,647.49	57,641,060.79	219,715,912.00	(162,074,831.21)

Asset Revaluation - completed as at 30/06/2013

Asset Type	Original At Cost (Before Revaluation)	Original Acc Dep (Before Revaluation)	Original Written Down Value	Revaluation Amount per Valuation Report	Revaluation Movement
Land	16,512,496.00	-	16,512,496.00	137,264,500.00	(120,752,004.00)
Buildings	40,600,091.00	10,111,130.00	30,488,961.00	64,596,200.00	(34,107,239.00)
Plant and Machinery	6,642,543.00	2,768,076.00	3,874,467.00	2,908,500.00	965,967.00
Furniture and Equipment	6,368,949.00	4,945,460.00	1,423,489.00	1,744,740.00	(321,251.00)
Parks	17,698,745.00	5,954,718.00	11,744,027.00	4,952,150.00	6,791,877.00
Total revaluation as at 30/06/2013	87,822,824.00	23,779,384.00	64,043,440.00	211,466,090.00	(147,422,650.00)
Total Revaluation	195,113,532.28	73,429,031.49	121,684,500.79	431,182,002.00	(309,497,481.21)

The revaluation has resulted in an increase in the Town's asset value from \$121 million to \$431 million. This revaluation substantially impacted the Town's renewal

demand figures which are addressed in Section 7 of the AMPs.



Renew Life

Assets cont.

Development of a Capital Works Planning (CWP) Tool

Senior staff, in conjunction with the Town's strategic asset management consultant, have developed a Capital Works Planning tool, which collates all new, upgrade and renewal capital works planned over the next 15 years into one document. The CWP is a dynamic document and is informed by various other asset-specific capital works plans and the Town's Service Level Agreements.

The CWP will assist in the annual budgeting process, but more importantly will more accurately inform the public during future public participation and community engagement initiatives associated with the IPRF documentation.

Input to the updated Long Term Financial Plan

Subsequent to the revaluations and subject to the inputs from the CWP tool, a comparison of the renewal expenditure forecasts has been

undertaken between the figures identified in the 2013 LTFP and the 2015 LTFP developed as part of the IPRF suite of documents.

BUILDINGS AND MAINTENANCE

The following works were carried out at Council Buildings during the past financial year:

- Air conditioning to, and renewal of, the Board Room and Crèche at Leisurelife Centre
- Refurbishment of the two gas furnaces to heat the pool water at the Aqualife Centre
- Project management of the construction of the World War 1 Memorial Wall at the Victoria Park Returned and Services League
- Refurbishment of the air plant handling room and minor item of plant at Aqualife Centre following a fire in the plant room



SUSTAINABILITY

A Water Corporation initiative to fund and conduct water audits at both Aqualife Centre and Leisurelife Centre, resulted in an approximate \$15,000 retrofit program. The Water Corporation carried out an audit on the two sites. Based on this information, they then retrofitted the toilets and cisterns at the Leisurelife Centre, and made the showerheads and taps more water efficient at both sites. This was all at no cost to the Town.

The Electrical Energy supply contract was entered into for the Town's eight contestable sites, as approved by Council on 30 September 2014. Since 2006, sites have been deemed 'contestable' when electrical consumption at those sites exceeds 50,000 units. For this energy supply contract for the Town's facilities, eight sites are identified as contestable:

- Aqualife Centre
- Leisurelife Centre
- Administration Building
- Library
- Fletcher Park
- Higgins Park
- GO Edwards Park
- Council Depot

The Town has agreement for these sites to use a 100% renewable energy source. Landfill Gas and Power Pty Ltd supply the electricity generated from the methane gas recovery process at the site where the Town takes its residential waste.

Based on current power usage figures and the contract rate at the time, the Town has incurred no additional costs by now using 100% renewable energy.



Renew Life

Street Life

The Street Life Sub Program has secured approximately \$1.5 million in external funding from various government agencies for road infrastructure projects in this financial year. These grants have been diversified to support numerous engineering infrastructure projects, including the renewal and upgrading of roads, new streetscapes, new public transport infrastructure, new pedestrian and bike paths, new road safety and traffic management devices and other public infrastructure within the current financial year.

ROAD RESURFACING AND UPGRADES

Based on the annual road condition audits and budget availability, road renewal works totalling more than \$1.03 million for State funded roads and \$340,000 (partly funded by the Road to Recovery grant) for local residential streets have been undertaken. Local residential street renewal projects included Carnarvon Street, Egham Road and Geddes Street.

For this financial year, the Town has successfully secured over \$660,000 in Metropolitan Regional Road Group funding which has been used for Swansea Street, Hill View Terrace, Albany Highway, Hayman Road and Duncan Street projects.

An example of an infrastructure renewal project undertaken this year is the Turner Avenue roundabout at De Laeter Way. The roundabout was enlarged, kerbing and overrun areas were replaced and new overrun areas installed within the verge to assist in turning movements for larger trucks, minimising the possibility of damage in future.

ROAD SAFETY AND TRAFFIC MANAGEMENT (INCLUDING BLACK SPOT FUNDED PROJECTS)

These projects target several road locations in the Town where there is a history of crashes at an intersection or segment of carriageway. The total external funding secured by the Town for this financial year's Black Spot projects is \$800,000. The program aims to reduce the risk and severity of any future crashes.



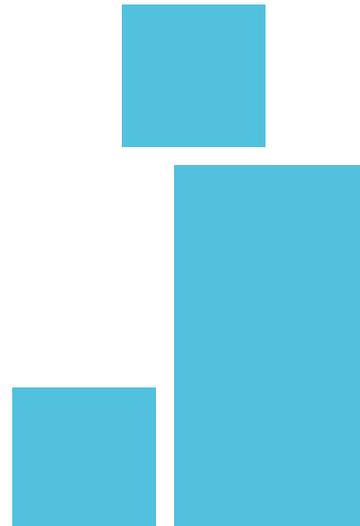
Projects completed by the Town this year include the intersection of Hordern Street and Cargill Street and the intersection upgrade of Hill View Terrace and Berwick Street.

Black Spot submissions for the 2015/16 financial year have been processed and the following three projects were approved for funding and the designs complete:

- Albany Highway/Welshpool Road – extension of right turn lane at traffic signals
- Shepperton Road and Gresham Road – intersection improvements to left-in/left-out arrangement
- Goddard Street and Streatley Road – installation of roundabout at intersection

Some of the road safety improvement works undertaken by the Town this financial year included:

- Berwick Street/Hillview Terrace Intersection – major road and signal modifications
- Devenish Street – road humps and raised plateau with associated traffic signs and line markings
- Basinghall Street – road humps and raised plateau with associated traffic signs and line markings
- Streatley Road – blister island traffic calming device
- Gallipoli Street – angled single lane slow point
- Alday Street and Burlington Street – intersection upgrade



Renew Life

Street Life cont.

MAJOR DRAINAGE WORKS AND UPGRADES

As part of the Town's ongoing commitment to further reduce the incidents of property flooding, municipal funds have been allocated to the following drainage projects that were completed this financial year:

- Howick Street – install drain by directional drilling to allow outflow to sump lot
- King George Street – provide new connection to stormwater network for soakwells causing footpath and property flooding
- RoW 108 – formal drainage system provided to deal with overland flow potentially entering adjacent properties
- Minor maintenance and clean up on drainage on Albany Highway, Esperance Street and Lichfield Street.



NEW FOOTPATHS AND CYCLING INFRASTRUCTURE

The Town has successfully obtained funding from the Department of Transport (DoT) to install footpaths and cycling facilities. The aim of this program is to encourage a more sustainable, healthier and more environmentally-conscious manner of transport and movement and to improve accessibility and compliance in line with the relevant Australian Disability Access Standards.

This financial year, the Town has installed street cycle lanes on Miller Street between Albany Highway and Beatty Avenue including crossing facilities at Shepperton Road.

A submission was made to DoT for funding under the Perth Bike Network (PBN) Grants Program for a Principle Shared Path (PSP) on Rutland Avenue between Great Eastern Highway and Roberts Road. The application was unsuccessful due to the high project costs (around \$4 million) which would have been staged over 2–3 years. The Town will continue to pursue funding and alternate project scoping options for this regional infrastructure project.





Some footpaths have been upgraded due to NBN cable installation around the Town. Sections of footpath have been upgraded on Brodie Hall Drive, Albany Highway, Cargill Street, Midgley Street and Dane Street.

RIGHT OF WAY (ROW) UPGRADES

In line with the principles of the Town’s Integrated Movement Network Strategy (IMNS) and priority works program, the Town has fully upgraded the RoW 108 bounded by Dane Street, Carnarvon Street, Anglesea Street and Shepperton Road. New stormwater drainage works, sewage lids, kerbs, street lights and resurfacing works were involved.

Other infrastructure projects completed were:

- Westminster Car Park – installation of street lights
- RoW 52A bounded by Albany Highway, Dane Street and Hubert Street – new street lights and bollards installed
- RoW 39 bounded by Westminster Street, Westminster car park, Basinghall Street and Berwick Street – new street lights and bollards installed.



Business Life

Business Development

ENVIRONMENTAL HEALTH

The team were very active in carrying out a significant number of inspections and actioning tasks, including the following:

- A total of 547 food premises inspections were undertaken
- A total of 259 samplings of public swimming pools were conducted
- Inspection of 60 salons and skin adornment establishments
- Inspection of 147 public buildings
- A total of 81 events were approved
- A total of 319 temporary food stalls were approved
- There were 400 general complaints received and actioned
- A Memorandum of Understanding was initiated between the Town's Environmental Health Service and the local police. This resulted in better outcomes for dealing with difficult issues in Environmental Health, such as houses that are unfit for human habitation
- The Town's Environmental Health Services subscribed to the I'M ALERT Food Safety program. To date, there are 600 users that have now conducted the I'M ALERT Food Safety training program via the Town's subscription. This is a free online service for all food businesses that want to undertake food safety training. The Town pays the subscription fee and businesses in the Town can do the training at no cost to them. The certificate they obtain is recognised as part of their food safety training.



Business Life

Economic Development

BUSINESS FESTIVAL

In April the Town held its inaugural Business Festival. As a collaborative project with a partnership approach with the Local Chambers Vic Park and FORM, the event was well received by the community. The festival's theme was 'Driving Sustainable and Profitable Business in 2020' with a sub-theme of 'smart digital'. It included the opening of the art salon, the Business Festival launch with guest speaker Commissioner of Small Business - David Eaton, a high-end research safari, a smart digital safari and its finale of an Italian luncheon with guest speakers Nicki Ivory (Deloitte) and Richard Keeves (Digital Strategist). Along with these events, public art was installed in various areas around the Town.

PUBLIC WI-FI

Public Wi-Fi was installed along the 3.5km length of Albany Highway to encourage more foot traffic into the Albany Highway precinct. People counters installed in Victoria Park and East Victoria Park have recorded a large increase in pedestrian traffic over the past 12 months and monthly Wi-Fi statistics indicate a growing take-up of this free community service with a slight dip in June 2015.

NATIONAL RUNNER UP IN THE 2014 ECONOMIC DEVELOPMENT AUSTRALIA NATIONAL AWARDS OF EXCELLENCE

The Town was the national runner up in the 2014 Economic Development Australia National Awards of Excellence, Innovation Category: Victoria Park Going Digital entry. The submission documents a slice in time of the Town of Victoria Park's digital journey from early 2012 until mid-2014. The digital journey sits within a bigger picture of community and local government transformation. As we hover on the next tipping point to quantum change in how we live, work and play, some communities and their local governments are sitting back while others, to coin a phrase, are 'leaning in'. The Town of Victoria Park is in the latter category – embracing the change, seeking its meaning, and holding the pen on its own future.



Business Life

Economic Development cont.

INHOUSE WI-FI DATA ANALYTICS SIX MONTH PILOT

The Inhouse Wi-Fi Data Analytics Pilot is due to run from July to December 2015. John Hughes and five small businesses (Old Cathay, El Toledo, The Good Store, Zucchero and LJ Hooker) are taking part in this pilot. Data referring to repeat visitation, customer loyalty, customer dwell time, and the number of people in the area, will be collected for these businesses. The data collected can be used by the businesses to adjust their business activities and see the impact of these changes. This pilot will provide the businesses with information they have not been able to previously gather, and in turn will help them make business decisions.

ALBANY HIGHWAY ACTIVATION – A BEAUTIFUL CITY 2.0

The Project Management Office, along with Economic Development, are in the initial stages of creating a project that will establish a database of information which will include people counter statistics, a list of all businesses in the Town, landlord information and vacancy rates. The information collected in this database will be used to encourage businesses to the Town.



Business Life

Rangers

ANIMAL CARE FACILITY

The Town of Victoria Park and the City of South Perth commenced the operation of the Animal Care Facility, located at 199 Thelma Street Como on 17 December 2014.

The facility is a state-of-the-art, local government animal care complex. It is designed to accommodate 19 dogs and 62 cats in separate accommodation, with limited holding facilities for small domestic animals such as rabbits, ducks, chickens and birds.

Accommodation for cats is operated in two distinct areas with a quarantine area for cats to be held in on arrival. After a period time, if the cats have not shown any signs of health issues, they are moved to the general holding area. The type of accommodation varies greatly as the quarantine area has separate condos each with individual air vents to lessen the possible spread of zoonotic diseases to staff or other animals.

The Animal Care Facility is a major improvement from the traditional pound situation, and clearly reflects best standards throughout the industry, meeting both community and local government expectations of sound animal husbandry.

RANGERS REMOTE COMPUTING

The Ranger Service has identified a lack of current technology that is having a detrimental effect on the team's service efficiency.

The adoption of mobile computing for fieldwork will dramatically reduce the double handling of documentation, enabling officers to complete work while away from the office rather than complete manual notes in the field and then be required to return to the office to upload those notes into the system.



Business Life

Rangers cont.

With a fully operational mobile computing system, documents will be available to officers on demand. They will be able to upload photos, make voice notes, have people sign documents, print out required documentation and upload information in real time.

This facility will free up other resources currently required to scan documents and upload data from individual service requests. Service requests alone number anything up to 200 items a month, not including items such as statements taken during interviews and notes made on site during investigations.

BUSH FIRE SEASON

Fire Break season in the Town of Victoria Park, is from 1 November to 30 April inclusive. The Ranger Service conducts property inspections throughout the district during this time.

The purpose of inspections is to ensure owners and residents have taken appropriate action to mitigate the possible outbreak of fire and the spread of any fire that may occur, and that properties are maintained in a safe state during this time.



Rangers are authorised as Bushfire Control Officers for the purpose of administering the Bush Fires Act, thus allowing them to enter properties and conduct inspections to determine whether the property meets the requirements of the District Fire Break Notice issued by the Town of Victoria Park for that season.

The Bush Fire Control Officer is able to issue warnings, infringements, instigate prosecutions and/or direct contractors to carry out such works as required, ensuring that a property meets the required standard as set out in the District Fire Break Notice.

In the Fire Season 2014/15 the Bush Fire Control Officers issued 33 warnings, 97 infringements and organised contractors to carry out work on 60 properties that did not comply with the notice.

PORTABLE SIGNAGE

From November 2014, the Town's rangers have been conducting mobile patrols targeting portable signs within the Town. It had become quite apparent that people were placing signs indiscriminately in thoroughfares to the detriment of the general amenity of the area.

Rangers are authorised to administer the requirements of the Activities on Thoroughfares and Trading in Thoroughfares and Public Places Local Law. They commenced targeted patrols to detect and impound portable signs that were installed contrary to the local law. Concurrently the Administration Officer for Ranger Services contacted various real estate organisations through email and phone, advising them of any detected breach of the local law and providing copies of the local law to assist the organisations.

Areas of great concern were the numerous roundabouts and street corners where there could be

anything up to six portable signs erected at any time. During this time 48 signs have been impounded and the agencies contacted. On each occasion, the company representative has been advised of the transgression and actively encouraged to comply with the local law.

The general response has been very supportive of the efforts to educate people in the use of portable signs. Only seven infringements and 12 warnings were required to be issued, as there has been a marked drop in the number of signs appearing in locations where they should not be, and this reduction appears to be ongoing. Industry members have contacted the Rangers at various times and provided confirmation of their support of the actions taken by Ranger Services. It is the intention of the Ranger Coordinator to continue the targeted patrols for the foreseeable future, not only for signs, but other issues that vex the community.



Business Life

Rangers cont.

PARKING

This year saw the consolidation of user-pays parking following its implementation in January 2014.

The first wave of reviews of the effectiveness of the implementation of user-pays parking have been conducted. Following feedback a decision was made by Council to reduce the closing hour for the user-pays parking on Albany Highway from 10pm to 8pm, and the first free 15 minutes with each ticket was increased to 30 minutes. These changes received a positive public reaction.

The Parking team has been busy with capital works to complement the Parking Management Plan, completing approximately \$1 million worth of work on car parks, lighting, ACROD bays and footpaths.

New LED lights were installed in King George Street Car Park in November 2014. The pre-existing lights were also upgraded to LED. The implementation of the Parking Management Plan in Technology Park is planned to commence early in the 2015/16 year. This will include extensive community consultation with local residents, businesses in the area and Curtin University. Changes to parking conditions and restrictions in the area, including the possibility of user-pays parking, will be discussed.

It is planned that the Licence Plate Recognition system the Town of Victoria Park has acquired will be configured and operational during 2015/16. This is a tool that will enable both improved parking data and enforcement.



Business Life

Finance

RATES COLLECTED

The Town of Victoria Park raised \$35,832,000 in rates revenue during the 2014/15 financial year and of this only 1.5% was outstanding as at 30 June 2015.

EARNINGS ON INVESTMENTS

The Town of Victoria Park earned 24% greater than budgeted revenue from investments during 2014/15. This is however expected to decline in the 2015/2016 financial year due to unfavourable economic conditions.

eRATES NOTICES

The Town of Victoria Park is considering introducing eRates notices as an alternative to mailing rates notices. This is part of the Town's focus on customer service and commitment to sustainability. Residents are requested to register their interest on the Council's website if they wish to receive their rates notices on email. Once the eRates notice system is implemented, interested residents will be contacted for confirmation and to proceed with the formal registration to receive eRates notices.

ONLINE INVOICE APPROVAL SYSTEM

The Finance Service unit is currently reviewing the options for implementing Online Invoicing to the Town. Once implemented, the online invoicing process will increase efficiency by streamlining the invoice distribution and approval process. The process will reduce costs by recording and storing data digitally, increase security by reducing the manual handling of invoices, minimise human error and bottlenecks and allow invoices to be tracked easily.



Business Life

Business Performance

INFORMATION AND COMMUNICATION TECHNOLOGY (ICT)

With the introduction of the helpdesk system, ICT has taken a massive leap forward in terms of visibility and reporting across the business unit. Since November 2014:

- The ICT team has resolved over 2,000 service requests internally for staff
- The average time taken to resolve these service requests has dropped from 11.2hrs to 4.5hrs, highlighting improved efficiency
- Over 1,000 man-hours have been spent resolving service requests
- The ICT team has received 458 staff surveys on these service requests in the helpdesk system with an average satisfaction rating of over 80%

- Over 200 internal projects have been identified, with 36 completed so far and 31 currently active.

At the end of April 2015, a Digital Strategy for the Town was finalised. Three of the key focus areas were mobility, integration and analytics. The purpose of this document was not only to outline what emerging and trending technologies and solutions the Town should look at adopting, but more importantly it focused on how we select a solution to implement.

The next year will see a heavy focus on ensuring the Town's existing and future business systems integrate to reduce data warehousing. This will enable technology at the Town to be more responsive to the ever changing needs of the Town, to deliver services that allow staff to work away from their desks, and also gain some fantastic insights into what works, what doesn't and what more can be done to improve.



CUSTOMER SERVICE CALL CENTRE (CSCC)

The Town's CSCC team have two main industry standard Key Performance Indicators that performance is measured against:

- No less than 80% of calls are to be answered within 20 seconds. For the 51,417 calls received, 44,013 were answered within 20 seconds (85.6%)
- Less than 5% of calls should get abandoned (customer hangs up). The current monthly average is 2.2%

The Customer Service Team responded to 15,797 customers who attended the Administration Service Centre and 51,417 telephone calls. The overall top five reasons for contact are to enquire, request or complain about Building Services, Rates, Infringements, Waste or Environmental issues.

IMPLEMENTATION OF A CUSTOMER RELATIONSHIP MANAGEMENT (CRM) TOOL

In the new financial year a CRM tool will be implemented. This 'methodology' and software tool will increase the ability to effectively manage the Town's interactions with both current and future customers.

It involves using technology to organise, automate, and synchronise customer interaction including requests for service. This will also provide the ability for customers to track their own requests to the Town.



Strategic Community Plan: 2011-2026



The Town of Victoria Park's *Strategic Community Plan – 2011 to 2026* guides the future direction for the organisation, focusing on the achievement of outcomes, in particular, projects that will both positively position the Town for the future and positively impact the current community.

The five program areas outlined in the Plan take the organisation away from the traditional functionally aligned local government structure, and direct the focus of the staff and Elected Members towards outcomes and cross organisational cooperation and collaboration.

The major projects contained within the Plan aim to build and change the profile of the Town in the Perth metropolitan area, positioning the Town as a leader in local government and enhancing the everyday experiences of its residents and visitors. An example of this is the Lathlain Precinct Redevelopment Project, a comprehensive infrastructure renewal program which will lift the suburb of Lathlain to new heights and position the precinct as a leading sport and recreation hub in WA.

The Plan contains a focus on the economic vitality of the Town. Given the Town's desirable location in the inner-city area, significant interest by developers and forecast population growth, the demand for services and infrastructure will need to be

funded from sources other than rates revenue. The Plan contains actions which will seek to diversify revenue sources and optimise the assets currently owned by the Town.

The contents of the Plan, including the organisation's current vision, mission, values, objectives and projects were shaped as a result of significant community engagement and input.

