



TOWN OF
VICTORIA PARK

Annual Budget 2017 – 2018



Informed by

evolve

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Our Town



The 2017-2018 Annual Budget is the first budget where the Town begins to act on the most broad and inclusive strategic planning initiative in the Town's history. The new Strategic Community Plan was the result of actively informing, educating, building relationships and building capacity with many of our residents, businesses, employees and Councillors. The plan will not collect dust on a shelf.

The story of how we achieve the vision of the Town of Victoria Park as a dynamic place for everyone begins with this budget. Through this budget we begin directing the evolution of the Town into a community population in excess of 100,000. As part of this evolution we will become Perth's most empowered and engaged community. We will become Perth's premier place for entertainment and entrepreneurship. We will lead in sustainability. We will put people first in urban design and safety. We will be inclusive and connected with a thriving community.

Some of the key features of the 3.5% rate rise in this Annual Budget revolve around:

GO Edwards Park Renewal

GO Edwards Park is a major gateway into the Town and also the capital city, Perth. The site is highly used for community events, private functions, passive recreation and dog exercising, to name some of the more predominant uses. The project encompasses five stages and will include improvements to signage, shelters, BBQs, drinking fountains, bicycle racks, and seating. Included in the scope of works will also be a renovation to park lighting to enhance and assist movement in, and around, the park. Improved nesting boxes for native birds and other wildlife will also be a feature of the works, including the redevelopment of turtle habitats.

Lathlain Precinct Redevelopment Continuation

The Lathlain Precinct has long been identified by the Town as an area for enhancement and revitalisation. There are eight project zones that will undergo redevelopment and / or revitalisation – with several zones already completed, or underway. The project will be delivered by the Town in partnership with the West Coast Eagles, the State Government, the Federal Government and the Perth Football Club. This partnership aims to set new standards in the delivery of active community recreation space and includes substantial long-term benefits to the people of the Town of Victoria Park and the broader community.

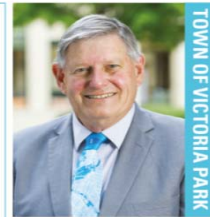
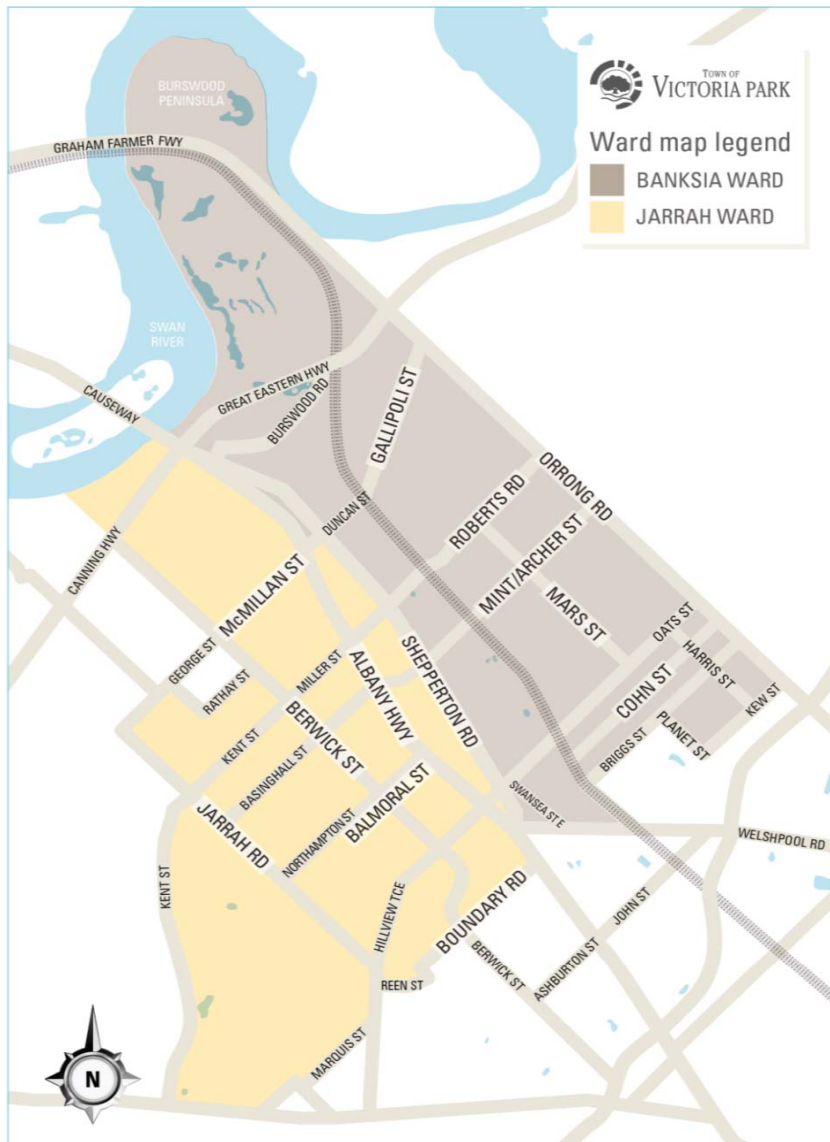
Working with the new State Government

The Government recently released the future metropolitan growth charter, *Draft Perth and Peel @ 3.5 million*. This document plans the future of the Perth and Peel metropolitan region up to 2050. The Town of Victoria Park is one of 19 local government authorities identified within the central sub-region. By 2050, it is projected that this region will have 1.2 million people, 780,000 jobs and has an infill target of 215,000 homes. This document has identified that the Town needs to plan for 19,400 new dwellings by 2050. I, and my fellow Elected Members, will strive to work collaboratively with the State Government to realise this vision.

I look forward to seeing these initiatives implemented and thank everyone who will contribute to the success of this Annual Budget.

A handwritten signature in black ink, which appears to read 'T. Vaughan'. The signature is written in a cursive, flowing style.

Trevor Vaughan, Mayor



TOWN OF VICTORIA PARK

Trevor Vaughan
Mayor
Term exp: 10/19



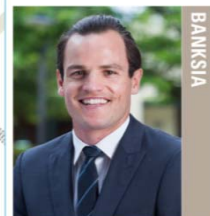
BANKSIA

Cr Claire Anderson
Term exp: 10/19



BANKSIA

Cr Keith Hayes
Term exp: 10/17



BANKSIA

Cr Julian Jacobs
Term exp: 10/19



JARRAH

Cr Ammons Noble
Term exp: 10/19



JARRAH

Cr Vince Maxwell
Term exp: 10/17



JARRAH

Cr Brian Oliver
Deputy Mayor
Term exp: 10/17



JARRAH

Cr Vicki Potter
Term exp: 10/19



BANKSIA

Cr Mark Windram
Term exp: 10/17



In November 2015 the Town began the most exhaustive and expansive engagement exercise in its history, known as the Evolve project. Ultimately this project helped to inform the Town's new Strategic Community Plan. On behalf of the organisation I accept the challenge of actively working towards achieving Council's, and the community's, vision of the Town as a dynamic place for everyone. The work of achieving the vision begins with the 2017-2018 Annual Budget.

This budget represents the Town's intent to deliver services, implement projects, establish partnerships and carry out the necessary research to achieve the 23 strategic outcomes in the Strategic Community Plan. In doing these things we will seek to communicate with, empower and support the community and promote social, economic and environmental sustainability.

In addition to the Mayor's key features of the 3.5% rate rise, I would also like to draw attention to:

Organisational Restructure

Throughout the community engagement process the community reflected back to us that more effective and efficient methods by which to run the organisation were necessary to assist in meeting the new vision. I recently launched the new organisational structure, which will place the community first and provide a more streamlined method of operating and better opportunities to address resident concerns and requests.

***You, Me, Community* - Our Customer Service approach**

The Town of Victoria Park is committed to being a people-focussed organisation that provides excellent customer service. Our service is adjusted to suit our customers' needs, is valuable and is of the highest possible standard. *You, Me, Community* is our commitment to the residents and customers of the Town. This newly introduced program will measure our customer service quality and standards by the very people we serve -You!

Performance Measurement Transparency

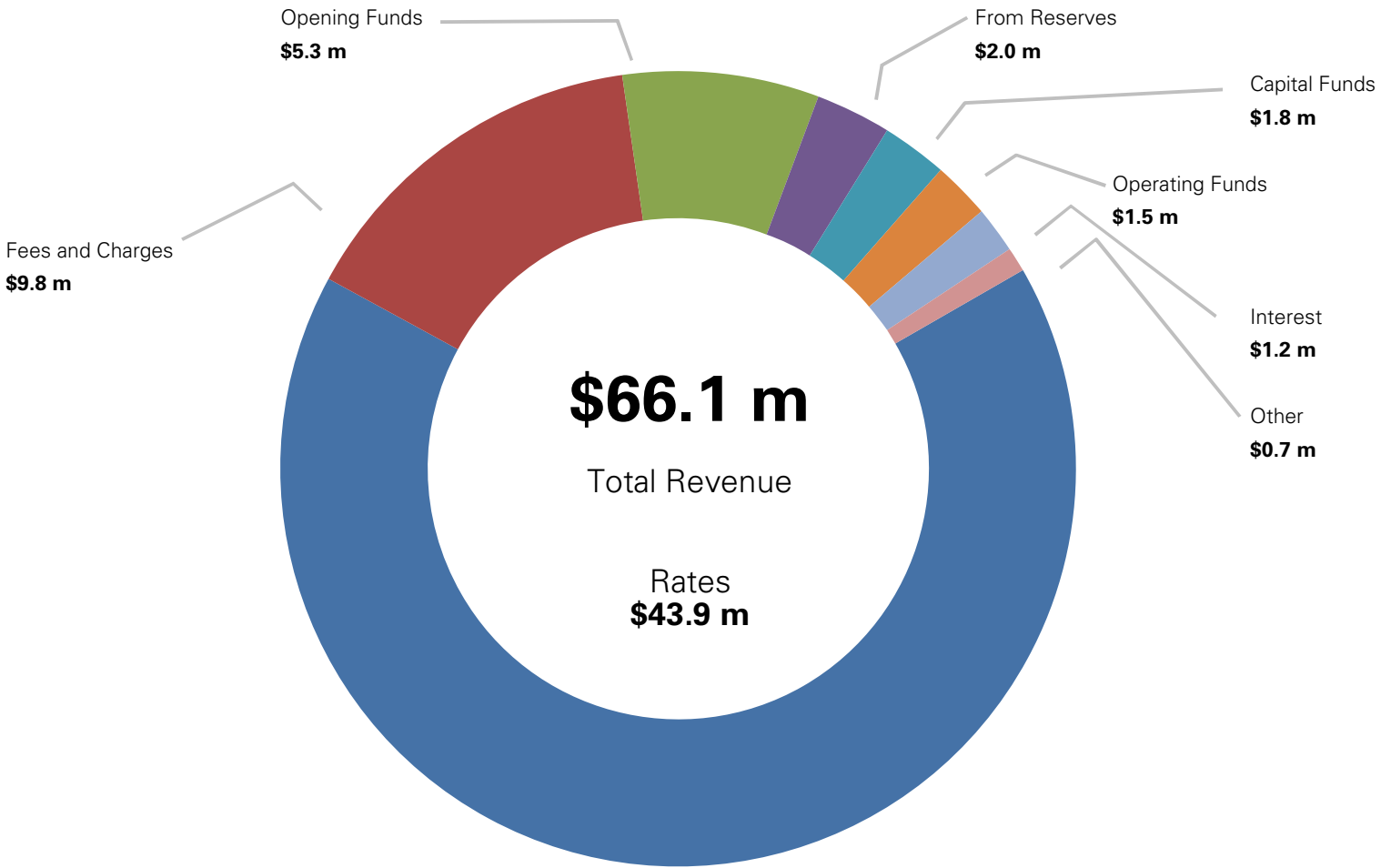
During this year the Town will embark on an 'above and beyond' approach to transparency reporting, We hope to publish a vast quantity of live performance measures on our social media channels so the public can view just how we do in a time and manner that best suits them. I am personally very excited about this as it will show just how genuine and accountable we are, and how willing we are to placing ourselves under public scrutiny.

Thank you to all involved in the preparation and finalisation of the 2017-2018 Annual Budget. I expect that the public's money will be spent as wisely and efficiently as possible and look forward to reporting on the Town's successes over the next 12 months.

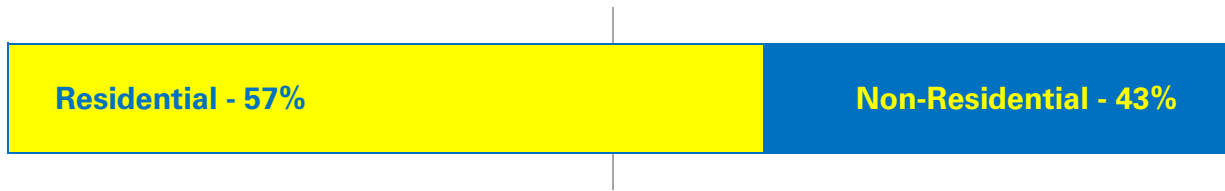
A handwritten signature in black ink, appearing to read 'Anthony Vuleta'. The signature is fluid and cursive, written in a professional style.

Anthony Vuleta, Chief Executive Officer

Budget in Brief - Where will the money come from?



Rate Revenue Proportional Split



Budget in Brief - Capital works expenditure



Plant
\$1.1 m



Technology
\$1.0 m



Parks
\$3.5 m



Equipment
\$0.3 m



Drainage
\$0.6 m



Pathways
\$0.5 m



Other Assets
\$0.9 m



Buildings
\$4.0 m



Roads
\$4.6 m

Total
\$16.7 m



Lathlain Redevelopment (Zone 7)

Zone 7 of the Lathlain Redevelopment has been created to enhance streetscape amenities and improve accessibility to the Lathlain Precinct through various infrastructure upgrades. Once the whole project is complete, there is expected to be an increase in both vehicle and pedestrian traffic as the wider and local community makes use of the features available.

The focus for the Equitable Access project is upgrading the roads surrounding Lathlain Park.

Connectivity to the Victoria Park Train Station, to promote the use of public transport to the area, is a high priority for this zone.

Aqualife Refresh



We are currently spending over \$1 million dollars on a refresh of a significant number of the Aqualife facilities, including:

- New flooring and retiling in the indoor pool area.
- New water feature and floor design in the leisure pool.
- Refurbished changing rooms (male, female, family and accessible).
- New energy efficient and reliable boilers for pool and spa heating.
- Upgrades to the spa pool.
- Improvements to the hydrotherapy pool area, gym flooring, audio visual systems ... and more!



Budget Statement and Notes

Statement of Comprehensive Income by Program

Particulars	Notes	2016-2017	2016-2017	2017-2018
		Budget	Actual	Budget
		\$	\$	\$
Revenue	1,2,8,10 to 14			
General Purpose Funding		43,971,200	44,094,898	46,283,100
Governance		0	1,309	0
Law, Order and Public Safety		3,149,300	2,236,900	2,775,400
Health		220,800	249,066	247,300
Education and Welfare		223,800	264,282	284,000
Community Amenities		1,483,000	1,194,692	1,181,400
Recreation and Culture		4,893,500	6,889,016	4,904,600
Transport		218,300	240,282	196,000
Economic Services		546,900	301,486	361,000
Other Property and Services		1,851,900	774,512	860,600
Total Revenue		56,558,700	56,246,444	57,093,400
Expense (excluding Finance Costs)	1,2 and 15			
General Purpose Funding		(950,300)	(731,990)	(608,800)
Governance		(444,500)	(395,407)	(514,100)
Law, Order and Public Safety		(4,030,800)	(3,859,207)	(3,997,800)
Health		(1,647,900)	(1,464,891)	(1,295,400)
Education and Welfare		(1,094,400)	(1,058,804)	(1,368,000)
Community Amenities		(9,386,300)	(7,420,363)	(8,702,400)
Recreation and Culture		(18,196,000)	(15,666,544)	(17,154,700)
Transport		(11,745,000)	(12,271,381)	(12,430,300)
Economic Services		(1,389,900)	(1,097,981)	(1,256,600)
Other Property and Services		(5,871,300)	(7,650,659)	(5,588,623)
Total Expense (excluding Finance Costs)		(54,756,400)	(51,617,225)	(52,916,723)
Finance Costs	2 and 7			
Law, Order and Public Safety		(122,600)	(122,600)	(95,500)
Recreation and Culture		(218,500)	(218,500)	(177,500)
Economic Services		(46,900)	(46,900)	(30,500)
Other Property and Services		(153,000)	(153,000)	(129,100)
Total Finance Costs		(541,000)	(541,000)	(432,600)
Non-Operating Grants, Subsidies and Contributions				
Recreation and Culture		200,000	32,750	200,000
Transport		1,721,900	1,462,294	1,580,700
Other Property and Services		0	13,230	0
Total Non-Operating Grants, Subsidies and Contributions		1,921,900	1,508,274	1,780,700

Statement of Comprehensive Income by Program (continued)

Particulars	Notes	2016-2017	2016-2017	2017-2018
		Budget	Actual	Budget
		\$	\$	\$
Profit / (Loss) on Disposal of Assets	6			
General Purpose Funding		0	0	0
Governance		0	0	0
Law, Order and Public Safety		(7,300)	0	(1,100)
Health		(1,300)	0	(100)
Education and Welfare		0	0	0
Community Amenities		8,400	(3,148)	(3,000)
Recreation and Culture		(71,300)	1	(2,100)
Transport		(3,200)	(12,562)	7,800
Economic Services		0	(67)	(900)
Other Property and Services		53,400	(5,872)	(600)
Total Profit / (Loss) on Disposal of Assets		(21,300)	(21,648)	0
Loss on Revaluation of Non-Current Assets				
Nil		0	0	0
Total Loss on Revaluation of Non-Current Assets		0	0	0
Net Result		3,161,900	5,574,845	5,524,777
Other Comprehensive Income				
Changes on Revaluation of Non-Current Assets		0	0	0
Total Other Comprehensive Income		0	0	0
Total Comprehensive Income		3,161,900	5,574,845	5,524,777

All fair value adjustments relating to remeasurement of financial assets at fair value through profit or loss (if any), and changes on revaluation of non-current assets, are impacted upon by external forces and are not able to be reliably estimated at the time of budget preparation. Fair value adjustments relating to the remeasurement of financial assets at fair value through profit or loss will be assessed at the time they occur with compensating budget amendments made as necessary. It is anticipated, in all instances, any changes upon revaluation of non-current assets will relate to non-cash transactions and, as such, have no dollar impact on this budget document.

This statement is to be read in conjunction with the accompanying notes.

Statement of Comprehensive Income by Nature and Type

Particulars	Notes	2016-2017	2016-2017	2017-2018
		Budget	Actual	Budget
		\$	\$	\$
Revenue				
Rates	8	41,504,100	41,588,835	43,850,000
Operating Grants, Subsidies and Contributions		1,553,600	4,018,955	1,531,700
Fees and Charges	14	10,437,500	8,654,730	9,816,200
Service Charges	11	0	(410)	0
Interest Earnings	2	1,151,200	1,119,224	1,244,000
Other Revenue		1,912,300	865,111	651,500
Total Revenue		56,558,700	56,246,444	57,093,400
Expense				
Employee Costs		(20,700,000)	(20,254,500)	(20,821,600)
Materials and Contracts		(21,657,400)	(21,740,607)	(21,918,223)
Utility Charges		(1,430,000)	(1,488,300)	(1,587,100)
Depreciation	2	(10,323,700)	(7,547,118)	(7,936,000)
Interest Expenses	2	(541,000)	(541,000)	(432,600)
Insurance		(545,000)	(527,000)	(568,000)
Other Expense		(100,300)	(59,700)	(85,800)
Total Expense		(55,297,400)	(52,158,225)	(53,349,323)
Sub-Total		1,261,300	4,088,219	3,744,077
Non-Operating Grants, Subsidies and Contributions		1,921,900	1,508,274	1,780,700
Profit on Asset Disposals	6	67,000	5,379	20,800
Loss on Asset Disposals	6	(88,300)	(27,027)	(20,800)
Loss on Revaluation of Non-Current Assets		0	0	0
Net Result		3,161,900	5,574,845	5,524,777
Other Comprehensive Income				
Changes on Revaluation of Non-Current Assets	2 and 9	0	0	0
Total Other Comprehensive Income		0	0	0
Total Comprehensive Income		3,161,900	5,574,845	5,524,777

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This statement is to be read in conjunction with the accompanying notes.

Statement of Cash Flows

Particulars	Notes	2016-2017 Budget \$	2016-2017 Actual \$	2017-2018 Budget \$
Operating Activities - Receipts				
Rates		40,441,600	41,492,753	45,182,660
Operating Grants, Subsidies and Contributions		1,553,600	4,018,955	1,531,700
Fees and Charges		10,500,000	7,068,059	11,116,200
Service Charges		0	(410)	0
Interest Earnings		1,151,200	1,119,224	1,244,000
Other Revenue		1,912,300	865,111	651,500
Goods and Services Tax		2,000,000	2,374,520	2,000,000
Total Operating Activities - Receipts		57,558,700	56,938,212	61,726,060
Operating Activities - Payments				
Employee Costs		(21,500,000)	(20,251,397)	(20,721,400)
Materials and Contracts		(18,057,600)	(21,299,010)	(22,289,119)
Utility Charges		(1,430,000)	(1,488,300)	(1,587,100)
Interest Expenses		(541,000)	(541,000)	(432,600)
Insurance		(545,000)	(527,000)	(568,000)
Other Expense		(100,300)	(59,700)	(85,800)
Goods and services Tax		(2,000,000)	(2,374,520)	(2,000,000)
Total Operating Activities - Payments		(44,173,900)	(46,540,927)	(47,684,019)
Net Cash from Operating Activities	3	13,384,800	10,397,285	14,042,041
Investing Activities				
Payments Towards Development of Land for Resale	5	0	0	0
Payments for Property, Plant and Equipment	5	(6,227,300)	(3,280,855)	(6,475,800)
Payments for Infrastructure	5	(9,382,900)	(5,653,950)	(10,177,900)
Non-Operating Grants, Subsidies and Contributions		1,921,900	1,508,274	1,780,700
Proceeds from Sale of Assets	6	249,800	173,461	951,800
Net Cash from Investing Activities		(13,438,500)	(7,253,070)	(13,921,200)
Financing Activities				
Repayment of Borrowings	7	(2,132,700)	(2,132,768)	(2,241,000)
Proceeds from Borrowings	7	0	0	0
Net Cash from Financing Activities		(2,132,700)	(2,132,768)	(2,241,000)
Net Increase / (Decrease) in Cash Held		(2,186,400)	1,011,446	(2,120,159)
Cash at Beginning of the Year		29,704,667	30,438,952	31,450,398
Cash, and Cash Equivalents, at End of Year	3	27,518,267	31,450,398	29,330,239

This statement is to be read in conjunction with the accompanying notes.

Rate Setting Statement

Particulars	Notes	2016-2017	2016-2017	2017-2018
		Budget	Actual	Budget
		\$	\$	\$
Opening Net Current Assets - Surplus / (Deficit)	4	6,743,100	6,914,500	5,289,823
Revenue (excluding Rates and Non-Operating Revenue)				
General Purpose Funding		2,467,100	2,506,063	2,433,100
Governance		0	1,309	0
Law, Order and Public Safety		3,149,300	2,236,900	2,775,400
Health		220,800	249,066	247,300
Education and Welfare		223,800	264,282	284,000
Community Amenities		1,491,400	1,194,692	1,182,400
Recreation and Culture		4,893,500	6,889,017	4,914,800
Transport		218,300	240,282	204,000
Economic Services		546,900	301,486	361,200
Other Property and Services		1,910,500	779,890	862,000
Total Revenue (excluding Rates and Non-Operating Revenue)		15,121,600	14,662,988	13,264,200
Expense				
General Purpose Funding		(950,300)	(731,990)	(608,800)
Governance		(444,500)	(395,407)	(514,100)
Law, Order and Public Safety		(4,160,700)	(3,981,807)	(4,094,400)
Health		(1,649,200)	(1,464,891)	(1,295,500)
Education and Welfare		(1,094,400)	(1,058,804)	(1,368,000)
Community Amenities		(9,386,300)	(7,423,511)	(8,706,400)
Recreation and Culture		(18,485,800)	(15,885,044)	(17,344,500)
Transport		(11,748,200)	(12,283,943)	(12,430,500)
Economic Services		(1,436,800)	(1,144,948)	(1,288,200)
Other Property and Services		(6,029,500)	(7,814,806)	(5,719,723)
Total Expense		(55,385,700)	(52,185,151)	(53,370,123)
Excluded Operating Activities				
Profit on Asset Disposals	6	(67,000)	(5,379)	(20,800)
Loss on Asset Disposals	6	88,300	27,027	20,800
Loss on Revaluation of Non-Current Assets		0	0	0
Movement in Non-Current Assets		0	0	0
Depreciation on Assets	2	10,323,700	7,547,118	7,936,000
Total Excluded Operating Activities		10,345,000	7,568,766	7,936,000
Amount Attributable to Operating Activities		(23,176,000)	(23,038,897)	(26,880,100)

Rate Setting Statement (continued)

Particulars	Notes	2016-2017	2016-2017	2017-2018
		Budget	Actual	Budget
		\$	\$	\$
Investing Activities				
Non-Operating Grants, Subsidies and Contributions		1,921,900	1,508,274	1,780,700
Purchase Assets - Land Held for Resale	5	0	0	0
Purchase Assets - Land and Buildings	5	(3,798,800)	(1,924,212)	(4,047,200)
Purchase Assets - Plant and Machinery	5	(1,096,800)	(688,549)	(1,107,000)
Purchase Assets - Furniture and Equipment	5	(536,300)	(301,309)	(280,900)
Purchase Assets - Information Technology	5	(795,400)	(366,785)	(1,040,700)
Purchase Infrastructure - Roads	5	(4,346,400)	(2,604,222)	(4,573,500)
Purchase Infrastructure - Drainage	5	(762,800)	(375,238)	(642,000)
Purchase Infrastructure - Pathways	5	(455,700)	(269,720)	(509,500)
Purchase Infrastructure - Parks	5	(2,785,100)	(1,729,175)	(3,527,600)
Purchase Infrastructure - Other	5	(1,032,900)	(675,595)	(925,300)
Proceeds from Disposal of Assets	6	249,800	173,461	951,800
Amount Attributable to Investing Activities		(13,438,500)	(7,253,070)	(13,921,200)
Financing Activities				
Repayment of Borrowings	7	(2,132,700)	(2,132,768)	(2,241,000)
Proceeds from New Borrowings	7	0	0	0
Transfers to Reserve (Restricted Assets)	9	(3,766,900)	(4,071,008)	(2,827,700)
Transfers from Reserves (Restricted Assets)	9	1,010,000	196,732	2,020,000
Amount Attributable to Financing Activities		(4,889,600)	(6,007,045)	(3,048,700)
Budgeted Deficiency Before General Rates				
Estimated Amount to be Raised from General Rates	8	41,504,100	41,588,835	43,850,000
Closing Net Current Assets - Surplus / (Deficit)	4	0	5,289,823	0

This statement is to be read in conjunction with the accompanying notes.

Note 1 Significant Accounting Policies

Basis of Preparation

The budget has been prepared in accordance with applicable Australian Accounting Standards (as they apply to local government and not-for-profit entities), Australian Accounting Interpretations, other authoritative pronouncements of the Australian Accounting Standards Board, the *Local Government Act 1995* and accompanying regulations. Material accounting policies, which have been adopted in the preparation of this budget, are presented below and have been consistently applied unless stated otherwise.

Except for cash flow and rate setting information, the budget has also been prepared on the accrual basis and is based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and liabilities.

Critical Accounting Estimates

The preparation of a budget in conformity with Australian Accounting Standards requires management to make judgements, estimates and assumptions that influence the application of policies and reported amounts of assets and liabilities, income and expenditure.

The estimates, and associated assumptions, are based on historical experience and various other factors that are believed to be reasonable under the circumstances; the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results are likely to differ from these estimates.

The Local Government Reporting Entity

All Funds through which the Council controls resources to carry on its functions have been included in the financial statements forming part of this budget.

In the process of reporting on the local government as a single unit, all transactions and balances between those Funds (for example, loans and transfers between Funds) have been eliminated.

All monies held in the Trust Fund are excluded from the financial statements. A separate statement of those monies appears in this Budget document.

2016-2017 Actual Balances

Balances shown in this budget as 2016-2017 Actual are as forecast at the time of budget preparation and are subject to final adjustments.

Rounding Off Figures

All figures shown in this budget, other than a rate in the dollar, are rounded to the nearest dollar.

Rates, Grants, Donations and Other Contributions

Rates, grants, donations and other contributions are recognised as revenues when the local government obtains control over the assets comprising the contributions.

Control over assets acquired from rates is obtained at the commencement of the rating period or, where earlier, upon receipt of the rates.

Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO).

Receivables and payables are stated inclusive of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with receivables or payables in the statement of financial position.

Cash flows are presented on a Gross basis. The GST components of cash flows arising from investing or financing activities that are recoverable from, or payable to, the ATO are presented as operating cash flows.

Note 1 Significant Accounting Policies (continued)

Superannuation

The Council contributes to a number of Superannuation Funds on behalf of employees. All funds to which the Council contributes are defined contribution plans.

Comparative Values

Where required, comparative values have been adjusted to conform with changes in presentation for the current budget year.

Budget Comparative Values

Unless otherwise stated, the budget comparative values shown in the budget relate to the original budget estimate for the relevant item of disclosure.

Forecast Fair Value Adjustments

All fair value adjustments relating to remeasurement of financial assets at fair value through profit or loss (if any) and changes on revaluation of non-current assets are impacted upon by external forces and are not able to be reliably estimated at the time of budget adoption.

Fair value adjustments relating to the remeasurement of financial assets at fair value through profit or loss will be assessed at the time they occur with compensating budget amendments made as necessary.

It is anticipated, in all instances, any changes upon revaluation of non-current assets will relate to non-cash transactions and, as such, will have no impact on this budget document.

Cash and Cash Equivalents

Cash and cash equivalents include cash on hand, cash at bank, deposits available on demand with banks, other short term highly liquid investments that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value and bank overdrafts. Bank overdrafts are shown as short term borrowings in current liabilities in the Net Current Asset position.

Trade and Other Receivables

Trade and other receivables include amounts due from ratepayers for unpaid rates and service charges and other amounts due from third parties for goods sold and services performed in the ordinary course of business. Receivables expected to be collected within 12 months of the end of the reporting period are classified as current assets. All other receivables are classified as non-current assets. Collectability of trade and other receivables is reviewed on an ongoing basis. Debts that are known to be uncollectible are written off when identified. An allowance for doubtful debts is raised when there is objective evidence that they will not be collectible.

Inventories

Inventories are measured at the lower of cost and net realisable value. Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

Land Held for Resale

Land held for development and sale is valued at the lower of cost and net realisable value. Cost includes the cost of acquisition, development, borrowing costs and holding costs until completion of development. Finance costs and holding charges incurred after development is completed are expensed.

Gains and losses are recognised in profit or loss at the time of signing an unconditional contract of sale if significant risks and rewards, and effective control over the land, are passed on to the buyer at this point.

Land held for sale is classified as current except where it is held as non-current based on Council's intentions to release for sale.

Note 1 Significant Accounting Policies (continued)

Fixed Assets

Each class of fixed assets within either property, plant and equipment or infrastructure, is carried at cost or fair value as indicated less, where applicable, any accumulated depreciation and impairment losses.

Mandatory Requirement to Revalue Non-Current Assets

Effective from 1 July 2012, the *Local Government (Financial Management) Regulations* were amended and the measurement of non-current assets at Fair Value became mandatory.

The amendments initially allowed for a phasing in of fair value in relation to fixed assets over three years. All fixed assets have been valued and are carried at fair value in accordance with the requirements.

The Town revalues fixed assets in accordance with the regulatory framework, or earlier if it is advantageous to do so.

Relevant disclosures, in accordance with the requirements of Australian Accounting Standards, have been made as necessary.

Initial Recognition and Measurement between Mandatory Revaluation Dates

All assets are initially recognised at cost and subsequently revalued in accordance with the mandatory measurement framework.

In relation to the initial measurement, cost is determined as the fair value of the assets given as consideration, plus costs incidental to the acquisition. For assets acquired at no cost, or for nominal consideration, cost is determined as fair value at the date of acquisition. The cost of non-current assets constructed by Council includes the cost of all materials used in the construction, direct labour on the project and an appropriate proportion of fixed and variable overheads.

Individual assets acquired between initial recognition and the next revaluation of the asset class, in accordance with the mandatory measurement framework, are carried at cost less accumulated depreciation as management believes this approximates fair value. They will be subject to subsequent revaluation at the next anniversary date, as prescribed.

Revaluation

Increases in the carrying amount arising on revaluation of assets are credited to a revaluation surplus in equity. Decreases that offset previous increases of the same asset are recognised against revaluation surplus directly in equity. All other decreases are recognised in profit or loss.

Land Under Roads

In Western Australia, all land under roads is Crown land, the responsibility for managing which, is vested in the local government. Effective as at 1 July 2008, Council elected not to recognise any value for land under roads acquired on or before 30 June 2008. This accords with the treatment available in Australian Accounting Standard AASB 1051 Land Under Roads and the fact *Local Government (Financial Management) Regulations* Regulation 16(a)(i) prohibits local governments from recognising such land as an asset.

In respect of land under roads acquired on or after 1 July 2008, as detailed above, *Local Government (Financial Management) Regulations* Regulation 16(a)(i) prohibits local governments from recognising such land as an asset. Whilst such treatment is inconsistent with the requirements of AASB 1051, *Local Government (Financial Management) Regulations* Regulation 4(2) provides, in the event of such an inconsistency, the *Local Government (Financial Management) Regulations* prevail.

Consequently, any land under roads acquired on or after 1 July 2008 is not included as an asset of the Council.

Depreciation

The depreciable amount of all fixed assets including buildings but excluding freehold land, are depreciated on a straight-line basis over the individual asset's useful life from the time the asset is held ready for use. Leasehold improvements are depreciated over the shorter of either the unexpired period of the lease or the estimated useful life of the improvements.

Note 1 Significant Accounting Policies (continued)

Major Depreciation Periods

Major depreciation periods used for each class of depreciable asset are:

- Buildings - 30 to 50 years
- Furniture and Equipment - 4 to 10 years
- Information Technology - 3 to 10 years
- Plant and Machinery - 5 to 15 years
- Sealed roads and streets
 - Formation - not depreciated
 - Pavement - 50 years
- Parks and Reserves - 10 years
- Pathways - 20 years
- Water supply piping and drainage system - 75 years

The asset residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period. An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount. Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains and losses are included in profit or loss in the period which they arise.

Capitalisation Threshold

Expenditure on items of assets under \$2,000 is not capitalised individually. Rather, it is recorded as an asset in the relevant low value asset pool.

Fair Value of Assets and Liabilities

When performing a revaluation, the Council uses a mix of both independent and management valuations using the following as a guide:

Fair Value is the price that Council would receive to sell the asset or would have to pay to transfer a liability, in an orderly (i.e. unforced) transaction between independent, knowledgeable and willing market participants at the measurement date. As fair value is a market-based measure, the closest equivalent observable market pricing information is used to determine fair value. Adjustments to market values may be made having regard to the characteristics of the specific asset. The fair values of assets that are not traded in an active market are determined using one or more valuation techniques. These valuation techniques maximise, to the extent possible, the use of observable market data. To the extent possible, market information is extracted from either the principal market for the asset (i.e. the market with the greatest volume and level of activity for the asset or, in the absence of such a market, the most advantageous market available to the entity at the end of the reporting period (i.e. the market that maximises the receipts from the sale of the asset after taking into account transaction costs and transport costs). For non-financial assets, the fair value measurement also takes into account a market participant's ability to use the asset in its highest and best use or to sell it to another market participant that would use the asset in its highest and best use.

Fair Value Hierarchy

AASB 13 requires the disclosure of fair value information by level of the fair value hierarchy, which categorises fair value measurement into one of three possible levels based on the lowest level that an input that is significant to the measurement can be categorised into as follows:

- Level 1 - Measurements based on quoted prices in active markets for identical assets or liabilities that the entity can readily access.
- Level 2 - Measurements based on inputs other than quoted prices included in Level 1 that are observable for the asset or liability.
- Level 3 - Measurements based on unobservable inputs for the asset or liability.

The fair values of assets and liabilities that are not traded in an active market are determined using one or more valuation techniques. These valuation techniques maximise, to the extent possible, the use of observable market data. If all significant inputs required to measure fair value are observable, the asset or liability is included in Level 2. If one or more significant inputs are not based on observable market data, the asset or liability is included in Level 3.

Note 1 Significant Accounting Policies (continued)

Valuation Techniques

The Council selects a valuation technique that is appropriate in the circumstances and for which sufficient data is available to measure fair value. The availability of sufficient and relevant data primarily depends on the specific characteristics of the asset or liability being measured. The valuation techniques selected by the Council are consistent with one or more of the following valuation approaches:

- Market approach - Valuation techniques that use prices and other relevant information generated by market transactions for similar assets.
- Income approach - Valuation techniques that convert estimated cash flows or income and expenses into a single discounted present value.
- Cost approach - Valuation techniques that reflect the current replacement cost of an asset at its current service capacity.

Each valuation technique requires inputs that reflect the assumptions that buyers and sellers would use when pricing the asset or liability, including assumptions about risks. When selecting a valuation technique, the Council gives priority to those techniques that maximise the use of observable inputs and minimise the use of unobservable inputs. Inputs that are developed using market data (such as publicly available information on actual transactions) and reflect the assumptions that buyers and sellers would generally use when pricing the asset or liability and considered observable, whereas inputs for which market data is not available and therefore are developed using the best information available about such assumptions are considered unobservable. As detailed above, the mandatory measurement framework imposed by the *Local Government (Financial Management) Regulations* requires, as a minimum, all assets carried at a revalued amount to be revalued at least every 3 years.

Financial Instruments Initial Recognition and Measurement

Financial assets and financial liabilities are recognised when the Council becomes a party to the contractual provisions to the instrument. For financial assets, this is equivalent to the date that the Council commits itself to either the purchase or sale of the asset (i.e. trade date accounting is adopted).

Financial instruments are initially measured at fair value plus transaction costs, except where the instrument is classified 'at fair value through profit or loss', in which case transaction costs are expensed to profit or loss immediately.

Financial Instruments Impairment

A financial asset is deemed to be impaired if, and only if, there is objective evidence of impairment as a result of one or more events (a "loss event") having occurred, which has an impact on the estimated future cash flows of the financial asset(s).

In the case of available-for-sale financial assets, a significant or prolonged decline in the market value of the instrument is considered a loss event. Impairment losses are recognised in profit or loss immediately. Also, any cumulative decline in fair value previously recognised in other comprehensive income is reclassified to profit or loss at this point.

In the case of financial assets carried at amortised cost, loss events may include: indications that the debtors or a group of debtors are experiencing significant financial difficulty, default or delinquency in interest or principal payments; indications that they will enter bankruptcy or other financial reorganisation; and changes in arrears or economic conditions that correlate with defaults.

For financial assets carried at amortised cost (including loans and receivables), a separate allowance account is used to reduce the carrying amount of financial assets impaired by credit losses. After having taken all possible measures of recovery, if management establishes that the carrying amount cannot be recovered by any means, at that point the written-off amounts are charged to the allowance account or the carrying amount of impaired financial assets is reduced directly if no impairment amount was previously recognised in the allowance account.

Financial Instruments Derecognition

Financial assets are derecognised where the contractual rights for receipt of cash flows expire or the asset is transferred to another party, whereby the Council no longer has any significant continual involvement in the risks and benefits associated with the asset. Financial liabilities are derecognised where the related obligations are discharged, cancelled or expired. The difference between the carrying amount of the financial liability extinguished or transferred to another party and the fair value of the consideration paid, including the transfer of non-cash assets or liabilities assumed, is recognised in profit or loss.

Note 1 Significant Accounting Policies (continued)

Financial Instruments Classification and Subsequent Measurement

Financial instruments are subsequently measured at fair value, amortised cost using the effective interest rate method, or cost.

Amortised cost is calculated as:

- (a) the amount in which the financial asset or financial liability is measured at initial recognition;
- (b) less principal repayments and any reduction for impairment; and
- (c) plus or minus the cumulative amortisation of the difference, if any, between the amount initially recognised and the maturity amount calculated using the effective interest rate method.

The effective interest method is used to allocate interest income or interest expense over the relevant period and is equivalent to the rate that discounts estimated future cash payments or receipts (including fees, transaction costs and other premiums or discounts) through the expected life (or when this cannot be reliably predicted, the contractual term) of the financial instrument to the net carrying amount of the financial asset or financial liability. Revisions to expected future net cash flows will necessitate an adjustment to the carrying value with a consequential recognition of an income or expense in profit or loss.

(i) Financial assets at fair value through profit and loss

Financial assets are classified at "fair value through profit or loss" when they are held for trading for the purpose of short term profit taking. Assets in this category are classified as current assets. Such assets are subsequently measured at fair value with changes in carrying amount being included in profit or loss.

(ii) Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market and are subsequently measured at amortised cost. Gains or losses are recognised in profit or loss.

Loans and receivables are included in current assets where they are expected to mature within 12 months after the end of the reporting period.

(iii) Held-to-maturity investments

Held-to-maturity investments are non-derivative financial assets with fixed maturities and fixed or determinable payments that the Council's management has the positive intention and ability to hold to maturity. They are subsequently measured at amortised cost. Gains or losses are recognised in profit or loss.

Held-to-maturity investments are included in current assets where they are expected to mature within 12 months after the end of the reporting period. All other investments are classified as non-current.

(iv) Available-for-sale financial assets

Available-for-sale financial assets are non-derivative financial assets that are either not suitable to be classified into other categories of financial assets due to their nature, or they are designated as such by management. They comprise investments in the equity of other entities where there is neither a fixed maturity nor fixed or determinable payments.

They are subsequently measured at fair value with changes in such fair value (i.e. gains or losses) recognised in other comprehensive income (except for impairment losses). When the financial asset is derecognised, the cumulative gain or loss pertaining to that asset previously recognised in other comprehensive income is reclassified into profit or loss. Available-for-sale financial assets are included in current assets, where they are expected to be sold within 12 months after the end of the reporting period. All other available for sale financial assets are classified as non-current.

(v) Financial liabilities

Non-derivative financial liabilities (excluding financial guarantees) are subsequently measured at amortised cost. Gains or losses are recognised in the profit or loss.

Note 1 Significant Accounting Policies (continued)

Impairment of Assets

In accordance with Australian Accounting Standards the Council's assets, other than inventories, are assessed at each reporting date to determine whether there is any indication they may be impaired.

Where such an indication exists, an impairment test is carried out on the asset by comparing the recoverable amount of the asset, being the higher of the asset's fair value less costs to sell and value in use, to the asset's carrying amount.

Any excess of the asset's carrying amount over its recoverable amount is recognised immediately in profit or loss, unless the asset is carried at a revalued amount in accordance with another standard (e.g. AASB 116) whereby any impairment loss of a revalued asset is treated as a revaluation decrease in accordance with that other standard.

For non-cash generating assets such as roads, drains, public buildings and the like, value in use is represented by the depreciated replacement cost of the asset. At the time of adopting this budget, it is not possible to estimate the amount of impairment losses (if any) that may occur. In any event, an impairment loss is a non-cash transaction and consequently, has no impact on this budget document.

Trade and Other Payables

Trade and other payables represent liabilities for goods and services provided to the Council prior to the end of the financial year that are unpaid and arise when the Council becomes obliged to make future payments in respect of the purchase of these goods and services. The amounts are unsecured, are recognised as a current liability and are normally paid within 30 days of recognition.

Employee Benefits

a) Short-Term Employee Benefits

Provision is made for the Council's obligations for short-term employee benefits. Short-term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries and sick leave. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled.

The Council's obligations for short-term employee benefits such as wages, salaries and sick leave are recognised as a part of current trade and other payables in the statement of financial position. The Council's obligations for employees' annual leave and long service leave entitlements are recognised as provisions in the statement of financial position.

b) Other Long-Term Employee Benefits

Provision is made for employees' long service leave and annual leave entitlements not expected to be settled wholly within 12 months after the end of the annual reporting period in which the employees render the related service. Other long-term employee benefits are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, durations or service and employee departures and are discounted at rates determined by reference to market yields at the end of the reporting period on government bonds that have maturity dates that approximate the terms of the obligations. Any re-measurements for changes in assumptions of obligations for other long-term employee benefits are recognised in profit or loss in the periods in which the changes occur.

The Council's obligations for long-term employee benefits are presented as non-current provisions in its statement of financial position, except where the Council does not have an unconditional right to defer settlement for at least 12 months after the end of the reporting period, in which case the obligations are presented as current provisions.

Borrowing Costs

Borrowing costs are recognised as an expense when incurred except where they are directly attributable to the acquisition, construction or production of a qualifying asset. Where this is the case, they are capitalised as part of the cost of the particular asset until such time as the asset is substantially ready for its intended use or sale.

Provisions

Provisions are recognised when the Council has a legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured. Provisions are measured using the best estimate of the amounts required to settle the obligation at the end of the reporting period.

Note 1 Significant Accounting Policies (continued)

Leases

Leases of fixed assets, where substantially all the risks and benefits incidental to the ownership of the asset, but not legal ownership, are transferred to the Council, are classified as finance leases.

Finance leases are capitalised recording an asset and a liability at the lower amounts equal to the fair value of the leased property or the present value of the minimum lease payments, including any guaranteed residual values. Lease payments are allocated between the reduction of the lease liability and the lease interest expense for the period.

Leased assets are depreciated on a straight line basis over the shorter of their estimated useful lives or the lease term.

Lease payments for operating leases, where substantially all the risks and benefits remain with the lessor, are charged as expenses in the periods in which they are incurred.

Lease incentives under operating leases are recognised as a liability and amortised on a straight line basis over the life of the lease term.

Investment in Associates

An associate is an entity over which the Council has significant influence. Significant influence is the power to participate in the financial operating policy decision of that entity however it is not control or joint control of those policies. Investments in associates are accounted for in the financial statements by applying the equity method of accounting, whereby the investment is initially recognised at cost and adjusted thereafter for the post-acquisition change in the share of net assets of the associate by the Council. In addition, the Council share of profit or loss of the associate is included in the Council's profit and loss.

The carrying amount of the investment includes, where applicable, goodwill relating to the associate. Any discount on acquisition, whereby the Council's share of net fair value of the associate exceeds the cost of investment, is recognised as profit or loss in the period in which the investment is acquired.

Profits and losses resulting from transaction between the Council and the associate are eliminated to the extent of the Council's interest in the associate. When the Council's share of losses in an associate equals or exceeds the interest in the associate, the Council discontinues recognising its share of further losses unless it has incurred legal or constructive obligations or made payments on behalf of the associate. When the associate subsequently makes profits, the Council will resume recognising its share of those profits once its share of the profits equals the share of the losses not recognised.

Interests in Joint Arrangements

Joint arrangements represent the contractual sharing of control between parties in a business venture where unanimous decisions about relevant activities are required.

Separate joint venture entities providing joint venturers with an interest to net assets are classified as a joint venture and accounted for using the equity method.

Joint venture operations represent arrangements whereby joint operators maintain direct interests in each asset and exposure to each liability of the arrangement. The Council's interests in the assets, liabilities, revenue and expenses of joint operations are included in the respective line items of the financial statements.

Current and Non-Current Classification

In the determination of whether an asset or liability is current or non-current, consideration is given to the time when each asset or liability is expected to be settled. The asset or liability is classified as current if it is expected to be settled within the next 12 months, being the Council's operational cycle. In the case of liabilities where the Council does not have the unconditional right to defer settlement beyond 12 months, such as vested long service leave, the liability is classified as current even if not expected to be settled within the next 12 months. Inventories held for trading are classified as current even if not expected to be realised in the next 12 months except for land held for sale where it is held as non-current based on the Council's intentions to release for sale.

Note 2 Revenue and Expense

Particulars	Notes	2016-2017 Budget \$	2016-2017 Actual \$	2017-2018 Budget \$
Included in the Net Result				
<u>Audit Remuneration</u>				
Audit and Other Services		40,400	26,700	35,500
		40,400	26,700	35,500
<u>Depreciation - By Program</u>				
General Purpose Funding		0	0	0
Governance		3,500	0	0
Law, Order and Public Safety		5,000	30,133	0
Health		330,000	144,240	100,000
Education and Welfare		2,300	0	0
Community Amenities		1,060,000	55,620	310,000
Recreation and Culture		3,168,500	1,191,861	1,334,000
Transport		4,265,000	5,667,352	5,302,000
Economic Services		3,500	0	0
Other Property and Services		1,485,900	457,913	890,000
		10,323,700	7,547,118	7,936,000
<u>Depreciation - By Class</u>				
Buildings		2,820,000	1,254,061	1,234,000
Plant and Machinery		685,000	262,459	250,000
Furniture and Equipment		678,700	112,237	215,000
Information Technology		50,000	0	225,000
Roads		2,410,000	4,029,061	3,650,000
Drainage		520,000	457,537	463,000
Pathways		1,250,000	1,159,185	1,189,000
Parks		650,000	195,390	250,000
Other		1,260,000	77,188	460,000
		10,323,700	7,547,118	7,936,000
<u>Interest Expense (Finance Costs)</u>				
Loan Borrowings	7	541,700	541,000	432,600
		541,700	541,000	432,600
<u>Interest Earnings</u>				
Investments - Municipal Funds		550,400	472,752	389,400
Investments - Reserve Funds		191,900	243,342	466,400
Other Interest Revenue	12	408,900	403,129	388,200
		1,151,200	1,119,224	1,244,000

Note 2 Revenue and Expense (continued)

Statement of Objective

In order to discharge its responsibilities to the community, the Town has developed a set of operational and financial objectives. The objectives have been established both on an overall basis, reflected by the Town's Vision Statement, and for each of its broad activities. The Town's operations, as disclosed in this Budget, encompass the following service activities -

- **General Purpose Funding**
This activity includes rates, statutory grants and interest on investments and is the main area for revenue collection to allow for the provision of other services.
- **Governance**
This includes the administration and operation of facilities and services to the Elected Members of Council. It also includes civic receptions, citizenship ceremonies, and the research, development and preparation of policy documentation.
- **Law, Order and Public Safety**
This area includes the administration and operation of ranger services, parking management and animal control services.
- **Health**
This activity includes services such as health inspections, pest control and noise control.
- **Education and Welfare**
This area includes senior citizen centres, disability services and other community development activities such as seniors, youth, volunteers and indigenous support.
- **Community Amenities**
This includes town planning and regional development services, protection of the environment, refuse collection and disposal, provision of public toilets, bus shelters and street furniture.
- **Recreation and Culture**
This includes the provision of public buildings, libraries, aquatic facilities, community events, cultural activities, indoor and outdoor sporting complexes, parks, gardens and playgrounds.
- **Transport**
This area includes the maintenance and construction of roads, drains, pathways, crossovers and traffic calming devices, plus street lighting and cleaning, road signs and parking areas.
- **Economic Services**
This includes building control, private swimming pool inspections, tourism and economic development.
- **Other Property and Services**
This area includes public works overheads and the purchase and maintenance of engineering plant and equipment.