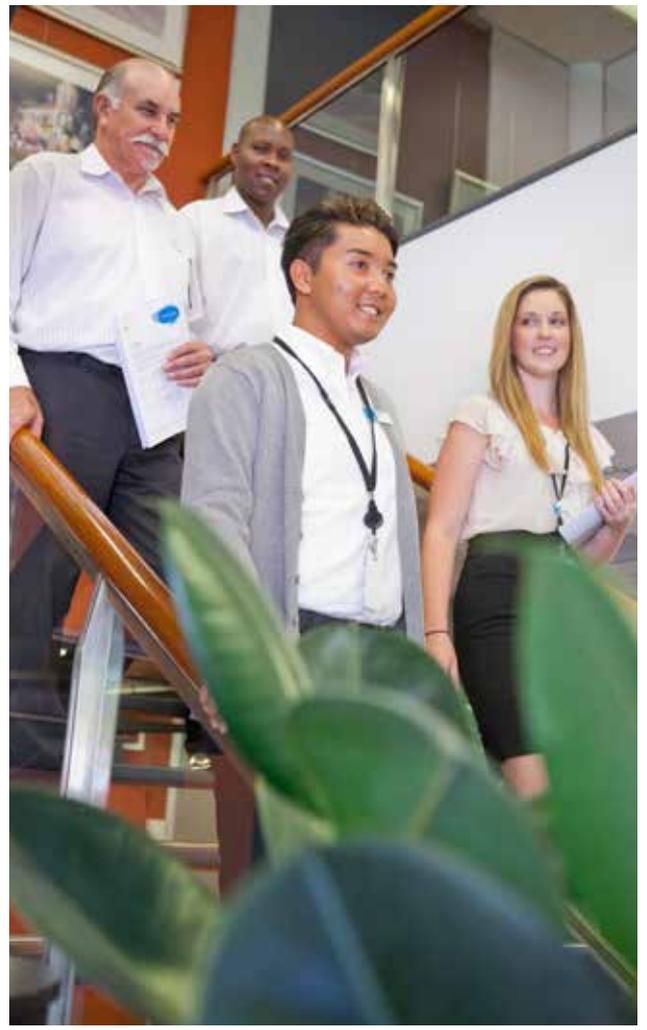
Development of successful partnerships with State and Federal Government agencies continue to contribute to the success of projects such as the Lathlain Precinct Redevelopment Project, the building of the major stadium in Burswood, development of Burswood East and West and the Belmont Park development. Stakeholder relations remain a continued focus of the organisation.





In order to achieve the outcomes within the Plan, a comprehensive corporate competencies development program has been developed. The corporate competencies to be developed across all staff in the organisation are: customer service, project management, sustainability, decision making and systems thinking, business excellence and communication. Staff performance has been aligned to the Strategic Community Plan through a comprehensive performance management system.

The *Strategic Community Plan – 2011 to 2026* presents a great opportunity for the Town to excel as a local government and contribute positively to the quality of life experiences of our community. The Plan demonstrates the link between projects, actions and services delivered to the community in line with the organisation’s vision, mission and values.



Strategic Community Plan - Performance Highlights for the Year

Community Life

ACTIVE LIFE

Active Life aims to improve the community's wellbeing and overall health profile through the provision of health related community programs and activities. As identified in the Town's health profile, the necessary focus of delivery is in three key areas: physical activity, nutrition and mental health. Programs and activities include nutrition and cooking workshops, post-natal programs, walking groups, active family days, non-traditional physical activity programs and much more.

AQUALIFE CENTRE

Aqualife is the Town's premier Aquatic and Recreation Centre. Its primary purpose is to improve the community's wellbeing by increasing participation in physical activity and to teach swim and survival skills in the endeavour of childhood drowning prevention. The Centre aims to be a one-stop-shop by offering programs such as Learn to Swim, Health and Fitness, Recreational Swimming as well as child-minding and café facilities. The Centre plays a vital role in the community by offering facilities for rehabilitation and physiotherapy, plus swimming lessons for women-specific groups and disability groups.



VICTORIA PARK DIGITAL HUB

The Victoria Park Digital Hub provides free digital literacy and online training for the local community, not-for-profit organisations and businesses. Residents can participate in friendly, interactive training sessions to learn how to access and explore the online world. The Victoria Park Digital Hub continued to deliver commitments in the Strategic Community Plan by:

KEY HIGHLIGHTS FOR 2014–2015:

- Final acquittal of the Federal Grant that financially supported operations at the Hub from January 2013 to February 2015
- The decision of Council to retain the Victoria Park Digital Hub as a permanent facility
- The recruitment and retention of volunteers at the Digital Hub who are the backbone to its success
- Delivery of a full program of digital literacy training options
- Connection of 67 people into employment
- Partnerships with business, community groups and organisations to increase digital literacy
- Utilising the iVehicle for digital outreach services
- Helping businesses and community groups with their digital needs
- Being a Centre of Digital Excellence



Strategic Community Plan - Performance Highlights for the Year

Community Life cont.

LIFELONG LEARNING

The Victoria Park Library plays a pivotal role in providing our community with access to resources, knowledge and technology in a safe, nurturing environment. The library fosters social inclusion and supports development of a strong, cohesive and vibrant community. The Victoria Park Library continued to deliver commitments in the Strategic Community Plan by:

- Promoting literacy, a love of reading, and lifelong learning
- Preserving, sharing and celebrating our rich heritage
- Enriching lives through programs, events, initiatives and a diverse collection
- Providing opportunities to discover, share, collaborate, learn, innovate, grow and connect



KEY HIGHLIGHTS FOR 2014–2015:

- Being an active contributor to the development of Vision 2012 - State Direction and Framework for Public Libraries in Western Australia (coordinated by WALGA)
- Delivery of four highly successful Buzz Weeks
- Development and Distribution of 'Bookmark' newsletter
- Delivery of significant Adult Services such as Audiobooks, Author Talks, Public Talks, Book Clubs and a large number of items for loan in lots of different formats
- Engagement of a vast number of children to promote early literacy, with strong partnerships forged to support a collaborative effort to literacy within the community
- Naming of Alec Bell Park as a recognition of this local Vietnam War hero
- Local History Awards



NEIGHBOURHOOD ENRICHMENT

The Neighbourhood Enrichment team provides services, initiatives, events and projects that create an engaged community with a strong sense of belonging. The Neighbourhood Enrichment Team continued to deliver commitments in the Strategic Community Plan by:

- Building community capacity and meaningful connections for individuals and groups
- Promoting social cohesion and celebrating cultural harmony
- Fostering a love of the arts, and encouraging creative expression
- Supporting environments that are safe, inclusive and accessible
- Addressing community needs, especially for populations of disadvantage
- Activating places, spaces and delivering public events



KEY HIGHLIGHTS FOR 2014–2015 INCLUDE:

- Coordinating the hire of active reserves, passive reserves, clubrooms, floodlighting and other amenities for sporting and other use
- Delivery of social English Conversation classes
- Coordination of Chinese New Year initiative
- Partnership, development and management including strategic relationship management to support event initiatives such as Welcome to Australia 'Walk Together' event and Persian New Year festival
- Facilitating Aboriginal Engagement initiatives
- Implement the Town's annual large scale public event calendar: Moreton Bay fig festival; Christmas Street Mall; Twilight Concert Trios; Volunteers Morning Tea; Music by Moonlight; Sporting Walk of Fame; Develop and Events Strategy.



Strategic Community Plan - Performance Highlights for the Year

Community Life cont.

- Progression of the Safer Neighbourhoods Plan 2013–2016 Youth Engagement
- Coordinating Public Art projects aligned with the 2013–2015 Public Art Masterplan
- Coordinate, monitor and report on the achievements of initiatives contained in the Disability Access and Inclusion Plan 2012–2017 listed for delivery in 2015–2016 financial year
- Coordinate the management of key projects including Remembrance Day, *My Life, My Place* and Slopestyle
- Community Engagement initiatives for seniors and supporting an 'age friendly' place

SPORTING LIFE

The Sporting Life sub-program offered through the Leisurelife Centre, aims to improve the community's wellbeing by increasing participation in physical activity through the provision of contemporary facilities, organised sport and community programs.

The facility continues to attract a high volume of patrons through a wide variety of incredibly successful health, fitness and children's programs and services, including the senior circuit, bingo program, vacation care and junior netball competition. The facility services are regularly acknowledged and recognised for providing patrons with a high level of customer service. Facility staff assist in creating a sense of belonging in the community with their professionalism, knowledgeable and warm and friendly approach.



SIGNIFICANT UPCOMING INITIATIVES

- Stakeholder relationship building and management will be an area of focus for the Community Life team throughout 2015/16.
- Vacation Care Program staff at the Leisurelife Centre will continue to work in consultation with the West Australian Child Care Licencing and Standards Unit to complete keys actions identified on the program's Improvement Plan, acknowledging that the Centre already meets National Standards and is looking to exceed these. The Centre's ultimate aim in this is to be awarded the 'excellent' rating, which is the highest possible rating and can only be awarded by the Australian Children's Education and Care Quality Authority. Further to this, key staff will be up-skilled by undertaking Certificate IV in Outside Hours Care.
- Facility and equipment upgrades at the Leisurelife Centre include the upgrade of health and fitness equipment, upgrades to the ventilation in high traffic areas including the café and spin studio, plus the introduction of energy saving initiatives across the facility to assist in reducing utility costs.
- The focus for the Aqualife Centre in 2015/16 will be in two main program areas: Aquatics, and Health and Fitness:
 - Δ Aquatic Area Flooring – the hydrotherapy pool area, including the change rooms will be tiled and the shower area given a facelift, with the main aquatic flooring being planned for later 2015/16
 - Δ Health and Fitness – rubber flooring is to be replaced and expanded to allow more space to include functional training equipment, which allows the facility to offer the latest in current fitness trends



Strategic Community Plan - Performance Highlights for the Year

Community Life cont.

- Δ Health and Fitness – fitness programming is being reviewed to provide better customer service by gym staff on the gym floor (our main point of difference to other facilities)
- We are excited to offer the Digital Hub for hire for the first time in 2015/16, with community groups, individuals and businesses welcome to book the venue to use the facilities (such as video conferencing) and host training sessions. Opportunities to partner with Local Government Authorities in the Wheatbelt to deliver training to rural communities are being explored.
- Launch of several new public art projects contained within the Public Art Masterplan.
- The Neighbourhood Enrichment Team will develop an Events Strategy that takes into account the diverse population of the Town.
- Work will continue on the development of an Aboriginal Engagement Strategy.
- The Local History Timeline, last updated in 2007, will be reviewed and updated.
- The Library will continue to host the quarterly Buzz Weeks, which have been enjoyed by many visitors throughout 2014/15.



Strategic Community Plan - Performance Highlights for the Year

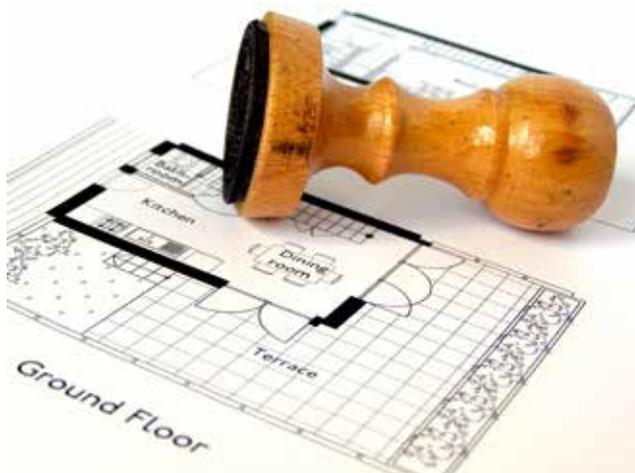
Built Life

DEVELOPMENT FUNCTION REVIEW

Urban Planning will continue to implement a review of all systems and processes as part of its move to a fully electronic lodgement, assessment and issuing process for applications. This is recognised as being industry leading and has been a significant process change enabling us to provide even better service to customers plus the ability to track applications 24/7. With changes to Planning and Development (Local Planning Schemes) Regulations 2015 there is an opportunity to review existing policies and adopt new policies to meet contemporary development and community needs.

BURSWOOD STATION EAST LOCAL STRUCTURE PLAN

Urban Planning will also be heavily involved in the Burswood Station East Local Structure Plan preparation and Town Planning Scheme Amendments.



Strategic Community Plan - Performance Highlights for the Year

Built Life cont.

BUILDING SERVICES REVIEW

Building continues to review its processes and policies to ensure it is up-to-date on all contemporary building service requirements and processes. Building will continue to expand the options for electronic lodgement and online assessment of applications in 2015/16 and anticipates providing better service to customers through this process.

Building also continues to strive for excellence in the delivery of accessible buildings, and coordinates its efforts across the organisation to enhance universal access to homes, parks, streets, businesses and other facilities within the Town.



Strategic Community Plan - Performance Highlights for the Year Future Life

STRATEGIC TOWN PLANNING

BELMONT PARK REDEVELOPMENT

The Strategic Town Planning Business Unit will continue to progress the Precinct D – Transit Orientated Development Precinct Detailed Area Plan, adjacent to the new stadium train station as the first stage of the redevelopment of the Belmont Park Redevelopment Structure Plan area. The Detailed Area Plan has been advertised for community consultation and government agency referral and is likely to be considered by Council in the early part of the 2015/16 financial year.

The Strategic Town Planning Business Unit will also continue to work with Perth Racing on Precinct C – Racing Precinct, within the Belmont Park Redevelopment, with a view to further progressing the Detailed Area Plan early in the 2015/16 financial year to assist Perth Racing to meet its proposed timeline for redevelopment of the grandstand to align with the stadium progress.



BURSWOOD STATION EAST LOCAL STRUCTURE PLAN

Now that the Burswood Peninsula District Structure Plan has been approved by the Western Australian Planning Commission, the Town is progressing with the detailed planning for this area, including the review of the Masterplan following more detailed traffic analysis for the District Structure Plan and surrounding areas and the preparation of the Local Structure Plan. It is anticipated that this will be ready for community consultation from late 2015 to early 2016.

EDWARD MILLEN HOME

Funds are set aside to prepare concept plans for the sustainable renewal and ongoing use of the Town's heritage-listed Edward Millen site. The Town will continue to work towards activation of the site to encourage public access and use of this significant asset.



Strategic Community Plan - Performance Highlights for the Year Future Life cont.

LAND ASSET OPTIMISATION STRATEGY (LAOS)

The Land Asset Optimisation Strategy (LAOS) has been prepared by Hester Property Solutions with an internal working group and has been adopted by Council as the basis for optimising each land asset, to achieve revenue diversification and strategic projects. The implementation of LAOS recommendations will be further progressed in 2015/16 to release value in Council's land assets to assist in providing an ongoing funding stream for future community projects.



Strategic Community Plan - Performance Highlights for the Year

Renew Life

LATHLAIN PRECINCT REDEVELOPMENT PROJECT

The Town has made significant progress in delivering the Lathlain Precinct Redevelopment Project (LPRP) in 2014/15. Listed under each heading is an update on how each Zone is progressing.

ZONE 1: PERTH FOOTBALL CLUB

Construction of new WAFL club rooms for the Perth Demons Football Club, including community facilities.

The key deliverable over the past year has been the development, in conjunction with the Department of Sport and Recreation, West Australian Football Commission and the Perth Football Club of a Business Case for the redevelopment of the Perth Football Club and associated community facilities.

ZONE 2: COMMUNITY ACTIVITIES

Development of passive recreation facilities and infrastructure improvements on Lathlain Park for the community.

The detailed design of this development zone will be done in conjunction with the West Coast Eagles development.

ZONE 3: WEST COAST EAGLES

Development of an administration, training and elite sporting complex for the West Coast Eagles and the Wirrpanda Foundation at Lathlain Park, with community access to facilities.

The key achievement over the past year has been the finalisation of lease documentation with the West Coast Eagles, further consolidating the partnership between the club and the Town.

ZONE 4: LATHLAIN PLACE

Streetscape and infrastructure enhancements on Lathlain Place between McCartney Crescent and Howick Street.

The key achievement this year was the completion of the streetscape upgrade, including the delivery of the Lathlain public artwork and an innovative, interactive bus stop on Howick Street, with the total value of the project at more than \$1.15 million.



Strategic Community Plan - Performance Highlights for the Year

Renew Life cont.

LATHLAIN PRECINCT REDEVELOPMENT PROJECT

ZONE 5: RAYMENT PARK

Development of passive parkland recreation to provide increased community amenities.

The consultation and community engagement process to develop the detailed design for this zone commenced in 2015.

ZONE 6: COMMUNITY BUILDING

Construction of a new community centre for child health services, play group and toy library at Lathlain Place.

Key achievements in this zone were the development of detailed plans and specifications and awarding of the tender for the construction of the Zone 6 Community Building on Lathlain Place with a value over \$1.25 million. This will see the building completed in 2016 with an overall project value of \$1.4 million.

ZONE 7: EQUITABLE ACCESS

Street, parking, landscape and pathway improvements to Roberts Road, Bishopsgate Street, Goddard Street and McCartney Crescent.

Key achievements include the completion of streetscape improvements on Bishopsgate Street, construction of cycling lanes, road re-sealing and additional parking on McCartney Crescent.

ZONE 8: SCOUTS BUILDING

Upgrade of and facelift for the Scouts Hall on Lot 61 Lathlain Place, including increased storage, new access ways, landscaping and fencing.

Key achievements include the concept design for this project, which aims to be completed in 2016.



GO EDWARDS PARK DETAILED DESIGN PLAN

The five-stage detailed design for the redevelopment of GO Edwards Park has been completed. Preparation of tender and construction documents will begin in 2015/16. Features of this stage of the redevelopment include the following:

- Woodland nature-based play areas to provide a sensory garden educational experience to the playground area. This includes a feature artwork piece made from the old Eucalyptus tottiana tree.
- Proposed meandering trail through the educational sensory gardens.
- Water sensitive urban design – naturally vegetated and rock-lined swale to treat stormwater runoff from the access road and car park. Small timber footbridges will provide pedestrian access.

- Wooded tree planting area plus deep-rooted vegetation for water quality improvement of the lake (Melaleuca, Eucalyptus and Casuarina species).
- The start of the main concrete path linking the east and west of the park.

GEORGE STREET RESERVE RE-VEGETATION PROJECT

An 11 year re-vegetation plan for this reserve was created and endorsed by Council and began in 2012/13. Stage two of the project will continue in 2015/16 and will include further weed control, and additional planting of the Bassendean sands flora.



Strategic Community Plan - Performance Highlights for the Year

Renew Life cont.

FORESHORE ACCESS AND MANAGEMENT PLAN

The Town's connection to the river by land places a special need on management of water quality, vegetation, fauna and physical access to the foreshore. Urbis Consultants have developed the *Foreshore Access and Management Plan*.

The objectives of the plan are to:

- Identify natural resources, processes and management principles and practices across the foreshore, for long-term ecological sustainability and optimum community access and use
- Identify ways to minimise threats to the foreshore
- Identify recreation and leisure resources for public use of the area where appropriate, while maintaining natural ecosystems

- Investigate the potential for interpretational features consistent with the values of the area

Some renewal works to the river wall infrastructure will commence in 2015/16 year in accordance with the FAMP recommendations.

ASSETS

Building Renewal Projects

The Town will continue to deliver its mechanical services renewal program at Victoria Park Library and the Leisurelife Centre.



CAUSEWAY PRECINCT PLAN - TEDDINGTON STREET/BURSWOOD ROAD INTERSECTION UPGRADE

In line with the Town's Integrated Movement Network Strategy, the upgrade of the Teddington Street/Burswood Road intersection (Stage 1) has been allocated in the 2015/16 Capital Works budget. The intention is to improve the intersection to facilitate the main traffic route between the Teddington Street/Burswood Road intersection and the Burswood Road/Great Eastern Highway intersection.

STRATEGIC WASTE MINIMISATION PLAN

The Town is working with the Mindarie Regional Council (MRC) and its neighbouring Councils (in particular the City of South Perth) to further increase the level of joint operations that may offer a more cost effective service to the community. Residents are currently able to leave eWaste (including electronic goods), waste oils and

clean cardboards at the City of South Perth's Transfer Station (off Hayman Road) free of charge. Both the Town and the City are also sharing resources including heavy machinery and technical knowledge for the benefit of both Councils.

FLEET OPTIMISATION PLAN

Most of the Town's light fleet has been reduced in terms of vehicle size to reduce capital cost. In addition, the change-over period of the light fleet vehicles has been extended by at least one more year as the quality and durability of vehicles purchased is better and the warranty period is longer. The planned replacement of a number of major plants, including trucks and a road sweeper, has been postponed. This has resulted in some monetary savings this financial year. The Town plans to renew a number of its trucks and road sweeper within the next two years to better suit the infrastructure maintenance operation as identified in the recent Operations Review.



Strategic Community Plan - Performance Highlights for the Year

Renew Life cont.

INTEGRATED MOVEMENT STRATEGY

A number of significant strategy outcomes have been delivered and more will be implemented in the near future. Within the State, the Town secured the highest amount of bus shelter upgrade funding from the Public Transport Authority this financial year. The Town will again attempt to secure a high level of external funding in future years to assist with the upgrade of the well-used bus stops within the Town.

A series of public consultation sessions associated with road safety and traffic management have been undertaken. Community feedback for the Lathlain Precinct Traffic Management Plan has been analysed and adopted as appropriate when revising the plan. This plan is nearing finalisation and will be presented to Council for adoption in 2015/16. A number of road improvement projects based on this plan have already been included in the draft Capital Works budget of 2015/16.

ASSET RENEWAL WORKS FOR 2015/16

Major road works listed in the 2015/16 Capital Works budget:

- Asphalt Overlay and Kerbing Works
- Bank Street - Forward Street to Milford Street
- Basinghall Street - Mooregate Street to Berwick Street
- Beatty Avenue - Miller Street to Mint Street
- Cornwall Street - Gallipoli Street to Great Eastern Highway
- Geddes Street - Washington Street to Colombo Street
- Gloucester Street - Colombo Street to Geddes Street
- Oats Street - Bank Street to Tuckett Street
- Oats Street - Shepperton Road to Swansea Street (E)
- President Street - Star Street and Orrong Road
- Rushton Street (N) - Benporath Street to Shepperton Road
- Rutland Avenue (C) - Gallipoli Street to Bishopsgate Street
- Rutland Avenue (N) - Howick Street to Gallipoli Street
- Rutland Avenue (N) - Streatley Street to Enfield Street



- Washington Street
- Welshpool Road - Forward Street to Ellam Street

ROAD SAFETY AND TRAFFIC MANAGEMENT INITIATIVES FOR 2015/16

- Goddard Street and Streatley Road - Roundabout
- Shepperton Road and Gresham Street - Traffic islands
- Shepperton Road, Albany Highway and Welshpool Road
- Teddington Street and Burswood Road - Intersection

FOOTPATH RENEWAL AND CONSTRUCTION PROJECTS FOR 2015/16

- Archer Street between Orrong Road and Gemini Way
- Forward Street between Welshpool Road and Swansea Street

- Hayman Road between Kent Street and Brodie-Hall Drive
- Kent Street between Gascoyne Street and Devenish Street
- Oats Street between Hubert Street and Albany Highway
- Oats Street between Read Street and Swansea Street
- Oswald Street between Hordern Street and Albany Highway
- Oats/Albany/Hill View - Pedestrian safety - signal modification
- Hillview Terrace - Northern side - DSC Building to Berwick Street
- De Laeter Way - Bentley Tech Park
- Albany Highway between Teddington Street and Geddes Street
- Mint Street between Carnarvon Street and Shepperton Road



Strategic Community Plan - Performance Highlights for the Year

Business Life

The focus for Business Life in relation to the Strategic Community Plan is on the following:

- Business vibrancy and overall Town-wide economic vitality
- Compliance support
- Council business performance
- Economic vitality
- Equitable parking access
- Revenue diversification
- Improved personal service
- Sound financial management
- Technological excellence

Performance indicators were implemented to increase the satisfaction of businesses, the community and Town of Victoria Park staff over the life of the Strategic Community Plan. The performance against the above items was covered under each business unit's 'Year in Review' and summarised below:

PARKING

- A survey has been completed on business acceptance of the implementation of paid parking along Albany Highway.
- Approximately 86% of businesses surveyed either supported the initiative or felt it had a neutral impact.
- 8% made no comment.
- The remaining 6% felt that paid parking was detrimental to their business.