Note 3 Notes to the Statement of Cash Flows

Particulars	Notes	2016-2017 Budget \$	2016-2017 Actual \$	2017-2018 Budget \$
Reconciliation of Cash				
Cash includes cash, and cash equivalents, net of overdrafts.				
Estimated cash at the end of the reporting period is as follows -				
Cash - Unrestricted		4,194,000	7,008,755	4,080,896
Cash - Restricted		23,324,267	24,441,643	25,249,343
		27,518,267	31,450,398	29,330,239
The following represents cash that has restrictions upon it -				
Buildings Renewal		400,466	400,466	418,266
Community Art		456,043	641,043	690,043
Drainage Renewal		172,720	172,720	225,920
Edward Millen Site		1,356,878	1,356,878	1,458,678
Furniture and Equipment Renewal		558,907	558,907	599,907
Future Fund		12,332,193	12,332,193	13,658,793
Future Projects		1,298,878	1,798,878	450,178
Harold Hawthorne - Carlisle Memorial		126,430	126,430	148,630
Information Technology Renewal		358,400	358,400	665,400
Insurance Risk		220,454	367,830	397,230
Land Asset Optimisation		0	0	0
Other Infrastructure Renewal		574,443	574,443	615,443
Parks Renewal		261,025	261,025	46,225
Pathways Renewal		167,397	367,397	420,397
Plant and Machinery Renewal		235,342	235,342	269,342
Renewable Energy		220,980	220,980	75,380
Roads Renewal		703,737	788,737	882,337
Underground Power		2,962,799	2,962,799	3,241,999
Waste Management		917,175	917,175	985,175
		23,324,267	24,441,643	25,249,343

Note 3 Notes to the Statement of Cash Flows (continued)

Particulars	Notes	2016-2017 Budget \$	2016-2017 Actual \$	2017-2018 Budget \$
Reconciliation of Cash by Operating Activities				
Net Result		3,161,900	5,574,845	5,524,777
Depreciation		10,323,700	7,547,118	7,936,000
(Profit) / Loss on Sale of Asset		21,300	21,648	0
Loss on Revaluation of Non-Current Assets		0	0	0
(Increase) / Decrease in Receivables		1,000,000	(1,682,752)	2,632,660
(Increase) / Decrease in Inventories		(200)	0	(1,419)
Increase / (Decrease) in Payables and Provisions		800,000	444,700	(269,277)
Grants and Contributions for Asset Development		(1,921,900)	(1,508,274)	(1,780,700)
		13,384,800	10,397,285	14,042,041
Credit Standby Arrangements				
Bank Overdraft Limit		9,000,000	9,000,000	9,000,000
Bank Overdraft at Balance Date		0	0	0
Credit Card Limit		20,000	22,000	22,000
Credit Card at Balance Date		0	0	0
		9,020,000	9,022,000	9,022,000
Loan Facilities				
Loan Facilities in use at Balance Date		8,836,945	8,836,952	6,595,952
Unused Loan Facilities at Balance Date		0	0	0
		8,836,945	8,836,952	6,595,952

Note 4 Net Current Assets

Particulars	Notes	2016-2017 Budget \$	2016-2017 Actual \$	2017-2018 Budget \$
Current Assets				
Cash - Unrestricted		4,194,000	7,008,755	4,080,896
Cash - Restricted		23,324,267	24,441,643	25,249,343
Receivables		2,400,000	4,632,660	2,000,000
Inventories		6,000	8,581	10,000
Assets Held for Sale		0	509,104	509,104
Total Current Assets		29,924,267	36,600,743	31,849,343
Less Current Liabilities				
Payables		(2,600,000)	(2,638,827)	(2,600,000)
Provisions		(4,000,000)	(4,230,450)	(4,000,000)
Less Total Current Liabilities		(6,600,000)	(6,869,277)	(6,600,000)
Unadjusted Net Current Assets		23,324,267	29,731,466	25,249,343
Adjustments				
Less Cash - Restricted		(23,324,267)	(24,441,643)	(25,249,343)
Total Adjustments		(23,324,267)	(24,441,643)	(25,249,343)
Adjusted Net Current Assets - Surplus / (Deficit)		0	5,289,823	0

The Adjusted Net Current Assets - Surplus / (Deficit) in the 2016-2017 actual column represents the estimated surplus / (deficit) as at 1 July 2017.

The Adjusted Net Current Assets - Surplus / (Deficit) in the 2017-2018 budget column represents the estimated surplus / (deficit) as at 30 June 2018.

Note 5 Acquisition of Assets

Particulars	Notes	2016-2017 Budget \$	2016-2017 Actual \$	2017-2018 Budget \$
By Class				
Land		0	0	0
Buildings		3,798,800	1,924,212	4,047,200
Plant and Machinery		1,096,800	688,549	1,107,000
Furniture and Equipment		536,300	301,309	280,900
Information Technology		795,400	366,785	1,040,700
Roads		4,346,400	2,604,222	4,573,500
Drainage		455,700	375,238	642,000
Pathways		762,800	269,720	509,500
Parks		2,785,100	1,729,175	3,527,600
Other Infrastructure		1,032,900	675,595	925,300
		15,610,200	8,934,805	16,653,700

A detailed breakdown of the acquisitions of the assets summarised above is contained in the *Capital Expense Initiatives* section of this budget document.

Note 6 Disposal of Assets

Particulars	Notes	2017-2018 Book Value \$	2017-2018 Proceeds \$	2017-2018 Profit/(Loss) \$
Class				
Land				
Various land parcels		658,800	658,800	0
Plant and Machinery				
Fleet - Aqualife - 1EMT-367 (365)		10,100	9,000	(1,100)
Fleet - Asset Management - 179-VPk (385)		9,800	9,000	(800)
Fleet - Building Services - 113-VPk (368)		10,100	9,000	(1,100)
Fleet - Business Life Administration - 106-VPk (369)		16,100	17,000	900
Fleet - Community Life Administration - 110-VPk (371)		16,900	17,000	100
Fleet - Community Life Administration - 166-VPk (379)		14,600	15,000	400
Fleet - Environmental Health - 116-VPk (372)		10,100	10,000	(100)
Fleet - Leisurelife - 112-VPk (364)		10,100	9,000	(1,100)
Fleet - Lifelong Learning - 164-VPk (386)		10,100	9,000	(1,100)
Fleet - Ranger Services - 183-VPk (366)		10,100	9,000	(1,100)
Fleet - Renew Life Administration - 111-VPk (360)		16,200	15,000	(1,200)
Fleet - Street Improvement - 128-VPk (384)		9,800	10,000	200
Fleet - Urban Planning - 108-VPk (377)		9,800	10,000	200
Plant - Parks - Mower Slasher 147-VPk (232)		8,500	5,000	(3,500)
Plant - Parks - Trailer 158-VPk (180)		0	3,000	3,000
Plant - Waste Management - High pressure cleaner (239)		0	500	500
Plant - Waste Management - High pressure cleaner (332)		0	500	500
Plant - Engineering - Plate compactor (315)		0	1,000	1,000
Plant - Engineering - Plate compactor (316)		0	1,000	1,000
Truck - Parks - 160-VPk (42)		20,100	26,000	5,900
Truck - Engineering - 131-VPk (044)		14,500	20,000	5,500
Truck - Engineering - 145-VPk (043)		25,200	25,000	(200)
Utility - Parks - 130-VPk (283)		13,700	15,000	1,300
Utility - Parks - 148-VPk (329)		15,500	10,000	(5,500)
Utility - Waste Management - 135-VPk (287)		9,500	8,000	(1,500)
Utility - Waste Management - 141-VPk (296)		17,500	15,000	(2,500)
Utility - Transport - 144-VPk (297)		14,700	15,000	300
		951,800	951,800	0

Note 6 Disposal of Assets (continued)

Particulars	Notes	2017-2018 Book Value \$	2017-2018 Proceeds \$	2017-2018 Profit/(Loss) \$
Program				
Law, Order and Safety				
Fleet - Ranger Services - 183-VPk (366)		10,100	9,000	(1,100)
		10,100	9,000	(1,100)
Health				
Fleet - Environmental Health - 116-VPk (372)		10,100	10,000	(100)
		10,100	10,000	(100)
Community Amenities				
Plant - Waste Management - High pressure cleaner (239)		0	500	500
Plant - Waste Management - High pressure cleaner (332)		0	500	500
Utility - Waste Management - 135-VPk (287)		9,500	8,000	(1,500)
Utility - Waste Management - 141-VPk (296)		17,500	15,000	(2,500)
		27,000	24,000	(3,000)
Recreation and Culture				
Fleet - Aqualife - 1EMT-367 (365)		10,100	9,000	(1,100)
Fleet - Leisurelife - 112-VPk (364)		10,100	9,000	(1,100)
Fleet - Lifelong Learning - 164-VPk (386)		10,100	9,000	(1,100)
Plant - Parks - Mower Slasher 147-VPk (232)		8,500	5,000	(3,500)
Plant - Parks - Trailer 158-VPk (180)		0	3,000	3,000
Truck - Parks - 160-VPk (42)		20,100	26,000	5,900
Utility - Parks - 130-VPk (283)		13,700	15,000	1,300
Utility - Parks - 148-VPk (329)		15,500	10,000	(5,500)
		88,100	86,000	(2,100)

Note 6 Disposal of Assets (continued)

Particulars	Notes	2017-2018 Book Value \$	2017-2018 Proceeds \$	2017-2018 Profit/(Loss) \$
Program				
Transport				
Fleet - Street Improvement - 128-VPk (384)		9,800	10,000	200
Plant - Engineering - Plate compactor (315)		0	1,000	1,000
Plant - Engineering - Plate compactor (316)		0	1,000	1,000
Truck - Engineering - 131-VPk (044)		14,500	20,000	5,500
Truck - Engineering - 145-VPk (043)		25,200	25,000	(200)
Utility - Transport - 144-VPk (297)		14,700	15,000	300
		64,200	72,000	7,800
Economic Services				
Fleet - Building Services - 113-VPk (368)		10,100	9,000	(1,100)
Fleet - Urban Planning - 108-VPk (377)		9,800	10,000	200
		19,900	19,000	(900)
Other Property and Services				
Fleet - Asset Management - 179-VPk (385)		9,800	9,000	(800)
Fleet - Business Life Administration - 106-VPk (369)		16,100	17,000	900
Fleet - Community Life Administration - 110-VPk (371)		16,900	17,000	100
Fleet - Community Life Administration - 166-VPk (379)		14,600	15,000	400
Various land parcels		658,800	658,800	0
Fleet - Renew Life Administration - 111-VPk (360)		16,200	15,000	(1,200)
		732,400	731,800	(600)
		951,800	951,800	0
				20,800
				(20,800)
				0

Note 7 Information on Borrowings

Particulars	Principal 1 July \$	New Loans \$	Principal Repayment \$	Principal 30 June \$	Interest Expense \$
2016-2017 Information on Borrowings (Actual)					
Law, Order and Public Safety					
14 Parking Initiative	3,366,000	0	699,000	2,667,000	122,600
Recreation and Culture				0	
04 Aqualife Centre	1,410,770	0	323,779	1,086,991	75,200
07 Aqualife Centre II	1,760,290	0	310,499	1,449,791	104,200
11 Fletcher Park	443,550	0	31,357	412,193	21,200
Economic Services				0	
13 Underground Power	1,164,530	0	371,530	793,000	46,900
Other Property and Services				0	
02 Depot Land	434,850	0	98,855	335,995	25,700
03 Administration Centre	587,360	0	134,366	452,994	32,500
09 14 Kent Street	538,800	0	61,000	477,800	39,600
10 1 Harper Street	887,820	0	75,828	811,992	55,200
12 Depot Upgrade	375,750	0	26,554	349,196	17,900
	10,969,720	0	2,132,768	8,836,952	541,000
2017-2018 Information on Borrowings (Budget)					
Law, Order and Public Safety					
14 Parking Initiative	2,667,000	0	726,100	1,940,900	95,500
Recreation and Culture					
04 Aqualife Centre	1,086,991	0	342,300	744,691	56,600
07 Aqualife Centre II	1,449,791	0	330,000	1,119,791	84,700
11 Fletcher Park	412,193	0	32,900	379,293	19,600
Economic Services					
13 Underground Power	793,000	0	387,900	405,100	30,500
Other Property and Services					
02 Depot Land	335,995	0	105,200	230,795	19,400
03 Administration Centre	452,994	0	142,400	310,594	24,500
09 14 Kent Street	477,800	0	65,600	412,200	34,900
10 1 Harper Street	811,992	0	80,700	731,292	50,300
12 Depot Upgrade	349,196	0	27,900	321,296	16,600
	8,836,952	0	2,241,000	6,595,952	432,600

Note 7 Information on Borrowings (continued)

New Borrowings

No new borrowings are proposed for the coming financial year.

Unspent Borrowings

There were no unspent borrowings at the commencement of the coming financial year, and it is expected that there will be no unspent borrowings at the end of the coming financial year.

Overdraft Facilities

Council has not utilised any overdraft facilities during the previous financial year, and does not anticipate requiring one in the coming financial year.

Note 8 Rating Information

Overview

The rating system is the means by which the Town is able to raise sufficient revenue to pay for the services it provides. The methodology is designed to ensure that all property owners make a reasonable rate contribution, taking into account an owner's ability to pay, and ensuring that no sector is rated excessively. Throughout Australia, rating on the basis of property valuations has been found to be the most appropriate means of achieving rating equity.

Differential Rating

In accordance with Section 6.33 of the *Local Government Act 1995*, a local government may impose differential rates according to any, or a combination, of the following characteristics -

- The purpose for which the land is zoned under a Town Planning Scheme in force;
- The predominant purpose for which the land is held or used as determined by the local government; and / or
- Whether or not the land is vacant land.

Minimum Payments

In accordance with Section 6.35 of the *Local Government Act 1995*, a local government may impose on rateable land a minimum payment that is greater than the general rate that would otherwise be payable on that land. The Town applies minimum payments to each of the rateable properties to ensure that all property owners contribute an equitable amount of rates towards the provision of the Town's maintenance of facilities and services provided.

Differential Classifications

For the purpose of the Differential Rating Classifications, the following applies -

- Residential includes those properties being used primarily as a place of residence; and
- Non-Residential includes any other rateable property not being used primarily as a place of residence.

Objects and Reasons for Differential Rates

Overall Objective

The rates in the dollar (\$) for the various differential rates are calculated to provide the shortfall in revenue required to enable the Town to provide works and services in the 2017-2018 financial year after taking into account all non-rate sources of revenue.

Residential - GRV

The object of the proposed rate in the dollar of 0.0816 is to ensure that the proportion of total rate revenue derived from residential properties remains essentially consistent with previous years. The reason is that the GRV valuations (upon which rates are based) for residential properties increased in 2014 by a significantly greater proportion than the GRV valuations for non-residential properties and, despite new valuations in 2017, still remain considerably disproportionate. It also includes the ongoing maintenance and service provision of Town assets and services primarily used by residential ratepayers.

Minimum Payment in respect to Residential - GRV

The object of the proposed minimum payment of \$1,197 is to ensure that the proportion of increase is consistent with the overall rate increase in this category. It is also recognition that every residential property receives some level of benefit from provided works and services.

Non-Residential - GRV

The object of the proposed rate in the dollar of 0.0913 is to ensure that the proportion of total rate revenue derived from non-residential properties remains essentially consistent with previous years. The reason is that the GRV valuations (upon which rates are based) for non-residential properties increased in 2014 by a significantly lesser proportion than the GRV valuations for residential properties and, despite new valuations in 2017, still remain considerably disproportionate. It also includes the ongoing maintenance and service provision of Town assets and services primarily used in a non-residential environment.

Minimum Payment in respect to Non-Residential - GRV

The object of the proposed minimum payment of \$1,245 is to ensure that the proportion of increase is consistent with the overall rate increase in this category. It is also recognition that every non-residential property receives some level of benefit from provided works and services.

Note 8 Rating Information (continued)

Particulars	Rate in \$ / Minimum Payment	Property Numbers \$	Rateable Value \$	2017-2018 Budget \$	2017-2018 Interim \$	2017-2018 Total \$
Differential Rates						
GRV - Residential	0.0816	11,893	259,992,458	21,215,385	29,300	21,244,685
GRV - Non-Residential	0.0913	1,589	200,001,962	18,260,179	117,200	18,377,379
		13,482	459,994,420	39,475,564	146,500	39,622,064
Differential Minimum Payments						
GRV - Residential	1,197	3,218	42,960,910	3,851,946	0	3,851,946
GRV - Non-Residential	1,245	302	3,218,633	375,990	0	375,990
		3,520	46,179,543	4,227,936	0	4,227,936
Other Rates						
Specified Area Rates						0
Discounts and Waivers						0
						0
		17,002	506,173,963	43,703,500	146,500	43,850,000

Rating Statement

All land, except exempt land, in the Town of Victoria Park is rated according to its Gross Rental Value (GRV).

The general rates detailed above for the 2017-2018 financial year have been determined by Council on the basis of raising the revenue required to meet the deficiency between the total estimated expenditure proposed in the budget and the estimated revenue to be received from all sources other than rates, and also bearing in mind the extent of any increase in rating over the level adopted in the previous year.

The minimum payment has been determined by Council on the basis that all ratepayers must make a reasonable contribution to the cost of local government services and facilities.

Note 9 Specified Area Rates

No Specified Area Rates are proposed for the coming financial year.

Note 10 Service Charges

No Service Charges are proposed for the coming financial year.

Note 11 Rate Discounts, Waivers, Concessions and Incentives

No rate payment discounts, waivers or concessions will apply. Incentives, by way of prizes, will be offered. Conditions apply.

Note 12 Interest Charges and Instalments

A late payment interest penalty, calculated at 11%, will apply to all late payments. It is budgeted that this will generate \$130,000. Separate option plans will be available to ratepayers for payment of their rates.

Payment Option 1 - Full Amount

Full amount of rates and charges, including any arrears, to be paid on, or before, 2 September 2017 or 35 days after the date of service appearing on the rate notice, whichever is the later.

Payment Option 2 - Four Payment Instalments

First instalment is to be received on or before 2 September 2017 or 35 days after the date of service appearing on the rate notice, whichever is the later, and including all arrears and charges and 25% of the current rates and charges. The second, third and fourth instalments are due on or before 7 November 2017, 11 January 2018, and 17 March 2018 respectively, or the equivalent time after the date of service appearing on the rate notice, whichever is the later. The instalment plan costs will consist of simple interest of 5.5% per annum, calculated from the date the first instalment is due, together with an administration fee of \$13.00 for each instalment payment made after 2 September 2017 or 35 days after the date of service appearing on the rate notice (i.e. a total instalment payment cost of \$39.00 for Payment Option 2).

Revenue from Payment Options

The total revenue from the imposition of the instalment interest and administration fees, as explained above, is budgeted at \$485,000, and is made up as follows -

Instalment arrangement fees	\$235,000
Instalment interest	\$250,000
	<hr/>
	\$485,000

Note 13 Reserve Funds

Particulars	2016-2017 Budget \$	2016-2017 Actual \$	2017-2018 Total \$
Buildings Renewal			
<i>To be used to assist in funding renewal initiatives associated with Council's buildings.</i>			
Opening balance	223,266	223,266	400,466
Transfer to Reserve - Municipal Funds	175,000	174,559	80,000
Transfer to Reserve - Interest Earnings	2,200	2,641	7,800
Transfer from Reserve	0	0	(70,000)
	400,466	400,466	418,266
Community Art			
<i>To be used to assist in funding the purchase and placement of art for the Council and community.</i>			
Opening balance	563,843	563,843	641,043
Transfer to Reserve - Municipal Funds	75,000	70,529	40,000
Transfer to Reserve - Interest Earnings	2,200	6,671	9,000
Transfer from Reserve	(185,000)	0	0
	456,043	641,043	690,043
Drainage Renewal			
<i>To be used to assist in funding renewal initiatives associated with Council's drainage.</i>			
Opening balance	146,620	146,620	172,720
Transfer to Reserve - Municipal Funds	25,000	24,365	50,000
Transfer to Reserve - Interest Earnings	1,100	1,735	3,200
Transfer from Reserve	0	0	0
	172,720	172,720	225,920
Edward Millen Site			
<i>To be used to assist in improving and / or maintaining the Edward Millen Site, including the associated grounds.</i>			
Opening balance	1,294,878	1,294,878	1,356,878
Transfer to Reserve - Municipal Funds	45,000	46,680	75,000
Transfer to Reserve - Interest Earnings	17,000	15,320	26,800
Transfer from Reserve	0	0	0
	1,356,878	1,356,878	1,458,678

Note 13 Reserve Funds (continued)

Particulars	2016-2017 Budget \$	2016-2017 Actual \$	2017-2018 Total \$
Furniture and Equipment Renewal			
<i>To be used to assist in funding renewal initiatives associated with Council's furniture and equipment.</i>			
Opening balance	354,207	354,207	558,907
Transfer to Reserve - Municipal Funds	200,000	200,509	30,000
Transfer to Reserve - Interest Earnings	4,700	4,191	11,000
Transfer from Reserve	0	0	0
	558,907	558,907	599,907
Future Fund			
<i>To be used to assist in funding initiatives and purchases that diversify the revenue streams of Council.</i>			
Opening balance	10,188,393	10,188,393	12,332,193
Transfer to Reserve - Municipal Funds	2,050,000	2,023,256	1,080,000
Transfer to Reserve - Interest Earnings	93,800	120,544	246,600
Transfer from Reserve	0	0	0
	12,332,193	12,332,193	13,658,793
Future Projects			
<i>To assist in funding 'new' and 'upgrade' capital initiatives that are generally significant in size.</i>			
Opening balance	1,648,978	1,648,978	1,798,878
Transfer to Reserve - Municipal Funds	132,000	130,390	121,300
Transfer to Reserve - Interest Earnings	17,900	19,510	30,000
Transfer from Reserve	(500,000)	0	(1,500,000)
	1,298,878	1,798,878	450,178
Harold Hawthorne - Carlisle Memorial			
<i>To assist in funding major appliances / equipment and structural repairs at these Council-responsibility facilities.</i>			
Opening balance	75,930	75,930	126,430
Transfer to Reserve - Municipal Funds	50,000	49,602	20,000
Transfer to Reserve - Interest Earnings	500	898	2,200
Transfer from Reserve	0	0	0
	126,430	126,430	148,630

Note 13 Reserve Funds (continued)

Particulars	2016-2017 Budget \$	2016-2017 Actual \$	2017-2018 Total \$
Information Technology Renewal			
<i>To be used to assist in funding renewal initiatives associated with Council's information technology.</i>			
Opening balance	180,000	180,000	358,400
Transfer to Reserve - Municipal Funds	178,000	176,270	300,000
Transfer to Reserve - Interest Earnings	400	2,130	7,000
Transfer from Reserve	0	0	0
	358,400	358,400	665,400
Insurance Risk			
<i>To be used to assist in meeting any expense outlays in the event of significant insurance claims.</i>			
Opening balance	431,254	431,254	367,830
Transfer to Reserve - Municipal Funds	25,000	128,205	25,000
Transfer to Reserve - Interest Earnings	4,200	5,103	4,400
Transfer from Reserve	(240,000)	(196,732)	0
	220,454	367,830	397,230
Land Asset Optimisation			
<i>To be used to hold proceeds from, and meet expenses towards, Land Asset Optimisation Strategy initiatives.</i>			
Opening balance	0	0	0
Transfer to Reserve - Municipal Funds	0	0	0
Transfer to Reserve - Interest Earnings	0	0	0
Transfer from Reserve	0	0	0
	0	0	0
Other Infrastructure Renewal Reserve			
<i>To be used to assist in funding renewal initiatives associated with Council's other infrastructure.</i>			
Opening balance	527,443	527,443	574,443
Transfer to Reserve - Municipal Funds	40,000	40,760	30,000
Transfer to Reserve - Interest Earnings	7,000	6,240	11,000
Transfer from Reserve	0	0	0
	574,443	574,443	615,443

Note 13 Reserve Funds (continued)

Particulars	2016-2017 Budget \$	2016-2017 Actual \$	2017-2018 Total \$
Parks Renewal			
<i>To be used to assist in funding renewal initiatives associated with Council's parks.</i>			
Opening balance	218,825	218,825	261,025
Transfer to Reserve - Municipal Funds	40,000	39,611	30,000
Transfer to Reserve - Interest Earnings	2,200	2,589	5,200
Transfer from Reserve	0	0	(250,000)
	261,025	261,025	46,225
Pathways Renewal			
<i>To be used to assist in funding renewal initiatives associated with Council's pathways.</i>			
Opening balance	126,097	126,097	367,397
Transfer to Reserve - Municipal Funds	40,000	239,808	50,000
Transfer to Reserve - Interest Earnings	1,300	1,492	3,000
Transfer from Reserve	0	0	0
	167,397	367,397	420,397
Plant and Machinery Renewal			
<i>To be used to assist in funding renewal initiatives associated with Council's plant and machinery.</i>			
Opening balance	203,442	203,442	235,342
Transfer to Reserve - Municipal Funds	30,000	29,493	30,000
Transfer to Reserve - Interest Earnings	1,900	2,407	4,000
Transfer from Reserve	0	0	0
	235,342	235,342	269,342
Renewable Energy			
<i>To assist in investigating and funding renewable energy initiatives within the District.</i>			
Opening balance	168,480	168,480	220,980
Transfer to Reserve - Municipal Funds	50,000	50,507	50,000
Transfer to Reserve - Interest Earnings	2,500	1,993	4,400
Transfer from Reserve	0	0	(200,000)
	220,980	220,980	75,380

Note 13 Reserve Funds (continued)

Particulars	2016-2017 Budget \$	2016-2017 Actual \$	2017-2018 Total \$
Roads Renewal			
<i>To be used to assist in funding renewal initiatives associated with Council's roads.</i>			
Opening balance	653,337	653,337	788,737
Transfer to Reserve - Municipal Funds	130,000	127,670	80,000
Transfer to Reserve - Interest Earnings	5,400	7,730	13,600
Transfer from Reserve	(85,000)	0	0
	703,737	788,737	882,337
Underground Power			
<i>To be used to assist in funding initiatives associated with the installation of underground power and associated works.</i>			
Opening balance	2,696,099	2,696,099	2,962,799
Transfer to Reserve - Municipal Funds	250,000	234,801	220,000
Transfer to Reserve - Interest Earnings	16,700	31,899	59,200
Transfer from Reserve	0	0	0
	2,962,799	2,962,799	3,241,999
Waste Management			
<i>To be used to assist in funding waste management and waste minimisation initiatives.</i>			
Opening balance	866,275	866,275	917,175
Transfer to Reserve - Municipal Funds	40,000	40,651	50,000
Transfer to Reserve - Interest Earnings	10,900	10,249	18,000
Transfer from Reserve	0	0	0
	917,175	917,175	985,175
Reserve Fund Summary			
Opening balance	20,567,367	20,567,367	24,441,643
Transfer to Reserve - Municipal Funds	3,575,000	3,827,666	2,361,300
Transfer to Reserve - Interest Earnings	191,900	243,342	466,400
Transfer from Reserve	(1,010,000)	(196,732)	(2,020,000)
	23,324,267	24,441,643	25,249,343

Note 14 Fees and Charges Revenue

Particulars	Notes	2016-2017	2016-2017	2017-2018
		Budget	Actual	Budget
		\$	\$	\$
By Program				
General Purpose Funding		274,700	307,013	314,700
Governance		0	0	0
Law, Order and Public Safety		2,887,300	2,005,491	2,554,500
Health		214,800	240,330	241,300
Education and Welfare		153,800	201,849	153,800
Community Amenities		1,310,200	1,151,746	1,123,600
Recreation and Culture		4,833,500	4,221,392	4,848,100
Transport		116,600	140,556	106,600
Economic Services		488,200	266,074	333,000
Other Property and Services		158,400	120,278	140,600
		10,437,500	8,654,730	9,816,200

Note 15 Elected Member Payments

Particulars	Notes	2016-2017	2016-2017	2017-2018
		Budget	Actual	Budget
		\$	\$	\$
By Category				
Mayoral Allowance		62,800	62,500	63,100
Deputy Mayoral Allowance		15,700	15,600	15,800
Members Meeting Fees		215,100	214,200	216,100
Information and Technology Allowance		31,500	31,500	31,600
Member Expenses		5,100	460	5,100
Members Travel Reimbursement		7,000	1,710	7,100
		337,200	325,970	338,800

The actual payment amounts have been / will be made in accordance with the *Local Government Act 1995*.

Note 16 Trust Funds

Particulars	1 July 2017 \$	Estimated Receipts \$	Estimated Payments \$	30 June 2018 \$
Pathways and works contributions	1,467,000	225,000	(120,000)	1,572,000
Miscellaneous bonds and deposits	675,000	75,000	(130,000)	620,000
Leisure facility bonds and deposits	4,000	20,000	(10,000)	14,000
	2,146,000	320,000	(260,000)	2,206,000

The above funds are held by the Town even though the Town has no control over them. These funds are not included in the financial statements due to this fact.

Note 17 Major Land Transactions

Tamala Park

The Town is a 1/12th owner of Lot 9504 Tamala Park, in conjunction with the Cities of Perth, Joondalup, Stirling, Vincent, Wanneroo and the Town of Cambridge.

The owner Councils have established the Tamala Park Regional Council with the specific function of carrying out a residential land development, known as Catalina Estate. As part owner of the land, the Town is entitled to 1/12th of the net proceeds of the land development.

The Town has budgeted to receive \$330,000 in the coming financial year.

Note 18 Trading Undertakings and Major Trading Undertakings

The Town does not intend entering into any trading undertakings or major trading undertakings during the coming financial year.



Schedule of Fees and Charges

Overview

The following pages outline the fees and charges set by Council for the 2017-2018 financial year. The authority to set fees and charges is contained within Section 6.16 (Imposition of fees and charges) and Section 6.17 (Setting the level of fees and charges) of the *Local Government Act 1995*.

Council acknowledges that, in determining the amount of a fee or charge for a service or for goods, consideration has been given to:

- The cost to the Council of providing the service or goods;
- The importance of the service or the goods to the community; and
- The price at which the service or goods could be provided by an alternative supplier.

The recommended fees aim to maintain affordable access to Council facilities and services. Fees and charges may need to increase each year in order to recover the increased cost of doing business - as consideration to those aforementioned points is measured and considered. Further reviews of management practices and the service levels provided by the Town may have an impact on fees and charges in the future.

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Those items denoted with a hash symbol (#) are quoted items that may be subject to variation by the Town where additional work is required to be undertaken that was not outlined and included in the original fee.

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Those items denoted with an asterisk symbol (*) attract an additional fee for being a penalty fee if the development has commenced or been carried out.

Particulars	Conditions	Previous Year \$	GST Applicable ?	2017-2018 \$
Aquatics Casual Entry				
Adult	Above 17 years	6.10	GST	5.50
Adult concession	Above 17 years, with card	4.80	GST	4.50
Child - with parent / guardian	Under 5 years	0.00	GST	4.00
Child	5 - 17 years still at school	4.60	GST	4.00
Child resident club member	5 - 17 years still at school	3.20	GST	3.50
Adult multipass	10 sessions	58.00	GST	50.00
Adult multipass concession	10 sessions	46.00	GST	40.00
Child multipass	10 sessions	43.50	GST	36.00
Adult spa / steam room	Above 17 years	10.20	GST	10.20
Adult spa / steam room concession	Above 17 years, with card	8.00	GST	8.00
Adult winter promotion	11am - 1pm, May 1 - Sept 30	3.50	GST	3.50
Aquarobics	Book of 10	165.00	GST	150.00
Aquarobics concession	Book of 10	136.00	GST	125.00
Adult spa / steam room	Book of 10	102.00	GST	91.80
Adult spa / steam room concession	Book of 10	80.00	GST	72.00
Family pass	2 adults, 2 children	80.00	GST	16.50
Family pass	1 adult, 3 children	18.00	GST	16.50
Family pass additional child	Per child	4.50	GST	4.30
Family pass off peak	Mon - Fri, 6pm to close	13.00	GST	13.00
Child vacation swim classes	Per child	4.40	-	4.00
Child in term swim	Per child	3.10	-	3.20
Spectator	Per person	2.00	GST	2.00
Carers	With approved card	0.00	GST	0.00
Inflatable entry	Per child	2.00	GST	2.00
Hydro Pool				
Adult	Above 17 years	12.10	GST	10.20
Adult concession	Above 17 years, with card	10.30	GST	8.00
Child	5 - 17 years still at school	6.60	GST	6.00
Adult multipass	10 sessions	121.00	GST	91.80
Adult multipass concession	10 sessions	103.00	GST	72.00
Child multipass	10 sessions	66.00	GST	54.00
Physiotherapy participants (group entry)	2 or more bookings only	9.00	GST	6.00
Club Entry Fees				
Child casual	5 - 17 years still at school	3.20	GST	3.50
Adult casual	Above 17 years	6.10	GST	5.50
Carnival entry	Per child	3.20	GST	3.50

Particulars	Conditions	Previous Year \$	GST Applicable ?	2017-2018 \$
Lane Hire (Plus Appropriate Entry Fees)				
Lane hire - 25m indoor	Per lane, per hour	11.50	GST	12.00
Lane hire - 50m outdoor	Per lane, per hour	12.50	GST	13.00
Schools lane hire between 9am - 3pm	Per lane, per hour	0.00	GST	10.00
Club lane hire	Per lane, per hour	7.50	GST	7.80
Monster inflatable	Per hour	90.00	GST	90.00
Hydrotherapy pool hire	Per hour	40.00	GST	40.00
Swim School				
Learn to swim term bookings	Per session	15.30	-	14.80
Private 1-on-1 sessions	Per 30 minutes	50.00	-	50.00
Private 1-on-2 sessions	Per 30 minutes, per person	32.00	-	35.00
Private 1-on-1 sessions with disability	Per 30 minutes, per person	45.00	-	40.00
Private lessons - Concession	Per session	0.00	-	0.05
School session	Per person (10 sessions)	76.00	-	80.00
Administration fee	Refunds, alterations etc.	25.00	-	25.00
SwimFit program	Level 7+ per session	18.00	-	18.00
Lifeguard club	10 x 1 hour sessions	150.00	-	150.00
CPR only	Per person	52.00	-	52.00
Bronze requalification	Per person	78.00	-	78.00
Parent and baby information session	Per 90 minute session	48.20	-	48.20
Swimming Carnivals				
Child within school hours	Per child to 17 years	3.20	GST	3.10
Child outside school hours	Per child to 17 years	3.50	GST	3.50
Spectator	Per person	0.00	GST	2.00
Full day carnival	No refund	330.00	GST	350.00
1/2 day morning carnival	9:00am-11:45am, no refund	190.00	GST	200.00
1/2 day afternoon carnival	12:15pm-3:00pm, no refund	190.00	GST	200.00
Non-school hour carnival	Per hour, no refund	130.00	GST	140.00
Carnival deposit	No refund	60.00	GST	60.00

Particulars	Conditions	Previous Year \$	GST Applicable ?	2017-2018 \$
Facility Membership (Gym, Fitness Classes and Aquatics)				
Standard upfront 12 month	No cancellation fee	890.00	GST	830.00
Standard direct debit monthly rollover	No cancellation fee	74.00	GST	70.00
Concession upfront 12 month	No cancellation fee	700.00	GST	650.00
Concession direct debit monthly rollover	No cancellation fee	58.00	GST	54.00
Corporate upfront 12 month	No cancellation fee	810.00	GST	700.00
Corporate direct debit monthly rollover	No cancellation fee	67.50	GST	58.00
Flexi Pass (Gym, Fitness Classes, Aquatics and Casual Sport)				
Pass - 1 month	Not a membership	0.00	GST	80.00
Essentials Membership (Choice of Gym or Fitness or Aquatics)				
Standard upfront 12 month	No cancellation fee	600.00	GST	570.00
Standard direct debit monthly rollover	No cancellation fee	50.00	GST	45.00
Concession upfront 12 month	No cancellation fee	510.00	GST	450.00
Concession direct debit rollover	No cancellation fee	40.00	GST	36.00
Rehabilitation membership only - 3 month	Physio Referral only	315.00	GST	315.00
Standard upfront 12 month - child	Restrictions apply	0.00	GST	400.00
Direct debit 12 month - child	Restrictions apply	0.00	GST	30.00
Standard upfront 3 month - child	Restrictions apply	0.00	GST	190.00
Personal Training				
1-on-1 session	30 minute session	50.00	GST	45.00
1-on-1 session	1 hour session	70.00	GST	80.00
5 x 1-on-1 sessions	30 minute session	245.00	GST	220.00
5 x 1-on-1 sessions	1 hour session	468.00	GST	440.00
10 x 1-on-1 sessions	30 minute session	332.00	GST	390.00
10 x 1-on-1 sessions	1 hour session	630.00	GST	780.00
Contractors	Per trainer, per month	840.00	GST	840.00
Group training non-members	5 to 20 participants	12.00	GST	15.00
Group training members	5 to 20 participants	10.00	GST	12.00
Administration				
Direct Debit Joining fee	Direct Debit Member only	50.00	GST	50.00
Replacement of lost membership card	Condition	5.50	GST	5.00
Alterations administration fee	Includes suspensions	25.00	GST	20.00

Particulars	Conditions	Previous Year \$	GST Applicable ?	2017-2018 \$
Casual Entry Fees				
Standard single visit circuit	Per person, per visit	16.00	GST	15.00
Concession single visit circuit	Per person, per visit	8.00	GST	8.00
Standard multipass - gym/group fitness	10 sessions	165.00	GST	135.00
Concession multipass - gym/group fitness	10 sessions	136.00	GST	114.00
Student fitness	Per student, per visit, schools	12.00	GST	12.00
Student gym entry	Per student, per visit	12.00	GST	12.00
Student multipass entry	10 sessions	108.00	GST	108.00
Standard gym plus aquatics entry	Per person, per visit	25.00	GST	20.00
Concession gym plus aquatics entry	Per person, per visit	20.00	GST	16.00
Programs (non-members)	Per person, per visit	400.00	GST	0.00 - 500.00
Programs (members)	Per person, per visit	360.00	GST	0.00 - 300.00
Gym assessment or program	30 minute session	50.00	GST	50.00
Gym assessment and program	1 hour session	70.00	GST	70.00
Discounted Membership Loyalty Fees				
Bronze	1 - 5 years membership	0.10	GST	0.10
Silver	6 - 11 years membership	0.15	GST	0.15
Gold	Above 12 years membership	0.20	GST	0.20
Crèche Fees				
Crèche fees (non-members)	First 1 1/2 hours, per child	4.80	GST	4.50
Crèche fees (members)	First 1 1/2 hours, per child	4.20	GST	3.50
Late fees	10 to 30 minutes, per child	4.20	GST	3.50
Crèche fees	Extra 1 1/2 hours, per child	4.20	GST	2.00
Crèche fees	Group, extra hours, booked	80.00	GST	80.00
25 visits (members)	Per child	100.00	GST	84.00

Particulars	Conditions	Previous	GST	2017-2018
		Year	Applicable	
		\$?	\$
Room Hire				
Commercial kitchen (non-resident club)	Per hour	25.00	GST	25.00
Commercial kitchen (resident club)	Per hour	12.00	GST	12.50
Medium room	Per hour	40.00	GST	40.00
Small room or office	Per hour	20.00	GST	20.00
Large room (peak)	Non-off peak times, per hour	50.00	GST	50.00
Discount (charitable / community groups)	Per booking	0.50	GST	0.50
Large room function	Per hour	65.00	GST	70.00
Minor hall function	Per hour	120.00	GST	125.00
Major hall function	Per hour	220.00	GST	225.00
Bond (minimum)	Subject to application	1,000.00	GST	1,000.00
Bond (maximum)	Subject to application	5,000.00	GST	5,000.00
Function deposit	Non refundable	110.00	GST	110.00
Portable PA system		75.00	GST	78.00
Pre-setup for function		45.00	GST	50.00
Public holiday function surcharge	Per hour	60.00	GST	80.00
Before operating hours staffing costs	Per hour	80.00	GST	85.00
After operating hours staffing costs	Per hour	160.00	GST	180.00
Additional cleaning following function	Per hour	80.00	GST	85.00
Function cancellation fee	Less than 72 hours notice	1.00	GST	1.00
User group cancellation fee	Less than 24 hours notice	0.50	GST	0.50
Liquor application fee for alcohol	Per application	61.00	GST	62.00
Data projector hire	Per hour	15.00	GST	15.00
Booking alterations (regular users)	More than 72 hours notice	5.00	GST	5.00
Booking alterations (regular users)	Less than 72 hours notice	15.00	GST	15.00
Booking alterations (non-regular users)	More than 72 hours notice	10.00	GST	10.00
Booking alterations (non-regular users)	Less than 72 hours notice	25.00	GST	25.00
Storage fee	Per booking / visit	25.00	GST	25.00
Shower use	Per visit	3.00	GST	3.00
Stage hire	Per booking	20.00	GST	20.00
Promotional Participation Incentive Programs				
All programs	Per program	Various	GST	Various

Particulars	Conditions	Previous	GST	2017-2018
		Year	Applicable	
		\$?	\$
Sports Halls - Senior Sports				
Basketball team fee	Per game	63.00	GST	64.00
Netball team fee	Per game	71.00	GST	72.00
Soccer team fee	Per game	63.00	GST	64.00
Volleyball team fee	Per game	63.00	GST	64.00
Daytime social sport	Per person, includes crèche	12.70	GST	13.00
Daytime social sport 10 pack	Per person, includes crèche	123.50	GST	125.00
Disabled sports session	Per 1 hour session	8.40	GST	8.50
Forfeit - No show	Per team	98.00	GST	99.00
Forfeit - Notice on game day	Per team	88.00	GST	89.00
Forfeit - Notice earlier than game day	Per team	71.00	GST	72.00
Team withdrawal fine	Per team	116.00	GST	120.00
Team nomination - New team	Per team	70.00	GST	71.00
Team nomination - Existing team	Per team	54.00	GST	55.00
Sports bib hire	Per set	11.50	GST	12.00
Lunchtime corporate sports	Per person	11.50	GST	12.00
Sports Halls - Junior Sports				
Basketball team fee	Per game	46.00	GST	47.00
Netball team fee	Per game	56.00	GST	57.00
Soccer team fee	Per game	46.00	GST	47.00
Netball team fee - 10 pack	Per team	560.00	GST	570.00
Forfeit - Notice on game day	Per team	56.00	GST	57.00
Forfeit - Notice earlier than game day	Per team	37.00	GST	38.00
Team nomination	Per team	29.00	GST	30.00
Junior coaching	Per person, per session	8.40	GST	8.50
Junior activity fee	Per person, per class	8.40	GST	8.50
Junior activity term pass - 10 pack	Per person	84.00	GST	85.00
Sports Clinics and Sports Staff				
Adult coaching	Per clinic, per day	52.00	GST	53.00
Sports coach	Per hour	41.00	GST	42.00
Sports umpire	Per hour	33.00	GST	35.00

Particulars	Conditions	Previous	GST	2017-2018
		Year	Applicable	
		\$?	\$
Court Hire				
Casual sports	Per hour, per person	5.00	GST	5.00
Badminton	Per hour, per court	26.00	GST	27.00
Basketball (full court)	Per hour, per court	53.00	GST	54.00
Basketball (half court)	Per hour, per court	30.00	GST	31.00
Netball	Per hour, per court	53.00	GST	54.00
Soccer	Per hour, per court	53.00	GST	54.00
Volleyball	Per hour, per court	53.00	GST	54.00
General use	Per hour, per court	53.00	GST	54.00
Ball hire	Per ball	7.00	GST	3.00
Perth Basketball Association	3 courts, 8am to 4pm	36.00	GST	37.00
Basketball Membership (six months)	Per person	0.00	GST	80.00
Court Hire for Schools and Not-For Profit Groups				
Badminton	Per hour, per court	21.00	GST	22.00
Basketball	Per hour, per court	41.00	GST	42.00
Soccer	Per hour, per court	41.00	GST	42.00
Netball	Per hour, per court	41.00	GST	42.00
Volleyball	Per hour, per court	41.00	GST	42.00
General use	Per hour, per court	39.00	GST	40.00
Badminton				
Social day session	Per session	6.80	GST	7.00
Social day session - 10 pack	Per session	98.00	GST	70.00
Social evening session	Per session	8.90	GST	9.00
Social evening session - 10 pack	Per session	89.00	GST	90.00
Racquet hire	Per racquet	5.60	GST	6.00
Shuttlecock hire	Per shuttlecock	6.60	GST	6.60
Badminton pennants entry	Per person	13.00	GST	13.00
Leisurelife Racquet Member				
Badminton Court hire	Per hour, per court	0.00	GST	18.00
Community Trailer Hire				
Community groups	Per day	39.00	GST	40.00
Corporate	Per day	62.00	GST	65.00
Trailer and key deposit	Refundable	420.00	GST	420.00
Two day trailer hire	48 hours period	0.00	GST	80.00

Particulars	Conditions	Previous	GST	2017-2018
		Year	Applicable	
		\$?	\$
School Holiday Program				
Per child	Per day	67.50	-	68.00
Per child	Per week	325.00	-	340.00
Late fee	Per hour, per child	32.00	-	35.00
Administration fee (enrolment)	Per family	11.00	-	11.50
High end excursion fee	Per child	11.00	-	11.50
Squash				
<u>Individuals</u>				
Squash pennant entry	Per person	13.00	GST	13.50
Vic Park Squash Club junior rate	Per hour, under 19 years	9.00	GST	9.50
Vic Park Squash Club senior rate	Per hour, 19 years and above	14.50	GST	15.00
<u>Vic Park Squash Club Bookings</u>				
Court hire weekday - Resident club	Per hour, per court	14.50	GST	15.00
Court hire weekend day - Resident club	Per hour, per court	11.50	GST	12.00
Court hire - Resident Club Jnr Coaching	Per hour, per court	0.00	GST	12.00
<u>Leisurelife Annual Member</u>				
Court hire - Weekday	Per hour, per court	14.50	GST	15.00
Court hire - Weekend	Per hour, per court	11.50	GST	12.00
<u>Squash court hire</u>				
Off peak, before 4pm - 30 minutes	Per court	13.00	GST	15.00
Off peak, before 4pm - 1 hour	Per court	23.50	GST	25.00
Peak, after 4pm - 30 minutes	Per court	16.50	GST	18.00
Peak, after 4pm - 1 hour	Per court	30.50	GST	31.00
Schools and not-for-profits - 1 hour	Per court	17.00	GST	17.50
<u>Other squash fees</u>				
Annual Racquet membership	Per person	61.00	GST	80.00
Racquet hire (member)	Per racquet, per booking	0.00	GST	5.00
Racquet hire (non-member)	Per racquet, per booking	6.00	GST	7.00
Squash ball hire (non-member)	Per booking	0.00	GST	3.00
Social day session	Per person	0.00	GST	7.00

Particulars	Conditions	Previous Year \$	GST Applicable ?	2017-2018 \$
Birthday Parties				
Parties - Up to 13 children	Per hour	180.00	GST	180.00
Parties - 14 to 24 children	Per hour	270.00	GST	270.00
Parties - 25 to 25 children	Per hour	410.00	GST	400.00
Extra child	Per child	9.80	GST	10.00
Extra leaders	Per leader, per hour	41.00	GST	42.00
Catering (minimum)	Per head	7.50	GST	8.00
Catering (maximum)	Per head	11.50	GST	12.00
Drink cooler		11.00	GST	11.00
Kitchen (commercial)	Per hour	25.00	GST	26.00
Large room - To 5pm, Monday to Friday	Per hour	36.00	GST	36.00
Large room - From 5pm, Monday to Friday	Per hour	50.00	GST	50.00
Large room - Saturday and Sunday	Per hour	50.00	GST	50.00
Arts and craft material	Per child	2.60	GST	3.00
Party gift bags	Per child	3.00	GST	3.00

Particulars	Conditions	Previous Year \$	GST Applicable ?	2017-2018 \$
Programs and Sessions				
One-off session - Resident	Per person	7.00	GST	8.00
One-off session - Non resident	Per person	10.00	GST	10.00
Low resource program	Per person	15.00	GST	16.00
Medium resource program	Per person	20.00	GST	22.00
High resource program	Per person	35.00	GST	36.00
General session - Resident	Per person	8.00	GST	9.00
General session - Non resident	Per person	10.00	GST	11.00
Children's program	Per child	12.00	GST	12.00
Living longer, living stronger - Appraisal	Per person	55.00	GST	55.00
Living longer, living stronger - Session	Per person	8.00	GST	8.00
Living longer, living stronger - Multipass	11 sessions (10 + 1 free)	80.00	GST	80.00
Equipment and Services				
Blender Bike - Community Group	Per day	0.00	GST	20.00
Blender Bike - Corporate	Per day	0.00	GST	40.00
Temp Bike Parking - Community Group	Per day per piece	0.00	GST	15.00
Tem Bike Parking - Corporate	Per day per piece	0.00	GST	30.00
Activity Boxes - Community Group	Per day per box	0.00	GST	20.00
Activity Boxes - Corporate	Per day per piece	0.00	GST	30.00
Bond for equipment hire	Per hire	0.00	GST	200.00

Particulars	Conditions	Previous Year \$	GST Applicable ?	2017-2018 \$
Photocopying, Printing and Faxing				
Black and white - A4	Per page	0.20	GST	0.20
Black and white - A3	Per page	0.40	GST	0.40
Colour - A4	Per page	1.00	GST	1.00
Colour - A3	Per page	1.50	GST	1.50
Incoming or outgoing	Per facsimile	3.00	GST	3.00
Other Items				
Library bags	Per bag	1.00	GST	1.00
Replacement library cards	Per card	6.00	GST	6.00
Temporary membership	Per member	55.00	GST	55.00
Computer access - Non library member	Per 30 minutes	2.50	GST	2.50
Book sales - Written history (soft cover)	Per book	24.95	GST	24.95
Book sales - Written history (hard back)	Per book	44.95	GST	44.95
Lost or damaged library stock (minimum)	Per item	7.70	GST	7.70
Barcode replacement - Library stock	Per item	2.00	GST	2.00
Special events and workshops (minimum)	Per participant	2.00	GST	2.00
Special events and workshops (maximum)	Per participant	10.00	GST	12.00
Local History				
Photographs (minimum)	Size dependant, per item	5.50	GST	5.50
Photographs (maximum)	Size dependant, per item	75.00	GST	75.00
Time line	Per item	3.00	GST	3.00
Documents and maps (minimum)	Size dependant, per item	5.50	GST	5.50
Documents and maps (maximum)	Size dependant, per item	75.00	GST	75.00
Compact disc	Per item	2.00	GST	2.00
Digitising items to compact disc	Per item	7.00	GST	7.70
Booklet	Per item	3.00	GST	3.00
Meeting Room Hire (Max 8 people)				
Commercial Groups	Per hour	0.00	GST	15.00
Not for Profit Groups	Per hour	0.00	GST	5.00

Particulars	Conditions	Previous Year \$	GST Applicable ?	2017-2018 \$
Meeting Room Booking				
Corporate room hire - Half a day	8:30am to 12:30pm	200.00	GST	200.00
Corporate room hire - Full day	8:30am to 4:30pm	350.00	GST	350.00
Corporate room hire - Evening	5:00pm to 8:00pm	300.00	GST	300.00
Community room hire - Half a day	8:30am to 12:30pm	100.00	GST	100.00
Community room hire - Full day	8:30am to 4:30pm	175.00	GST	175.00
Community room hire - Evening	5:00pm to 8:00pm	225.00	GST	225.00
Printing and scanning	Per page	0.20	GST	0.20
3D printing - Up to 4 cm square	First print hour	10.00	GST	10.00
3D printing - Subsequent hour/part thereof	Time over first hour	2.00	GST	2.00
Training				
Metropolitan area - Half day	8:30am to 12:30pm	300.00	GST	300.00
Metropolitan area - Full day	8:30am to 4:30pm	550.00	GST	550.00
Metropolitan area - Half day and iVan	8:30am to 12:30pm	500.00	GST	500.00
Metropolitan area - Full day and iVan	8:30am to 4:30pm	850.00	GST	850.00
Country area - Half day	8:30am to 12:30pm	Application	GST	Application
Country area - Full day	8:30am to 4:30pm	Application	GST	Application
Country area - Half day and iVan	8:30am to 12:30pm	Application	GST	Application
Country area - Full day and iVan	8:30am to 4:30pm	Application	GST	Application
Consultancy				
Metropolitan area - Full day	Condition	600.00	GST	600.00
Country area - Full day	Condition	Application	GST	Application

Particulars	Conditions	Previous	GST	2017-2018
		Year	Applicable	
		\$?	\$
Offensive Trades (Fees) Reg. 1976				
Laundries, dry-cleaning business	Per annum	147.00	-	147.00
Fish processing business	Per annum	298.00	-	298.00
Shellfish, crustacean processing business	Per annum	298.00	-	298.00
Other offensive trade not specified	Per annum	298.00	-	298.00
Health (Public Buildings) Reg. 1992				
<u>Applications</u>				
Public building approval - High risk	Per application	871.00	-	871.00
Variation of approval - High risk	Per application	871.00	-	871.00
Public building approval - Medium risk	Per application	441.00	-	441.00
Variation of approval - Medium risk	Per application	441.00	-	441.00
Public building approval - Low risk	Per application	367.00	-	367.00
Variation of approval - Low risk	Per application	367.00	-	367.00
<u>Inspections</u>				
Public building approval - High risk	Per initial inspection	100.00	GST	100.00
Variation of approval - High risk	Per initial inspection	100.00	GST	100.00
Public building approval - Medium risk	Per initial inspection	70.00	GST	70.00
Variation of approval - Medium risk	Per initial inspection	70.00	GST	70.00
Public building approval - Low risk	Per initial inspection	50.00	GST	50.00
Variation of approval - Low risk	Per initial inspection	50.00	GST	50.00
Public building approval - Reinspection	Per reinspection	150.00	GST	150.00
Variation of approval - Reinspection	Per reinspection	150.00	GST	150.00
Accommodation and Large Public Events				
Transfer of licence, permit or registrations	Exemptions may apply	86.00	GST	86.00
Lodging house registration	Per annum	232.00	-	232.00
Low risk public event - Application	Exemptions may apply	110.00	-	110.00
High risk public event - Application	Exemptions may apply	254.00	-	254.00
Waste Water Disposal				
Copy of on-site effluent disposal plan	Per request	59.00	-	59.00
Diseases Control				
<u>Applications</u>				
Hairdresser, skin penetration business	Per application	161.00	-	161.00