FINANCE

- Finance had a key performance indicator that stated 98% of rates are to be collected by 30 June 2015.
- Finance achieved this key performance indicator with a result of 98.5% of rates collected as at 30 June 2015.



ENVIRONMENTAL HEALTH

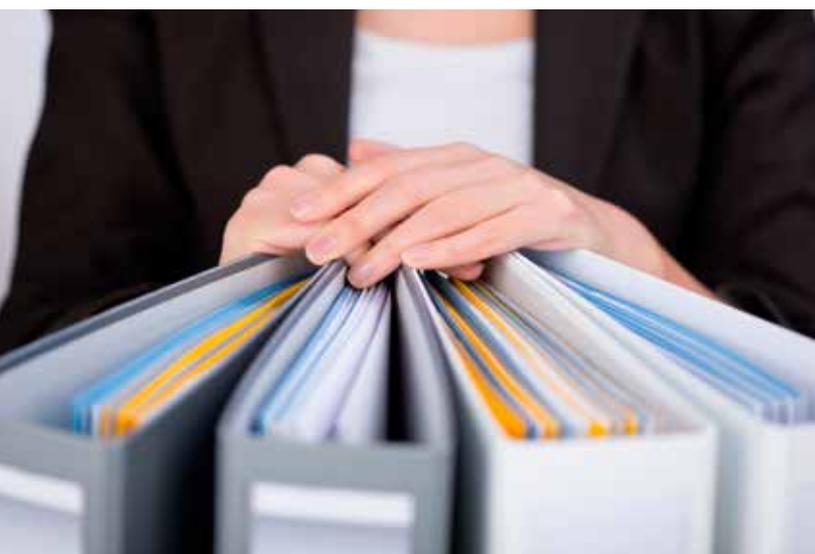
- Environmental Health had a key performance indicator that required 98% environmental health compliance.
- Environmental Health achieved this key performance indicator with a result of 99% environmental health compliance.
- Environmental Health also had a key performance indicator to maintain 100% compliance with statutory obligations.
- Environmental Health did not achieve this key performance indicator with a result of 99% compliance with statutory obligations.

RECORDS

- Records had a key performance indicator to maintain 100% compliance with statutory obligations.
- Records achieved this key performance indicator with a result of 100% compliance with the State Records Act 1992, the Freedom of Information Act 1992 and the General Disposal Schedule for Local Government Records.
- Records also had a key performance indicator to ensure 95% of Freedom of Information Access Applications be processed within the 45 day timeframe as per the Freedom of Information Act 1992.
- Records achieved this key performance indicator with a result of 100% in the 2015 financial year.

IT

- IT had a key performance indicator that required 95% of urgent Information Technology issues to be resolved within 24 hours.
- IT achieved this key performance indicator with a result of 100% from 1 November 2014 to 30 June 2015 (earlier data unavailable).



Statutory Reports

COMPETITION PRINCIPLES AGREEMENT – NATIONAL COMPETITION POLICY

In 1995 the Council of Australian Governments entered into a number of agreements, collectively known as the National Competition Policy.

Local government is affected mainly where it operates significant business activities that compete, or could compete, with private sector businesses. Local government will also be affected where local laws unnecessarily affect competition.

The Town is therefore required to comply with certain policies contained within the National Competition Policy Statement and report on progress in connection with Competitive Neutrality Principles.

The Competition Principles Agreement (CPA) is a contractual agreement between the Federal Government and all State and Territory Governments. Local government is committed to the CPA through the State Governments' involvement. The focus of the CPA is to ensure that all public enterprises operate in a transparent manner in

the best public interest. This requires that public enterprises review their operations to ensure that they do not have a competitive advantage or disadvantage resulting from their status as public enterprises.

To ensure compliance with the CPA, local governments are required to include in their annual reports certain particulars in relation to CPA. The Town supports the concept of the CPA and in this regard the following particulars are reported.

COMPETITIVE NEUTRALITY

It is the Town's responsibility to determine whether it is engaged in 'significant business activities' within the context of its operations and therefore whether it is required to apply the competitive neutrality principles.

Local government is only required to implement the above principles to the extent that the benefits to be realised from implementation outweigh the costs in respect of individual business activities exceeding an annual income of \$500,000. Within these criteria the Town identified the following business activities:



Aqualife Centre and Leisurelife Centre

The public benefit tests for these activities revealed that competitive advantages and disadvantages existed in each of these two Leisure Centres and it was beneficial to the local community to continue the operational subsidies to enable the services to be maintained in the future.

At present no activities undertaken by the Town have been classified as either a Public Trading Enterprise or a Public Financial Enterprise by the Australian Bureau of Statistics. During the reporting period the Town did not receive any allegations of non-compliance with the principles of Competitive Neutrality.

STRUCTURAL REFORM OF PUBLIC MONOPOLIES

The Town does not operate any Public Monopolies within the CPA definition and accordingly there is no reporting requirement. The Town did not privatise any activities during 2014/15.

LOCAL LAWS

During the 2014/15 Fiscal Year the Council commenced a review of the Town of Victoria Park Signs Local Law 2006 and it is envisaged that the review will be finalised in December 2015.

LOCAL GOVERNMENT (RULES OF CONDUCT) REGULATIONS 2007

These regulations require the reporting of various offences by Council Members, as prescribed by the Regulations. Council Members must comply with their obligations under the Local Government Act 1995 (the LG Act) and subsidiary legislation. Complaints about Council Member conduct are to be made to the Complaints Officer who, in accordance with section 5.120 of the LG Act, must be a designated senior employee. The Town's Complaints Officer is the Chief Executive Officer. It is pleasing to report that for the 2014/15 Fiscal Year no complaints were received concerning Council Members and, therefore, no reports were necessary.



Statutory Reports

PUBLIC INTEREST DISCLOSURE

In accordance with the requirements of the Public Interest Disclosure Act 2003 (the PID Act), the Town has established procedures to facilitate the making of disclosures under the PID Act. These procedures set out the processes in place regarding protected disclosures generally, to protect people from reprisals for making protected disclosures, and to provide guidance on investigations. In the 2014/15 Fiscal Year no disclosures relating to improper conduct were made to the Town.

COMPLIANCE AUDIT RETURN

All local governments are required to carry out an annual compliance audit for the period 1 January to 31 December as required by the Department of Local Government and Communities. The Return includes a range of compliance categories to be met by local government. The 2014 Compliance Audit Return was presented to Council on 10 February 2015. In all areas the Town was 100% compliant in the 2014 Audit. A certified copy

of the Return was submitted to the Director General of the Department of Local Government and Communities on 16 February 2015.

In addition to its statutory obligation the Town conducts its own quarterly in-house Compliance Audits to ensure that it complies with its regulatory requirements pursuant to the Local Government Act 1995 (the LG Act). The LG Act prescribes that only an Annual Compliance Audit is undertaken.

REGISTER OF FINANCIAL INTERESTS FOR COUNCIL MEMBERS AND SENIOR EMPLOYEES

The requirements of the Local Government Act 1995 (the LG Act) in reporting the financial interests of Council Members and Senior Employees were complied with. This register was implemented on 1 July 1997 in accordance with the requirements of the LG Act. It is held in the Chief Executive's office and is available for viewing by the public.



EMPLOYEE REMUNERATION

Set out below in bands of \$10,000 are the number of employees at the Town entitled to an annual salary of \$100,000 or more as at 30 June of each year.

Salary Band \$	2015	2014	2013
100,000–109,999	0	1	2
110,000–119,999	1	3	8
120,000–129,999	8	6	0
130,000–139,999	0	0	0
140,000–149,999	0	0	0
150,000–159,999	0	1	0
160,000–169,999	2	0	4
170,000–179,999	1	4	0
180,000–189,999	1	0	0
190,000–199,999	1	0	0
200,000–209,999	0	0	0
210,000–219,000	0	0	1
220,000–229,999	0	0	0
230,000–239,999	0	0	0
240,000–249,999	1	1	0
Total	15	16	15

Statutory Reports



FREEDOM OF INFORMATION

The Town of Victoria Park received nine new valid Freedom of Information (FOI) applications for the period 2014/15 and dealt with 12 applications in total including three which were carried over from the 2013/14 reporting year. The average processing time was 41 days which is within the regulated timeframe. The Town's Information Statement outlines the FOI process and lists the types of documents available inside and outside of FOI.

RECORDS

The Town of Victoria Park is committed to ensuring that its records are kept safe and accessible in accordance with legislative requirements and best practice standards.

The Town's Record Keeping Plan (as required by the State Records Act 2000) was initially approved by the State Records Commission in 2004 and subsequently reviewed in 2009.

The Town's record keeping system (TRIM) allows for the centralised secure storage of records created and received by the Town in the course of its business. Correspondence is scanned to allow for optical character recognition (OCR) which is the process of digitising printed texts so that it

can be electronically edited. This has improved our system search capabilities.

The TRIM system is integrated with other business systems ensuring records produced by these systems are saved to TRIM. Record Services, in conjunction with business units, have developed automation processes to improve service delivery thereby embedding record keeping within the business processes.

Work has commenced to transfer all records to TRIM from the network drives, minimising the network drive size and to ensure officers save the Town's records to one system.

The Town provides records management training which focuses on:

- Record keeping inductions - focusing on the Town record keeping processes
- Record keeping system training - focuses on the management of records through TRIM
- Record awareness training - outlines the Town's obligations under the State Records Act

Record Services offer individual one-on-one training, group training sessions and publishes record keeping tips to raise record keeping awareness.

DISABILITY ACCESS AND INCLUSION PLAN 2012–2017

The Disability Service Act 1993 (amended 2004) mandates that all Local Government Authorities develop and implement a Disability Access and Inclusion Plan (DAIP). The Town's DAIP 2012–2017 contains seven Outcome Areas which outlines tasks and actions which guide Council staff and agents and contractors in delivering work practices to the public that are consistent with relevant Australian Standards for access and mobility, and which are inclusive of people with disabilities within the life of our community.

The Town continued its commitment to implement the Disability Access and Inclusion Plan 2012–2017 (DAIP). Major achievements over the financial year included:

MY LIFE, MY PLACE 2014

My Life, My Place focuses on the unique stories of seven everyday community members who enrich our Town, with an emphasis on individual strengths, attributes and contributions made to either the Town or a loved one. Following the success of *My Life, My Place (MLMP) 2013*, the Disability Access Working Group embarked on *MLMP 2014*.

My Life, My Place's inherent difference to other social inclusion projects is the approach of showcasing the achievements and contributions of the 'person', opposed to celebrating achievements because someone has a disability. Local residents with and without disabilities feature in *My Life, My Place*, without distinction being made to ability.

This is intended to raise awareness of equality, normalisation and social role valorisation, through showcasing the meaningful contributions of all participants, dispelling preconceived ideas and myths that people with a disability are unable to contribute to the community in an equal and meaningful way, compared to members of the community without disabilities.

The initiative further aims to break down barriers to social inclusion and to create welcoming communities by providing the opportunity for recognition and engagement.



Statutory Reports

My Life, My Place was captured and displayed through;

- professional photography, video documentaries and oral history stories in a coffee table style booklet.
- Portraits and stories were posted around Town on various assets and buildings, through social media and the Town's website.
- The launch of *MLMP 2014* took place at McDonalds Community Cinema, Burswood Parkland Riverside Drive from 6.30pm-8.30pm on Wednesday 3 December 2014, coinciding with the International Day of People with Disability.
- The atmosphere was created through hawkers food stalls, live music and a country theme setting, including tables, candles, flowers and seating. Portraits (A0 size) of the *MLMP* participants were displayed on site, followed by the official screening of the video documentaries.
- The launch was advertised through social media and invitations with 250–300 people attending on the night.

LATHLAIN PLACE MEDIAN

Outcome Two of the Town's DAIP states that people with disabilities will have the same opportunities as other people to access buildings and facilities of the Town.

Lathlain Place median was specifically designed to ensure universal access, ensuring the enjoyment by all community members.

ACCESS TO BUILDINGS AND RESERVES

Reserve and building audits are routinely undertaken to ensure access for all members of the community.



Financial Assistance

Each year Council provides financial assistance to organisations, individuals and community groups that it believes benefit the residents and ratepayers of the Town of Victoria Park or are worthy of support. The following lists show some of the recipients and the dollar values that were provided during the 2014-2015 financial year.

DONATIONS

Financial assistance via donations, which is provided with little to no expectation of recognition from the recipient, included the following recipients –

• Carlisle Food Centre	\$ 1,000
• Carson Street School (Holiday Program)	\$ 3,000
• Christian Centre for Social Action	\$ 1,000
• Communicare (Youth at Risk Program)	\$ 5,000
• Narine Wimmins Refuge	\$ 1,000
• People Who Care	\$ 1,000
• Victoria Park Youth Accommodation	\$ 2,500
• VisAbility	\$ 1,000
• Volunteer Taskforce	\$ 1,000
• Workplace Giving	\$ 1,000
• Youth Focus	\$ 1,000
• Youthcare	\$ 3,500

FEE WAIVERS

Financial assistance via fee waiving, which is provided by way of a delegation to waive the fee or charge for the use of a provided service or facility that would otherwise be due and payable, included the following recipients –

• Corporate Sports Australia (Perth Garden Festival)	\$ 20,800
• Eventing in the Park	\$ 12,900
• Iran Cultural House (Persian Festival of Fire and Nature Day)	\$ 700
• Junior Sporting Clubs (Various)	\$ 78,900
• Market Mouse (Hawker Markets)	\$ 8,800
• Oulala (Pop-Up Cinema)	\$ 1,300
• Victoria Park Farmers Market	\$ 4,300

Financial Assistance

LEASE REDUCTION / PEPPERCORN LEASES

Financial assistance via lease reduction / peppercorn leases, which is the provision of exclusive use of a facility at a peppercorn or significantly reduced lease, included the following recipients –

• Communicare	\$ 27,400
• Dental Health Service of WA	\$ 84,000
• Health Department of WA	\$ 32,500
• Minister for Community Welfare	\$ 82,200
• Minister for Community Welfare	\$ 57,600
• Protective Behaviours WA	\$ 21,000
• The Scout Association of Australia	\$ 16,200
• Victoria Park Carlise Bowling Club	\$ 56,500
• Victoria Park Centre for the Arts	\$ 40,000

OPERATING SUBSIDY

Financial assistance via operating subsidies, which is by way of payment to directly fund the operation of an organisation or community group, included the following recipients –

• Harold Hawthorn Centre	\$ 112,700
• Victoria Park Croquet Club	\$ 10,000
• Victoria Park Centre for the Arts	\$ 70,000

SPONSORSHIP

Financial assistance via sponsorship, which is by way of payment by agreement for advertising and brand coverage for the Town, included the following recipients –

• McDonald's Community Cinemas	\$ 15,000
• RSPCA (Million Paws Walk)	\$ 3,500
• Southern Districts Brass Band	\$ 11,000
• Victoria Park Swimming Club	\$ 15,000
• Walk Together Australia	\$ 7,000



TOWN OF
VICTORIA PARK

Financial Report

2014-2015



Financial Report

Local Government Act 1995
Local Government (Financial Management) Regulations 1995

Statement by the Chief Executive Officer

The attached Financial Report of the Town of Victoria Park, being the Annual Financial Report and Supporting Notes and other information for the financial year ended 30 June 2015, are, in my opinion, properly drawn up to present fairly the financial position of the Town of Victoria Park at 30 June 2015 and the results of the operations for the financial year then ended in accordance with the Australian Accounting Standards and comply with the provisions of the Local Government Act 1995 and Regulations under that Act.

Signed as authorisation for issue on the 16th day of November 2015.



Anthony Vuleta
Chief Executive Officer

Town of Victoria Park
For the year ended 30 June 2015

Statement of Comprehensive Income - By Nature and Type

	Note	2015 Actual \$	2015 Budget \$	2014 Actual \$
Revenue				
Rates	24	35,832,000	35,670,000	31,210,742
Grants and Contributions - Operating	30	2,501,727	1,506,500	1,245,387
Fees and Charges	29	10,332,788	11,425,200	9,636,183
Service Charges		611	0	0
Interest Earnings	2	1,219,970	1,173,500	884,948
Other Revenue		3,651,656	335,300	1,174,285
		53,538,752	50,110,500	44,151,545
Expenses				
Employee Costs		(19,618,491)	(20,279,626)	(18,618,141)
Materials and Contracts		(16,678,124)	(18,887,775)	(16,531,582)
Utility Charges		(1,381,886)	(1,782,576)	(1,547,538)
Depreciation	2	(8,188,602)	(5,600,000)	(6,331,718)
Interest Expense	2	(719,426)	(747,000)	(813,153)
Insurance		(443,481)	(680,665)	(591,826)
Other Expense		(86,317)	(87,558)	(213,254)
		(47,116,327)	(48,065,200)	(44,647,213)
		6,422,425	2,045,300	(495,668)
Grants and Contributions for Assets				
Grants and Contributions - Non-Operating	30	1,239,333	877,800	1,721,102
		1,239,333	877,800	1,721,102
Profit and Loss from Asset Disposal				
Profit on Asset Disposal		3,715,866	15,000	1,027,659
Loss on Asset Disposal		(206,551)	(54,100)	(337,986)
	21	3,509,316	(39,100)	689,673
Fair Value Adjustments				
Loss on Revaluation		0	0	0
		0	0	0
Changes in Equity				
Joint Ventures and Other Financial Assets	18	(284,522)	0	1,580,152
		(284,522)	0	1,580,152
Net Result				
		10,886,552	2,884,000	3,495,259
Other Comprehensive Income				
Non-Current Assets Revaluation Changes	14	0	0	162,074,851
		0	0	162,074,851
Total Comprehensive Income				
		10,886,552	2,884,000	165,570,110

This statement is to be read in conjunction with the accompanying notes.

Town of Victoria Park
For the year ended 30 June 2015

Statement of Comprehensive Income - By Program

	Note	2015 Actual \$	2015 Budget \$	2014 Actual \$
Revenue	2			
General Purpose Funding		39,319,104	38,022,000	32,882,731
Governance		776	2,000	6,654
Law, Order and Public Safety		3,024,604	3,884,800	2,041,674
Health		232,395	214,500	204,804
Education and Welfare		168,975	125,900	141,492
Community Amenities		1,490,836	1,368,500	1,515,322
Recreation and Culture		4,980,720	5,483,700	5,227,347
Transport		245,549	238,600	245,402
Economic Services		973,345	533,000	677,322
Other Property and Services		3,102,445	237,500	1,208,799
		53,538,752	50,110,500	44,151,545
Expenses excluding Finance Costs	2			
General Purpose Funding		(528,106)	(594,100)	(711,081)
Governance		(458,674)	(489,000)	(433,022)
Law, Order and Public Safety		(3,720,221)	(5,190,400)	(2,962,416)
Health		(1,504,184)	(1,499,400)	(1,563,770)
Education and Welfare		(872,241)	(974,400)	(1,019,292)
Community Amenities		(6,714,943)	(9,222,400)	(6,747,251)
Recreation and Culture		(16,518,677)	(18,367,300)	(16,535,652)
Transport		(9,826,783)	(8,806,900)	(7,949,572)
Economic Services		(1,322,388)	(1,602,200)	(1,539,263)
Other Property and Services		(4,930,682)	(572,100)	(4,372,740)
		(46,396,901)	(47,318,200)	(43,834,059)
Finance Costs	2			
Law, Order and Public Safety		(161,374)	(177,000)	(185,986)
Recreation and Culture		(289,227)	(294,500)	(323,896)
Economic Services		(75,302)	(78,000)	(89,818)
Other Property and Services		(193,523)	(197,500)	(213,453)
		(719,426)	(747,000)	(813,153)
Grants and Contributions for Assets				
Recreation and Culture		137,000	137,000	0
Transport		1,003,242	640,800	1,670,824
Other Property and Services		99,091	100,000	50,278
		1,239,333	877,800	1,721,102

Statement of Comprehensive Income - By Program (continued)

	Note	2015 Actual \$	2015 Budget \$	2014 Actual \$
Profit and Loss from Asset Disposal				
General Purpose Funding		3,715,548	0	0
Governance		(5,415)	0	0
Law, Order and Public Safety		(8,612)	(13,000)	0
Health		(8,172)	(3,500)	0
Education and Welfare		(2,560)	0	0
Community Amenities		(18,425)	(3,000)	0
Recreation and Culture		(91,330)	(5,700)	(301,523)
Transport		0	0	0
Economic Services		(17,044)	(8,000)	(8,108)
Other Property and Services		(54,673)	(5,900)	999,303
		3,509,316	(39,100)	689,673
Changes in Joint Venture Operations and Other Financial Assets				
Economic Services		(284,522)	0	1,580,152
		(284,522)	0	1,580,152
Fair Value Adjustments				
Recreation and Culture		0	0	0
		0	0	0
Net Result				
		10,886,552	2,884,000	3,495,259
Other Comprehensive Income				
Non-Current Assets Revaluation Changes	14	0	0	162,074,851
		0	0	162,074,851
Total Comprehensive Income				
		10,886,552	2,884,000	165,570,110

This statement is to be read in conjunction with the accompanying notes.