Particulars	Conditions	Previous	GST	2017-2018
		Year	Applicable	
		\$?	\$
Food Safety				
Food business inspection - After hours	Per request	264.00	GST	264.00
Food business inspection	Per request	132.00	GST	132.00
Food sampling	Per request	178.00	GST	178.00
Food business notification	Once off	80.00	-	80.00
Spoilt food condemnation	Per hour	89.00	GST	89.00
Temporary food stall certificate - Annual	Not trade permission, prorata	281.00	-	281.00
Temporary food stall certificate - Single	Not trade permission	80.00	-	80.00
Temporary food stall certificate - Exempt	Conditions apply	0.00	-	0.00
Construction of new food business	Per application	241.00	-	241.00
Major refurbishment of food business	Per application	241.00	-	241.00
High risk food business	Per annum, prorata	638.00	-	638.00
High risk food business - Exempt	Conditions apply	0.00	-	0.00
Medium risk food business	Per annum, prorata	482.00	-	482.00
Medium risk food business - Exempt	Conditions apply	0.00	-	0.00
Low risk food business	Per annum, prorata	282.00	-	282.00
Low risk food business - Exempt	Conditions apply	0.00	-	0.00
Family day-care	Per annum, prorata	60.00	-	60.00
Health (Treatment of Sewage and Disposal of Effluent and Liquid Waste) Regulation 1974				
Approval of apparatus - Application	Per application	118.00	-	118.00
Issuing of permit to use and apparatus	Per application	118.00	-	118.00
Water Quality				
<u>Public aquatic facilities audit and monthly sampling</u>				
One water body	Per annum	1,028.00	GST	1,028.00
One to three water bodies	Per annum	1,129.00	GST	1,129.00
More than three water bodies	Per annum	1,541.00	GST	1,541.00
Deep, shallow and spa	Per annum	1,541.00	GST	1,541.00
<u>Other fees</u>				
Water sampling - By request	Collection only, per request	169.00	GST	169.00
Water sampling - Analysis costs	Per sample	At Cost	GST	At Cost

Particulars	Conditions	Previous Year \$	GST Applicable ?	2017-2018 \$
Pollution Control				
Contaminated site audit and report	Per application	441.00	GST	441.00
Approval for non-complying noise event	Per application	1,000.00	GST	1,000.00
Noise monitoring	Per hour	303.00	GST	303.00
Noise management plan approval	Per plan	221.00	GST	221.00
Miscellaneous				
Officer attendance - Business hours	Per officer, per hour	88.00	GST	88.00
Officer attendance - After hours	Per officer, per hour	177.00	GST	177.00
Liquor Act certification (s.39)	Per application	126.00	GST	126.00
Gaming Act certification	Per application	126.00	GST	126.00
Extended trading permit (s.60)	Per application	126.00	GST	126.00
Non-compliance reinspection fee	Per reinspection, per hour	132.00	GST	132.00
Permit to keep bees or poultry	Per application	240.00	GST	240.00
Settlement inquiry	Per application	94.00	GST	94.00

Particulars	Conditions	Previous	GST	2017-2018
		Year	Applicable	
		\$?	\$
Animal Care Facility				
Daily maintenance	Per animal, per day	25.00	GST	25.00
Seizure and impounding	Per seizure	100.00	-	100.00
After hours opening	Per callout	150.00	GST	150.00
Euthanasia - With or without collection	Per request	330.00	GST	330.00
Animal pound vet vouchers	Per animal	At cost	GST	At cost
Impound Fees				
Towing abandoned vehicle	Per vehicle	At cost	GST	At cost
Abandoned vehicles	Per vehicle	131.00	-	131.00
Livestock and cattle	Per animal	120.00	-	120.00
Abandoned shopping trolley	Per trolley	50.00	-	50.00
Illegal signage	Per item	50.00	-	50.00
Other items (miscellaneous)	Per item	50.00	-	50.00
Health Care and Pensioner Card discount	First instance only	0.50	-	0.50
Pound Fees				
Abandoned vehicles	Per vehicle, per day	34.00	-	34.00
Livestock and cattle	Per animal, per day	31.00	-	31.00
Abandoned shopping trolley	Per trolley, per day	20.00	-	20.00
Illegal signage	Per item, per day	15.00	-	15.00
Other items (miscellaneous)	Per item, per day	31.00	-	31.00
Health Care and Pensioner Card discount	First instance only	0.50	-	0.50
Other Fees				
Officer attendance - Business hours	Per hour	105.00	GST	105.00
Officer attendance - After hours	Per hour	210.00	GST	210.00
Club room after hours attendance	Per attendance	315.00	GST	315.00
Temporary parking - Install and remove	Per event	At cost	GST	At cost
Cat Licences				
Registration - Part year (after 31 May)	Per cat	10.00	-	10.00
Registration - 1 year	Per cat	20.00	-	20.00
Registration - 3 year	Per cat	42.50	-	42.50
Registration - Lifetime	Per cat	100.00	-	100.00
Breeding Approval	Per breeding cat	100.00	-	100.00
Pensioner concession to above fees	Conditions apply	0.50	-	0.50

Particulars	Conditions	Previous Year \$	GST Applicable ?	2017-2018 \$
Dog Licences				
Unsterilised registration - 1 year	Per dog	50.00	-	50.00
Unsterilised registration - 3 years	Per dog	120.00	-	120.00
Unsterilised registration - Lifetime	Per dog	250.00	-	250.00
Sterilised registration - 1 year	Per dog	20.00	-	20.00
Sterilised registration - 3 years	Per dog	42.50	-	42.50
Sterilised registration - Lifetime	Per dog	100.00	-	100.00
Pensioner concession to above fees	Conditions apply	0.50	-	0.50
Replacement dog tag	Per tag	2.00	GST	2.00
Administration Fees				
Dangerous dog signage	Per item	36.00	GST	36.00
Dangerous dog collar	Per item	52.00	GST	52.00
Declaration of dangerous dog	Per dog	294.00	-	294.00
Declared dangerous dog - Inspection	Per inspection	52.00	-	52.00
Declared dangerous dog - Investigation	Per investigation	52.00	-	52.00
Application to keep more than 2 dogs	Per application	294.00	-	294.00
Clean up bulk rubbish illegally dumped	Condition	At cost	GST	At cost
Installation of fire breaks to remove hazard	Condition	At cost	GST	At cost
Sale of abandoned vehicles	Condition	At auction	GST	At auction
Non compliance firebreak order inspection	Per inspection	57.00	GST	57.00

Particulars	Conditions	Previous Year \$	GST Applicable ?	2017-2018 \$
Parking Local Law				
<u>Parking Work Zones</u>				
Work zone - Per 5m length	Per bay, per half day	12.50	GST	5.00
Work zone - Per 5m length	Per bay, per day	25.00	GST	10.00
Work zone - Per 5m length	Per bay, per month	168.00	GST	200.00
Work zone - Application	Per application	85.00	GST	30.00
Work zone - Application (Food Truck)	Per application	0.00	GST	10.00
Parking Services				
<u>Private Parking Agreements</u>				
Private parking agreement - Registration	Per registration	200.00	GST	75.00
Private parking agreement - Renewal	Per renewal	75.00	GST	75.00
Private parking infringement withdrawal	Per infringement	72.00	GST	50.00
Residential permits - Application	Per permit	25.00	GST	25.00
Residential permits - Annual renewal	Per permit	0.00	GST	0.00
Residential permits - Replacement	Per permit	25.00	GST	25.00
King George Street Car Park				
First 60 minutes	Restrictions apply	0.00	GST	0.00
Per hour, or part thereof	Restrictions apply	1.50	GST	1.50
8 hours	Restrictions apply	10.00	GST	10.00
GO Edwards Reserve Car Park				
First 60 minutes	Restrictions apply	0.00	GST	0.00
Per hour, or part thereof	Restrictions apply	1.00	GST	1.00
All Day	Restrictions apply	5.00	GST	5.00
Hawthorne Place Car Park				
First 60 minutes	Restrictions apply	0.00	GST	0.00
Per hour, or part thereof	Restrictions apply	1.00	GST	1.00
All day	Restrictions apply	5.00	GST	5.00
Permanent Bay in Paid Car Park				
Private parking bay	Per annum	0.00	GST	2,000.00

Particulars	Conditions	Previous Year \$	GST Applicable ?	2017-2018 \$
Somerset Street Car Park				
First 15 minutes	Restrictions apply	0.00	GST	0.00
Per hour, or part thereof	Restrictions apply	1.50	GST	1.50
8 hours	Restrictions apply	10.00	GST	10.00
Oats Street Parking Management Area				
Per hour, or part thereof	Restrictions apply	1.00	GST	1.00
All day fee	Restrictions apply	5.00	GST	5.00
Raphael Park Parking Management Area				
Per hour, or part thereof	Restrictions apply	1.00	GST	1.00
All day fee for applicable areas	Restrictions apply	5.00	GST	5.00
On Street Parking (not separately identified)				
First 15 minutes for applicable areas	Restrictions apply	0.00	GST	0.00
First 30 minutes for applicable areas	Restrictions apply	0.00	GST	0.00
Per hour, or part thereof	Restrictions apply	2.00	GST	2.00

Particulars	Conditions	Previous Year \$	GST Applicable ?	2017-2018 \$
Active Reserves				
<u>General</u>				
Disability access obstruction to location	Per hour to remedy	60.00	GST	60.50
<u>Sports Ground - Casual Use (Social Sports Events)</u>				
Commercial groups / events	Per day, per pitch	235.00	GST	237.00
Commercial groups / events	Per half day, per pitch	132.50	GST	134.00
Unincorporated community groups	Per day, per pitch	122.00	GST	123.00
Unincorporated community groups	Per half day, per pitch	61.00	GST	61.50
Individual	Per day, per pitch	122.00	GST	123.00
Individual	Per half day, per pitch	61.00	GST	61.50
<u>Edward Millen House and Sports Pavilion - Casual Use</u>				
Functions (Weddings, birthdays etc.)	Per hour	50.90	GST	52.00
Day rate (up to 6pm)	Per hour	25.45	GST	26.00
Day rate (after 6pm)	Per hour	40.70	GST	42.00
Community or Not for Profit (up to 6pm)	Per hour	20.35	GST	21.00
Community or Not for Profit (after 6pm)	Per hour	25.45	GST	26.00
<u>McCallum Park Basketball Courts - Not For Hire By An Individual</u>				
Community Groups - Hourly	Per court	20.00	GST	21.00
Community Groups - Four hours	Per court	60.00	GST	61.00
Community Groups - Full day	Per court	120.00	GST	125.00
Commercial Organisations - Hourly	Per court	40.00	GST	41.00
Commercial Organisations - Four hours	Per court	130.00	GST	131.00
Commercial Organisations - Full day	Per court	240.00	GST	242.00
<u>McCallum Park Skate Bowl - Not For Hire By An Individual</u>				
Community Groups - Four hours	Per court	60.00	GST	61.00
Community Groups - Full day	Per court	120.00	GST	125.00
Commercial Organisations - Four hours	Per court	130.00	GST	131.00
Commercial Organisations - Full day	Per court	230.00	GST	242.00

Particulars	Conditions	Previous Year \$	GST Applicable ?	2017-2018 \$
Active Reserves				
<u>Seasonal Charges</u>				
Match play	Per player	31.00	GST	31.30
Training	Per player	16.00	GST	16.15
Club rooms	Per player	12.80	GST	12.90
Club rooms and toilets	Per player	7.50	GST	7.60
Alcohol consumption fee	Per player	6.40	GST	6.45
Flood lights - Raphael	Per pitch	15.25	GST	15.40
Flood lights - Parnham	Per pitch	12.70	GST	12.80
Flood lights - Higgins	Per pitch	12.70	GST	12.80
Flood lights - Carlisle	Per pitch	12.70	GST	12.80
Flood lights - Fraser	Per pitch	12.70	GST	12.80
Administration and maintenance fee		124.00	GST	125.00
Utilities	of metered use	At cost	GST	At cost
Bookings instalment fee	Per instalment	30.50	GST	31.00
Pre-season training	Per person, per session	3.55	GST	3.60
<u>Juniors and Schools Reserve Hire</u>				
Commercial junior sporting use	Per hour, \$1,500 pa cap	10.20	GST	10.30
Sports carnivals, fairs, fetes etc.	Per event, per day or part	361.00	GST	364.00
Non-local schools training and activity	Per hour	18.30	GST	18.45
Passive Reserves				
<u>General</u>				
GO Edwards Reserve - Gazebo		81.50	GST	82.00
<u>Casual Hire - Daily Fees per Site / Zone (Exclusive Use)</u>				
Incorporated not for profit / charity groups	Per zone, per day	71.25	GST	72.00
Incorporated not for profit / charity groups	Per zone, per half day	40.70	GST	41.00
Unincorporated community groups	Per zone, per day	132.30	GST	133.50
Unincorporated community groups	Per zone, per half day	71.25	GST	72.00
Individual	Per zone, per day	132.30	GST	133.50
Individual	Per zone, per half day	71.25	GST	72.00
Commercial group	Per zone, per day	330.00	GST	332.50
Commercial group	Per zone, per half day	173.00	GST	174.50
All Reserves				
<u>Group Fitness and Personal Training (General Purpose, Not Event)</u>				
Weekly 5 to 10 people, non exclusive use	Per 6 months	361.00	GST	364.00
Weekly 11 to 40 people, non exclusive use	Per 6 months	603.00	GST	608.00
Weekly over 40 people, non exclusive use	Per 6 months	845.00	GST	852.00
Exclusive use	Per hour	36.60	GST	37.00

Particulars	Conditions	Previous Year \$	GST Applicable ?	2017-2018 \$
All Reserves				
<u>General</u>				
Dog obedience, exclusive use	Per hour	7.65	GST	7.70
Dog trials and competition, exclusive use	Per hour	12.20	GST	12.30
Late booking fee - Event	Within 2 weeks	61.00	GST	62.00
Late booking fee - Special public event	Within 2 months	244.00	GST	246.00
Booking adjustment fee - Casual	Per adjustment	61.00	GST	62.00
Booking adjustment fee - Large event	Per adjustment	234.00	GST	236.00
Additional site meeting fee	Per meeting	100.00	GST	101.00
Utilities fee	Daily, per event	20.00	GST	20.00
<u>Events Management</u>				
Resident notification letter	Per 100 letters	183.00	GST	185.00
Liquor permit - Consumption and supply	Per permit	61.00	GST	62.00
Additional toilet cleaning	Monday - Friday, 6am to 6pm	88.00	GST	99.00
Additional toilet cleaning	Monday - Friday, 6pm to 6am	92.40	GST	99.00
Additional toilet cleaning	Saturday, all hours	101.20	GST	121.00
Additional toilet cleaning	Sunday, all hours	111.00	GST	132.00
Event bins (waste and recycle set)	Per set	49.00	GST	49.00
Event bins (waste only)	Per bin	37.00	GST	37.00
Road closure staff		Application	GST	Application
Reserve hire solely for parking	Not including special events	160.00	GST	162.00
Special Events (over 500 people)	Determined on application	Application	GST	Application
<u>Bonds</u>				
Special event (minimum)	Per application	6,000.00	-	6,000.00
Heavy use (minimum)	Per application	6,000.00	-	6,000.00
Medium use (minimum)	Per application	3,000.00	-	3,000.00
Light use (minimum)	Per application	600.00	-	600.00
Casual booking hire (minimum)	Per application	200.00	-	200.00
Seasonal usage of clubrooms / pavilions		500.00	-	500.00
Key bond	Per key	100.00	-	100.00
Authorised use of sail track banner		500.00	-	500.00
<u>Casual use - Low risk Bond</u>				
Edward Millen House/Clubrooms	Per event	200.00	-	200.00
<u>Casual use - Medium risk Bond</u>				
Edward Millen House/Clubrooms	Per event	400.00	-	400.00
<u>Casual use - High risk Bond</u>				
Edward Millen House/Clubrooms	Per event	1,000.00	-	1,000.00

Particulars	Conditions	Previous Year \$	GST Applicable ?	2017-2018 \$
All Reserves				
<u>Casual Hire</u>				
Individual	Allocated area, per hour	0.00	GST	20.00
<u>Food Truck</u>				
Annual permit	Per application	0.00	GST	1,600.00
Monthly permit	Per application	0.00	GST	150.00

Particulars	Conditions	Previous Year \$	GST Applicable ?	2017-2018 \$
Fees for Development				
Between \$0 to \$50,000 *	Includes \$0 developments	147.00	-	147.00
Between \$50,001 to \$500,000 *	% of development value	0.32%	-	0.32%
Between \$500,001 to \$2,500,000 *	\$1,700 + 0.257% > \$500,000	Calculation	-	Calculation
Between \$2,500,001 to \$5,000,000 *	\$7,161 + 0.206% > \$2.5m	Calculation	-	Calculation
Between \$5,000,001 to \$21,500,500 *	\$12,633 + 0.123% > \$5.0m	Calculation	-	Calculation
More than \$21,500,001 *		34,196.00	-	34,196.00
Fees for Town Planning Scheme Amendment and Structure Plan				
Applicant requested amendments	Per application	Application	GST	Application
Applicant requested structure plans	Per application	Application	GST	Application
Subdivision fees				
< 5 lots *	Per lot	73.00	-	73.00
6 - 195 lots - 1st 5 lots *	Per lot	73.00	-	73.00
6 - 195 lots - Subsequent lots *	Per lot	35.00	-	35.00
> 195 lots *		7,393.00	-	7,393.00
Form 24 Preliminary Strata Approval				
Up to, and including, 5 lots	Base fee	656.00	-	656.00
Up to, and including, 5 lots	Per lot	65.00	-	65.00
6 lots, up to 100 lots	Base fee	981.00	-	981.00
6 lots, up to 100 lots	Per lot	43.50	-	43.50
100 or more lots		5,113.50	-	5,113.50

Particulars	Conditions	Previous Year \$	GST Applicable ?	2017-2018 \$
Development Assessment Panel (DAP) Application Fees				
From \$2.0m to \$7.0m estimated cost	Per application	3,503.00	-	3,609.00
From \$7.0m to \$10.0m estimated cost	Per application	5,409.00	-	5,572.00
From \$10.0m to \$12.5m estimated cost	Per application	5,885.00	-	6,062.00
From \$12.5m to \$15.0m estimated cost	Per application	6,053.00	-	6,235.00
From \$15.0m to \$17.5m estimated cost	Per application	6,221.00	-	6,408.00
From \$17.5m to \$20.0m estimated cost	Per application	6,390.00	-	6,582.00
\$20m or more estimated cost	Per application	6,557.00	-	6,754.00
Application under regulation 17	Per application	150.00	-	155.00
Administration fee	Per application	At cost	GST	At cost
Change of use *	Per application	295.00	-	295.00
Change of use - Commenced penalty	Per application	500.00	-	500.00
Home occupation - Initial *	Per application	222.00	-	222.00
Home occupation - Commenced penalty	Per application	400.00	-	400.00
Home occupation - Annual renewal *	Per application	73.00	-	73.00
Minor building additions and alterations	Per application	147.00	-	147.00
Demolition application *	Per application	147.00	-	147.00
Expired planning approval - Re-approval	Minimum, per application	295.00	-	295.00
Signs where planning approval required *	Per application	147.00	-	147.00
Existing approval changes up to \$1.0m *	Per application	140.00	-	140.00
Existing approval changes over \$1.0m *	Per application	295.00	-	295.00
Other Fees and Charges				
Liquor licensing section 40 certificate	Per application	73.00	-	73.00
Written zoning query / planning advice	Per application	73.00	-	73.00
Planning approval clearance letter	Minimum, per application	100.00	-	100.00
Planning approval clearance letter	% of fee, per application	10%	-	10%
Cash-in-lieu payment for parking bays	Per bay	40,000.00	GST	40,000.00
Archival searches	Per application	75.00	-	75.00
Archival searches - Urgent (<24 hours)	Per application	200.00	-	200.00
Scheme policy manual or scheme text	Per application	25.00	GST	25.00
Causeway Precinct Review final report	Per application	20.00	GST	20.00
Scheme maps	Per map	4.50	GST	4.50

Particulars	Conditions	Previous	GST	2017-2018
		Year	Applicable	
		\$?	\$
Application for building permits and demolition permits				
<u>Certified Applications for a Building Permit</u>				
Class 1 or Class 10 - Minimum	Per application	96.00	-	97.70
Class 1 or Class 10 - % of estimation	Per application	0.19%	-	0.19%
Class 2 to 9 - Minimum	Per application	96.00	-	97.70
Class 2 to 9 - % of estimation	Per application	0.09%	-	0.09%
<u>Uncertified Applications for a Building Permit</u>				
Class 1 or Class 10 - Minimum	Per application	96.00	-	97.70
Class 1 or Class 10 - % of estimation	Per application	0.32%	-	0.32%
<u>Other Building and Demolition Permit Fees</u>				
Amended plan relating to any permit	Per application	96.00	-	97.70
Time extension to permit	Per application	96.00	-	97.70
Demolition permit - Class 1, Class 10	Per storey, per property	96.00	-	97.70
Demolition permit - Class 2 - 9	Per storey, per property	96.00	-	97.70
<u>Construction Training Fund Levy</u>				
Over \$20,000 - % of estimation	Per application	0.20%	-	0.20%
<u>Building Services Levy - Building Permits</u>				
Up to \$45,000	Per application	61.65	-	61.65
Over \$45,000 - % of estimation	Per application	0.137%	-	0.137%
<u>Building Services Levy - Demolition Permits</u>				
Up to \$45,000 - % of estimation	Per application	61.65	-	61.65
Over \$45,000 - % of estimation	Per application	0.137%	-	0.137%

Particulars	Conditions	Previous Year \$	GST Applicable ?	2017-2018 \$
Occupancy Permits and Building Approval Certificate Applications				
Occupancy permit for a completed building	Per application	96.00	-	97.70
Temporary occupancy permit for an incomplete building	Per application	96.00	-	97.70
Occupancy permit for additional use of a building on a temporary basis	Per application	96.00	-	97.70
Replacement occupancy permit for permanent change of the building's use classification	Per application	96.00	-	97.70
Occupancy permit or building approval certificate for registration of a strata scheme, plan of re-subdivision - minimum	Per application	105.80	-	107.70
Occupancy permit or building approval certificate for registration of a strata scheme, plan of re-subdivision - per strata unit with a minimum fee	Per application, per unit	10.60	-	10.80
Occupancy permit for a building in respect of which unauthorised work has been done - minimum	Per application	96.00	-	97.70
Occupancy permit for a building in respect of which unauthorised work has been done - % of the estimated value of building work	Per application	0.18%	-	0.18%
Building approval certificate for a building in respect of which unauthorised work has been done - minimum	Per application	96.00	-	97.70
Building approval certificate for a building in respect of which unauthorised work has been done - % of estimated value	Per application	0.38%	-	0.38%
Replace an occupancy permit for an existing building	Per application	96.00	-	97.70
Building approval certificate for an existing building where unauthorised work has not been done	Per application	96.00	-	97.70
Extend the time during which an occupancy permit or building approval certificate has effect	Per application	96.00	-	97.70

Particulars	Conditions	Previous Year \$	GST Applicable ?	2017-2018 \$
Occupancy Permits and Building Approval Certificate Applications (continued)				
<u>Construction Training Fund Levy</u>				
Over \$20,000 - % of estimation	Per application	0.20%	-	0.20%
<u>Building Services Levy - Occupancy Permits or Building Approval Certificate (Unauthorised Works)</u>				
Up to \$45,000	Per application	123.30	-	123.30
Over \$45,000 - % of estimation	Per application	0.274%	-	0.274%
<u>Building Services Levy - Occupancy Permits or Building Approval Certificate (No Unauthorised Works)</u>				
Levy payment	Per application	61.65	-	61.65
Certificate of Design Compliance				
<u>For Class 2 to 9 Certified Application for a Building Permit</u>				
For construction works up to \$150,000	Per application	290.00	GST	290.00
For construction works between \$150,001 to \$500,000				
- Base fee	Per application	290.00	GST	290.00
For construction works between \$150,001 to \$500,000				
- % for every \$1 in excess of \$150,000 (additional to base)	Per application	0.15%	GST	0.15%
For construction works between \$500,001 to \$1,000,000				
- Base fee	Per application	820.00	GST	820.00
For construction works between \$500,001 to \$1,000,000				
- % for every \$1 in excess of \$500,000 (additional to base)	Per application	0.12%	GST	0.12%
\$1,000,001 and above - Base fee	Per application	1,450.00	GST	1,450.00
\$1,000,001 and above - % for every \$1 in excess of \$1,000,000 (additional to base)	Per application	0.10%	GST	0.10%
<u>For Class 1 and 10 Certified Application for a Building Permit</u>				
Certificate of Design Compliance	Minimum, per permit	120.00	GST	120.00
Certificate of Design Compliance	% of estimation, per permit	0.13%	GST	0.13%

Particulars	Conditions	Previous Year \$	GST Applicable ?	2017-2018 \$
Certificate of Building Compliance or Construction Compliance				
Certificate of Building Compliance or Certificate of Construction Compliance - minimum (1 on-site inspection included)		250.00	GST	250.00
Certificate of Building Compliance or Certificate of Construction Compliance - additional inspections		130.00	GST	130.00
Other Fees and Charges				
Swimming pool inspections (maximum)	Condition	57.45	GST	57.45
All sign licence applications	Condition	75.00	-	75.00
All sign licence applications	Condition	300.00	-	300.00
Inspection fee	Condition	90.00	GST	90.00
Inspection fee	Condition	30.00	GST	30.00
Canvas awnings	Condition	14.00	GST	14.00
Canvas awnings	Condition	71.00	GST	71.00
Monthly building licence statistics report	Condition	70.00	GST	70.00
Copy of permit or certificates	Condition	50.00	-	50.00
Approval of battery powered smoke alarm	Condition	176.30	-	176.30

Particulars	Conditions	Previous Year \$	GST Applicable ?	2017-2018 \$
General				
Directional signage erection	Per sign	242.00	GST	246.00
Banner masts and flag poles erection	Per mast / pole	1,133.00	GST	1,150.00
Vehicular access from a right-of-way	Per square metre	208.00	GST	240.00
Hoarding application	Per square metre, per month	1.20	GST	1.20
Materials on street - Licence	Per square metre, per month	1.20	GST	1.20
Sale of number plates	Per plate	235.00	GST	235.00
Sump fence contribution (as determined)	Super six or colourbond	0.50	GST	0.50
Removal / replacement of street tree	Per tree	At cost	GST	At cost
Tree removal administration cost	Per request	0.00	GST	100.00
Flower and fruit stand	Per annum	850.00	-	850.00
Activities on Thoroughfares Permits				
Sign in a public place - Application	Per sign	52.00	GST	30.00
Sign in a public place - Renewal	Per sign	52.00	GST	30.00
Activity requiring permit (s2.2)	Per application	52.00	-	30.00
Free trade area demarcation fee	Per boundary marker	40.00	GST	47.00

Particulars	Conditions	Previous Year \$	GST Applicable ?	2017-2018 \$
Rubbish Service Charges per Service per Annum (240L Bins General Waste)				
Weekly service - Non-rated / Exempt	Prorata, 6 months minimum	565.00	-	565.00
Additional weekly service - Rated	Prorata, 6 months minimum	565.00	-	565.00
Recycling Service Charges per Service per Annum (240L Bins Recycling)				
Fortnightly service - Non-rated / Exempt	Prorata, 6 months minimum	61.00	-	61.00
<u>Additional:</u>				
Fortnightly service - Rated (residential)	Prorata, 6 months minimum	61.00	-	61.00
Weekly service - Rated (non-residential)	Prorata, 6 months minimum	122.00	-	122.00
Recycling Service Charges per Service per Annum (360L Bins Recycling)				
1st upgrade from 240L (residential)	Prorata, 6 months minimum	30.50	-	0.00
1st upgrade from 240L (non-residential)	Prorata, 6 months minimum	61.00	-	61.00
Fortnightly service - Non-rated / Exempt	Prorata, 6 months minimum	88.00	-	61.00
<u>Additional:</u>				
Fortnightly service - Rated (residential)	Prorata, 6 months minimum	88.00	-	61.00
Weekly service - Rated (non-residential)	Prorata, 6 months minimum	176.00	-	122.00

Particulars	Conditions	Previous Year \$	GST Applicable ?	2017-2018 \$
Properties with Base Cost of \$5,740 - Single Property				
General		4,305.00	-	4,305.00
Pensioner		1,435.00	-	1,435.00
High transmission line		1,435.00	-	1,435.00
Pillar to pole		3,555.00	-	3,555.00
Underground from service pole		3,930.00	-	3,930.00
Transmission line, underground from pole		1,060.00	-	1,060.00
Properties with Base Cost of \$5,740 - Other				
Vacant land		3,555.00	-	3,555.00
Vacant land transmission line		685.00	-	685.00
Transformer on verge		1,435.00	-	1,435.00
Properties with Base Cost of \$2,870 - Unit				
General		2,152.00	-	2,152.00
Pensioner		717.00	-	717.00
High transmission line		717.00	-	717.00
Pillar to pole		1,777.00	-	1,777.00
Underground from service pole		1,965.00	-	1,965.00
Transmission line, underground from pole		530.00	-	530.00
Other Fees and Charges				
Instalment interest, simple interest, per annum		5.5%	-	5.5%

Single Property - A single residential dwelling, shop, factory, school, warehouse or other building where there are three or less separate dwellings, shops, factories, schools, warehouses or other buildings on a single titled lot, including those separate dwellings, shops, factories, schools, warehouses or other buildings not on a separate strata title.

Transformer on Verge - When a transformer or switchgear unit is located on the verge of the property, such verge being immediately adjacent to the boundary of the property.

Unit - Residential or commercial unit where there are four or more units on a single lot including multi-residential flats, group dwellings, townhouses, whether on a separate strata title or not.

Particulars	Conditions	Previous Year \$	GST Applicable ?	2017-2018 \$
Meeting Minutes				
Removable media - Complete minutes	Microsoft Word	15.50	GST	16.00
Plan Printing and / or Scanning				
A0 size	Per page	8.50	GST	8.50
A1 size	Per page	7.50	GST	7.50
A2 size	Per page	6.50	GST	6.50
A3 size	Per page	0.40	GST	0.40
A4 size	Per page	0.20	GST	0.20
General Copying and / or Printing				
A3 size - Less than 10 pages	Per page	0.00	GST	0.00
A3 size - 10 or more pages	Per page	0.40	GST	0.40
A4 size - Less than 10 pages	Per page	0.00	GST	0.00
A4 size - 10 or more pages	Per page	0.20	GST	0.20
Freedom of Information				
Application	Non-personal information	30.00	-	30.00
Research and collation	Per hour	30.00	-	30.00
Supervised access	Per hour	30.00	-	30.00
Photocopying	Per page	0.20	-	0.20
Postage	Within acceptable reason	Cost	-	Cost
Special access arrangements	Within acceptable reason	Cost	-	Cost
Discounted access	Conditions apply	25% off	-	25% off
Miscellaneous				
Street listing and / or ownership roll	Removable media	190.00	GST	190.00
Election nomination deposit	Per page	80.00	-	80.00
Policy manual	Per page	65.00	GST	65.00
Settlement agency search	Orders, requisitions, rates	105.00	-	105.00
Settlement agency search	Orders, requisitions only	92.00	-	92.00
Settlement agency search	Rates only	15.00	-	15.00
Community cinema hire	Per day	390.00	GST	390.00
Community cinema hire bond	Per hire	500.00	-	500.00

Particulars	Conditions	Previous Year \$	GST Applicable ?	2017-2018 \$
Administrative fees				
Instalment Fee - 2nd, 3rd and 4th	Per instalment	12.00	-	13.00
Administration fee	Per instance	41.00	-	41.00
Dishonour fee	Per instance	16.00	-	16.00
Legal documentation preparation	Per application	75.00	-	75.00
Instalment interest rate	Per annum	5.5%	-	5.5%
Late payment penalty interest	Per annum	11%	-	11%



Service Area Estimates

Total Service Area Estimates

By Classification

Particulars	2016-2017 Financial Year			2017-2018 Financial Year		
	Adopted Budget \$	Amended Budget \$	Forecast \$	Carried Forward \$	New \$	Total \$
Expense	55,385,700	56,616,131	52,185,253	663,200	52,706,923	53,370,123
Employment	20,923,100	20,094,380	20,100,807	0	21,572,300	21,572,300
Office	857,900	939,962	878,953	0	871,800	871,800
Professional Services	2,524,300	2,594,805	1,678,883	388,500	2,313,900	2,702,400
Asset Operations	11,147,700	10,443,076	10,261,940	0	10,090,200	10,090,200
Programs	12,965,700	15,884,627	14,300,490	274,700	13,172,623	13,447,323
Interest Expense	541,000	541,000	541,000	0	432,600	432,600
Accounting Standards Expense	6,426,000	6,118,281	4,423,179	0	4,253,500	4,253,500
Revenue	(58,547,600)	(59,982,850)	(57,760,198)	(545,700)	(58,349,200)	(58,894,900)
Rates	(41,504,100)	(41,760,000)	(41,588,835)	0	(43,850,000)	(43,850,000)
Operating Funding	(1,553,600)	(4,093,094)	(4,018,889)	0	(1,531,700)	(1,531,700)
Capital Funding	(1,921,900)	(1,984,749)	(1,508,274)	(545,700)	(1,235,000)	(1,780,700)
Fees and Charges	(10,437,500)	(9,080,904)	(8,654,714)	0	(9,816,200)	(9,816,200)
Earnings Interest	(1,151,200)	(1,101,100)	(1,119,224)	0	(1,244,000)	(1,244,000)
Other Revenue	(1,912,300)	(1,896,003)	(864,883)	0	(651,500)	(651,500)
Service Charges	0	0	0	0	0	0
Accounting Standards Revenue	(67,000)	(67,000)	(5,379)	0	(20,800)	(20,800)
Capital	15,610,200	15,542,400	8,934,805	5,459,700	11,194,000	16,653,700
Land	0	0	0	0	0	0
Buildings	3,798,800	3,884,200	1,924,212	1,957,200	2,090,000	4,047,200
Plant and Machinery	1,096,800	1,044,350	688,549	263,000	844,000	1,107,000
Furniture and Equipment	536,300	510,000	301,309	50,900	230,000	280,900
Information Technology	795,400	795,400	366,785	440,700	600,000	1,040,700
Roads	4,346,400	3,769,000	2,604,222	938,500	3,635,000	4,573,500
Drainage	762,800	772,200	375,238	392,000	250,000	642,000
Pathways	455,700	413,900	269,720	114,500	395,000	509,500
Parks	2,785,100	2,732,850	1,729,175	627,600	2,900,000	3,527,600
Other Infrastructure	1,032,900	1,620,500	675,595	675,300	250,000	925,300
Non-Operating Revenue	(1,259,800)	(1,114,400)	(370,193)	(34,000)	(2,937,800)	(2,971,800)
From Reserve	(1,010,000)	(875,000)	(196,732)	0	(2,020,000)	(2,020,000)
Sale Proceeds	(249,800)	(239,400)	(173,461)	(34,000)	(917,800)	(951,800)
Non-Operating Expense	5,899,600	6,203,708	6,203,776	0	5,068,700	5,068,700
To Reserve	3,766,900	4,071,008	4,071,008	0	2,827,700	2,827,700
Principal	2,132,700	2,132,700	2,132,768	0	2,241,000	2,241,000
Adjustments	(17,088,100)	(17,264,989)	(14,483,266)	(5,289,823)	(7,936,000)	(13,225,823)
Non-Cash Items	(10,345,000)	(10,350,500)	(7,568,766)	0	(7,936,000)	(7,936,000)
Opening Position	(6,743,100)	(6,914,489)	(6,914,500)	(5,289,823)	0	(5,289,823)
Total	0	0	(5,289,823)	253,377	(253,377)	0

Total Service Area Estimates

By Service Area

Particulars	2016-2017 Financial Year			2017-2018 Financial Year		
	Adopted Budget \$	Amended Budget \$	Forecast \$	Carried Forward \$	New \$	Total \$
Social	4,646,400	4,901,900	4,620,303	8,000	4,763,700	4,771,700
Active Life	200,700	194,000	176,286	0	259,300	259,300
Aqualife	419,200	781,500	729,320	8,000	781,300	789,300
Digital Hub	135,000	132,900	123,318	0	173,900	173,900
Leisurelife	692,600	697,700	630,791	0	144,100	144,100
Neighbourhood Enrichment	1,392,200	1,382,800	1,231,129	0	1,671,900	1,671,900
Rangers	749,300	669,500	678,537	0	611,300	611,300
Victoria Park Library	1,057,400	1,043,500	1,050,921	0	1,121,900	1,121,900
Economic	158,800	554,900	426,825	391,900	45,500	437,400
Economic Development	238,200	199,000	127,889	0	239,000	239,000
Environmental Health	423,400	421,000	463,129	0	304,300	304,300
Parking Management	(502,800)	(65,100)	(164,193)	391,900	(497,800)	(105,900)
Environment	30,847,400	30,268,500	23,874,847	4,598,900	27,212,600	31,811,500
Asset Management	7,728,700	7,644,300	5,523,135	2,031,100	5,774,100	7,805,200
Building	83,400	220,700	244,962	0	120,300	120,300
Engineering	7,366,500	6,668,405	4,809,694	1,414,600	5,760,700	7,175,300
Fleet Management	847,000	796,450	500,446	229,000	585,000	814,000
Parks	7,242,900	7,079,350	5,882,524	581,100	7,128,500	7,709,600
Strategic Planning	684,700	588,900	350,916	244,100	559,900	804,000
Street Improvement	1,144,800	1,247,800	1,041,609	88,000	1,159,800	1,247,800
Urban Planning	626,500	619,000	631,478	0	764,200	764,200
Waste Management	5,122,900	5,403,595	4,890,084	11,000	5,360,100	5,371,100
Civic Leadership	10,991,100	10,841,400	10,096,148	544,400	11,246,423	11,790,823
Communications and Engagement	698,400	738,500	810,238	0	825,800	825,800
Customer Relations	742,200	776,500	773,188	0	887,100	887,100
Finance	697,500	533,700	275,824	0	445,100	445,100
Human Resources	1,025,800	1,023,500	1,008,459	0	1,045,300	1,045,300
Information Systems	2,979,700	2,976,400	2,289,706	440,700	2,847,200	3,287,900
Project Management	472,800	445,000	441,792	0	862,400	862,400
Strategic Leadership and Governance	4,374,700	4,347,800	4,496,941	103,700	4,333,523	4,437,223
Budgetary Items	(29,555,600)	(29,301,711)	(29,824,680)	0	(35,585,600)	(35,585,600)
Budgeting	9,660,000	9,665,481	7,306,307	0	7,686,000	7,686,000
Corporate Funds	(39,215,600)	(38,967,192)	(37,130,987)	0	(43,271,600)	(43,271,600)
Adjustments	(17,088,100)	(17,264,989)	(14,483,266)	(5,289,823)	(7,936,000)	(13,225,823)
Non-Cash Items	(10,345,000)	(10,350,500)	(7,568,766)	0	(7,936,000)	(7,936,000)
Opening Position	(6,743,100)	(6,914,489)	(6,914,500)	(5,289,823)	0	(5,289,823)
Total	0	0	(5,289,823)	253,377	(253,377)	0

Primary Strategic Objective

A healthy community.

Service Statement

The Active Life team connect people to services, resources, information, facilities, and experiences that enhance their physical and social health and wellbeing.

Key Functions

- Providing the community with a range of activity opportunities outside of the gym and competition sports;
- Providing social groups for new residents;
- Providing families with an opportunity to be physically activity together;
- Offering nutrition and cooking programs (seniors, parents, adults);
- Educating the community on healthy eating;
- Educating community members on bicycle safety, and provide cycling lessons and confidence; and
- Helping change the negative stigma around mental health with programs, such as Act, Belong, Commit.

At a Glance

- Development of the Town's first Public Health Plan
- 4,500+ visits per annum
- 1,500+ eNewsletter subscriptions

Ongoing Activities

- Direct program delivery
- Program planning
- Program evaluation
- Strategic public health planning
- Participant interaction
- Resource awareness and distribution
- Local community group talks
- Relationship building
- Supporting / promoting community groups
- Internal staff training and debriefing

Particulars	2016-2017 Financial Year			2017-2018 Financial Year		
	Adopted Budget	Amended Budget	Forecast	Carried Forward	New	Total
	\$	\$	\$	\$	\$	\$
Expense	220,700	219,500	201,244	0	284,300	284,300
Employment	184,200	197,500	176,089	0	217,200	217,200
Office	1,200	1,600	1,956	0	1,200	1,200
Programs	35,300	20,400	23,200	0	65,900	65,900
Revenue	(20,000)	(25,500)	(24,958)	0	(25,000)	(25,000)
Fees and Charges	(20,000)	(25,500)	(24,958)	0	(25,000)	(25,000)
Total Active Life	200,700	194,000	176,286	0	259,300	259,300

Primary Strategic Objective

A healthy community.

Service Statement

The Aqualife Centre aims to improve community health and wellbeing; and to provide a safe and welcoming environment for the community to meet and socialise, primarily through aquatic recreation.

Key Functions

- Increasing participation in physical activity through the provision of contemporary facilities and programs;
- Providing family activities to teach swimming and survival skills, and prevent childhood drowning;
- Providing opportunities for culturally and linguistically diverse participants to learn water confidence;
- Providing patrons with peak-period crèche service and café facilities;
- Offering group fitness classes to inspire and motivate participants to reach health and wellbeing goals;
- Providing fully equipped gymnasiums with staff available to offer assistance and advice;
- Offering Personal Training services.

At a Glance

- 415,000 attendances per annum
- 1,800 gym, group fitness and pool members
- 5 resident clubs
- 1,600 swim school entries per annum
- 35 group fitness classes

Ongoing Activities

- Recreational swimming
- Learn to Swim programs
- Injury and illness rehabilitation
- Group fitness classes
- Café and crèche facilities
- Meeting and function room facilities
- Personal training
- Gym appraisals, services and programs

Particulars	2016-2017 Financial Year			2017-2018 Financial Year		
	Adopted Budget \$	Amended Budget \$	Forecast \$	Carried Forward \$	New \$	Total \$
Expense	2,992,700	2,628,300	2,726,778	0	3,300,000	3,300,000
Employment	2,613,900	2,232,648	2,314,658	0	2,922,000	2,922,000
Office	87,800	103,153	101,434	0	88,300	88,300
Asset Operations	81,800	96,200	89,586	0	80,300	80,300
Programs	209,200	196,299	221,100	0	209,400	209,400
Revenue	(2,628,700)	(1,922,300)	(2,006,656)	0	(2,518,700)	(2,518,700)
Fees and Charges	(2,623,900)	(1,921,300)	(2,004,399)	0	(2,513,900)	(2,513,900)
Revenue Other	(4,800)	(1,000)	(2,258)	0	(4,800)	(4,800)
Capital	55,200	75,500	9,199	8,000	0	8,000
Furniture and Equipment	55,200	75,500	9,199	8,000	0	8,000
Total Aqualife	419,200	781,500	729,320	8,000	781,300	789,300

Primary Strategic Objective

An informed and knowledgeable community.

Service Statement

The Digital Hub provides free digital literacy and online training for the local community, not-for-profit organisations and local business operators.

Key Functions

- Providing one-on-one and group training addressing community needs regarding technology;
- Undertaking home and business visits for those unable to make it in to the Digital Hub;
- Providing training in cyber security and data protection;
- Assisting local businesses on IT issues such as optimising their search engine; designing a webpage;
- Providing training for developers / builders to allow online lodgement of applications; and
- Providing opportunity for community members who have IT skills to volunteer to assist at the Digital Hub.

At a Glance

- 3,500 sessions per annum
- 100+ residents assisted into employment
- Rural and metropolitan training schemes

Ongoing Activities

- Lifelong learning and education
- Economic development
- Home visits for senior residents
- School visits
- Parent and teacher liaising
- Internal and external digital training
- Home-school network
- Disability Services Commission sessions
- Red Cross sessions
- External and internal consulting
- Social inclusion

Particulars	2016-2017 Financial Year			2017-2018 Financial Year		
	Adopted Budget	Amended Budget	Forecast	Carried Forward	New	Total
	\$	\$	\$	\$	\$	\$
Expense	136,900	133,700	123,318	0	175,800	175,800
Employment	116,200	115,100	107,348	0	155,200	155,200
Office	10,900	12,900	8,241	0	10,900	10,900
Asset Operations	8,300	4,200	7,229	0	8,200	8,200
Programs	1,500	1,500	500	0	1,500	1,500
Revenue	(1,900)	(800)	0	0	(1,900)	(1,900)
Fees and Charges	(1,900)	(800)	0	0	(1,900)	(1,900)
Total Digital Hub	135,000	132,900	123,318	0	173,900	173,900

Primary Strategic Objective

A healthy community.

Service Statement

The Leisurelife Centre aims to improve community health and wellbeing, and to provide a safe and welcoming environment for the community to meet and socialise, primarily through active recreation.

Key Functions

- Increasing participation in physical activity through the provision of contemporary facilities and programs;
- Providing patrons with a peak-period crèche service and café facilities;
- Offering group fitness classes to inspire and motivate participants to reach health and wellbeing goals;
- Providing fully equipped gymnasiums with staff available to offer assistance and advice;
- Offering Personal Training services.

At a Glance

- 3 indoor multipurpose stadiums
- 286,000 annual attendances
- 2,600 current health club members
- 1,400+ social sports games per annum

Ongoing Activities

- Gym, group fitness and personal training
- Senior sports programs
- Indoor sports court hire
- Meeting and function room facilities
- School holiday program
- Junior sports programs and coaching
- Bingo program
- Café facility
- Crèche facility
- Children's birthday parties
- School sports coaching services

Particulars	2016-2017 Financial Year			2017-2018 Financial Year		
	Adopted Budget \$	Amended Budget \$	Forecast \$	Carried Forward \$	New \$	Total \$
Expense	2,708,700	2,782,800	2,583,837	0	2,379,600	2,379,600
Employment	1,899,600	1,876,499	1,643,292	0	1,458,300	1,458,300
Office	59,500	74,300	71,263	0	59,500	59,500
Asset Operations	8,300	8,500	7,882	0	8,200	8,200
Programs	741,300	823,501	861,400	0	853,600	853,600
Revenue	(2,117,400)	(2,213,200)	(2,072,494)	0	(2,235,500)	(2,235,500)
Fees and Charges	(2,115,400)	(2,212,700)	(2,071,242)	0	(2,235,000)	(2,235,000)
Revenue Other	(2,000)	(500)	(1,253)	0	(500)	(500)
Capital	101,300	128,100	119,448	0	0	0
Furniture and Equipment	101,300	128,100	119,448	0	0	0
Total Leisurelife	692,600	697,700	630,791	0	144,100	144,100

Primary Strategic Objective

A place where all people have an awareness and appreciation of arts, culture, education and heritage.

Service Statement

The Neighbourhood Enrichment team's vision is an empowered Victoria Park, which will be achieved through the mission of community capacity building.

Key Functions

- Facilitating community capacity building, place activation and community events;
- Fostering a love of the arts and encouraging creative expression;
- Promoting social cohesion and celebrating cultural harmony; and
- Creating and supporting initiatives that enhance community safety, inclusivity and accessibility.

At a Glance

- Clubs, events and bookings
- Cultural engagement
- Youth engagement
- Creative arts
- Events and Volunteering
- Donations
- Safer Neighbourhoods
- Seniors, Access and Inclusion

Ongoing Activities

- Direct program planning and delivery
- Strategic public health planning
- Supporting / promoting community groups
- Resource awareness and distribution
- Local community group talks
- Participant interaction and relationship building

Particulars	2016-2017 Financial Year			2017-2018 Financial Year		
	Adopted Budget \$	Amended Budget \$	Forecast \$	Carried Forward \$	New \$	Total \$
Expense	1,518,100	1,555,100	1,534,788	0	1,997,000	1,997,000
Employment	820,000	813,501	864,315	0	886,300	886,300
Office	18,800	19,200	21,729	0	49,600	49,600
Professional Services	28,400	12,400	2,970	0	13,300	13,300
Asset Operations	36,600	36,601	20,374	0	36,000	36,000
Programs	614,300	673,398	625,400	0	1,011,800	1,011,800
Revenue	(263,900)	(322,300)	(361,529)	0	(325,100)	(325,100)
Operating Funding	(105,000)	(164,800)	(123,527)	0	(166,200)	(166,200)
Fees and Charges	(153,800)	(155,799)	(202,086)	0	(153,800)	(153,800)
Revenue Other	(5,100)	(1,701)	(35,916)	0	(5,100)	(5,100)
Capital	138,000	150,000	57,870	0	0	0
Furniture and Equipment	0	12,000	10,592	0	0	0
Other Infrastructure	138,000	138,000	47,278	0	0	0
Total Neighbourhood Enrichment	1,392,200	1,382,800	1,231,129	0	1,671,900	1,671,900

Primary Strategic Objective

An empowered community with a sense of pride, safety and belonging.

Service Statement

Ranger Services offer a 24 hours-a-day / 7 days-a-week service to help ensure community safety in the areas of Dog and Cat management and Local Law enforcement.

Key Functions

- Dog and cat management including attack investigation, impoundments, renewals and infringements;
- Enforcement of Local Laws including breach investigation, prosecution and court appearances;
- Acting as an enforcement presence at numerous public events.

At a Glance

- 250+ dogs impounded annually

Ongoing Activities

- Abandoned vehicles removal
- Dog attack investigation
- Litter issues investigation
- Seasonal fire mitigation and inspections
- Abandoned shopping trolley management

Particulars	2016-2017 Financial Year			2017-2018 Financial Year		
	Adopted Budget \$	Amended Budget \$	Forecast \$	Carried Forward \$	New \$	Total \$
Expense	837,200	812,500	838,088	0	757,700	757,700
Employment	691,700	610,000	621,075	0	569,200	569,200
Office	37,200	52,500	42,476	0	46,800	46,800
Professional Services	9,100	6,000	2,271	0	6,000	6,000
Asset Operations	33,600	32,000	57,866	0	48,400	48,400
Programs	65,600	112,000	114,400	0	87,300	87,300
Revenue	(87,900)	(143,000)	(159,551)	0	(146,400)	(146,400)
Operating Funding	(11,100)	(9,500)	(19,600)	0	(11,500)	(11,500)
Fees and Charges	(76,800)	(123,500)	(126,530)	0	(129,900)	(129,900)
Revenue Other	0	(10,000)	(13,421)	0	(5,000)	(5,000)
Total Rangers	749,300	669,500	678,537	0	611,300	611,300

Primary Strategic Objective

An informed and knowledgeable community.

Service Statement

The Victoria Park Library plays a pivotal role in providing our community with access to resources, knowledge and technology in a safe, nurturing environment.

Key Functions

- Promoting literacy, a love of reading, and lifelong learning;
- Preserving, sharing and celebrating the Town's rich heritage;
- Enriching lives through programs, events and initiatives;
- Providing opportunities to discover, share, collaborate, learn, innovate, grow and connect;
- Providing free access to diverse collection of resources e.g. books, audiobooks, puzzles, games; and
- Providing free Wi-Fi access, as well as public access computers.

At a Glance

- 13,000 active members
- 215,000 items borrowed annually
- 30,000 public computer logons annually
- 110,000 visitors annually

Ongoing Activities

- Youth programs and events
- Adult programs and events
- Newsletters
- Local history
- Digital and online resources
- Public computer and Wi-Fi access
- Outreach and community group programs
- Books on Wheels service

Particulars	2016-2017 Financial Year			2017-2018 Financial Year		
	Adopted Budget \$	Amended Budget \$	Forecast \$	Carried Forward \$	New \$	Total \$
Expense	1,092,300	1,068,400	1,069,640	0	1,158,800	1,158,800
Employment	904,800	883,000	897,631	0	951,400	951,400
Office	48,100	45,300	46,925	0	56,400	56,400
Asset Operations	8,300	8,300	7,884	0	8,200	8,200
Programs	131,100	131,800	117,200	0	142,800	142,800
Revenue	(39,900)	(39,900)	(26,915)	0	(36,900)	(36,900)
Operating Funding	(12,600)	(12,592)	(1,600)	0	(9,600)	(9,600)
Fees and Charges	(26,800)	(26,808)	(24,384)	0	(26,800)	(26,800)
Revenue Other	(500)	(500)	(931)	0	(500)	(500)
Capital	5,000	15,000	8,196	0	0	0
Furniture and Equipment	5,000	15,000	8,196	0	0	0
Total Victoria Park Library	1,057,400	1,043,500	1,050,921	0	1,121,900	1,121,900

Primary Strategic Objective

A desirable place for commerce and tourism that supports equity, diverse local employment and entrepreneurship.