Town of Victoria Park
As at 30 June 2015

Statement of Financial Position

	Note	2015 Actual \$	2014 Actual \$
Current Assets			
Cash and Cash Equivalents	3	24,392,554	18,012,722
Trade and Other Receivables	5	2,557,041	2,305,490
Inventories	6	5,489	6,423
Land Held for Sale	18	721,192	5,743
		27,676,276	20,330,379
Non-Current Assets			
Trade and Other Receivables	5	1,143,083	1,526,991
Property, Plant and Equipment	7	201,906,739	204,483,550
Infrastructure	8	230,766,768	228,717,657
Land Held for Sale	18	111,012	0
Other Financial Assets	18	9,194,262	6,589,697
		443,121,865	441,317,895
Total Assets		470,798,141	461,648,274
Current Liabilities			
Trade and Other Payables	10	2,429,888	2,770,119
Current Portion of Long Term Borrowings	11	2,029,908	1,932,237
Provisions	12	3,642,962	3,148,236
		8,102,757	7,850,592
Non-Current Liabilities			
Long Term Borrowings	11	10,969,646	12,999,554
Provisions	12	317,701	276,643
		11,287,347	13,276,197
Total Liabilities		19,390,105	21,126,789
Net Assets		451,408,036	440,521,484
Equity			
Retained Surplus		103,220,322	97,874,652
Reserves - Cash Backed	13	12,578,500	7,037,619
Revaluation Surplus	14	335,609,214	335,609,214
		451,408,036	440,521,484

This statement is to be read in conjunction with the accompanying notes.

Town of Victoria Park
For the year ended 30 June 2015

Statement of Changes in Equity

	Retained Surplus	Reserves Cash Backed	Revaluation Surplus	Total Equity
	\$	\$	\$	\$
Prior Year Balance				
Balance as at 1 July 2013	96,667,013	4,750,000	173,534,363	274,951,374
Net Result	3,495,259	0	0	3,495,259
Changes on Revaluation of Non-Current Assets	0	0	162,074,851	162,074,851
Transfer From / (To) Reserves	(2,287,619)	2,287,619	0	0
Balance as at 30 June 2014	97,874,653	7,037,619	335,609,214	440,521,484
Current Year Balance				
Balance as at 01 July 2014	97,874,653	7,037,619	335,609,214	440,521,484
Net Result	10,886,552	0	0	10,886,552
Changes on Revaluation of Non-Current Assets	0	0	0	0
Transfer From / (To) Reserves	(5,540,881)	5,540,881	0	0
Balance as at 30 June 2015	103,220,324	12,578,500	335,609,214	451,408,036

This statement is to be read in conjunction with the accompanying notes.

Town of Victoria Park
For the year ended 30 June 2015

Statement of Cash Flows

	Note	2015 Actual \$	2015 Budget \$	2014 Actual \$
Cash Flows from Operating Activities				
Receipts				
Rates		35,832,000	35,400,000	31,210,742
Grants and Contributions - Operating		2,501,727	1,506,000	1,245,387
Fees and Charges		10,081,237	9,600,000	11,800,035
Service Charges		384,519	0	(832,041)
Interest Earnings		1,219,970	1,170,000	884,948
Goods and Services Tax		0	2,000,000	0
Other Revenue		3,651,656	330,000	1,235,106
		53,671,110	50,006,000	45,544,177
Payments				
Employee Costs		(19,082,707)	(20,000,000)	(18,091,641)
Materials and Contracts		(17,011,679)	(17,558,700)	(16,839,716)
Utility Charges		(1,381,886)	(1,780,000)	(1,547,538)
Interest Expense		(719,426)	(747,000)	(813,153)
Insurance		(443,481)	(680,000)	(591,826)
Goods and Services Tax		0	(2,000,000)	0
Other Expense		(370,839)	(85,000)	1,366,898
		(39,010,018)	(42,850,700)	(36,516,976)
Net Cash Provided by Operating Activities	15	14,661,092	7,155,300	9,027,201
Cash Flows from Investing Activities				
Equity Movements in Joint Ventures		1,110,983	0	(1,580,152)
Land Held for Sale		(832,204)	0	0
Property, Plant and Equipment Payments		(1,692,433)	(4,633,000)	(1,925,388)
Infrastructure Payments		(6,589,741)	(9,973,000)	(6,258,112)
Grants and Contributions - Non-Operating		1,239,333	877,800	1,721,102
Sale of Assets Proceeds		415,040	1,378,900	1,820,318
Net Cash Provided by / (Used in) Investing Activities		(6,349,023)	(12,349,300)	(6,222,232)
Cash Flows from Financing Activities				
Debenture Repayments		(1,932,237)	(1,942,000)	(1,529,048)
New Debenture Proceeds		0	0	0
Reduction in Loan Liability		0	0	0
Net Cash Provided by / (Used in) Financing Activities		(1,932,237)	(1,942,000)	(1,529,048)
Net Increase / (Decrease) in Cash Held		6,379,832	(7,136,000)	1,275,921
Cash and Cash Equivalents at Beginning of Year		18,012,722	17,827,619	16,736,801
Cash and Cash Equivalents at End of Year	15	24,392,554	10,691,619	18,012,722

This statement is to be read in conjunction with the accompanying notes.

Town of Victoria Park
For the year ended 30 June 2015

Rate Setting Statement

	Note	2015 Actual \$	2015 Budget \$	2014 Actual \$
Revenue				
General Purpose Funding		7,202,652	2,352,000	1,671,989
Governance		776	2,000	6,654
Law, Order and Public Safety		3,024,604	3,884,800	2,041,674
Health		232,395	214,500	204,804
Education and Welfare		168,975	125,900	141,492
Community Amenities		1,490,836	1,368,500	1,515,322
Recreation and Culture		5,117,793	5,620,700	5,227,079
Transport		1,248,791	879,400	1,916,226
Economic Services		973,345	533,000	677,322
Other Property and Services		3,201,782	352,500	2,287,003
		22,661,951	15,333,300	15,689,564
Expenses				
General Purpose Funding		(528,106)	(594,100)	(711,081)
Governance		(464,090)	(489,000)	(433,022)
Law, Order and Public Safety		(3,890,206)	(5,380,400)	(3,148,402)
Health		(1,512,357)	(1,502,900)	(1,563,770)
Education and Welfare		(874,802)	(974,400)	(1,019,292)
Community Amenities		(6,733,368)	(9,225,400)	(6,747,251)
Recreation and Culture		(16,899,308)	(18,667,500)	(17,160,803)
Transport		(9,826,783)	(8,806,900)	(7,949,572)
Economic Services		(1,699,256)	(1,688,200)	(57,036)
Other Property and Services		(5,179,124)	(790,500)	(4,614,816)
		(47,607,400)	(48,119,300)	(43,405,047)
Net Result Excluding Rates		(24,945,448)	(32,786,000)	(27,715,483)
Adjustment for Cash Budget Requirements				
Non-Cash Items				
(Profit) / Loss on Asset Disposals	21	(3,509,316)	39,100	(689,673)
Depreciation on Assets	2	8,188,602	5,600,000	6,331,718
Movement In Joint Venture Equity		284,522	0	(1,580,152)
Land Held for Sale Adjustment		715,449	0	0
Movement in Non-Current Under Ground Power / Rates / ESL		383,908	0	(771,219)
Movement in Non-Current Leave Provision		41,058	0	(31,363)
		6,104,223	5,639,100	3,259,311

Town of Victoria Park
For the year ended 30 June 2015

Rate Setting Statement (continued)

	Note	2015 Actual \$	2015 Budget \$	2014 Actual \$
Adjustment for Cash Budget Requirements				
Capital Expense and Revenue				
Purchase Buildings		(685,307)	(2,890,000)	(574,564)
Purchase Furniture and Equipment		(472,096)	(809,000)	(658,667)
Purchase Plant and Machinery		(535,030)	(934,000)	(677,046)
Purchase Infrastructure - Roads		(1,964,077)	(2,524,000)	(1,865,520)
Purchase Infrastructure - Drainage		(370,996)	(445,000)	(478,929)
Purchase Infrastructure - Pathways		(541,591)	(1,305,000)	(631,899)
Purchase Infrastructure - Parks / Reserves		(2,145,331)	(2,329,000)	(956,183)
Purchase Infrastructure - Other		(1,567,746)	(3,370,000)	(2,340,692)
Proceeds from Disposal of Assets	21	415,040	1,378,900	1,820,318
Debenture Repayments	23	(1,932,237)	(1,942,000)	(1,529,048)
New Debenture Proceeds	23	0	0	0
Transfers to Reserves	13	(7,316,016)	(2,024,000)	(4,834,850)
Transfers from Reserves	13	1,775,135	1,670,000	2,547,231
		(15,340,252)	(15,523,100)	(10,179,848)
Add Surplus / (Deficit) July 1 B/Fwd	24	7,374,404	7,000,000	10,799,683
Less Surplus / (Deficit) June 30 C/Fwd	24	9,024,927	0	7,374,404
Amount Required to be Raised from Rates	24	(35,832,000)	(35,670,000)	(31,210,741)

This statement is to be read in conjunction with the accompanying notes.

1 Significant Accounting Policies

The significant accounting policies that have been adopted in the preparation of this financial report are presented below and have been consistently applied unless stated otherwise.

Basis of Preparation

The financial report is a general purpose financial statement that has been prepared in accordance with Australian Accounting Standards (as they apply to local governments and not-for-profit entities), Australian Accounting Interpretations, other authoritative pronouncements of the Australian Accounting Standards Board, the Local Government Act 1995 and accompanying regulations.

Except for cash flow and rate setting information, the report has also been prepared on the accrual basis and is based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and liabilities.

Critical Accounting Estimates

The preparation of a financial report in conformity with Australian Accounting Standards requires management to make judgements, estimates and assumptions that effect the application of policies and reported amounts of assets and liabilities, income and expenses.

The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances; the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

The Local Government Reporting Entity

All Funds through which the Council controls resources to carry on its functions have been included in the financial statements forming part of this financial report.

In the process of reporting on the local government as a single unit, all transactions and balances between those Funds (for example, loans and transfers between Funds) have been eliminated.

All monies held in the Trust Fund are excluded from the financial statements. A separate statement of those monies appears in these financial statements.

Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO). Receivables and payables are stated inclusive of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with receivables or payables in the statement of financial position. Cash flows are presented on a Gross basis. The GST components of cash flows arising from investing or financing activities that are recoverable from, or payable to, the ATO are presented as operating cash flows.

Cash and Cash Equivalents

Cash and cash equivalents include cash on hand; cash at bank, deposits available on demand with banks, other short term highly liquid investments that are readily convertible to known amounts of cash and that are subject to an insignificant risk of changes in value and bank overdrafts.

Bank overdrafts are shown as short term borrowings in current liabilities in the statement of financial position.

Trade and Other Receivables

Trade and other receivables include amounts due from ratepayers for unpaid rates and service charges and other amounts due from third parties for goods sold and services performed in the ordinary course of business.

Receivables expected to be collected within 12 months of the end of the reporting period are classified as current assets. All other receivables are classified as non-current assets.

Collectability of trade and other receivables is reviewed on an ongoing basis. Debts that are known to be uncollectible are written off when identified. An allowance for doubtful debts is raised when there is objective evidence that they will not be collectible.

1 Significant Accounting Policies (continued)

Inventories

Inventories are measured at the lower of cost and net realisable value.

Net realisable value is the estimated selling price in the ordinary course of business, less the estimated costs of completion and the estimated costs necessary to make the sale.

Land Held for Sale

Land held for development and / or sale is valued at the lower of cost and net realisable value. Cost includes the cost of acquisition, development, borrowing costs and holding costs until completion of development. Finance costs and holding charges incurred after development is completed are expensed.

Gains and losses are recognised in the statement of comprehensive income at the time of signing an unconditional contract of sale if significant risks and rewards, and effective control over the land, are passed on to the buyer at this point.

Land held for sale is classified as current except where it is held as non-current based on Council's intentions to release for sale.

Fixed Assets

Each class of fixed asset within either property, plant and equipment or infrastructure, is carried at cost or fair value as indicated less, where applicable, any accumulated depreciation and impairment losses.

Mandatory Requirement to Revalue Non-Current Assets

Effective from 1 July 2012, the Local Government (Financial Management) Regulations were amended and the measurement of non-current assets at Fair Value became mandatory.

The amendments allow for a phasing in of fair value in relation to fixed assets over three years as follows:

- a. for the financial year ending on 30 June 2013, the fair value of all of the assets of the local government that are plant and equipment; and
 - b. for the financial year ending on 30 June 2014, the fair value of all of the assets of the local government –
 - i. that are plant and equipment; and,
 - ii. that are –
 - land and buildings; or
 - infrastructure;
- and
- c. for a financial year ending on or after 30 June 2015, the fair value of all of the assets of the local government.

Thereafter, in accordance with the regulations, each asset class must be revalued at least every 3 years.

Notwithstanding the adjustments to the abovementioned Regulations, the Town of Victoria Park has commenced the process of adopting Fair Value that exceed the requirements of the Regulations. The Town of Victoria Park has incorporated into these accounts, valuations for all Property, Plant and Equipment and Infrastructure.

Relevant disclosures, in accordance with the requirements of Australian Accounting Standards, have been made in the financial report as necessary.

Land Under Control

In accordance with Local Government (Financial Management) Regulation 16 (a), the Council was required to include as an asset (by 30 June 2013), Crown Land operated by the local government as a golf course, showground, racecourse or other sporting or recreational facility of State or regional significance.

Upon initial recognition, these assets were recorded at cost in accordance with AASB 116. They were then classified as Land and revalued along with other land in accordance with the other policies detailed in this Note.

1 Significant Accounting Policies (continued)

Initial Recognition and Measurement between Mandatory Revaluation Dates

All assets are initially recognised at cost and subsequently revalued in accordance with the mandatory measurement framework detailed above.

In relation to this initial measurement, cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition. The cost on non-current assets constructed by the Council includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overheads.

Individual assets acquired between initial recognition and the next revaluation of the asset class in accordance with the mandatory measurement framework detailed above, are carried at cost less accumulated depreciation as management believed this approximates fair value. They will be subject to subsequent revaluation at the next anniversary date in accordance with the mandatory measurement framework detailed above.

Revaluation

Increases in the carrying amount arising on revaluation of assets are credited to a revaluation surplus in equity. Decreases that offset previous increases of the same asset are recognised against revaluation surplus directly in equity. All other decreases are recognised in profit or loss.

Land Under Roads

In Western Australia, all land under roads is Crown land, the responsibility for managing which, is vested in the local government.

Effective as at 1 July 2008, Council elected not to recognise any value for land under roads acquired on or before 30 June 2008. This accords with the treatment available in Australian Accounting Standard AASB 1051 Land Under Roads and the fact Local Government (Financial Management) Regulation 16 (a)(i) prohibits local governments from recognising such land as an asset.

In respect of land under roads acquired on or after 1 July 2008, as detailed above, Local Government (Financial Management) Regulation 16(a)(i) prohibits local governments from recognising such land as an asset.

Whilst such treatment is inconsistent with the requirements of AASB 1051, Local Government (Financial Management) Regulation 4 (2) provides, in the event of such an inconsistency, the Local Government (Financial Management) Regulations prevail.

Consequently, any land under roads acquired on or after 1 July 2008 is not included as an asset of the Council.

Depreciation of Non-Current Assets

All non-current assets having a limited useful life (excluding freehold land) are systematically depreciated over their useful lives in a manner which reflects the consumption of the future economic benefits embodied in those assets.

Assets are depreciated from the date of acquisition or, in respect of internally constructed assets, from the time the asset is completed and held ready for use.

Depreciation is recognised on a straight-line basis, using rates that are reviewed each reporting period.

Asset residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains and losses are included in the statement of comprehensive income in the period in which they arise. When revalued assets are sold, amounts included in the revaluation surplus relating to that asset are transferred to retained surplus.

Capitalisation Threshold

Expenditure on items of equipment under \$2,000 is not individually capitalised. Rather, it is recorded on an inventory listing.

1 Significant Accounting Policies (continued)

Major depreciation periods

• Buildings	30 to 50 years
• Furniture and Equipment	4 to 10 years
• Plant and Equipment	5 to 15 years
• Sealed roads and streets formation	not depreciated
• Sealed roads and streets pavement	50 years
• Gravel roads formation	not depreciated
• Gravel roads pavement	1% - 4%
• Formed Roads formation	Not depreciated
• Formed Roads pavement	1% - 4%
• Foot paths - slab	20 years
• Sewerage piping	100 years
• Water supply piping and drainage systems	75 years
• Parks and Reserves	10 to 20 years
• Other assets	10 to 20 years

Fair Value of Assets and Liabilities

When performing a revaluation, the Council uses a mix of both independent and management valuations using the following as a guide:

Fair Value is the price that Council would receive to sell the asset or would have to pay to transfer a liability, in an orderly (i.e. unforced) transaction between independent, knowledgeable and willing market participants at the measurement date. As fair value is a market-based measure, the closest equivalent observable market pricing information is used to determine fair value. Adjustments to market values may be made having regard to the characteristics of the specific asset. The fair values of assets that are not traded in an active market are determined using one or more valuation techniques. These valuation techniques maximise, to the extent possible, the use of observable market data. To the extent possible, market information is extracted from either the principal market for the asset (i.e. the market with the greatest volume and level of activity for the asset or liability, in the absence of such a market, the most advantageous market available to the entity at the end of the reporting period (i.e. the market that maximises the receipts from the sale of the asset after taking into account transaction costs and transport costs). For non-financial assets, the fair value measurement also takes into account a market participant's ability to use the asset in its highest and best use or to sell it to another market participant that would use the asset in its highest and best use.

Fair Value Hierarchy

AASB 13 requires the disclosure of fair value information by level of the fair value hierarchy, which categorises fair value measurement into one of three possible levels based on the lowest level that an input that is significant to the measurement can be categorised into as follows:

Level 1

Measurements based on quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date.

Level 2

Measurements based on inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly or indirectly.

Level 3

Measurements based on unobservable inputs for the asset or liability.

The fair values of assets and liabilities that are not traded in an active market are determined using one or more valuation techniques. These valuation techniques maximise, to the extent possible, the use of observable market data. If all significant inputs required to measure fair value are observable, the asset or liability is included in Level 2. If one or more significant inputs are not based on observable market data, the asset or liability is included in Level 3.

1 Significant Accounting Policies (continued)

Valuation techniques

The Council selects a valuation technique that is appropriate in the circumstances and for which sufficient data is available to measure fair value. The availability of sufficient and relevant data primarily depends on the specific characteristics of the asset or liability being measured. The valuation techniques selected by the Council are consistent with one or more of the following valuation approaches:

- Market approach
Valuation techniques that use prices and other relevant information generated by market transactions for identical or similar assets or liabilities.
- Income approach
Valuation techniques that convert estimated future cash flows or income and expenses into a single discounted present value.
- Cost approach
Valuation techniques that reflect the current replacement cost of an asset at its current service capacity.

Each valuation technique requires inputs that reflect the assumptions that buyers and sellers would use when pricing the asset or liability, including assumptions about risks. When selecting a valuation technique, the Council gives priority to those techniques that maximise the use of observable inputs and minimise the use of unobservable inputs. Inputs that are developed using market data (such as publicly available information on actual transactions) and reflect the assumptions that buyers and sellers would generally use when pricing the asset or liability and considered observable, whereas inputs for which market data is not available and therefore are developed using the best information available about such assumptions are considered unobservable.

As detailed above, the mandatory measurement framework imposed by the Local Government (Financial Management) Regulations requires, as a minimum, all assets carried at a revalued amount to be revalued at least every 3 years.

Intangible Assets

Easements

The Council has determined that under AASB 138, easements are valued on an historical cost basis, because it is unlikely that an active market in easements exists to allow for fair value measurement. Due to acquisition cost of easements being nil, no easements have been included in the financial report.

Financial Instruments

Initial Recognition and Measurement

Financial assets and financial liabilities are recognised when the Council becomes a party to the contractual provisions to the instrument. For financial assets, this is equivalent to the date that the Council commits itself to either the purchase or sale of the asset (i.e. trade date accounting is adopted).

Financial instruments are initially measured at fair value plus transaction costs, except where the instrument is classified 'at fair value through profit or loss', in which case transaction costs are expensed to profit or loss immediately.

Classification and Subsequent Measurement

Financial instruments are subsequently measured at fair value, amortised cost using the effective interest rate method, or cost.

Fair value represents the amount for which an asset could be exchanged or a liability settled, between knowledgeable, willing parties. Where available, quoted prices in an active market are used to determine fair value. In other circumstances, valuation techniques are adopted.

Amortised cost is calculated as:

- a. the amount in which the financial asset or financial liability is measured at initial recognition;
- b. less principal repayments;
- c. plus or minus the cumulative amortisation of the difference, if any, between the amount initially recognised and the maturity amount calculated using the effective interest rate method; and
- d. less any reduction for impairment.

1 Significant Accounting Policies (continued)

The effective interest method used is to allocate interest income or interest expense over the relevant period and is equivalent to the rate that discounts estimated future cash payments or receipts (including fees, transaction costs and other premiums or discounts) through the expected life (or when this cannot be reliably predicted, the contractual term) of the financial instrument to the net carrying amount of the financial asset or financial liability. Revisions to expected future net cash flows will necessitate an adjustment to the carrying value with a consequential recognition of an income or expense in profit or loss.

i. Financial assets at fair value through profit and loss

Financial assets at fair value through profit or loss are financial assets held for trading. A financial asset is classified in this category if acquired principally for the purpose of selling in the short term. Derivatives are classified as held for trading unless they are designated as hedges. Assets in this category are classified as current. They are subsequently measured at fair value with changes to carrying amount being included in profit or loss.

ii. Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market and are subsequently measured at amortised cost. Gains or losses are recognised in profit or loss.

Loans and receivables are included in current assets where they are expected to mature within 12 months after the end of the reporting period.

iii. Held-to-maturity investments

Held-to-maturity investments are non-derivative financial assets with fixed maturities and fixed or determinable payments that the Council's management has the positive intention and ability to hold to maturity. They are subsequently measured at amortised cost. Gains or losses are recognised in profit or loss.

Held-to-maturity investments are included in current assets where they are expected to mature within 12 months after the end of the reporting period. All other investments are classified as non-current.

iv. Available-for-sale financial assets

Available-for-sale financial assets are non-derivative financial assets that are either not suitable to be classified into other categories of financial assets due to their nature, or they are designated as such by management. They comprise investments in the equity of other entities where there is neither a fixed maturity nor fixed or determinable payments.

They are subsequently measured at fair value with changes in such fair value (i.e. gains or losses) recognised in other comprehensive income (except for impairment losses). When the financial asset is derecognised, the cumulative gain or loss pertaining to that asset previously recognised in other comprehensive income is reclassified into profit or loss.

Available-for-sale financial assets are included in current assets, where they are expected to be sold within 12 months after the end of the reporting period. All other available-for-sale financial assets are classified as non-current.

v. Financial liabilities

Non-derivative financial liabilities (excluding financial guarantees) are subsequently measured at amortised cost. Gains or losses are recognised in profit or loss.

Impairment

At the end of each reporting period, the Council assesses whether there is objective evidence that a financial instrument has been impaired.

A financial asset is deemed to be impaired if, and only if, there is objective evidence of impairment as a result of one or more events having occurred, which will have an impact on the estimated future cash flows of the financial asset(s).