Service Statement

Economic Development seeks to increase the economic growth of the district through fostering business attraction and retention, tourism, marketing, community initiatives and creating robust relationships.

Key Functions

- Liaising with businesses to determine areas of possible assistance;
- Seeking opportunities for external agencies to host events within the Town;
- Implementing place activation in conjunction with our business units; and
- Participation in regional economic development groups to further promote the Town.

At a Glance

- 4,200+ registered businesses in the District
- Largest local industry - Education
- 25% of local businesses are in hospitality
- 35,500+ local jobs

Ongoing Activities

- New business support
- Promote business and community initiatives
- Economic development grant funding
- Business networking support
- Digital technology encouragement
- Cross-promotional marketing
- Sponsorship of community initiatives
- Red-tape reduction strategies
- Commercial gap analysis

Particulars	2016-2017 Financial Year			2017-2018 Financial Year		
	Adopted Budget	Amended Budget	Forecast	Carried Forward	New	Total
	\$	\$	\$	\$	\$	\$
Expense	238,200	199,000	127,889	0	239,000	239,000
Employment	174,900	105,500	74,085	0	175,400	175,400
Office	5,800	7,000	5,149	0	5,800	5,800
Professional Services	35,300	65,000	29,055	0	35,500	35,500
Programs	22,200	21,500	19,600	0	22,300	22,300
Total Economic Development	238,200	199,000	127,889	0	239,000	239,000

Primary Strategic Objective

A clean, safe and accessible place to visit.

Service Statement

Environmental Health seeks to promote good standards of public health via the many hospitality outlets in the area and the community in general.

Key Functions

- Management of safe food preparation in the Town including inspections, approvals and sampling; and
- Inspection, investigation and prosecutions associated with environmental pollution.

At a Glance

- 400+ food distribution premises monitored
- 70+ salon and skin penetration premises
- 550+ food safety inspections annually

Ongoing Activities

- Food safety inspections
- Aquatic facilities water testing
- Pollution and noise nuisance control
- Events and public building inspections
- Waste water and sanitation management

Particulars	2016-2017 Financial Year			2017-2018 Financial Year		
	Adopted Budget \$	Amended Budget \$	Forecast \$	Carried Forward \$	New \$	Total \$
Expense	644,200	616,000	694,073	0	551,600	551,600
Employment	552,600	520,000	549,652	0	465,800	465,800
Office	16,600	19,000	18,658	0	16,600	16,600
Professional Services	9,500	11,500	45,564	0	9,600	9,600
Asset Operations	33,600	27,000	41,099	0	32,900	32,900
Programs	31,900	38,500	39,100	0	26,700	26,700
Revenue	(220,800)	(225,000)	(249,000)	0	(247,300)	(247,300)
Fees and Charges	(214,800)	(219,500)	(240,330)	0	(241,300)	(241,300)
Revenue Other	(6,000)	(5,500)	(8,670)	0	(6,000)	(6,000)
Capital	0	30,000	18,056	0	0	0
Furniture and Equipment	0	30,000	18,056	0	0	0
Total Environmental Health	423,400	421,000	463,129	0	304,300	304,300

Primary Strategic Objective

A clean, safe and accessible place to visit.

Service Statement

The Parking Management section guides future parking initiatives within the Town, ensuring equitable access for everyone, whilst also monitoring existing parking areas and ensuring a safer community.

Key Functions

- Promoting fair and equitable parking via daily street patrolling;
- Monitoring and managing school drop off and pick up areas for the safety of all users;
- Providing and monitoring parking permits in the District;
- Providing accurate parking signage and clearly defined parking street markings;
- Management of paid parking ticket machines; and
- Processing infringement appeals including response, withdrawals and further prosecution.

At a Glance

- Paid parking implemented in 2014
- 250,000+ free-parking tickets annually
- 400+ warnings issued annually

Ongoing Activities

- Daily parking patrols
- Parking reviews, audits and improvements
- Event parking management
- Parking infringement management

Particulars	2016-2017 Financial Year			2017-2018 Financial Year		
	Adopted Budget \$	Amended Budget \$	Forecast \$	Carried Forward \$	New \$	Total \$
Expense	2,087,200	1,989,500	1,889,586	0	2,131,200	2,131,200
Employment	1,244,900	963,500	948,836	0	1,260,700	1,260,700
Office	77,100	76,000	72,927	0	68,100	68,100
Professional Services	306,000	453,000	418,907	0	378,500	378,500
Asset Operations	64,900	46,500	59,516	0	50,300	50,300
Programs	394,300	450,500	389,400	0	373,600	373,600
Revenue	(3,061,400)	(2,526,000)	(2,077,349)	0	(2,629,000)	(2,629,000)
Operating Funding	(231,000)	(150,500)	(145,782)	0	(150,500)	(150,500)
Fees and Charges	(2,810,500)	(2,312,500)	(1,878,960)	0	(2,424,600)	(2,424,600)
Revenue Other	(19,900)	(63,000)	(52,607)	0	(53,900)	(53,900)
Capital	471,400	471,400	23,570	391,900	0	391,900
Furniture and Equipment	69,400	69,400	14,883	31,900	0	31,900
Other Infrastructure	402,000	402,000	8,688	360,000	0	360,000
Total Parking Management	(502,800)	(65,100)	(164,193)	391,900	(497,800)	(105,900)

Primary Strategic Objective

Appropriate and sustainable facilities for everyone that are well built, well maintained and well managed.

Service Statement

Asset Management provides services to manage and maintain Council facilities and their related assets.

Key Functions

- Manage and deliver building maintenance services and works to all Council facilities;
- Administer leases, licences and other occupancy agreements for Council buildings;
- Manage and maintain the Town's Geographic Information System (GIS) system and asset data;
- Develop and administer the Town's Asset Management Plans;
- Contract manage the cleaning contract for the majority of Council's facilities; and
- Administer Service Level Agreements with the Leisurelife Centre, Aqualife Centre and Victoria Park Library.

At a Glance

- 30 leased properties
- 100+ Council owned buildings

Ongoing Activities

- Building maintenance and operation
- Supply of furniture and equipment
- Council building capital works
- Negotiation of facility leases
- GIS and Land administration
- Council assets database administration

Particulars	2016-2017 Financial Year			2017-2018 Financial Year		
	Adopted Budget	Amended Budget	Forecast	Carried Forward	New	Total
	\$	\$	\$	\$	\$	\$
Expense	3,892,200	3,857,300	3,696,434	73,900	3,607,100	3,681,000
Employment	596,900	596,809	643,356	0	609,500	609,500
Office	52,300	54,400	34,557	0	23,700	23,700
Professional Services	168,500	144,000	57,644	0	159,200	159,200
Asset Operations	2,803,400	2,799,591	2,755,178	0	2,618,400	2,618,400
Programs	271,100	262,500	205,700	73,900	196,300	270,200
Revenue	(256,700)	(266,200)	(218,448)	0	(153,000)	(153,000)
Operating Funding	0	(100)	(405)	0	0	0
Capital Funding	0	0	(13,230)	0	0	0
Fees and Charges	(213,100)	(221,700)	(149,370)	0	(140,100)	(140,100)
Earnings Interest	(30,700)	(30,700)	(27,673)	0	0	0
Revenue Other	(12,900)	(13,700)	(27,770)	0	(12,900)	(12,900)
Capital	4,093,200	4,053,200	2,045,148	1,957,200	2,320,000	4,277,200
Buildings	3,798,800	3,884,200	1,924,212	1,957,200	2,090,000	4,047,200
Furniture and Equipment	294,400	169,000	120,936	0	230,000	230,000
Total Asset Management	7,728,700	7,644,300	5,523,135	2,031,100	5,774,100	7,805,200

Primary Strategic Objective

Land use planning that puts people first in urban design; allows for different housing options for people with different housing needs; and enhances the Town's character.

Service Statement

Building provide services to ensure buildings are safe, liveable, accessible and sustainable, and meet statutory requirements.

Key Functions

- Processing applications for Buildings, Swimming Pool and Demolition Permits;
- Investigating building-related complaints;
- Undertaking site inspections;
- Providing advice to customers on building-related matters and Australian building standards;
- Assisting other local government authorities and other permit issuing agencies;
- Inspecting existing buildings for compliance against current building approvals and standards; and
- Undertaking swimming pool and spa compliance inspections.

At a Glance

- 850+ permits issued per annum
- 50+ swimming pool approvals per annum
- 80+ demolition permits issued per annum
- 500+ building permits issued per annum

Ongoing Activities

- Building applications
- Customer service
- Site inspections
- Enforcement and compliance
- Community education
- Permit and certificate issuing
- Site meetings
- Building complaint handling
- Stakeholder consultation

Particulars	2016-2017 Financial Year			2017-2018 Financial Year		
	Adopted Budget \$	Amended Budget \$	Forecast \$	Carried Forward \$	New \$	Total \$
Expense	544,400	486,700	487,161	0	481,300	481,300
Employment	484,300	412,900	421,481	0	416,600	416,600
Office	11,700	16,600	17,106	0	11,700	11,700
Professional Services	22,200	30,200	9,066	0	27,300	27,300
Asset Operations	25,100	21,500	34,308	0	24,600	24,600
Programs	1,100	5,500	5,200	0	1,100	1,100
Revenue	(461,000)	(266,000)	(242,199)	0	(361,000)	(361,000)
Fees and Charges	(433,000)	(238,000)	(234,341)	0	(333,000)	(333,000)
Revenue Other	(28,000)	(28,000)	(7,858)	0	(28,000)	(28,000)
Total Building	83,400	220,700	244,962	0	120,300	120,300

Primary Strategic Objective

A safe, interconnected and well maintained transport network that makes it easy for everyone to get around.

Service Statement

Engineering ensure the maintenance and renewal of roads, pathways, drainage and associated assets.

Key Functions

- Maintenance and renewal of roads, car parks, bus shelters, and street furniture infrastructure;
- Maintenance and renewal of pathways and laneways; and
- Maintenance and renewal of drainage assets.

At a Glance

- 196 kilometres of sealed road
- 234 kilometres of pathways

Ongoing Activities

- Pathway construction and repair
- Street furniture maintenance
- Road construction and repair
- Contract management
- Road and pathway sweeping
- Stormwater drainage construction and repair
- Street signs installation and maintenance

Particulars	2016-2017 Financial Year			2017-2018 Financial Year		
	Adopted Budget \$	Amended Budget \$	Forecast \$	Carried Forward \$	New \$	Total \$
Expense	3,228,400	2,651,507	2,636,710	0	2,641,200	2,641,200
Employment	500,900	668,011	482,981	0	553,100	553,100
Office	19,100	20,005	8,148	0	19,200	19,200
Professional Services	50,500	50,500	10,501	0	25,300	25,300
Asset Operations	3,256,600	2,700,292	2,655,698	0	2,669,300	2,669,300
Programs	69,600	79,000	46,700	0	84,100	84,100
Accounting Standards Expense	(668,300)	(866,301)	(567,317)	0	(709,800)	(709,800)
Revenue	(1,919,700)	(2,018,702)	(1,695,825)	(345,700)	(1,410,500)	(1,756,200)
Operating Funding	(63,400)	(106,602)	(81,553)	0	(63,400)	(63,400)
Capital Funding	(1,721,900)	(1,751,999)	(1,462,294)	(345,700)	(1,235,000)	(1,580,700)
Fees and Charges	(116,100)	(148,599)	(140,556)	0	(106,100)	(106,100)
Revenue Other	(18,300)	(11,502)	(11,422)	0	(6,000)	(6,000)
Capital	6,057,800	6,035,600	3,868,809	1,760,300	4,530,000	6,290,300
Roads	4,346,400	3,769,000	2,604,222	938,500	3,635,000	4,573,500
Drainages	762,800	772,200	375,238	392,000	250,000	642,000
Pathways	455,700	413,900	269,720	114,500	395,000	509,500
Other Infrastructure	492,900	1,080,500	619,629	315,300	250,000	565,300
Total Engineering	7,366,500	6,668,405	4,809,694	1,414,600	5,760,700	7,175,300

Primary Strategic Objective

Appropriate and sustainable facilities for everyone that are well built, well maintained and well managed.

Service Statement

Fleet Management oversees the various items of light fleet, heavy fleet and plant and equipment.

Key Functions

- Maintenance and operation of a safe and effective workshop;
- Workshop equipment repairs and maintenance;
- Vehicle licencing and management services;
- Servicing of vehicles and plant;
- Design of customised load bodies for utes and trucks; and
- Collaboration with other metropolitan Councils to ensure best industry standards are met.

At a Glance

- 50+ light vehicles
- 12 trucks
- 3 earth-moving equipment
- 3 yearly light fleet changeover

Ongoing Activities

- Fleet insurance claims management
- Fleet procurement and disposal
- Light fleet maintenance
- Heavy fleet maintenance
- Risk assessments
- Machinery safety audits

Particulars	2016-2017 Financial Year			2017-2018 Financial Year		
	Adopted Budget \$	Amended Budget \$	Forecast \$	Carried Forward \$	New \$	Total \$
Expense	0	0	(0)	0	0	0
Employment	172,900	188,000	163,519	0	213,400	213,400
Office	14,100	19,100	17,755	0	14,100	14,100
Professional Services	101,000	75,000	66,593	0	50,700	50,700
Asset Operations	8,300	9,300	2,589	0	8,200	8,200
Programs	1,006,300	940,600	483,100	0	1,025,700	1,025,700
Accounting Standards Expense	(1,302,600)	(1,232,000)	(733,557)	0	(1,312,100)	(1,312,100)
Revenue	0	(8,500)	(14,642)	0	0	0
Revenue Other	0	(8,500)	(14,642)	0	0	0
Capital	1,096,800	1,044,350	688,549	263,000	844,000	1,107,000
Plant and Machinery	1,096,800	1,044,350	688,549	263,000	844,000	1,107,000
Non-Operating Revenue	(249,800)	(239,400)	(173,461)	(34,000)	(259,000)	(293,000)
Sale Proceeds	(249,800)	(239,400)	(173,461)	(34,000)	(259,000)	(293,000)
Total Fleet Management	847,000	796,450	500,446	229,000	585,000	814,000

Primary Strategic Objective

Appropriate, inviting and sustainable green spaces for everyone that are well maintained and well managed.

Service Statement

Parks delivers high quality horticultural works to parks, reserves and streetscapes.

Key Functions

- Pruning, by precinct, over 15,000 verge trees, as well as reactive pruning;
- Planting of a minimum 300 trees per annum throughout the district;
- Maintaining 96 hectares of irrigated active and passive reserves as well as natural bushland;
- Mowing main and selected arterial road verges, as well as the industrial areas of Burswood and Carlisle;
- Delivering water saving initiatives via the Water Efficiency Action Plan; and
- Delivering on the "Adopt-a-Verge" program.

At a Glance

- 71 recreational reserves
- 18,000+ trees
- 34 playgrounds
- 125 hectares public open space

Ongoing Activities

- Mowing and turf maintenance
- Tree management
- Gardening
- Irrigation and reticulation
- Verge beautification
- Natural area management
- Streetscapes and weed management
- Environmental management

Particulars	2016-2017 Financial Year			2017-2018 Financial Year		
	Adopted Budget \$	Amended Budget \$	Forecast \$	Carried Forward \$	New \$	Total \$
Expense	4,705,300	4,692,250	4,351,781	153,500	4,276,000	4,429,500
Employment	756,100	785,403	884,236	0	804,500	804,500
Office	44,400	32,000	30,382	0	44,700	44,700
Professional Services	25,200	25,200	21,461	0	30,400	30,400
Asset Operations	4,610,400	4,508,197	4,302,958	0	4,331,300	4,331,300
Programs	279,600	391,550	254,810	153,500	128,800	282,300
Accounting Standards Expense	(1,010,400)	(1,050,100)	(1,142,067)	0	(1,063,700)	(1,063,700)
Revenue	(247,500)	(345,750)	(198,432)	(200,000)	(47,500)	(247,500)
Capital Funding	(200,000)	(232,750)	(32,750)	(200,000)	0	(200,000)
Fees and Charges	(45,500)	(48,000)	(96,173)	0	(45,500)	(45,500)
Revenue Other	(2,000)	(65,000)	(69,509)	0	(2,000)	(2,000)
Capital	2,785,100	2,732,850	1,729,175	627,600	2,900,000	3,527,600
Parks	2,785,100	2,732,850	1,729,175	627,600	2,900,000	3,527,600
Total Parks	7,242,900	7,079,350	5,882,524	581,100	7,128,500	7,709,600

Primary Strategic Objective

Land use planning that puts people first in urban design; allows for different housing options for people with different housing needs; and enhances the Town's character.

Service Statement

Strategic Planning develops strategies for the future growth of the Town, with the aims of creating a vibrant community and improving the quality of life for residents.

Key Functions

- Formulating the strategic direction for the Town in relation to land-use planning;
- Assessing strategic planning documents prepared by State Government and other agencies;
- Ensuring alignment between the Local Planning Strategy and Local Planning Scheme;
- Providing advice to customers on strategic planning matters;
- Providing advice to Council on strategic planning matters; and
- Managing projects relating to strategic town planning.

At a Glance

- 5 Town-driven major projects
- Developer initiated major projects
- 3 external agency led major projects

Ongoing Activities

- Strategic Town planning
- Master planning
- Sustainability
- Heritage matters
- Strategic asset planning

Particulars	2016-2017 Financial Year			2017-2018 Financial Year		
	Adopted Budget	Amended Budget	Forecast	Carried Forward	New	Total
	\$	\$	\$	\$	\$	\$
Expense	695,400	589,400	351,740	244,100	560,600	804,700
Employment	223,100	300,600	305,478	0	229,900	229,900
Office	8,300	13,800	13,232	0	8,300	8,300
Professional Services	455,700	266,700	27,490	244,100	314,200	558,300
Asset Operations	8,300	8,300	5,540	0	8,200	8,200
Revenue	(10,700)	(500)	(825)	0	(700)	(700)
Revenue Other	(10,700)	(500)	(825)	0	(700)	(700)
Total Strategic Planning	684,700	588,900	350,916	244,100	559,900	804,000

Primary Strategic Objective

A safe, interconnected and well maintained transport network that makes it easy for everyone to get around.

Service Statement

Street Improvement provides engineering advice, design, planning, and road safety initiatives.

Key Functions

- Traffic analysis using dedicated road traffic counters;
- Road and pathway condition assessments for renewal works and external funding applications;
- Delivering actions identified in the Integrated Movement Network Strategy;
- Designing and locating new street furniture, including bus shelters, bicycle repair stations and seating;
- Assessment of design proposals and development applications submitted by developers;
- Site inspections of works being undertaken to ensure compliance with design specifications;
- Future planning and design for civil engineering works; and
- Working with other sections of the organisation to deliver a safer transport network for all users.

At a Glance

- 230 bus stops
- 90 drainage sumps
- 23 public car parks
- 178 kilometres of street lighting

Ongoing Activities

- Engineering design
- Traffic and road safety investigations
- General engineering compliance
- Crossover applications
- Planning and building applications
- Data collection and site investigations
- Work Zone Permit processing
- Street lighting audits

Particulars	2016-2017 Financial Year			2017-2018 Financial Year		
	Adopted Budget \$	Amended Budget \$	Forecast \$	Carried Forward \$	New \$	Total \$
Expense	1,165,300	1,295,800	1,050,781	88,000	1,180,300	1,268,300
Employment	778,500	792,300	800,451	0	784,500	784,500
Office	22,700	25,400	22,036	0	22,800	22,800
Professional Services	326,700	440,701	192,414	88,000	335,800	423,800
Asset Operations	16,700	16,699	21,480	0	16,400	16,400
Programs	20,700	20,700	14,400	0	20,800	20,800
Revenue	(20,500)	(48,000)	(9,173)	0	(20,500)	(20,500)
Operating Funding	0	(27,500)	0	0	0	0
Fees and Charges	(500)	(500)	0	0	(500)	(500)
Revenue Other	(20,000)	(20,000)	(9,173)	0	(20,000)	(20,000)
Total Street Improvement	1,144,800	1,247,800	1,041,609	88,000	1,159,800	1,247,800

Primary Strategic Objective

Land use planning that puts people first in urban design; allows for different housing options for people with different housing needs; and enhances the Town's character.

Service Statement

Urban Planning assesses applications for development approval and subdivision, provides advice to the community and ensures land is appropriately used and developed.

Key Functions

- Assessing applications for planning approval;
- Responding to the State Planning Commission on subdivision applications;
- Issuing subdivision clearance requests;
- Representing the Town at the State Administrative Tribunal;
- Monitoring compliance with the Town Planning Scheme and approvals issued by Council;
- Undertaking Town Planning Scheme amendments, where necessary;
- Providing advice to Council on planning issues; and
- Reviewing and proposing Council policies addressing relevant planning matters.

At a Glance

- 700+ development applications per annum
- \$300+ million approved developments annually

Ongoing Activities

- Development applications
- Subdivision applications and clearances
- Zoning and land-use enquiries
- Internal consultation
- Site inspections
- Policy review and preparation
- Customer service
- Planning scheme amendments

Particulars	2016-2017 Financial Year			2017-2018 Financial Year		
	Adopted Budget \$	Amended Budget \$	Forecast \$	Carried Forward \$	New \$	Total \$
Expense	1,066,200	938,800	989,053	0	1,053,900	1,053,900
Employment	842,500	725,100	774,070	0	860,600	860,600
Office	27,300	29,100	42,875	0	27,400	27,400
Professional Services	50,500	60,300	54,066	0	40,600	40,600
Asset Operations	41,900	22,600	40,442	0	41,100	41,100
Programs	104,000	101,700	77,600	0	84,200	84,200
Revenue	(439,700)	(319,800)	(357,575)	0	(289,700)	(289,700)
Fees and Charges	(434,600)	(314,700)	(324,762)	0	(284,600)	(284,600)
Revenue Other	(5,100)	(5,100)	(32,813)	0	(5,100)	(5,100)
Total Urban Planning	626,500	619,000	631,478	0	764,200	764,200

Primary Strategic Objective

A clean place where everyone knows the value of waste, water and energy.

Service Statement

Waste Management implements waste collection, minimisation and disposal in a sustainable manner.

Key Functions

- Strategic waste management in collaboration with the Mindarie Regional Council;
- Household and commercial waste collection of putrescible waste and recyclable materials;
- Kerbside collection of green waste and bulk waste;
- Collection and maintenance of street and park bins;
- Street and pathway sweeping and cleaning;
- Street sweeping of neighbouring Council streets;
- Graffiti and painting maintenance;
- Removal of illegally dumped items; and
- Clearing drainage gullies and manholes.

At a Glance

- Albany Highway sweeping 5 times per week
- 3 day turnaround on bin repairs

Ongoing Activities

- Contract management
- Graffiti removal
- Bin deliveries, collection and repairs
- Waste management services

Particulars	2016-2017 Financial Year			2017-2018 Financial Year		
	Adopted Budget \$	Amended Budget \$	Forecast \$	Carried Forward \$	New \$	Total \$
Expense	6,145,500	6,255,093	5,726,782	0	6,251,100	6,251,100
Employment	271,200	396,114	397,437	0	328,800	328,800
Office	11,500	16,498	10,759	0	12,500	12,500
Professional Services	26,700	26,702	1,126	0	16,200	16,200
Asset Operations	8,300	24,496	38,226	0	8,200	8,200
Programs	6,147,500	6,257,082	5,724,800	0	6,253,100	6,253,100
Accounting Standards Expense	(319,700)	(465,799)	(445,567)	0	(367,700)	(367,700)
Revenue	(1,033,600)	(862,498)	(836,697)	0	(891,000)	(891,000)
Fees and Charges	(875,600)	(829,498)	(826,984)	0	(839,000)	(839,000)
Earnings Interest	(2,000)	(2,000)	(2,895)	0	(2,000)	(2,000)
Revenue Other	(156,000)	(31,000)	(6,819)	0	(50,000)	(50,000)
Capital	11,000	11,000	0	11,000	0	11,000
Furniture and Equipment	11,000	11,000	0	11,000	0	11,000
Total Waste Management	5,122,900	5,403,595	4,890,084	11,000	5,360,100	5,371,100

Primary Strategic Objective

Everyone receives appropriate information in the most efficient and effective way for them.

Service Statement

Communications and Engagement manages the brand and reputation of the Town. This is achieved through developing clear and accessible messaging, consulting with the community, delivering key messages through various channels and working to reach the appropriate audiences through strategically executed marketing, engagement and communication planning.

Key Functions

- Development and distribution of internal communication eNewsletters;
- Development and delivery of internal communication initiatives;
- Production, design and distribution of the Annual Report;
- Marketing the District through a variety of channels, to identified audiences, conveying key messages;
- Providing public relations support to key initiatives and crisis management;
- Writing, designing, publishing and distributing the Life in the Park publication;
- Community engagement and two-way communication;
- Improving and developing brand management practices;
- Speech writing;
- Developing and sourcing marketing collateral; and
- Developing and delivering communication strategies for major projects.

At a Glance

- Over 65 media releases per annum
- Over 200 graphic design concepts annually
- Compiling over 40 speeches annually

Ongoing Activities

- Graphic design
- Brand management
- Marketing
- Digital channel management
- Media relations

Particulars	2016-2017 Financial Year			2017-2018 Financial Year		
	Adopted Budget	Amended Budget	Forecast	Carried Forward	New	Total
	\$	\$	\$	\$	\$	\$
Expense	699,400	740,000	811,315	0	826,800	826,800
Employment	512,300	515,001	607,300	0	626,400	626,400
Office	26,700	26,500	27,226	0	26,800	26,800
Asset Operations	8,300	5,500	11,389	0	8,200	8,200
Programs	152,100	192,999	165,400	0	165,400	165,400
Revenue	(1,000)	(1,500)	(1,077)	0	(1,000)	(1,000)
Revenue Other	(1,000)	(1,500)	(1,077)	0	(1,000)	(1,000)
Total Communications and Engagement	698,400	738,500	810,238	0	825,800	825,800

Primary Strategic Objective

People have positive exchanges with the Town that inspires confidence in the information and the timely service provided.