In the case of available-for-sale financial instruments, a significant or prolonged decline in the market value of the instrument is considered a loss event. Impairment losses are recognised in profit or loss immediately. Also, any cumulative decline in fair value previously recognised in other comprehensive income is reclassified to profit or loss at this point.

1 Significant Accounting Policies (continued)

Derecognition

Financial assets are derecognised where the contractual rights to receipt of cash flows expire or the asset is transferred to another party whereby the Council no longer has any significant continual involvement in the risks and benefits associated with the asset.

Financial liabilities are derecognised where the related obligations are discharged, cancelled or expired. The difference between the carrying amount of the financial liability extinguished or transferred to another party and the fair value of the consideration paid, including the transfer of non-cash assets or liabilities assumed, is recognised in profit or loss.

Impairment of Assets

In accordance with Australian Accounting Standards the Council's assets, other than inventories, are assessed at each reporting date to determine whether there is any indication they may be impaired.

Where such an indication exists, an impairment test is carried out on the asset by comparing the recoverable amount of the asset, being the higher of the asset's fair value less costs to sell and value in use, to the asset's carrying amount.

Any excess of the asset's carrying amount over its recoverable amount is recognised immediately in profit or loss, unless the asset is carried at a revalued amount in accordance with another standard (e.g. AASB 116) whereby any impairment loss of a revalued asset is treated as a revaluation decrease in accordance with that other standard.

For non-cash generating assets such as roads, drains, public buildings and the like, value in use is represented by the depreciated replacement cost of the asset.

Trade and Other Payables

Trade payables and other payables represent liabilities for goods and services provided to the Council prior to the end of the financial year that are unpaid and arise when the Council becomes obliged to make future payments in respect of the purchase of these goods and services. The amounts are unsecured, are recognised as a current liability and are normally paid within 30 days of recognition.

Employee Benefits

Short-term employee benefits

Provision is made for the Town's obligations for short-term employee benefits. Short-term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries and sick leave. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled.

The Town's obligations for short-term employee benefits such as wages, salaries and sick leave are recognised as a part of current trade and other payables in the statement of financial position. The Town's obligations for employees' annual leave and long service leave entitlements are recognised as provisions in the statement of financial position.

Other long-term employee benefits

Provision is made for employees' long service leave and annual leave entitlements not expected to be settled wholly within 12 months after the end of the annual reporting period in which the employees render the related service. Other long-term employee benefits are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, durations of service and employee departures and are discounted at rates determined by reference to market yields at the end of the reporting period on government bonds that have maturity dates that approximate the terms of the obligations. Any remeasurements for changes in assumptions of obligations for other long-term employee benefits are recognised in profit or loss in the periods in which the changes occur.

The Town's obligations for long-term employee benefits are presented as non-current provisions in its statement of financial position, except where the Town does not have an unconditional right to defer settlement for at least 12 months after the end of the reporting period, in which case the obligations are presented as current provisions.

1 Significant Accounting Policies (continued)

Borrowing Costs

Borrowing costs are recognised as an expense when incurred except where they are directly attributable to the acquisition, construction or production of a qualifying asset. Where this is the case, they are capitalised as part of the cost of the particular asset until such time as the asset is substantially ready for its intended use or sale.

Provisions

Provisions are recognised when the Council has a present legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured.

Provisions are measured using the best estimate of the amounts required to settle the obligation at the end of the reporting period.

Leases

Leases of fixed assets where substantially all the risks and benefits incidental to the ownership of the asset, but not legal ownership, are transferred to the Council, are classified as finance leases.

Finance leases are capitalised recording an asset and a liability at the lower amounts equal to the fair value of the leased property or the present value of the minimum lease payments, including any guaranteed residual values. Lease payments are allocated between the reduction of the lease liability and the lease interest expense for the period.

Leased assets are depreciated on a straight line basis over the shorter of their estimated useful lives or the lease term.

Lease payments for operating leases, where substantially all the risks and benefits remain with the lessor, are charged as expenses in the periods in which they are incurred.

Lease incentives under operating leases are recognised as a liability and amortised on a straight line basis over the life of the lease term.

Investments in Associates

An associate is an entity over which the Town has significant influence. Significant influence is the power to participate in the financial operating policy decisions of that entity but is not control or joint control of those policies. Investments in associates are accounted for in the financial statements by applying the equity method of accounting, whereby the investment is initially recognised at cost and adjusted thereafter for the post-acquisition change in the Council's share of net assets of the associate entity. In addition, the Council's share of the profit or loss of the associate entity is included in the Council's profit or loss. The carrying amount of the investment includes goodwill relating to the associate. Any discount on acquisition, whereby the Council's share of the net fair value of the associate exceeds the cost of investment, is recognised in profit or loss in the period in which the investment is acquired.

Profits and losses resulting from transactions between the Council and the associate are eliminated to the extent of the Council's interest in the associate.

When the Town's share of losses in an associate equals or exceeds its interest in the associate, the Town discontinues recognising its share of further losses unless it has incurred legal or constructive obligations or made payments on behalf of the associate. When the associate subsequently makes profits, the Town will resume recognising its share of those profits once its share of the profits equals the share of the losses not recognised.

Interest in Joint Arrangements

Joint arrangements represent the contractual sharing of control between parties in a business venture where unanimous decisions about relevant activities are required. Separate joint venture entities providing joint venturers with an interest to net assets are classified as a joint venture and accounted for using the equity method. Refer to note 1(r) for a description of the equity method of accounting.

Joint venture operations represent arrangements whereby joint operators maintain direct interests in each asset and exposure to each liability of the arrangement. The Town's interests in the assets, liabilities, revenue and expenses of joint operations are included in the respective line items of the financial statements. Information about the joint ventures is set out in the notes to the financial statements.

1 Significant Accounting Policies (continued)

Rates, Grants, Donations and Other Contributions

Rates, grants, donations and other contributions are recognised as revenues when the local government obtains control over the assets comprising the contributions.

Control over assets acquired from rates is obtained at the commencement of the rating period or, where earlier, upon receipt of the rates.

Where contributions recognised as revenues during the reporting period were obtained on the condition that they be expended in a particular manner or used over a particular period, and those conditions were undischarged as at the reporting date, the nature of and amounts pertaining to those undischarged conditions are disclosed in the notes to the financial statements. That note also discloses the amount of contributions recognised as revenues in a previous reporting period which were obtained in respect of the local government's operations for the current reporting period.

Superannuation

The Council contributes to a number of Superannuation Funds on behalf of employees. All funds to which the Council contributes are defined contribution plans.

Current and Non-Current Classification

In the determination of whether an asset or liability is current or non-current, consideration is given to the time when each asset or liability is expected to be settled. The asset or liability is classified as current if it is expected to be settled within the next 12 months, being the Council's operational cycle. In the case of liabilities where the Council does not have the unconditional right to defer settlement beyond 12 months, such as vested long service leave, the liability is classified as current even if not expected to be settled within the next 12 months. Inventories held for trading are classified as current even if not expected to be realised in the next 12 months except for land held for sale where it is held as non-current based on the Council's intentions to release for sale.

Rounding Off Figures

All figures shown in this annual financial report, other than a rate in the dollar, are rounded to the nearest dollar.

Comparative Figures

Where required, comparative figures have been adjusted to conform to changes in presentation for the current financial year.

When the Town applies an accounting policy retrospectively, makes a retrospective restatement or reclassifies items in its financial statement, an additional (third) statement of financial position as at the beginning of the preceding period in addition to the minimum comparative financial statements is presented.

Budget Comparative Figures

Unless otherwise stated, the budget comparative figures shown in this annual financial report relate to the original budget estimate for the relevant item of disclosure.

New Accounting Standards and Interpretations for Application in Future Periods

The AASB has issued a number of new and amended Accounting Standards and Interpretations that have mandatory application dates for future reporting periods, some of which are relevant to the Town.

Management's assessment of the new and amended pronouncements that are relevant to the Council, applicable to future reporting periods and which have not yet been adopted are set out as follows:

AASB 9 – Financial Instruments (incorporating AASB 2014-7 and AASB 2014-8)

- Issued: December 2014
- Applicable: 1 January 2018
- Impact: Nil – The objective of this Standard is to improve and simplify the approach for classification and measurement of financial assets compared with the requirements of AASB 139. Given the nature of the financial assets of the Town, it is not anticipated the Standard will have any material effect.

1 Significant Accounting Policies (continued)

AASB 2010 – 7 Amendments to Australian Accounting Standards arising from AASB 9 (December 2010)[AASB 1, 3, 4, 5, 7, 101, 102, 108, 112, 118, 120, 121, 127, 128, 131, 132, 136, 137, 139, 1023 & 1038 and Interpretations 2, 5, 10, 12, 19 and 127]

- Issued: September 2012
- Applicable: 1 January 2018
- Impact: Nil - The revisions embodied in this Standard give effect to the consequential changes arising from the issuance of AASB 9 which is not anticipated to have any material effect on the Town (refer (i) above).

AASB 15 Revenue from Contracts with Customers

- Issued: December 2014
- Applicable: 1 January 2017
- Impact: This Standard establishes principles for entities to apply to report useful information to users of financial statements about the nature, amount, timing and uncertainty of revenue and cash flows arising from a contract with a customer. The effect of this Standard will depend upon the nature of future transactions the Town has with those third parties it has dealings with. It may or may not be significant.

AASB 2013-9 Amendments to Australian Accounting Standards - Conceptual Framework, Materiality and Financial Instruments [Operative date: Part C Financial Instruments - 1 January 2015]

- Issued: December 2013
- Applicable: Refer title column
- Impact: Part C of this Standard makes consequential amendments to AASB 9 and numerous other Standards and amends the permissions around certain applications relating to financial liabilities reissued at fair value. As the bulk of changes relate either to editorial or reference changes it is not expected to have a significant impact on the Town.

AASB 2014-3 Amendments to Australian Accounting Standards - Accounting for Acquisitions of Interests in Joint Operations [AASB 1 and AASB 11]

- Issued: August 2014
- Applicable: 1 January 2016
- Impact: This Standard amends AASB 11: Joint Arrangements to require the acquirer of an interest (both initial and additional) in a joint operation in which the activity constitutes a business, as defined in AASB 3: Business Combinations, to apply all of the principles on business combinations accounting in AASB 3 and other Australian Accounting Standards except for those principles that conflict with the guidance in AASB 11; and disclose the information required by AASB 3 and other Australian Accounting Standards for business combinations. Since adoption of this Standard would impact only acquisitions of interests in joint operations on or after 1 January 2016, management believes it is impracticable at this stage to provide a reasonable estimate of such impact on the Town's financial statements.

AASB 2014-4 Amendments to Australian Accounting Standards - Clarification of Acceptable Methods of Depreciation and Amortisation [AASB 116 and 138]

- Issued: August 2014
- Applicable: 1 January 2016
- Impact: This Standard amends AASB 116 and AASB 138 to establish the principle for the basis of depreciation and amortisation as being the expected pattern of consumption of the future economic benefits of an asset. It also neither clarifies the use of revenue-based methods to calculate the depreciation of an asset is not appropriate nor is revenue generally an appropriate basis for measuring the consumption of the economic benefits embodied in an intangible asset. Given the Town currently uses the expected pattern of consumption of the future economic benefits of an asset as the basis of calculation of depreciation, it is not expected to have a significant impact.

AASB 2014-5 Amendments to Australian Accounting Standards arising from AASB 15

- Issued: December 2014
- Applicable: 1 January 2017
- Impact: Consequential changes to various Standards arising from the issuance of AASB 15. It will require changes to reflect the impact of AASB 15.

1 Significant Accounting Policies (continued)

AASB 2015-2 Amendments to Australian Accounting Standards – Disclosure Initiative: Amendments to AASB 101 [AASB 7, 101, 134 and 1049]

- Issued: January 2015
- Applicable: 1 January 2016
- Impact: This Standard amends AASB 101 to provide clarification regarding the disclosure requirements in AASB 101. Specifically, the Standard proposes narrow-focus amendments to address some of the concerns expressed about existing presentation and disclosure requirements and to ensure entities are able to use judgement when applying a Standard in determining what information to disclose in their financial statements. This Standard also makes editorial and consequential amendments as a result of amendments to the Standards listed in the title column. It is not anticipated it will have any significant impact on disclosures.

AASB 2015-3 Amendments to Australian Accounting Standards arising from the withdrawal of AASB 1031 Materiality

- Issued: January 2015
- Applicable: 1 July 2015
- Impact: This Standard completes the withdrawal of references to AASB 1031 in all Australian Accounting Standards and Interpretations, allowing it to be completely withdrawn. It is not anticipated it will have a significant impact as the principles of materiality remain largely unchanged.

AASB 2015-6 Amendments to Australian Accounting Standards - Extending Related Party Disclosures to Not-for-Profit Public Sector Entities [AASB 10, 124 and 1049]

- Issued: March 2015
- Applicable: 1 July 2016 (Applicable to reporting periods commencing on or after the given date)
- Impact: The objective of this Standard is to extend the scope of AASB 124 Related Party Disclosures to include not-for-profit sector entities. The Standard is expected to have a significant disclosure impact on the financial report of the Town as both Elected Members and Senior Management will be deemed to be Key Management Personnel and resultant disclosures will be necessary.

Adoption of New and Revised Accounting Standards

During the current year, the Town adopted all of the new and revised Australian Accounting Standards and Interpretations that were compiled and became mandatory and that were applicable to the operations.

These new and revised Standards were:

- AASB 2011-7
- AASB 2012-3
- AASB 2013-3
- AASB 2013-8
- AASB 2013-9 Parts A and B

Most of the Standards adopted had a minimal effect on the accounting and reporting practices of the Town as they did not have a significant impact on the accounting or reporting practices or were either not applicable, largely editorial in nature, were revisions to help ensure consistency with presentation, recognition and measurement criteria of IFRSs or related to topics not relevant to operations.

2 Revenues and Expenses

Statement of Objective

The Town's operations, as disclosed in this document, encompass the following service activities;

General Purpose Funding

This activity includes rates, statutory grants and interest on investments and is the main area for revenue collection to allow for the provision of other services.

Governance

This includes the administration and operation of facilities and services to the elected members of Council. It also includes civic receptions, citizenship ceremonies, and the research, development and preparation of policy documentation.

Law, Order and Public Safety

This area includes the administration and operation of Ranger services and animal control services.

Health

This activity includes services such as health inspections, pest control, and noise control.

Education and Welfare

This area includes the senior citizens' centres, disability services and other community development activities such as seniors, youth, volunteers and indigenous support.

Community Amenities

This includes town planning and regional development services, protection of the environment, refuse collection and disposal, provision of public toilets, bus shelters and street furniture.

Recreation and Culture

This includes the provision of public buildings, libraries, aquatic facilities, community events, cultural activities, indoor and outdoor sporting complexes, parks and gardens and playgrounds.

Transport

This area includes the maintenance and construction of roads, drains, pathways, crossovers and traffic calming devices, plus street lighting and cleaning, road signs and parking areas.

Economic Services

This includes building control, private swimming pool inspections, tourism and economic development.

Other Property and Services

This area includes public works overheads and the purchase and maintenance of engineering plant and equipment.

Notes to, and forming part of, the Financial Report
For the year ended 30 June 2015

2 Revenues and Expenses (continued)

	2015 Actual \$	2015 Budget \$	2014 Actual \$
Net Result			
The Net Result includes -			
<u>Charging as an Expense</u>			
Auditor's Remuneration			
Audit - Financial Statements	22,280	25,000	19,220
Audit - Projects	5,315	15,000	3,900
	27,595	40,000	23,120
Bad and Doubtful Debts			
Write Off - Building	31	500	0
Write Off - Finance	1,453	10,000	7,002
Write Off - Parking Management	65,167	35,000	62,590
Write Off - Regulatory Services	6,670	3,700	4,652
Write Off - Street Operations	11,615	11,610	101
	84,936	60,810	74,345
Depreciation			
Buildings	2,438,118	880,000	2,370,203
Furniture and Equipment	626,202	600,000	578,732
Plant and Machinery	583,652	300,000	654,084
Roads	2,150,196	1,750,000	1,138,189
Drainage	450,595	70,000	239,571
Pathways	1,114,189	400,000	521,487
Parks / Reserves	581,453	1,000,000	504,328
Other Infrastructure	244,197	600,000	325,125
	8,188,602	5,600,000	6,331,718
Interest Expense			
Debentures	719,426	747,000	813,153
	719,426	747,000	813,153
<u>Crediting as Revenue</u>			
Interest Earnings			
Investments - Reserve Funds	160,841	179,000	35,637
Investments - Other Funds	638,619	675,000	516,252
Other Interest Revenue	420,510	319,500	333,058
	1,219,970	1,173,500	884,948

2 Revenues and Expenses (continued)

	2015 Actual \$	2014 Actual \$
Conditions over Contributions		
Contributions recognised as revenues in a previous reporting period that were not expended at the close of that period (in the manner required as per the terms of the contribution)	Nil	Nil
Grants recognised as revenues in a previous reporting period that were expended in the current reporting period (in the manner required as per the terms of the contribution)	Nil	Nil

Notes to, and forming part of, the Financial Report
For the year ended 30 June 2015

3 Cash and Cash Equivalents

	2015	2014
	Actual	Actual
	\$	\$
Unrestricted	10,669,054	8,900,103
Restricted	13,723,500	9,112,619
	24,392,554	18,012,722

The following funds have restrictions on them imposed by regulations or other externally imposed requirements -

Reserves

Buildings Renewal	160,400	20,000
Community Art	455,700	738,880
Drainage Renewal	85,100	5,000
Edward Millen Reserve	1,173,900	1,050,000
Furniture and Equipment Renewal	151,500	70,000
Future Fund	5,981,500	1,644,050
Future Projects	1,069,900	1,530,000
Harold Hawthorne - Carlisle Memorial	35,300	15,000
Insurance Risk Reserve	350,000	0
Other Infrastructure Renewal	444,500	200,000
Parks Renewal	141,300	60,000
Pathways Renewal	50,200	10,000
Plant and Machinery	131,100	50,000
Renewable Energy	116,400	65,000
Roads Renewal	494,500	200,000
Underground Power	1,033,500	779,689
Waste Management	703,700	600,000
	12,578,500	7,037,619
Restricted Funds		
Unspent Loans	1,145,000	2,075,000
	1,145,000	2,075,000

Total Reserves and Restricted Cash and Cash Equivalents

13,723,500 9,112,619

Notes to, and forming part of, the Financial Report
For the year ended 30 June 2015

4 Investments

No financial assets were held in the form of investments at 30 June for each of the reporting periods.

5 Trade and Other Receivables

	2015 Actual \$	2014 Actual \$
Current		
Accrued Revenue	11,681	6,919
Current Rates Debtors	571,946	422,993
Current ESL Debtors	32,127	34,944
Infringements	1,070,368	757,785
Sundry Debtors	427,149	613,868
Prepayments	430,669	412,214
Current Underground Power	2,746	51,947
Unclaimed Pensioner Rates Rebate	741	357
Unclaimed ESL Rates Rebate	9,612	4,464
Underground Power Rebate	0	0
	2,557,041	2,305,490
Non-Current		
Non-Current Rates Debtors	189,235	168,780
Non-Current ESL Debtors	22,582	19,403
Non-Current Underground Power	931,266	1,338,808
	1,143,083	1,526,991

6 Inventories

	2015 Actual \$	2014 Actual \$
Current		
Leisurelife	2,902	3,531
Aqualife	2,587	2,892
	5,489	6,423

Notes to, and forming part of, the Financial Report
For the year ended 30 June 2015

7 Property, Plant and Equipment

	2015 Actual \$	2014 Actual \$
Land		
Independent Valuation 2014	137,264,500	137,264,500
Disposal	(1,054,000)	(881,000)
	136,210,500	136,383,500
Buildings		
Independent Valuation 2014	64,596,200	64,596,200
Additions / At Cost	699,685	425,137
Less Accumulated Depreciation	(4,808,321)	(2,370,203)
Work in Progress	834,487	423,728
	61,322,051	63,074,862
Plant and Machinery		
Management Valuation	2,908,500	2,908,500
Additions / At Cost	386,041	411,611
Less Accumulated Depreciation	(1,046,994)	(584,394)
	2,247,547	2,735,717
Furniture and Equipment		
Management Valuation	1,744,740	1,744,740
Additions / At Cost	1,310,201	779,395
Less Accumulated Depreciation	(1,183,528)	(578,732)
Work in Progress	255,228	344,068
	2,126,641	2,289,471
Total Property, Plant and Equipment	201,906,739	204,483,550

Movements in Carrying Amounts

	Land (Level 2)	Land (Level 3)	Buildings (Level 3)	Plant and Machinery (Level 2)	Furniture and Equipment (Level 2)	Total
Input Level Particulars	\$	\$	\$	\$	\$	\$
Beginning Balance	36,757,000	99,626,500	63,074,862	2,735,717	2,289,471	204,483,550
Additions	0	0	685,307	535,030	472,096	1,692,433
Disposals	(173,000)	0	0	(413,472)	(34,800)	(621,272)
Asset reclassification	0	0	0	0	0	0
Depreciation Expense	0	0	(2,438,118)	(583,652)	(626,202)	(3,647,972)
Impairment Loss	0	0	0	0	0	0
Revaluation Net Movement	0	0	0	0	0	0
Sub Total	36,584,000	99,626,500	61,322,051	2,273,623	2,100,565	201,906,739

Notes to, and forming part of, the Financial Report
For the year ended 30 June 2015

8 Infrastructure

	2015	2014
	Actual	Actual
	\$	\$
Roads		
Independent Valuation 2014	143,610,599	143,610,599
Additions / At Cost	1,556,772	0
Less Accumulated Depreciation	(2,150,196)	0
Work in Progress	1,118,093	710,788
	144,135,268	144,321,387
Pathways		
Independent Valuation 2014	32,825,687	32,825,687
Additions / At Cost	648,210	0
Less Accumulated Depreciation	(1,114,189)	0
Work in Progress	158,272	264,891
	32,517,980	33,090,578
Drainage		
Independent Valuation 2014	33,893,648	33,893,648
Additions / At Cost	242,277	0
Less Accumulated Depreciation	(450,595)	0
Work in Progress	144,564	15,844
	33,829,894	33,909,492
Parks / Reserves		
Independent Valuation 2014	4,952,150	4,952,150
Additions / At Cost	1,716,124	562,534
Less Accumulated Depreciation	(1,085,780)	(504,327)
Work in Progress	1,747,995	756,253
	7,330,488	5,766,610
Other Assets		
Independent Valuation 2014	9,385,978	9,385,978
Additions / At Cost	1,162,565	0
Less Accumulated Depreciation	(244,197)	0
Work in Progress	2,648,794	2,243,613
	12,953,139	11,629,591
Total Infrastructure	230,766,768	228,717,657

Notes to, and forming part of, the Financial Report
For the year ended 30 June 2015

8 Infrastructure (continued)

Movements in Carrying Amounts

	Roads	Pathways	Drainage	Parks / Reserves	Other Assets	Total
Input Level	(Level 3)	(Level 3)	(Level 3)	(Level 3)	(Level 3)	
Particulars	\$	\$	\$	\$	\$	\$
Beginning Balance	144,321,387	33,090,578	33,909,492	5,766,610	11,629,591	228,717,657
Additions	1,964,077	541,591	370,996	2,145,331	1,567,746	6,589,741
Asset reclassification	0	0	0	0	0	0
Depreciation Expense	(2,150,196)	(1,114,189)	(450,595)	(581,453)	(244,197)	(4,540,630)
Impairment Loss	0	0	0	0	0	0
Revaluation Net Movement	0	0	0	0	0	0
Sub Total	144,135,268	32,517,980	33,829,893	7,330,488	12,953,139	230,766,768

Property, Plant and Equipment and Infrastructure Revaluation

The fair value of property, plant, equipment and infrastructure is determined at least every three years in accordance with legislative requirements. Additions since the date of valuation are shown as cost, given they were acquired at arms length and any accumulated depreciation reflects the usage of service potential, it is considered the recorded written down value approximates fair value. At the end of each intervening period the valuation is reviewed and where appropriate the fair value is updated to reflect current market conditions. This process is considered to be in accordance with the Local Government (Financial Management) Regulations Regulation 17A (2) which requires property, plant and equipment to be shown at fair value.

9 Intangibles

The Town did not hold any recognised intangible assets as at 30 June.

10 Trade and Other Payables

	2015 Actual \$	2014 Actual \$
Current		
Payroll	198,745	142,190
Revenue and ESL Liability	405,188	198,249
Trade Creditors	957,410	1,762,575
Payables	453,987	475,550
Accrued Expense	414,557	191,555
	2,429,888	2,770,119

Notes to, and forming part of, the Financial Report
For the year ended 30 June 2015

11 Borrowings

	2015	2014
	Actual	Actual
	\$	\$
Current		
Debentures	2,029,908	1,932,237
	2,029,908	1,932,237
Non-Current		
Debentures	10,969,646	12,999,554
	10,969,646	12,999,554
Total	12,999,554	14,931,792

12 Provisions

	2015	2014
	Actual	Actual
	\$	\$
Current		
Annual Leave Provision	1,979,008	1,688,359
Sick Leave Provision	518,468	442,351
Long Service Leave Provision	1,145,485	1,017,526
	3,642,962	3,148,236
Non-Current		
Sick Leave Provision	39,006	41,450
Long Service Leave Provision	278,695	235,192
	317,701	276,643

Provisions Reconciliation

	Annual	Sick	Long Service
	Leave	Leave	Leave
	Provision	Provision	Provision
	\$	\$	\$
Opening Balance 1 July 2014	1,688,359	483,801	1,252,718
Additional Provisions	1,161,549	461,893	239,356
Amounts used	(873,806)	(388,958)	(69,608)
Movement in discounted rates	2,906	737	1,715
Balance at 30 June 2015	1,979,009	557,473	1,424,181

Notes to, and forming part of, the Financial Report
For the year ended 30 June 2015

13 Reserves - Cash Backed

2015 Actual \$	2015 Budget \$	2014 Actual \$
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In relation to each Reserve account, the purposes for which funds are set aside, and supported by money held in institutions, are -

Alternative Transport Modes

To be used to assist fund projects that are associated with alternative modes of transport.

Opening Balance	0	0	10,000
Transfer to Reserve - Municipal Funds	0	0	0
Transfer to Reserve - Interest Earnings	0	0	0
Transfer from Reserve	0	0	(10,000)
	0	0	0

Buildings Renewal

To be used to fund capital works renewal projects associated with Council's Buildings assets.

Opening Balance	20,000	20,000	80,000
Transfer to Reserve - Municipal Funds	139,943	10,000	65,000
Transfer to Reserve - Interest Earnings	457	1,000	597
Transfer from Reserve	0	0	(125,597)
	160,400	31,000	20,000

Community Art

To provide funds to assist with the purchase and placement of art for the Council and Community.

Opening Balance	738,880	738,880	650,000
Transfer to Reserve - Municipal Funds	10,000	0	150,000
Transfer to Reserve - Interest Earnings	16,887	15,000	4,880
Transfer from Reserve	(310,067)	(695,000)	(66,000)
	455,700	58,880	738,880

Drainage Renewal

To be used to fund capital works renewal projects associated with Council's Drainage assets.

Opening Balance	5,000	5,000	15,000
Transfer to Reserve - Municipal Funds	79,986	10,000	0
Transfer to Reserve - Interest Earnings	114	500	114
Transfer from Reserve	0	0	(10,114)
	85,100	15,500	5,000

Notes to, and forming part of, the Financial Report
For the year ended 30 June 2015

13 Reserves - Cash Backed (continued)

	2015 Actual \$	2015 Budget \$	2014 Actual \$
Edward Millen Reserve			
<i>To be used to assist in improving and / or maintaining the Edward Millen site, including the associated grounds.</i>			
Opening Balance	1,050,000	1,050,000	1,130,000
Transfer to Reserve - Municipal Funds	99,903	20,000	50,001
Transfer to Reserve - Interest Earnings	23,997	30,000	8,481
Transfer from Reserve	0	0	(138,482)
	1,173,900	1,100,000	1,050,000
Furniture and Equipment Renewal			
<i>To be used to fund capital works renewal projects associated with Council's Furniture and Equipment assets.</i>			
Opening Balance	70,000	70,000	0
Transfer to Reserve - Municipal Funds	79,900	10,000	131,801
Transfer to Reserve - Interest Earnings	1,600	2,000	639
Transfer from Reserve	0	0	(62,440)
	151,500	82,000	70,000
Future Fund			
<i>To assist in funding projects and property purchases that diversify Council's revenue streams.</i>			
Opening Balance	1,644,050	1,644,050	540,000
Transfer to Reserve - Municipal Funds	4,299,876	1,350,000	1,100,001
Transfer to Reserve - Interest Earnings	37,574	45,000	4,049
Transfer from Reserve	0	0	0
	5,981,500	3,039,050	1,644,050
Future Projects			
<i>To assist in funding 'new' and 'upgrade' capital projects, with funding primarily derived from the sale of land assets.</i>			
Opening Balance	1,530,000	1,530,000	0
Transfer to Reserve - Municipal Funds	970,000	0	1,530,000
Transfer to Reserve - Interest Earnings	34,968	35,000	0
Transfer from Reserve	(1,465,068)	(925,000)	0
	1,069,900	640,000	1,530,000

Notes to, and forming part of, the Financial Report
For the year ended 30 June 2015

13 Reserves - Cash Backed (continued)

	2015 Actual \$	2015 Budget \$	2014 Actual \$
Harold Hawthorne - Carlisle Memorial			
<i>To assist in the replacement of major appliances / equipment and any structural repairs to these Council-responsibility facilities.</i>			
Opening Balance	15,000	15,000	10,000
Transfer to Reserve - Municipal Funds	19,957	5,000	10,000
Transfer to Reserve - Interest Earnings	343	500	78
Transfer from Reserve	0	0	(5,078)
	35,300	20,500	15,000
Hubert Street Car Park Improvement			
<i>To be used to assist in the capital works upgrading of the Hubert Street Car Park facility.</i>			
Opening Balance	0		145,000
Transfer to Reserve - Municipal Funds	0		0
Transfer to Reserve - Interest Earnings	0		0
Transfer from Reserve	0		(145,000)
	0	0	0
Information Technology			
<i>To be used to fund capital works renewal projects associated with Council's Information Technology assets.</i>			
Opening Balance	0	0	85,000
Transfer to Reserve - Municipal Funds	0	0	0
Transfer to Reserve - Interest Earnings	0	0	0
Transfer from Reserve	0	0	(85,000)
	0	0	0
Insurance Risk			
<i>To be used for the purpose of meeting the difference between premiums and claims in the event of significant insurance claims.</i>			
Opening Balance	0	0	0
Transfer to Reserve - Municipal Funds	350,000	0	0
Transfer to Reserve - Interest Earnings	0	0	0
Transfer from Reserve	0	0	0
	350,000	0	0

Notes to, and forming part of, the Financial Report
For the year ended 30 June 2015

13 Reserves - Cash Backed (continued)

	2015 Actual \$	2015 Budget \$	2014 Actual \$
Infrastructure Improvement			
<i>To assist in the provision, upgrade, replacement or overall improvement of infrastructure within Town road reserves.</i>			
Opening Balance	0	0	35,000
Transfer to Reserve - Municipal Funds	0	0	0
Transfer to Reserve - Interest Earnings	0	0	0
Transfer from Reserve	0	0	(35,000)
	0	0	0
Land Acquisition - Road Widening			
<i>To be used to assist in the purchase of property and / or land required for the extension or widening of road reserves.</i>			
Opening Balance	0	0	155,000
Transfer to Reserve - Municipal Funds	0	0	0
Transfer to Reserve - Interest Earnings	0	0	0
Transfer from Reserve	0	0	(155,000)
	0	0	0
Leisure Facilities			
<i>To be used to assist in the upgrade and development of the Aqualife and Leisurelife Centres, including major plant replacement.</i>			
Opening Balance	0	0	215,000
Transfer to Reserve - Municipal Funds	0	0	0
Transfer to Reserve - Interest Earnings	0	0	0
Transfer from Reserve	0	0	(215,000)
	0	0	0
Lt Col Christian Garden Competition			
<i>To be used to provide funds to assist in conducting future Spring Garden Competitions.</i>			
Opening Balance	0	0	30,000
Transfer to Reserve - Municipal Funds	0	0	0
Transfer to Reserve - Interest Earnings	0	0	227
Transfer from Reserve	0	0	(30,227)
	0	0	0

Notes to, and forming part of, the Financial Report
For the year ended 30 June 2015

13 Reserves - Cash Backed (continued)

	2015 Actual \$	2015 Budget \$	2014 Actual \$
Mayor Emergency Relief			
<i>To be used to provide financial assistance to areas within Western Australia that have been subjected to natural disaster.</i>			
Opening Balance	0	0	5,000
Transfer to Reserve - Municipal Funds	0	0	1
Transfer to Reserve - Interest Earnings	0	0	36
Transfer from Reserve	0	0	(5,037)
	0	0	0
Other Infrastructure Renewal			
<i>To be used to fund capital works renewal projects associated with Council's Other Infrastructure assets.</i>			
Opening Balance	200,000	200,000	0
Transfer to Reserve - Municipal Funds	239,929	200,000	595,000
Transfer to Reserve - Interest Earnings	4,571	5,000	2,586
Transfer from Reserve	0	0	(397,586)
	444,500	405,000	200,000
Parks Renewal			
<i>To be used to fund capital works renewal projects associated with Council's Parks assets.</i>			
Opening Balance	60,000	60,000	0
Transfer to Reserve - Municipal Funds	79,929	10,000	110,001
Transfer to Reserve - Interest Earnings	1,371	1,500	824
Transfer from Reserve	0	0	(50,825)
	141,300	71,500	60,000
Pathways Renewal			
<i>To be used to fund capital works renewal projects associated with Council's Pathways assets.</i>			
Opening Balance	10,000	10,000	0
Transfer to Reserve - Municipal Funds	39,972	10,000	22,500
Transfer to Reserve - Interest Earnings	228	500	78
Transfer from Reserve	0	0	(12,578)
	50,200	20,500	10,000

Notes to, and forming part of, the Financial Report
For the year ended 30 June 2015

13 Reserves - Cash Backed (continued)

	2015 Actual \$	2015 Budget \$	2014 Actual \$
Peninsula Infrastructure			
<i>To assist in the replacement of infrastructure and ongoing maintenance to public areas within the Burswood Peninsula area.</i>			
Opening Balance	0	0	120,000
Transfer to Reserve - Municipal Funds	0	0	1
Transfer to Reserve - Interest Earnings	0	0	902
Transfer from Reserve	0	0	(120,903)
	0	0	0
Plant and Machinery			
<i>To be used to fund capital works renewal projects associated with Council's Plant and Machinery assets.</i>			
Opening Balance	50,000	50,000	60,000
Transfer to Reserve - Municipal Funds	79,957	10,000	229,001
Transfer to Reserve - Interest Earnings	1,143	1,500	2,060
Transfer from Reserve	0	0	(241,061)
	131,100	61,500	50,000
Public Open Space Development			
<i>To assist in the acquisition and development of land for additional open space, as well as the development of existing open space.</i>			
Opening Balance	0	0	110,000
Transfer to Reserve - Municipal Funds	0	0	0
Transfer to Reserve - Interest Earnings	0	0	0
Transfer from Reserve	0	0	(110,000)
	0	0	0
Renewable Energy			
<i>To be used to assist in investigating and funding renewable energy projects within the District.</i>			
Opening Balance	65,000	65,000	0
Transfer to Reserve - Municipal Funds	49,915	50,000	65,000
Transfer to Reserve - Interest Earnings	1,485	1,500	0
Transfer from Reserve	0	0	0
	116,400	116,500	65,000

Notes to, and forming part of, the Financial Report
For the year ended 30 June 2015

13 Reserves - Cash Backed (continued)

	2015 Actual \$	2015 Budget \$	2014 Actual \$
Right-Of-Way Construction			
<i>To assist in the provision and construction of sealed right-of-ways throughout the Town.</i>			
Opening Balance	0	0	30,000
Transfer to Reserve - Municipal Funds	0	0	0
Transfer to Reserve - Interest Earnings	0	0	0
Transfer from Reserve	0	0	(30,000)
	0	0	0
Roads Renewal			
<i>To be used to fund capital works renewal projects associated with Council's Roads assets.</i>			
Opening Balance	200,000	200,000	0
Transfer to Reserve - Municipal Funds	289,929	10,000	390,904
Transfer to Reserve - Interest Earnings	4,571	5,000	1,648
Transfer from Reserve	0	0	(192,552)
	494,500	215,000	200,000
Underground Power			
<i>To assist in the funding of projects associated with the installation of underground power and associated landscaping.</i>			
Opening Balance	779,689	779,689	625,000
Transfer to Reserve - Municipal Funds	235,992	150,000	150,001
Transfer to Reserve - Interest Earnings	17,819	20,000	4,688
Transfer from Reserve	0	0	0
	1,033,500	949,689	779,689
Waste Management			
<i>To be used to assist in the funding of waste management and waste minimisation initiatives.</i>			
Opening Balance	600,000	600,000	500,000
Transfer to Reserve - Municipal Funds	89,987	0	200,000
Transfer to Reserve - Interest Earnings	13,713	15,000	3,751
Transfer from Reserve	0	(50,000)	(103,751)
	703,700	565,000	600,000

Notes to, and forming part of, the Financial Report
For the year ended 30 June 2015

13 Reserves - Cash Backed (continued)

	2015 Actual \$	2015 Budget \$	2014 Actual \$
Westminster Parking			
<i>To be used to assist in the conversion of the sump in Westminster Street near Albany Highway into parking.</i>			
Opening Balance	0	0	200,000
Transfer to Reserve - Municipal Funds	0	0	0
Transfer to Reserve - Interest Earnings	0	0	0
Transfer from Reserve	0	0	(200,000)
	0	0	0
Total Reserves			
Opening Balance	7,037,619	7,037,619	4,750,000
Transfer to Reserve - Municipal Funds	7,155,175	1,845,000	4,799,213
Transfer to Reserve - Interest Earnings	160,841	179,000	35,637
Transfer from Reserve	(1,775,135)	(1,670,000)	(2,547,231)
Closing Balance	12,578,500	7,391,619	7,037,619

Notes to, and forming part of, the Financial Report
For the year ended 30 June 2015

14 Revaluation Surplus

	2015 Actual \$	2014 Actual \$
The following non-current asset classes have revaluation surpluses -		
Land		
Opening Balance	121,123,806	121,123,806
Revaluation Increment	0	0
Closing Balance	121,123,806	121,123,806
Buildings		
Opening Balance	33,279,682	33,279,682
Revaluation Increment	0	0
Closing Balance	33,279,682	33,279,682
Roads		
Opening Balance	122,008,329	19,130,874
Revaluation Increment	0	102,877,455
Closing Balance	122,008,329	122,008,329
Pathways		
Opening Balance	25,743,919	0
Revaluation Increment	0	25,743,919
Closing Balance	25,743,919	25,743,919
Drainage		
Opening Balance	28,878,585	0
Revaluation Increment	0	28,878,585
Closing Balance	28,878,585	28,878,585
Other Assets		
Opening Balance	4,574,892	0
Revaluation Increment	0	4,574,892
Closing Balance	4,574,892	4,574,892
Total Asset Revaluation Surplus	335,609,214	335,609,214

Notes to, and forming part of, the Financial Report
For the year ended 30 June 2015

15 Notes to the Statement of Cash Flows

	2015	2014
	Actual	Actual
	\$	\$
Reconciliation of Cash		
For the purposes of the Statement of Cash Flows, cash includes cash and cash equivalents, net of outstanding bank overdrafts. Cash at the end of the reporting period is reconciled to the related items in the Statement of Financial Position as follows -		
Cash and Cash Equivalents	24,392,554	18,012,722
	24,392,554	18,012,722
Reconciliation of Net Cash Provided by Operating Activities to Net Result		
Net Result	10,886,552	3,495,258
Depreciation	8,188,602	6,331,718
(Profit) / Loss on Sale of Assets	206,233	(689,673)
(Increase) / Decrease in Receivables	132,358	1,392,633
(Increase) / Decrease in Other Financial Assets	(3,715,548)	0
(Increase) / Decrease in Inventories	6,677	148,612
Increase / (Decrease) in Payables	(340,231)	(456,746)
Increase / (Decrease) in Employee Provisions	535,784	526,500
Loss on Fair Value Adjustment	0	0
Grants and Contributions for Asset Development	(1,239,333)	(1,721,102)
Net Cash from Operating Activities	14,661,092	9,027,200
Undrawn Borrowing Facilities		
Credit Standby Arrangements		
Bank Overdraft Limit	200,000	200,000
Bank Overdraft at Balance Date	0	0
Credit Card Limit	20,000	20,000
Credit Card at Balance Date	(4,244)	(1,891)
Total Amount of Credit Unused	215,756	218,109
Loan Facilities		
Loan Facilities - Current	2,029,908	1,932,237
Loan Facilities - Non-Current	10,969,646	12,999,554
Total Facilities in Use at Balance Date	12,999,554	14,931,792
Unused Loan Facilities at Balance Date	1,145,000	2,075,000

Notes to, and forming part of, the Financial Report
For the year ended 30 June 2015

16 Contingent Liabilities

On 15 August 2006, the Town of Victoria Park agreed to sign a Deed of Guarantee to satisfy the financial security requirements relating to the tender that was under review by the Mindarie Regional Council for the construction of a Resource Recovery Facility at Neerabup. The Town's maximum exposure under the Deed of Guarantee is \$7.33 million. The Deed of Guarantee will only crystallise if -

- a. Mindarie Regional Council is unable to meet payments that creates a default under the Resource Recovery Facility Agreement (RRFA)
- b. There is a *Force Majeure* event.

Force Majeure events will be limited due to insurance and can be narrowed down to the following -

- a. War risks, confiscations, nationalisation
- b. Nuclear attack, radiation, contamination by radio activity from nuclear waste etc.
- c. Sea damage, tidal wave or high water or storm surge
- d. Spontaneous combustion, fermentation or any process involving application of heat

17 Capital and Leasing Commitments

	2015	2014
	Actual	Actual
	\$	\$
Capital Lease Commitments	Nil	Nil
Operating Lease Commitments		
Payable:		
No later than one year	263,106	256,878
Later than one year but not later than five years	718,302	950,348
Later than five year	0	31,059
	981,408	1,238,285
Capital Commitments		
Carried forward capital works commitments under contract at 30 June	2,326,116	2,526,242

18 Other Financial Assets

Interests in Joint Ventures

Mindarie Regional Council

The Mindarie Regional Council was formally constituted in December 1987. The Town of Victoria Park, along with the Municipalities of Joondalup, Wanneroo, Stirling, Perth, Cambridge and Vincent, form the membership of the Mindarie Regional Council. The primary function of the Regional Council is for the orderly and efficient treatment and / or disposal of waste. The Town of Victoria Park has a one-twelfth (1/12) equity in the assets and liabilities of the refuse disposal facility as per the constitution amendment (25 November 1996). The values as shown below were, at the time of preparation of these financial statements, unaudited.

	2015 Actual \$	2014 Actual \$
Assets		
Current Assets	2,480,209	2,260,440
Non-Current Assets	5,541,279	3,775,554
Total Assets	8,021,488	6,035,994
Liabilities		
Current Liabilities	1,130,550	685,935
Non-Current Liabilities	1,738,449	2,295,910
Total Liabilities	2,868,999	2,981,845
Net Assets	5,152,489	3,054,149

Tamala Park Regional Council

The Tamala Park Regional Council was formally constituted in February 2006. The Town of Victoria Park, along with the Municipalities of Joondalup, Wanneroo, Stirling, Perth, Cambridge and Vincent, form the membership of the Tamala Park Regional Council. The purpose of the Regional Council is to create an urban development of 165 hectares immediately north of the Mindarie Regional Council leased land. The Town of Victoria Park has a one-twelfth (1/12) equity in the assets and liabilities of the development. The values as shown below were, at the time of preparation of these financial statements, unaudited.

	2015 Actual \$	2014 Actual \$
Assets		
Current Assets	3,203,978	3,239,799
Land Held for Sale - Development Costs	666,832	189,240
Non-Current Assets	164,177	163,192
Total Assets	4,034,987	3,592,231
Liabilities		
Current Liabilities	24,554	55,327
Non-Current Liabilities	2,578	1,355
Total Liabilities	27,132	56,682
Net Assets	4,007,855	3,535,549
Total Net Assets in Joint Ventures	9,160,344	6,589,698

Notes to, and forming part of, the Financial Report
For the year ended 30 June 2015

18 Other Financial Assets (continued)

Tamala Park Regional Council (continued)

	2015	2014
	Actual	Actual
	\$	\$
Land Held for Development and Sale		
Current		
Land Held for Sale - Development Costs	666,832	0
Land Held for Sale - Purchase Costs	54,360	5,743
Total Current	721,192	5,743
Non Current		
Land Held for Development - Purchase Costs	111,012	0
Total Non Current	111,012	0
Movement of Land Held for Development and Sale	826,461	0

Other Financial Assets

WALGA Local Government House Trust

This note discloses the equity the Town of Victoria Park has in the Local Government House Trust as a consequence of a contribution towards the cost of purchasing Local Government House. The total contribution by all Councils towards the cost of the WALGA building was \$582,000. There are 620 units in the Local Government House Unit Trust, 2 of which are held by the Town of Victoria Park. The Town has capitalised its share in the Local Government House Trust for the first time this year based on the trust's 30 June 2014 audited financial statements.

	2015	2014
	Actual	Actual
	\$	\$
Investment in WALGA Local Government House Trust	33,919	0
Movement in Joint Venture and Other Financial Asset Equity Interest	2,604,565	1,580,152
Profit on sale of Land Held for Sale	(3,715,548)	0
Movement in Land Held for Sale	826,461	0
Net Movement in Joint Venture and Other Financial Assets Equity	(284,522)	1,580,152

Notes to, and forming part of, the Financial Report
For the year ended 30 June 2015

19 Trust Funds

Trust funds held at balance date over which the Town has no control, and that are not included in the financial statements, are as follows:

Details	Balance 1 July \$	Amount Received \$	Amount Paid \$	Balance 30 June \$
Construction Training Fund Levy	136,940	1,133,099	(1,248,291)	21,748
Building Registration Board	16,158	786,075	(786,495)	15,738
Pathways and Works Contributions	1,258,964	242,036	(121,968)	1,379,032
Miscellaneous Bonds and Deposits	81,750	92,178	(143,051)	30,877
Leisure Facilities Bonds and Deposits	5,165	16,141	(17,758)	3,548
Council Number Plates	380	0	(380)	0
	1,499,357	2,269,529	(2,317,943)	1,450,943

20 Total Assets Classified by Function and Activity

	2015 Actual \$	2014 Actual \$
General Purpose Funding	13,463,751	11,618,933
Governance	748,791	646,129
Law, Order and Public Safety	1,070,368	757,785
Health	153,882	6,379
Education and Welfare	46,612	38,952
Community Amenities	2,690,977	2,789,774
Recreation and Culture	70,647,869	71,039,075
Transport	224,860,580	223,366,047
Economic Services	5,982,167	1,644,493
Other Property and Services	151,133,143	149,740,706
	470,798,141	461,648,274

Notes to, and forming part of, the Financial Report
For the year ended 30 June 2015

21 Disposal of Assets

The following assets were disposed of during the year -

Details and Asset ID	Net Book Value		Sale Price		Profit / (Loss)	
	Actual \$	Budget \$	Actual \$	Budget \$	Actual \$	Budget \$
Land						
90 Rutland Avenue, Lathlain	173,000	0	84,358	0	(88,642)	0
Various Land Holdings	0	1,100,000	0	1,100,000	0	0
Land Held for Sale						
Tamala Park	1,290,874	0	5,006,422	0	3,715,548	0
Plant and Machinery						
Light fleet 0-Vpk (252)	34,800	30,000	28,681	23,600	(6,119)	(6,400)
Light fleet 102-Vpk (282)	33,746	15,000	27,273	13,000	(6,473)	(2,000)
Light fleet 106-Vpk (250)	19,945	21,000	19,590	20,000	(355)	(1,000)
Light fleet 107-Vpk	16,911	15,000	11,496	14,000	(5,415)	(1,000)
Light fleet 108-Vpk (258)	13,878	15,000	10,924	13,500	(2,954)	(1,500)
Light fleet 110-Vpk	19,423	0	16,863	0	(2,560)	0
Light fleet 111-Vpk	16,629	21,000	7,999	10,000	(8,630)	(11,000)
Light fleet 112-Vpk	21,661	15,000	10,045	12,000	(11,616)	(3,000)
Light fleet 113-Vpk	16,911	15,000	14,944	12,000	(1,967)	(3,000)
Light fleet 116-Vpk (255)	13,687	15,000	10,706	11,500	(2,981)	(3,500)
Light fleet 119-Vpk (274)	18,750	15,000	15,005	13,500	(3,745)	(1,500)
Light fleet 123-Vpk (252)	19,994	15,000	15,226	13,000	(4,768)	(2,000)
Light fleet 166-Vpk (273)	17,718	15,000	14,115	13,500	(3,603)	(1,500)
Light fleet 168-Vpk	20,828	15,000	14,590	15,000	(6,238)	0
Light fleet 172-Vpk (260)	20,250	15,000	14,459	15,000	(5,791)	0
Light fleet 183-Vpk	13,218	15,000	10,772	13,500	(2,446)	(1,500)
Light fleet 1EFH-352 (203)	16,911	15,000	14,353	13,500	(2,558)	(1,500)
Light fleet 126-Vpk (257)	20,911	21,000	18,888	14,500	(2,023)	(6,500)
Light fleet 128-Vpk	21,000	0	12,277	0	(8,723)	0
Light fleet 129-Vpk (256)	20,912	21,000	16,843	14,500	(4,069)	(6,500)
Light fleet 179-Vpk	17,143	0	9,095	0	(8,048)	0
Light fleet 186-Vpk	16,508	0	11,317	0	(5,191)	0
Minor Equipment	8,724	0	5,221	0	(3,503)	0
Minor Plant	7,814	4,000	0	3,300	(7,814)	(700)
Truck 138-Vpk	0	5,000	0	20,000	0	15,000
	1,912,146	1,418,000	5,421,462	1,378,900	3,509,316	(39,100)

Notes to, and forming part of, the Financial Report
For the year ended 30 June 2015

22 Financial Ratios

	2015	2014	2013
Current Ratio	1.72	1.43	1.56
Asset Sustainability Ratio	0.49	0.49	0.78
Debt Service Cover Ratio	7.00	3.81	3.92
Own Source Revenue Coverage Ratio	1.15	0.98	0.78
Operating Surplus Ratio	0.18	0.04	(0.14)

The above ratios are calculated as follows -

Current Ratio	$\frac{\text{Current Assets Minus Restricted Assets}}{\text{Current Liabilities Minus Liabilities From Restricted Assets}}$
Asset Sustainability Ratio	$\frac{\text{Capital Renewal and Replacement Expenditure}}{\text{Depreciation Expense}}$
Debt Service Cover Ratio	$\frac{\text{Annual Operating Surplus before Interest and Depreciation}}{\text{Principal and Interest}}$
Operating Surplus Ratio	$\frac{\text{Operating Revenue minus Operating Expense}}{\text{Own Source Operating Revenue}}$
Own Source Revenue Coverage Ratio	$\frac{\text{Own Source Operating Revenue}}{\text{Operating Expense}}$

Additional Ratio Information

This information relates to ratios that only require attestation that they have been checked and supported by verifiable information.

Asset Consumption Ratio	0.71	0.75	0.52
Asset Renewal Funding Ratio	0.98	1.01	0.97

Asset Consumption Ratio	$\frac{\text{Depreciated Replacement Cost of Depreciable Assets}}{\text{Current Replacement Cost of Depreciable Assets}}$
Asset Renewal Funding Ratio	$\frac{\text{NPV of Planned Capital Renewal over 10 years}}{\text{NPV of Required Capital Renewal over 10 years}}$

The asset consumption ratio for 2014 has been amended to reflect *Financial Management Regulations* interpretations.

Notes to, and forming part of, the Financial Report
For the year ended 30 June 2015

23 Information on Borrowings

	Principal 1 July \$	New Loans \$	Principal Repayment \$	Principal 30 June \$	Interest Expense \$
Debtentures (Budget)					
Law, Order and Public Safety					
13 Parking Initiative	4,365,945	0	655,000	3,710,945	177,000
Recreation and Culture					
04 Aqualife Centre	2,006,607	0	290,000	1,716,607	109,500
07 Aqualife Centre II	2,264,461	0	275,000	1,989,461	140,000
11 Fletcher Park	502,299	0	29,000	473,299	24,500
Economic Services					
13 Underground Power	1,861,125	0	341,000	1,520,125	78,000
Other Property and Services					
02 Depot Land	615,130	0	87,500	527,630	37,500
03 Administration Centre	833,862	0	120,000	713,862	47,500
09 14 Kent Street	647,966	0	53,000	594,966	48,000
10 1 Harper Street	1,088,799	0	67,000	1,021,799	64,500
12 Depot Upgrade	425,094	0	24,500	400,594	20,500
	14,611,288	0	1,942,000	12,669,288	747,000

	Principal 1 July \$	New Loans \$	Principal Repayment \$	Principal 30 June \$	Interest Expense \$
Debtentures (Actual)					
Law, Order and Public Safety					
14 Parking Initiative	4,686,775	0	647,820	4,038,954	161,374
Recreation and Culture					
04 Aqualife Centre	2,006,607	0	289,636	1,716,970	108,355
07 Aqualife Centre II	2,327,322	0	274,859	2,052,463	136,851
11 Fletcher Park	501,973	0	28,486	473,487	23,836
Economic Services					
13 Underground Power	1,861,125	0	340,758	1,520,368	75,302
Other Property and Services					
02 Depot Land	615,130	0	87,372	527,758	35,843
03 Administration Centre	833,862	0	119,708	714,154	46,450
09 14 Kent Street	647,966	0	52,559	595,407	47,872
10 1 Harper Street	1,025,938	0	66,916	959,021	63,358
12 Depot Upgrade	425,094	0	24,123	400,971	20,185
	14,931,792	0	1,932,237	12,999,554	719,426

23 Information on Borrowings (continued)

New Debentures

There were no new debentures entered into during the 2014-2015 Financial year.

Unspent Debentures

There was \$1,145,000 in unspent debentures at 30 June 2015.

Overdraft

The Town has an overdraft facility of \$200,000 to assist with short-term liquidity.

The Town did not need to utilise these facilities and the balance of the bank overdraft at 30 June 2015 was \$nil.

Notes to, and forming part of, the Financial Report
For the year ended 30 June 2015

24 Rating Information

Rating (Budget)	Rate in \$ / Minimum	Property Numbers #	Rateable Value \$	Rate Revenue \$	Interim and Back Rates \$	Total Revenue \$
Differential General Rates						
GRV - Residential	0.0686	11,076	255,084,730	17,498,812	250,000	17,748,812
GRV - Commercial	0.0794	891	146,146,930	11,604,066	100,000	11,704,066
GRV - Industrial	0.0795	517	25,313,737	2,012,442	50,000	2,062,442
		12,484	426,545,397	31,115,320	400,000	31,515,320
Differential Minimums						
GRV - Residential	1,030	3,852	51,435,868	3,967,560	0	3,967,560
GRV - Commercial	1,070	80	835,860	85,600	0	85,600
GRV - Industrial	1,080	94	1,038,407	101,520	0	101,520
		4,026	53,310,135	4,154,680	0	4,154,680
Total		16,510	479,855,532	35,270,000	400,000	35,670,000
Rate Equivalent Payments and Adjustments						0
Specified Area Rates						0
Total						35,670,000

Rating (Actual)		Property Numbers #	Rateable Value \$	Rate Revenue \$	Interim and Back Rates \$	Total Revenue \$
Differential General Rates						
GRV - Residential	0.0686	11,074	254,633,150	17,467,833	440,600	17,908,433
GRV - Commercial	0.0794	839	145,823,222	11,578,364	(10,593)	11,567,771
GRV - Industrial	0.0795	572	28,104,692	2,234,323	3,145	2,237,468
		12,485	428,561,064	31,280,520	433,152	31,713,672
Differential Minimums						
GRV - Residential	1,030	3,849	51,413,378	3,964,470	(32,182)	3,932,288
GRV - Commercial	1,070	80	835,860	85,600	0	85,600
GRV - Industrial	1,080	93	1,039,507	100,440	0	100,440
		4,022	53,288,745	4,150,510	(32,182)	4,118,328
Total		16,507	481,849,809	35,431,030	400,970	35,832,000
Rate Equivalent Payments and Adjustments						0
Specified Area Rates						0
Total						35,832,000

Notes to, and forming part of, the Financial Report
For the year ended 30 June 2015

24 Rating Information (continued)

	2015	2014	2014
	30 June	1 July	30 June
	\$	\$	\$
Information on Surplus / (Deficit) Brought Forward			
Comprises -			
Cash - Unrestricted	10,669,054	8,900,103	8,900,103
Receivables and Accruals - Current	2,557,041	2,305,490	2,305,490
Inventories - Current	5,489	6,423	6,423
Land Held for Sale	721,192	5,743	5,743
Less -			
Payables - Current	(2,429,888)	(2,770,119)	(2,770,119)
Provisions - Current	(3,642,962)	(3,148,236)	(3,148,236)
Adjustments			
Unspent Loans	1,145,000	2,075,000	2,075,000
Surplus / (Deficit)	9,024,926	7,374,404	7,374,404

25 Specified Area Rates

The Town did not raise any Specified Area Rates during the 2014-2015 financial year.

26 Service Charges

	Revenue	Budget	Applied to	Budget to
	Raised	Revenue	Service Costs	Costs
	\$	\$	\$	\$
Underground Power	611	1,381	0	0

The area for which the above Underground Power Service Charge is to be levied includes the suburb of Lathlain, plus the "Goodwood" precinct area of Burswood, bounded by Goodwood Parade, Great Eastern Highway and Graham Farmer Freeway. Western Power is the primary agent associated with the works and they have indicated that they will be contracting the works out to a suitable contractor. The Service Charge is to fund 75% of the associated works. The remaining 25% is to be funded by Council.

Notes to, and forming part of, the Financial Report
For the year ended 30 June 2015

27 Rates Related Discounts, Incentives, Concession and Write-Offs

The Town did not provide any discounts, waivers or concessions with regards to the payment of rates.

Two payment incentives were offered -

1 - John Hughes Package (\$1,000 cheque courtesy of John Hughes, Six-month Maxi-life Membership to Leisurelife / Aqualife worth \$450 and four tickets to Sibelius' Violin Concerto performed by the Western Australian Symphony Orchestra).

2 - Pfr.com.au Living Local Package (Gift cards from local businesses worth a combined \$900, Six-month Maxi-life Membership to Leisurelife / Aqualife worth \$450 and four tickets to Black Swan State Theatre Company's performance of Gasp! by Ben Elton).

	2015	2014
	Actual	Actual
	\$	\$
Written-off rates and rates related fees and charges	5,130	3,861

28 Rates Related Interest and Charges

	Interest	Actual	Budgeted
	Rate	Revenue	Revenue
	%	\$	\$
Instalment Interest	5.5	247,232	240,000
Late Payment Interest	11	110,430	80,000
Waste Debts Interest (Rates)	11	2,573	2,000
Charges on instalment plans and arrangements		120,519	100,000
		480,753	422,000

Ratepayers had the option of paying rates in four equal instalments. These were due -

- 1 5 September 2014
- 2 11 November 2014
- 3 17 January 2015
- 4 25 March 2015

Administration charges and interest applied for the final three instalments (\$7 per instalment).

Notes to, and forming part of, the Financial Report
For the year ended 30 June 2015

29 Fees and Charges

	2015	2014
	Actual	Actual
	\$	\$
General Purpose Funding	207,488	172,583
Law, Order and Public Safety	2,686,172	1,874,996
Health	225,137	201,258
Education and Welfare	140,210	116,008
Community Amenities	1,351,710	1,464,364
Recreation and Culture	4,785,638	5,031,386
Transport	135,644	149,534
Economic Services	697,233	540,494
Other Property and Services	103,555	85,562
	10,332,788	9,636,183

30 Grants and Contributions

	2015	2014
	Actual	Actual
	\$	\$
By Nature or Type		
Grants and Contributions - Operating	2,501,727	1,245,387
Grants and Contributions - Non-Operating	1,239,333	1,721,102
	3,741,059	2,966,489
By Program		
General Purpose Funding	1,752,732	582,537
Governance	0	0
Law, Order and Public Safety	318,418	155,674
Health	6	6
Education and Welfare	28,565	25,415
Community Amenities	0	0
Recreation and Culture	320,447	175,666
Transport	1,098,591	1,746,240
Economic Services	62,573	62,073
Other Property and Services	159,727	218,878
	3,741,059	2,966,489

Notes to, and forming part of, the Financial Report
For the year ended 30 June 2015

31 Employee Numbers

	2015	2014
Number of full-time equivalent employees at balance date	<u>179</u>	<u>182</u>

32 Elected Members' Fees and Allowances

	2015 Actual \$	2015 Budget \$	2014 Actual \$
Mayoral Allowance	61,530	61,800	60,000
Deputy Mayoral Allowance	15,382	15,500	15,000
Members Meeting Fees	210,739	211,700	170,013
Information and Communication Technology Allowance	31,500	31,500	31,068
Members Expenses	4,238	7,500	6,183
Members Travel	1,214	6,000	2,285
	<u>324,602</u>	<u>334,000</u>	<u>284,548</u>

33 Events After the Reporting Period

There are no material or significant events that require disclosure in the financial report.

34 Major Land Transactions

Tamala Park

The Town is a 1/12th owner of Lot 9504 Tamala Park in conjunction with the Cities of Perth, Joondalup, Stirling, Vincent, Wanneroo and the Town of Cambridge.

The owner Councils have established the Tamala Park Regional Council with the specific function of carrying out a residential land development, known as Catalina Estate. As part owner of the land, the Town is entitled to 1/12th of the net proceeds of the land development.

During the financial year ended 30 June 2015, 215 lots of land were settled. The Town received sales proceeds of \$5.0 million and recorded the 1/12th share of associated development and selling costs (\$1.3 million), resulting in a gain on disposal of land of \$3.7 million.

Notes to, and forming part of, the Financial Report
For the year ended 30 June 2015

34 Major Land Transactions (continued)

Tamala Park - Expected Future Cash Flows

	2016	2017	2018	2019	2020	2021
	\$	\$	\$	\$	\$	\$
Cash Inflow	2,963,320	5,195,568	4,704,835	4,988,014	5,668,921	5,865,058
Cash Outflow	(3,393,121)	(3,113,922)	(3,898,918)	(2,540,607)	(2,638,363)	(2,360,502)
Net Cash Flow	(429,801)	2,081,646	805,917	2,447,407	3,030,558	3,504,556
Cumulative Cash Flow	(429,801)	1,651,845	2,457,762	4,905,169	7,935,727	11,440,283
	2022	2023	2024	2025	2026	2027
	\$	\$	\$	\$	\$	\$
Cash Inflow	5,535,840	1,739,360	1,928,279	3,496,054	6,795,151	1,521,282
Cash Outflow	(1,649,960)	(561,885)	(572,204)	(1,580,806)	(1,540,255)	(26,301)
Net Cash Flow	3,885,880	1,177,475	1,356,075	1,915,248	5,254,896	1,494,981
Cumulative Cash Flow	15,326,163	16,503,638	17,859,713	19,774,961	25,029,857	26,524,838

The total net cash flows received by the Town, in relation to the Tamala Park subdivision, up to 30 June 2015, has been an inflow of \$6.1 million.

The net cash flows of the entire land transaction is expected to result in an inflow of funds of \$32.6 million.

Notes to, and forming part of, the Financial Report
For the year ended 30 June 2015

35 Financial Risk Management

The Town's activities expose it to a variety of financial risks including price risk, credit risk, liquidity risk, and interest rate risk. The Town's overall risk management focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the financial performance of the Town.

The Town does not engage in transactions expressed in foreign currencies and is therefore not subject to foreign currency risk. Financial risk management is carried out by the Town under policies approved by Council. Council held the following financial instruments at balance date;

	Carrying Value		Fair Value	
	2015	2014	2015	2014
	\$	\$	\$	\$
Financial Assets				
Cash and cash equivalents	24,392,554	18,012,722	24,392,554	18,012,722
Receivables	3,700,124	3,832,481	3,700,124	3,832,481
Financial Liabilities				
Payables	2,429,888	2,770,119	2,429,888	2,770,119
Borrowings	12,999,554	14,931,792	11,639,274	12,891,609

Fair value is determined as follows -

- 1 Cash and cash equivalents, Receivables, Payables - estimated to the carrying value, which approximates net market value.
- 2 Borrowings - estimated future cash flows discounted by the current market interest rates applicable to assets and liabilities with similar risk profiles.

Cash and cash equivalents and Financial Assets at Fair Value

The Town's objective is to maximise return on cash and cash investments whilst maintaining an adequate level of liquidity and preserving capital. The Town maintains an investment policy and the policy is subject to regular review. An investment report is provided monthly setting out the make-up and performance of the portfolio.

The major risk associated with any investment is price risk - the risk that the capital value of investments may fluctuate due to changes in market prices, whether these changes are caused by factors specific to individual financial instruments of their issuers or factors affecting similar instruments traded in a market.

Cash and investments are also subject to interest rate risk - the risk that movements in interest rates could affect returns.

Another risk associated with cash and investments is credit risk - the risk that a contracting entity will not complete the obligations under the financial instrument resulting in a financial loss to the Town.

The Town manages these risks by diversifying the portfolio and only purchasing investments with high credit ratings or capital guarantees.

	2015	2014
	\$	\$
Impact of a 1% movement in interest rates on cash and investments		
- Equity	243,926	180,127
- Statement of Comprehensive Income	243,926	180,127

The above are sensitivity percentages based on expectation of possible future market movements.

35 Financial Risk Management (continued)

Receivables

Council's major receivables comprise rates and annual charges and user charges and fees. The major risk associated with these receivables is credit risk - the risk that the debts may not be repaid. This risk is managed by monitoring outstanding debt and employing debt recovery policies. Credit risk on rates and annual charges is minimised by the ability to recover these debts as a secured charge over the land - that is, the land can be sold to recover the debt. Interest can also be charged on overdue rates and annual charges at higher than market rates, which further encourages payment.

The level of outstanding receivables is reported monthly and monitored for acceptable collection performance. Suitable provision is made for doubtful receivables, as required, and credit checks are carried out on most non-rate debtors. There are no material receivables that have been subject to a re-negotiation of repayment terms. The Town's profile of credit risk at balance date was -

	2015	2014
Percentage of Rates and Annual Charges		
- Current (Due within 12 months)	56%	52%
- Overdue	44%	48%
Percentage of Other Receivables		
- Current (Due within 30 days)	98%	87%
- Overdue	2%	13%

Payables and Borrowings

Payables and borrowings are both subject to liquidity risk - that is, the risk that insufficient funds may be on hand to meet payment obligations as and when they fall due. This risk is managed by monitoring cash flow requirements and liquidity levels and maintaining an adequate cash buffer.

The contractual undiscounted cash flows of Payables and Borrowings are set out in the Liquidity Sensitivity Table as shown below -

	Due Within 1 Year \$	Due Between 1 and 5 Years \$	Due After 5 Years \$	Total Contractual Cash Flows \$	Total Carrying Values \$
2015					
Payables	2,429,888	0	0	2,429,888	2,429,888
Borrowings	2,686,207	8,058,620	4,741,007	15,485,834	12,999,554
	5,116,095	8,058,620	4,741,007	17,915,722	15,429,442
2014					
Payables	2,770,119	0	0	2,770,119	2,770,119
Borrowings	2,686,207	10,744,827	4,741,007	18,172,041	14,931,791
	5,456,326	10,744,827	4,741,007	20,942,160	17,701,910

35 Financial Risk Management (continued)

Payables and Borrowings (continued)

Borrowings are also subject to interest rate risk - the risk that movements in interest rates could adversely affect funding costs. This is not a factor with the loan portfolio, as set out below, as all loans have a fixed interest rate for the duration of the loan. The following table sets out the carrying amount, by maturity, of the financial instruments of the Town of Victoria Park -

	Less Than 1 Year	Between 1 and 5 Years	More Than 5 Years	Total	Weighted Average Effective Interest Rate
	\$	\$	\$	\$	%
Year Ended 30 June 2015					
Fixed Rate Debentures	2,029,908	6,728,894	4,240,752	12,999,554	3.03%
	Less Than 1 Year	Between 1 and 5 Years	More Than 5 Years	Total	Weighted Average Effective Interest Rate
	\$	\$	\$	\$	%
Year Ended 30 June 2014					
Fixed Rate Debentures	1,932,237	8,758,802	4,240,752	14,931,791	5.13%

Notes to, and forming part of, the Financial Report
For the year ended 30 June 2015

36 Fair Value Measurements

The Town measures the following assets at fair value on a recurring basis after initial recognition:

- Financial Assets at fair value through profit or loss
- Property, Plant and Equipment
- Infrastructure

The following table provides the fair values of the Town of Victoria Park assets measured and recognised on a recurring basis after initial recognition and their categorisation within the fair value hierarchy:

Recurring Fair Value Measurements as at 30 June 2015

	Level 1	Level 2	Level 3	Total
Financial Assets				
Financial Assets at fair value through profit or loss	0	0	0	0
Total financial assets recognised at fair value	0	0	0	0
Non-Financial Assets				
Land	0	36,584,000	99,626,500	136,210,500
Buildings	0	0	61,322,051	61,322,051
Plant and Machinery	0	2,247,546	0	2,247,546
Furniture and Equipment	0	2,126,641	0	2,126,641
Roads	0	0	144,135,268	144,135,268
Pathways	0	0	32,517,980	32,517,980
Drainage	0	0	33,829,894	33,829,894
Parks / Reserves	0	0	7,330,488	7,330,488
Other Assets	0	0	12,953,139	12,953,139
Total non-financial assets recognised at fair value	0	40,958,187	391,715,320	432,673,507

Recurring Fair Value Measurements as at 30 June 2014

	Level 1	Level 2	Level 3	Total
Financial Assets				
Financial Assets at fair value through profit or loss	0	0	0	0
Total financial assets recognised at fair value	0	0	0	0
Non-Financial Assets				
Land	0	36,757,000	99,626,500	136,383,500
Buildings	0	0	63,074,862	63,074,862
Plant and Machinery	0	2,735,717	0	2,735,717
Furniture and Equipment	0	2,289,471	0	2,289,471
Roads	0	0	144,321,387	144,321,387
Pathways	0	0	33,090,578	33,090,578
Drainage	0	0	33,909,492	33,909,492
Parks / Reserves	0	0	5,766,610	5,766,610
Other Assets	0	0	11,629,590	11,629,590
Total non-financial assets recognised at fair value	0	41,782,188	391,419,019	433,201,207

Notes to, and forming part of, the Financial Report
For the year ended 30 June 2015

36 Fair Value Measurements (continued)

Transfer Policy

The policy of the Town is to recognise transfers into, and transfers out of, the fair value hierarchy levels as at the end of the reporting period. There were no transfers between Levels 1 and 2 for recurring fair value measurements during the year. There were also no transfers in and out of Level 3 measurements.

Highest and Best Use

There were no assets valued where it was assumed that the highest and best use was other than their current use.

Valuation Techniques and Inputs Used to Derive Fair Values

Assets	Level of Valuation Input	Fair Value at 30 June 2015 \$	Valuation Technique(s)	Inputs Used
Non-Financial Assets				
Land	2	36,584,000	Sales comparison approach	Price per square metre
	3	99,626,500	Sales comparison and cost approach	Price per square metre
Buildings	3	61,322,051	Cost approach	Sourced from cost guides such as Rawlinson's, Cordell's, professional quantity surveyors and recent construction costs for similar projects throughout Western Australia to reproduce or replace similar assets with an asset in new condition, including allowance for installation, less an amount for depreciation in the form of accrued physical wear and tear, economic and functional obsolescence.
Plant and Machinery	2	2,247,546	Sales comparison approach and cost approach to non-market type assets	Completed a physical on-site inspection, listing of the assets and research to establish current new equipment costs, age, condition, utility and maintenance history.
Furniture and Equipment	2	2,126,641	Sales comparison approach and cost approach to non-market type assets	Completed a physical on-site inspection, listing of the assets and research to establish current new equipment costs, age, condition, utility and maintenance history.

Notes to, and forming part of, the Financial Report
For the year ended 30 June 2015

36 Fair Value Measurements (continued)

Valuation Techniques and Inputs Used to Derive Fair Values (continued)

Assets	Level of Valuation Input	Fair Value at 30 June 2015 \$	Valuation Technique(s)	Inputs Used
Roads	3	144,135,268	Cost approach	Indicative unit rates based on technical assessment or by age of the asset.
Pathways	3	32,517,980	Cost approach	Asset data based on condition scores and unit rates.
Drainage	3	33,829,894	Cost approach	Asset data based on condition scores and unit rates.
Parks and Reserves	3	7,330,488	Cost approach	Sourced from cost guides such as Rawlinson's, Cordell's, professional quantity surveyors and recent construction costs for similar projects throughout Western Australia to reproduce or replace similar assets with an asset in new condition, including allowance for installation, less an amount for depreciation in the form of accrued physical wear and tear, economic and functional obsolescence.
Other Infrastructure Assets	3	12,953,139	Cost approach	Car parks and right-of-way asset data was based on condition scores and unit rates. Other miscellaneous assets were valued using information provided by the Town of Victoria Park. The remaining useful life was determined using known construction dates and an estimated total useful life.
Total		432,673,507		

Notes to, and forming part of, the Financial Report
For the year ended 30 June 2015

36 Fair Value Measurements (continued)

Quantitative Information about the Significant Unobservable Inputs and Relationship to Fair Value

The following table summarises the quantitative information about the key significant unobservable inputs (level 3 fair value hierarchy), the ranges of those inputs and the relationships of unobservable inputs to the fair value measurements.

Assets	Fair Value at 30 June 2015	Valuation Technique(s)	Unobservable Inputs (Note)	Range of Inputs (Probability Weighted Average)	Relationship of Unobservable Inputs to Fair Value
Land	99,626,500	Sales comparison and cost approach	36	+ / - 10%	A change of 10% would result in a change in fair value by \$9,962,650.
Buildings	61,322,051	Cost approach	36	+ / - 10%	A change of 10% would result in a change in fair value by \$6,132,205.
Roads	144,135,268	Cost approach	36	+ / - 10%	A change of 10% would result in a change in fair value by \$14,413,527.
Pathways	32,517,980	Cost approach	36	+ / - 10%	A change of 10% would result in a change in fair value by \$3,251,798.
Drainage	33,829,894	Cost approach	36	+ / - 10%	A change of 10% would result in a change in fair value by \$3,382,989.
Parks and Reserves	7,330,488	Cost approach	36	+ / - 10%	A change of 10% would result in a change in fair value by \$733,049.
Other Infrastructure Assets	12,953,139	Cost approach		+ / - 10%	A change of 10% would result in a change in fair value by \$1,295,314.

36 Fair Value Measurements (continued)

Recurring Fair Value Measurements and Process

The following methods are used to determine the fair value measurements:

Land, Buildings, Improvements and Playground Equipment

All land, buildings, improvements and playground equipment have been physically inspected in order to ascertain their condition and remaining useful life for the purpose of fair value in accordance with AASB 13 and AASB 16. All properties capable of being transacted upon in an 'open market' have been valued for fair value on comparable sales evidence, consistent with a level 2 input as outlined in AASB 13.

Those buildings, improvements and playground equipment assets that are considered to be of a 'specialised nature' (non – market type properties that are not readily traded in the market place) have been assessed on a depreciated replacement cost (DRC) approach consistent with a level 3 input as outlined in AASB 13.

Relevant Town Planning Scheme Consideration

Taking into consideration the highest and best use is in keeping with the relevant Town Planning Scheme. All land, buildings, improvements and playground equipment assets have been valued in accordance with the Town of Victoria Park District Planning Scheme No 1 (Gazetted 30 September 1998, updated to include Amd 57gg 22/2/13).

All buildings, improvements and playground equipment values for insurance purposes have been calculated from a Perth-based construction rate with an appropriate district allowance then applied to each location.

With regard to land that is currently zoned parks and recreation and for public purpose, it is considered highly unlikely that the entity would be able to change the existing use for the purpose of it being sold in the property market. In order to reflect the value of the land as public purpose, having a highly restricted use, the valuers have established a value of the land that reflects its current usage.

In arriving at an appropriate land value for the parks and recreation and public purpose zoned land, taking into consideration its highly restricted use, the valuers have investigated the value of land within a wider general area of the region where traditionally land values are at their lowest. They have then applied the appropriate sales of this marginal land to the subject property after making due allowances for location, size and utility.

In accordance with the input levels within AASB 13, where freehold land parcels that, due to their zoning, area, usage or topography, it is difficult with any degree of confidence in applying the typical valuation method of direct comparable sales evidence consistent with the level 2 input. The valuers therefore valued these particular freehold parcels of land by making the necessary adjustments to the closest available market evidence, by applying a piecemeal approach to this market evidence in order to reflect the use to which the land is currently used or zoned, in accordance with the Town's Town Planning Scheme.

In relation to freehold land that is zoned commercial, industrial or residential in accordance with the Town's Town Planning Scheme, but is currently used for another purpose, the valuers have not discounted the value based on its current usage. This land was valued on the highest and best use principle consistent within AASB 13 and 116.

Plant, Machinery, Furniture and Equipment

These classes of assets were revalued in 2013 as part of the mandatory requirements embodied in Local Government (Financial Management) Regulation 17A. Whilst the additions since that time are shown at cost, given they were acquired at arms length and any accumulated depreciation reflects the usage of service potential, it is considered the recorded written down values approximate fair values. Thus, the values are considered in accordance with Local Government (Financial Management (Regulation) 17A (2) that requires these assets to be shown at fair value. They will be revalued during the year ended 30 June 2016 in accordance with the mandatory asset measurement framework detailed in these financial statements.

Most plant and equipment assets are generally valued using the market and cost approach using comparable sales and relevant industry market price reference guides, and have been classified as being valued at level 2 of the fair value hierarchy. The most significant inputs into this valuation approach are the make, size, year of manufacture and condition.

36 Fair Value Measurements (continued)

Recurring Fair Value Measurements and Process (continued)

Infrastructure

The infrastructure valuation was carried out by an Asset Management Consultant (Talis Consultancy). To comply with AASB13, certain inputs were required to value individual asset classes. According to AASB13 the value was determined by what the Town could dispose the asset in an arms-length transaction in the most appropriate market. With respect to infrastructure such as roads, car parks, paths, street lighting and drainage there are no discernible markets and, as such, the infrastructure needs to be valued at what it would cost to return to its full service potential to determine its current fair value. This requires the condition of the asset to be determined. This was determined through a technical assessment or by age if there is confidence that the age of the asset is indicative of the condition of the asset.

Talis Consultancy developed the indicative unit rates in consultation with the Town's staff and the analysis of recent projects, where appropriate, and where the information exists. This included works carried out internally and works that are externally resourced by way of current contracts. Actual costs of projects carried out are recorded in the financial system that was interrogated to determine indicative unit rates. It should be noted that each similar project will still have individual characteristics and therefore different costs associated with their construction. The unit rates can be considered indicative at a network level.

Where information is not available or not at a suitable detail, experience and typical industry parameters of comparable metropolitan local governments has been used.

A percentage of depreciation is assigned to each condition rating to calculate a modelled RUL (remaining useful life) relative to its TUL (total useful life). This method is a simple and effective method to account for the effect of condition.

Data confidence

Roads

The most recent condition survey of infrastructure assets was carried out in 2012 by ARBB. As this survey was within three years of the date of this valuation, a high level of confidence can be attributed to the valuation figures.

Car parks

A condition survey of car parks was undertaken in 2014 by the Town, attributing a high level of confidence to the valuation figures.

Pathways

A condition survey of footpaths was undertaken in 2014 by Talis Consultancy, attributing a high level of confidence to the valuation figures.

Drainage

A condition survey of selected drainage structures was undertaken by Opus in 2010. Asset construction dates were not available so, in order to conduct a valuation, the condition data that was available was extrapolated to populate condition fields for all drainage structures. The assumption was made that, due to the small geographical size of the Town, minimal variations in soil type and minimal climate variations drainage structure conditions would degrade uniformly. These factors afford the valuation figures a medium level of confidence.

Other assets

The valuers were provided with a list of miscellaneous assets with 'at cost' purchase prices. These assets were not sited by Talis Consultancy. Given the nature of the assets the age of the assets would suffice to determine their value. The data provided was not by individual asset of similar type and therefore valued as a group. The confidence in data is therefore considered moderate.

36 Fair Value Measurements (continued)

Recurring Fair Value Measurements and Process (continued)

Inputs

Roads

The condition survey report was interrogated to determine costs attributed to the road components as below:

Subgrade - The subgrade consists of the initial earthworks such as clearing and formation of the in-situ or imported materials. It has a cost to first establish however is deemed not to depreciate over time. The subgrade is no longer considered when replacing the road as it has already been cleared and formed.

Pavement – The load bearing structure of the road that is depreciated.

Surface – The flexible structure that prevents the ingress of water into the pavement structure and provides a textured surface for traffic.

Surface water channel – The kerb structures that directs the flow of storm water and retains the adjacent verge.

Car parks, pathways and drainage

The valuation was carried out using a custom built spreadsheet that included asset data provided by the Town, including condition scores and unit rates.

Other assets

The valuation was carried out using a custom built spreadsheet which included Asset data provided by the Town. The replacement costs for each item listed equalled the purchase price listed in the provided data.

Disclosed Fair Value Measurements

The following assets and liabilities are not measured at fair value in the statement of financial position, but their fair values are disclosed in the notes:

Liabilities

The following table provides the level of fair value hierarchy within which the disclosed fair value measurements are categorised in their entirety and a description of the valuation technique(s) and inputs used:

Description	Note	Fair Value	Valuation Technique	Inputs Used
		Hierarchy		
		Level		
Borrowings	35	2	Income approach using discounted cash flow methodology	Current Treasury borrowing rates for similar instruments

There has been no change in the valuation technique(s) used to calculate the fair values disclosed in the notes to the financial statements.

Notes to, and forming part of, the Financial Report
For the year ended 30 June 2015

37 Related Party Disclosures

Pursuant to Council Policy FIN9 (Business dealings with elected members and employees), business has been conducted with the following related parties -

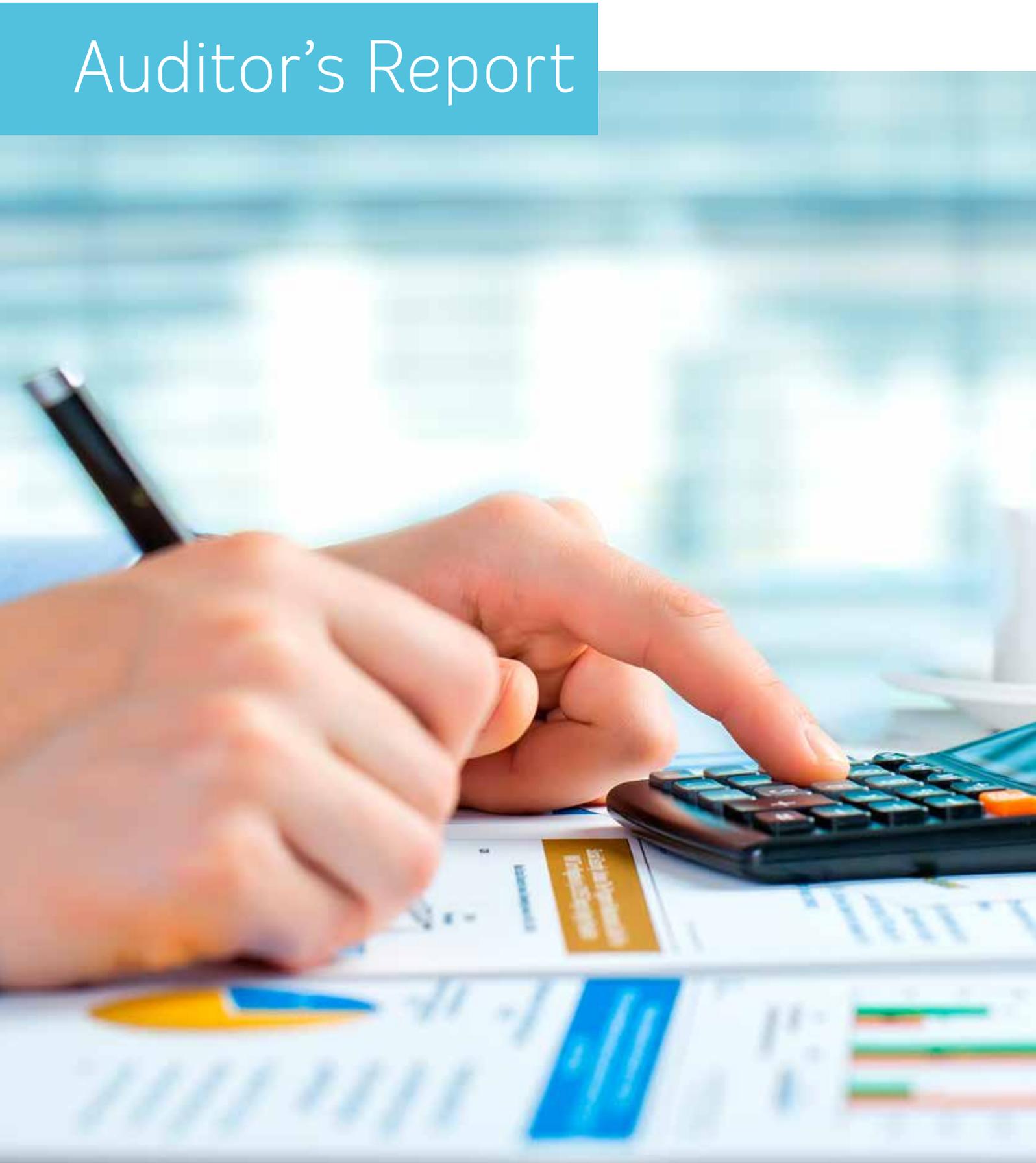
	2015	2014
	Actual	Actual
Purchase details	\$	\$
Signage from All Signs (a business owned by Councillor Vin Nairn)	10,758	14,272
Building asset services from R Podmore (spouse of A Podmore (Executive Officer))	48,358	0

The procurement of the above goods and services were in accordance with necessary policies and legislation.



TOWN OF
VICTORIA PARK

Auditor's Report



INDEPENDENT AUDITOR'S REPORT

TO: RATEPAYERS OF TOWN OF VICTORIA PARK

Report on the Financial Report

We have audited the financial report of the Town of Victoria Park, which comprises the Statement of Financial Position as at 30 June 2015 and the Statement of Comprehensive Income by Nature or Type, Statement of Comprehensive Income by Program, Statement of Changes in Equity and Statement of Cash Flows and Rate Setting Statement for the year ended on that date and a summary of significant accounting policies and other explanatory information and the Statement by Chief Executive Officer.

Management's Responsibility for the Financial Report

Management is responsible for the preparation and fair presentation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards, the Local Government Act 1995 (as amended) and the Local Government (Financial Management) Regulations 1996 (as amended) and for such internal controls as management determines is necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on the financial report based on our audit. Our audit has been conducted in accordance with Australian Auditing Standards. These Auditing Standards require that we comply with the relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to management's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the council's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Independence

In conducting our audit, we followed applicable independence requirements of Australian professional accounting bodies.



INDEPENDENT AUDITOR'S REPORT (Cont'd)

Auditor's Opinion

In our opinion, the financial report of the Town of Victoria Park:

- (a) gives a true and fair view of the financial position of the Town of Victoria Park as at 30 June 2015 and of its financial performance for the year ended on that date; and
- (b) complies with the Local Government Act 1995 (as amended), the Local Government (Financial Management) Regulations 1996 (as amended) and the Australian Accounting Standards.

Report on Other Legal and Regulatory Requirements

In accordance with the Local Government (Audit) Regulations 1996, we also report that:

- (a) There are no matters that in our opinion indicate significant adverse trends in the financial position or financial management practices of the Council.
- (b) There are no matters indicating non-compliance with Part 6 of the Local Government Act 1995 (as amended), the Local Government (Financial Management) Regulations 1996 (as amended) or applicable financial controls of any other written law were noted during the course of our audit.
- (c) In relation to the asset consumption ratio and asset renewal funding ratio (presented at Note 22 of the annual financial report) we have reviewed the calculations as presented and nothing has come to our attention to suggest they are not:
 - (i) reasonably calculated; and
 - (ii) based on verifiable information.
- (d) All necessary information and explanations were obtained by us.
- (e) All audit procedures were satisfactorily completed in conducting our audit.

Matters Relating to the Electronic Publication of the Audited Financial Report

This auditor's report relates to the financial report of the Town of Victoria Park for the year ended 30 June 2015 included on the Town of Victoria Park's website. Management is responsible for the integrity of the Town of Victoria Park's website. The auditor's report refers only to the subject matter described above. It does not provide an opinion on any other information which may have been hyperlinked to/from these statements. If users of the financial report are concerned with the inherent risks arising from publication on a website, they are advised to refer to the hard copy of the audited financial report to confirm the information contained in this website version of the financial report.


MACRI PARTNERS
CERTIFIED PRACTISING ACCOUNTANTS
SUITE 2, 137 BURSWOOD ROAD
BURSWOOD WA 6100


A MACRI
PARTNER

PERTH
DATED THIS 24TH DAY OF NOVEMBER 2015.

Notes

Notes



Image: © Hayley Welsh 2015, mural at 128a Burswood Road.



TOWN OF
VICTORIA PARK

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**This information is available in an alternative format to
people with a disability on request to 9311 8132**