Service Statement

Customer Relations manages the Customer Service Contact Centre, which is the first point of contact for the organisation, and monitors performance against the Town's Customer Service Charter.

Key Functions

- Provision of frontline contact services for telephone calls, face-to-face contacts and external emails;
- Management of cashiering services via face-to-face contact or telephone contact;
- Coordinate outgoing mail and courier services;
- Coordinate internal mail services to the various locations operated by Council;
- Manage service requests on behalf of the organisation; and
- Provision of administrative support to numerous organisational business units.

At a Glance

- 1,500+ face-to-face customers per month
- 2,000+ animal renewals processed annually
- 15,000+ telephone calls per annum

Ongoing Activities

- Manage incoming telephone calls
- Cashier services
- Face-to-face service provision
- Administration support to business units
- Respond to general queries
- Animal registration and renewal
- Facilitate mail and courier services
- Monitor organisational service standards

Particulars	2016-2017 Financial Year			2017-2018 Financial Year		
	Adopted Budget	Amended Budget	Forecast	Carried Forward	New	Total
	\$	\$	\$	\$	\$	\$
Expense	742,200	776,500	773,188	0	887,100	887,100
Employment	693,600	703,000	684,262	0	801,800	801,800
Office	44,500	48,500	53,566	0	44,700	44,700
Professional Services	4,100	25,000	35,360	0	40,600	40,600
Total Customer Relations	742,200	776,500	773,188	0	887,100	887,100

Primary Strategic Objective

Finances are managed appropriately, sustainably and transparently for the benefit of the community.

Service Statement

The key role of Finance is to manage and control the Town's finances in a sound and prudent manner.

Key Functions

- Management of the Town's rates property database and financial management systems;
- Coordinate the production and dispatch of annual and interim rate notices and instalment reminders;
- Timely and efficient collection of outstanding rate debts;
- Manage and maintain the Town's investments;
- Ensure the Town's taxation obligations are met;
- Overall administration of the Town's insurance policies and claims;
- Manage and maintain the Town's suppliers and debtors to ensure timely and accurate processing; and
- Coordinate all procurement activities for the Town.

At a Glance

- 16,800+ rate assessments
- \$38.8 million in rate revenue for 2015-2016
- 250+ invoices paid weekly
- 98.5% rates collected annually

Ongoing Activities

- Levy and collect rate revenue
- Financial reporting
- Accounts payable
- Investment management
- Internal training and support
- Accounts receivable
- Procurement services
- Insurance management

Particulars	2016-2017 Financial Year			2017-2018 Financial Year		
	Adopted Budget	Amended Budget	Forecast	Carried Forward	New	Total
	\$	\$	\$	\$	\$	\$
Expense	1,390,400	1,232,700	995,744	0	1,188,000	1,188,000
Employment	741,600	664,200	650,768	0	803,900	803,900
Office	65,300	78,500	75,803	0	65,600	65,600
Professional Services	102,500	101,500	80,056	0	77,600	77,600
Asset Operations	8,300	8,000	8,717	0	8,200	8,200
Programs	472,700	380,500	180,400	0	232,700	232,700
Revenue	(692,900)	(699,000)	(719,921)	0	(742,900)	(742,900)
Operating Funding	(41,000)	(41,500)	(39,488)	0	(41,000)	(41,000)
Fees and Charges	(274,700)	(280,000)	(307,013)	0	(314,700)	(314,700)
Earnings Interest	(376,200)	(376,500)	(372,562)	0	(386,200)	(386,200)
Revenue Other	(1,000)	(1,000)	(858)	0	(1,000)	(1,000)
Total Finance	697,500	533,700	275,824	0	445,100	445,100

Primary Strategic Objective

Innovative, empowered and responsible organisational culture with the right people in the right jobs.

Service Statement

Human Resources is responsible for the development and implementation of occupational health and safety compliance, staff development, employee relations, recruitment and payroll services of the Town.

Key Functions

- Development of business unit and program goals that align to strategic planning documentation;
- Training and developing staff members in best practice recruitment and selection;
- Operation of the mentoring program;
- Implementation and support of the Cultural Optimisation program;
- Coordination of issues that arise from industrial relations matters;
- Provision of the Employee Assistance program; and
- Provision of payroll services and individual contract management.

At a Glance

- 400+ organisational employees
- Over 60 vacancies filled per annum
- Cultural optimisation programs
- Training programs
- Health and wellbeing programs

Ongoing Activities

- Occupational Health and Safety
- Recruitment and selection
- Workforce planning
- Payroll processing
- Training and development
- Grievance handling
- Organisational development
- Industrial relations advice

Particulars	2016-2017 Financial Year			2017-2018 Financial Year		
	Adopted Budget	Amended Budget	Forecast	Carried Forward	New	Total
	\$	\$	\$	\$	\$	\$
Expense	1,035,800	1,025,000	1,009,816	0	1,055,300	1,055,300
Employment	696,500	707,000	738,106	0	730,000	730,000
Office	19,600	13,502	10,296	0	19,700	19,700
Professional Services	17,100	15,000	9,061	0	17,100	17,100
Asset Operations	8,300	7,500	15,153	0	8,200	8,200
Programs	294,300	281,998	237,200	0	280,300	280,300
Revenue	(10,000)	(1,500)	(1,358)	0	(10,000)	(10,000)
Revenue Other	(10,000)	(1,500)	(1,358)	0	(10,000)	(10,000)
Total Human Resources	1,025,800	1,023,500	1,008,459	0	1,045,300	1,045,300

Primary Strategic Objective

Appropriate information management that is easily accessible, accurate and reliable.

Service Statement

Information Systems assists the Town in operating efficiently with the smooth running of essential business computer programs and systems.

Key Functions

- Ensuring all business systems and applications are operating effectively for all users;
- Ensuring all information and communications technology is maintained and renewed in a timely manner;
- Providing suitable business continuity solutions on a continuing basis;
- Ensuring accurate and timely records management;
- Managing system security from both internal and external threats; and
- Developing systems and services for the technological future-proofing of the Town.

At a Glance

- 3,000+ technology requests per annum
- 5,000+ records annually registered

Ongoing Activities

- Records management
- Computer technical support
- Free Public Wi-Fi provision
- Hardware infrastructure management
- Wireless communication management
- User training and support

Particulars	2016-2017 Financial Year			2017-2018 Financial Year		
	Adopted Budget \$	Amended Budget \$	Forecast \$	Carried Forward \$	New \$	Total \$
Expense	2,197,300	2,184,000	1,926,374	0	2,260,200	2,260,200
Employment	800,700	756,000	733,725	0	782,300	782,300
Office	33,700	32,000	24,991	0	33,800	33,800
Professional Services	291,100	279,000	267,986	0	292,500	292,500
Asset Operations Programs	9,100	7,000	11,772	0	9,000	9,000
	1,062,700	1,110,000	887,900	0	1,142,600	1,142,600
Revenue	(13,000)	(3,000)	(3,453)	0	(13,000)	(13,000)
Operating Funding	(9,500)	0	0	0	(9,500)	(9,500)
Fees and Charges	(500)	(1,500)	(2,626)	0	(500)	(500)
Revenue Other	(3,000)	(1,500)	(826)	0	(3,000)	(3,000)
Capital	795,400	795,400	366,785	440,700	600,000	1,040,700
Information Technology	795,400	795,400	366,785	440,700	600,000	1,040,700
Total Information Systems	2,979,700	2,976,400	2,289,706	440,700	2,847,200	3,287,900

Primary Strategic Objective

Well thought out and managed projects that are delivered successfully.

Service Statement

Project Management assists in improving the standards of project management and project delivery, and delivers nominated projects on behalf of the Town.

Key Functions

- Optimisation of land assets;
- Management of the Lathlain Precinct Redevelopment Project;
- Delivery of laneway and intersection initiatives;
- Development of project management support materials for the organisation; and
- Provision of support and training for project management.

At a Glance

- Deliver on Land Asset and Optimisation Strategy
- Activate Albany Highway laneways

Ongoing Activities

- Management of organisational projects
- Project management support
- Implement project management standards
- Manage key external relationships
- Project reporting
- Organisational training and mentoring

Particulars	2016-2017 Financial Year			2017-2018 Financial Year		
	Adopted Budget \$	Amended Budget \$	Forecast \$	Carried Forward \$	New \$	Total \$
Expense	472,800	445,000	441,792	0	862,400	862,400
Employment	469,300	415,500	436,206	0	559,300	559,300
Office	3,500	4,500	4,266	0	3,500	3,500
Professional Services	0	25,000	1,321	0	299,600	299,600
Total Project Management	472,800	445,000	441,792	0	862,400	862,400

Primary Strategic Objective

Visionary civic leadership with sound and accountable governance that reflects objective decision making.

Service Statement

Strategic Leadership and Governance leads and supports the transformation of the organisation into a customer-focused, culturally constructive, legislatively compliant, sector-leading entity.

Key Functions

- Strategic direction setting;
- Internal Audit and Risk Management;
- Provision of professional advice to Elected Members and employees;
- Organisational compliance;
- Community decision making;
- Public relations; and
- Organisational performance goal setting.

At a Glance

- 1 Mayor
- 8 Councillors
- 2 ward structure - Jarrah and Banksia

Ongoing Activities

- Provide community leadership
- Communicate with community members
- Evaluate organisational performance
- Represent the interests of the people
- Observe civic and ceremonial duties
- Participation in decision making

Particulars	2016-2017 Financial Year			2017-2018 Financial Year		
	Adopted Budget \$	Amended Budget \$	Forecast \$	Carried Forward \$	New \$	Total \$
Expense	4,392,700	6,853,800	7,011,753	103,700	4,351,523	4,455,223
Employment	3,179,900	3,151,194	3,180,449	0	3,406,200	3,406,200
Office	90,200	98,604	95,198	0	90,100	90,100
Professional Services	494,200	482,102	345,972	56,400	143,900	200,300
Asset Operations	59,300	44,800	67,054	0	58,400	58,400
Programs	569,100	3,077,100	3,323,080	47,300	652,923	700,223
Revenue	(18,000)	(2,506,000)	(2,514,812)	0	(18,000)	(18,000)
Operating Funding	0	(2,500,000)	(2,500,000)	0	0	0
Revenue Other	(18,000)	(6,000)	(14,812)	0	(18,000)	(18,000)
Total Strategic Leadership and Governance	4,374,700	4,347,800	4,496,941	103,700	4,333,523	4,437,223

Service Statement

The Budgeting area includes the administration of non-cash expenditure and revenue associated with local government accounting requirements, including profit and loss and depreciation.

This area is considered a "non-management" area as all transactions are considered non-cash and are of an accounting / bookkeeping nature only.

At a Glance

- Profit on asset disposals
- Loss on asset disposals
- Depreciation of assets
- Corporate oncost allocation

Particulars	2016-2017 Financial Year			2017-2018 Financial Year		
	Adopted Budget \$	Amended Budget \$	Forecast \$	Carried Forward \$	New \$	Total \$
Expense	9,727,000	9,732,481	7,311,686	0	7,706,800	7,706,800
Accounting Standards Expense	9,727,000	9,732,481	7,311,686	0	7,706,800	7,706,800
Revenue	(67,000)	(67,000)	(5,379)	0	(20,800)	(20,800)
Accounting Standards Revenue	(67,000)	(67,000)	(5,379)	0	(20,800)	(20,800)
Total Budgeting	9,660,000	9,665,481	7,306,307	0	7,686,000	7,686,000

Service Statement

The Corporate Funds area covers all aspects of funds management for the organisation. Transactions included in this area are predominantly outside of the control of any manager and, as such, this area is considered a "non-management" area. Items such as rate revenue and federal assistance grants feature in this area.

At a Glance

- Loan management
- Rate revenue
- Interest earnings
- 4,500+ visits per annum
- Reserve fund transfers
- Federal assistance grants
- Tamala Park dividend payments

Particulars	2016-2017 Financial Year			2017-2018 Financial Year		
	Adopted Budget \$	Amended Budget \$	Forecast \$	Carried Forward \$	New \$	Total \$
Expense	809,200	855,000	823,900	0	542,300	542,300
Programs	268,200	314,000	282,900	0	109,700	109,700
Interest Expense	541,000	541,000	541,000	0	432,600	432,600
Revenue	(44,914,400)	(45,150,900)	(43,961,932)	0	(46,203,800)	(46,203,800)
Rates	(41,504,100)	(41,760,000)	(41,588,835)	0	(43,850,000)	(43,850,000)
Operating Funding	(1,080,000)	(1,080,000)	(1,106,934)	0	(1,080,000)	(1,080,000)
Earnings Interest	(742,300)	(691,900)	(716,095)	0	(855,800)	(855,800)
Revenue Other	(1,588,000)	(1,619,000)	(550,068)	0	(418,000)	(418,000)
Non-Operating Revenue	(1,010,000)	(875,000)	(196,732)	0	(2,678,800)	(2,678,800)
From Reserve	(1,010,000)	(875,000)	(196,732)	0	(2,020,000)	(2,020,000)
Sale Proceeds	0	0	0	0	(658,800)	(658,800)
Non-Operating Expense	5,899,600	6,203,708	6,203,776	0	5,068,700	5,068,700
To Reserve	3,766,900	4,071,008	4,071,008	0	2,827,700	2,827,700
Principal	2,132,700	2,132,700	2,132,768	0	2,241,000	2,241,000
Total Corporate Funds	(39,215,600)	(38,967,192)	(37,130,987)	0	(43,271,600)	(43,271,600)

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Items Carried Forward from the Previous Year

Items Carried Forward from Previous Year

Summary

Particulars	2016-2017 Financial Year			Net Carried Forward
	Budget	Actual	Balance	
	\$	\$	\$	\$
Social				
Active Life	0	0	0	0
Aqualife	8,000	0	8,000	8,000
Digital Hub	0	0	0	0
Leisurelife	0	0	0	0
Neighbourhood Enrichment	0	0	0	0
Rangers	0	0	0	0
Victoria Park Library	0	0	0	0
Total Social	8,000	0	8,000	8,000
Economic				
Economic Development	0	0	0	0
Environmental Health	0	0	0	0
Parking Management	445,400	20,200	425,200	391,900
Total Economic	445,400	20,200	425,200	391,900
Environment				
Asset Management	3,170,500	1,139,400	2,031,100	2,031,100
Building	0	0	0	0
Engineering	2,233,100	818,500	1,414,600	1,414,600
Fleet Management	247,850	18,800	229,050	229,000
Parks	1,551,800	970,600	581,200	581,100
Strategic Planning	269,500	25,400	244,100	244,100
Street Improvement	90,000	2,000	88,000	88,000
Urban Planning	0	0	0	0
Waste Management	11,000	0	11,000	11,000
Total Environment	7,573,750	2,974,700	4,599,050	4,598,900
Civic Leadership				
Communications and Engagement	0	0	0	0
Customer Relations	0	0	0	0
Finance	0	0	0	0
Human Resources	0	0	0	0
Information Systems	627,200	186,500	440,700	440,700
Project Management	0	0	0	0
Strategic Leadership and Governance	219,500	115,800	103,700	103,700
Total Civic Leadership	846,700	302,300	544,400	544,400
Budgetary Items				
Budgeting	0	0	0	0
Corporate Funds	0	0	0	0
Total Budgetary Items	0	0	0	0
Total Items Carried Forward from the Previous Year - Summary	8,873,850	3,297,200	5,576,650	5,543,200

Items Carried Forward from Previous Year

Social

Particulars	2016-2017 Financial Year			Net Carried Forward
	Budget	Actual	Balance	
	\$	\$	\$	\$
Social				
Active Life				
Nil	0	0	0	0
Total Active Life	0	0	0	0
Aqualife				
Pool Scrubber	8,000	0	8,000	8,000
Total Aqualife	8,000	0	8,000	8,000
Digital Hub				
Nil	0	0	0	0
Total Digital Hub	0	0	0	0
Leisurelife				
Nil	0	0	0	0
Total Leisurelife	0	0	0	0
Neighbourhood Enrichment				
Nil	0	0	0	0
Total Neighbourhood Enrichment	0	0	0	0
Rangers				
Nil	0	0	0	0
Total Rangers	0	0	0	0
Victoria Park Library				
Nil	0	0	0	0
Total Victoria Park Library	0	0	0	0
Total Social	8,000	0	8,000	8,000

Items Carried Forward from Previous Year

Economic

Particulars	2016-2017 Financial Year			Net Carried Forward
	Budget	Actual	Balance	
	\$	\$	\$	\$
Economic				
Economic Development				
Nil	0	0	0	0
Total Economic Development	0	0	0	0
Environmental Health				
Nil	0	0	0	0
Total Environmental Health	0	0	0	0
Parking Management				
Licence plate recognition equipment	20,400	11,500	8,900	8,900
Parking meters - Hardware, software and cabling	23,000	0	23,000	23,000
Parking meters - Purchase and installation	120,500	0	120,500	100,000
Parking meters - Tap and Go upgrade	130,000	0	130,000	130,000
Parking signage - Purchase and installation	151,500	8,700	142,800	130,000
Total Parking Management	445,400	20,200	425,200	391,900
Total Economic	445,400	20,200	425,200	391,900

Items Carried Forward from Previous Year

Environment

Particulars	2016-2017 Financial Year			Net Carried Forward
	Budget	Actual	Balance	
	\$	\$	\$	\$
Environment				
Asset Management				
Administration Centre - Replacement of air-conditioning	970,000	109,800	860,200	860,200
Administration Centre - Secure access	84,300	20,200	64,100	64,100
Aqualife - Circulation and chemical pump renewal	43,200	34,300	8,900	8,900
Aqualife - Renew leisure pool pump and water feature	50,000	12,000	38,000	38,000
Aqualife - Renew spa plant room, filter and pipework	80,000	63,100	16,900	16,900
Aqualife - Replacement of air-conditioner	33,000	0	33,000	33,000
Aqualife - Replacement of boilers	220,000	122,500	97,500	97,500
Aqualife - Resurface pool deck floor and changerooms	750,000	315,500	434,500	434,500
Aqualife - Tiling of 50 metre swimming pool	150,000	7,500	142,500	142,500
Aqualife - Training room renewal	40,100	9,300	30,800	30,800
Lathlain Community Centre - Construction	155,000	118,100	36,900	36,900
Lathlain Precinct Redevelopment Consultancy - Zone 1	75,000	23,100	51,900	51,900
Lathlain Precinct Redevelopment Consultancy - Zone 3	175,000	153,000	22,000	22,000
Leisurelife - Emergency management switchboard	5,000	0	5,000	5,000
Lot 61 Lathlain Place - General upgrade	150,000	101,300	48,700	48,700
Parking Management Office - Secure access	2,000	0	2,000	2,000
Rayment Park Toilets - Construction	91,000	48,200	42,800	42,800
Victoria Park Library - Entrance area	96,900	1,500	95,400	95,400
Total Asset Management	3,170,500	1,139,400	2,031,100	2,031,100
Building				
Nil	0	0	0	0
Total Building	0	0	0	0

Items Carried Forward from Previous Year

Environment

Particulars	2016-2017 Financial Year			Net Carried
	Budget	Actual	Balance	Forward
	\$	\$	\$	\$
Environment				
Engineering				
Albany Highway - Additional bays	4,100	0	4,100	4,100
Albany Highway - Pedestrian crossings	50,000	0	50,000	50,000
Alday Street - Lane channelisation	60,000	0	60,000	60,000
Bishopsgate Street and Roberts Road - Intersection pre-deflections	105,000	5,200	99,800	99,800
Carnarvon Street - New drainage	70,000	0	70,000	70,000
Enfield Street - Traffic calming	70,000	4,400	65,600	65,600
Harris Street and Appleton Street - Intersection - New drainage	192,000	79,500	112,500	112,500
Hillview Terrace - Drainage renewal	87,300	0	87,300	87,300
Hillview Terrace and Berwick Street - Intersection	20,000	2,000	18,000	18,000
McCartney Crescent - General upgrade	22,300	0	22,300	22,300
Northampton Street - New drainage	125,000	2,800	122,200	122,200
Oats Street and Star Street - Intersection pre-deflections	100,000	2,200	97,800	97,800
Rayment Park Carpark	180,000	114,700	65,300	65,300
Rayment Park Carpark - Grant	(70,000)	0	(70,000)	(70,000)
Right-of-Way 31a and 31b	395,000	283,500	111,500	111,500
Right-of-Way 45	120,000	80,800	39,200	39,200
Rutland Avenue - Welshpool Road to Oats Street bicycle lanes	115,700	1,200	114,500	114,500
Rutland Avenue - Welshpool Road to Oats Street bicycle lanes - Grant	(115,700)	0	(115,700)	(115,700)
Shepperton Road and Gresham Street - Intersection traffic calming	638,900	342,900	296,000	296,000
Shepperton Road and Gresham Street - Intersection traffic calming - Grant	(470,000)	(310,000)	(160,000)	(160,000)
Street lighting - Purchase and Installation	98,500	3,300	95,200	95,200
Teddington Street and Burswood Road - Intersection traffic calming	400,000	206,000	194,000	194,000
Temple Street and Hordern Street - Traffic islands	35,000	0	35,000	35,000
Total Engineering	2,233,100	818,500	1,414,600	1,414,600

Items Carried Forward from Previous Year

Environment

Particulars	2016-2017 Financial Year			Net Carried Forward
	Budget	Actual	Balance	
	\$	\$	\$	\$
Environment				
Fleet Management				
Fleet - Parking Management (a)	25,000	0	25,000	25,000
Fleet - Parking Management (b)	25,000	0	25,000	25,000
Plant - Electric bicycle	12,350	6,200	6,150	6,100
Plant - Engineering - 149-VPk (167)	28,000	0	28,000	28,000
Plant - Fleet Management - Minor plant	10,000	0	10,000	10,000
Plant - Parks - Minor plant	25,000	9,300	15,700	15,700
Plant - Parks - Mower Slasher 147-VPk (232)	37,000	0	37,000	37,000
Plant - Parks - Mower Slasher 147-VPk (232) - Trade in	(5,000)	0	(5,000)	(5,000)
Plant - Parks - Trailer 158-VPk (180)	20,500	0	20,500	20,500
Plant - Parks - Trailer 158-VPk (180) - Trade in	(3,000)	0	(3,000)	(3,000)
Plant - Street Improvement - Minor plant	14,000	3,300	10,700	10,700
Truck - Parks - 160-VPk (42)	85,000	0	85,000	85,000
Truck - Parks - 160-VPk (42) - Trade in	(26,000)	0	(26,000)	(26,000)
Total Fleet Management	247,850	18,800	229,050	229,000
Parks				
Burswood Peninsula - Park furniture	50,000	0	50,000	50,000
Entry Statements - Landscaping	30,000	0	30,000	30,000
Higgins Park - Court Modifications	300,000	0	300,000	300,000
Higgins Park - Court Modifications - Grant	(200,000)	0	(200,000)	(200,000)
Kensington Bushland - Jirdarup signage	30,000	0	30,000	30,000
Lathlain Precinct Redevelopment Consultancy - Zone 2	250,000	122,000	128,000	128,000
McCallum Park - Foreshore erosion control	383,950	294,500	89,450	89,400
Programs - Kensington Bushland Management	94,250	68,700	25,550	25,500
Rayment Park - General upgrade	613,600	485,400	128,200	128,200
Total Parks	1,551,800	970,600	581,200	581,100

Items Carried Forward from Previous Year

Environment

Particulars	2016-2017 Financial Year			Net Carried Forward
	Budget	Actual	Balance	
	\$	\$	\$	\$
Environment				
Strategic Planning				
Consultancy - Asset Maximisation	60,000	11,600	48,400	48,400
Consultancy - Belmont Park	10,000	0	10,000	10,000
Consultancy - Burswood Station	120,500	5,100	115,400	115,400
Consultancy - Town Planning Scheme	79,000	8,700	70,300	70,300
Total Strategic Planning	269,500	25,400	244,100	244,100
Street Improvement				
Transport and Parking Consultancy	90,000	2,000	88,000	88,000
Total Street Improvement	90,000	2,000	88,000	88,000
Urban Planning				
Nil	0	0	0	0
Total Urban Planning	0	0	0	0
Waste Management				
Bin replacements	11,000	0	11,000	11,000
Total Waste Management	11,000	0	11,000	11,000
Total Environment	370,500	27,400	343,100	343,100

Items Carried Forward from Previous Year

Civic Leadership

Particulars	2016-2017 Financial Year			Net Carried Forward
	Budget	Actual	Balance	
	\$	\$	\$	\$
Civic Leadership				
Communications and Engagement				
Nil	0	0	0	0
Total Communications and Engagement	0	0	0	0
Customer Relations				
Nil	0	0	0	0
Total Customer Relations	0	0	0	0
Finance				
Nil	0	0	0	0
Total Finance	0	0	0	0
Human Resources				
Nil	0	0	0	0
Total Human Resources	0	0	0	0
Information Systems				
Handheld devices - Parking Management	26,000	3,400	22,600	22,600
Handheld devices - Rangers	30,000	18,100	11,900	11,900
Software purchase - Mobile Health	100,000	0	100,000	100,000
Software purchase - Client engagement	70,000	0	70,000	70,000
Hardware renewal - Telephone system	90,000	0	90,000	90,000
Hardware renewal - Mobile computing devices	87,400	17,900	69,500	69,500
Network renewal - Wi-Fi network	97,000	91,400	5,600	5,600
Systems renewal - Website, intranet and client portal	126,800	55,700	71,100	71,100
Total Information Systems	627,200	186,500	440,700	440,700
Project Management				
Nil	0	0	0	0
Total Project Management	0	0	0	0
Strategic Leadership and Governance				
Community Services - Consultancy	170,000	113,600	56,400	56,400
Innovation Programs - Various initiatives	49,500	2,200	47,300	47,300
Total Strategic Leadership and Governance	219,500	115,800	103,700	103,700
Total Civic Leadership	846,700	302,300	544,400	544,400

Items Carried Forward from Previous Year

Budgetary Items

Particulars	2016-2017 Financial Year			Net Carried Forward
	Budget	Actual	Balance	
	\$	\$	\$	\$
Budgetary Items				
Budgeting				
Nil	0	0	0	0
Total Budgeting	0	0	0	0
Corporate Funds				
Nil	0	0	0	0
Total Corporate Funds	0	0	0	0
Total Budgetary Items	0	0	0	0



Capital Expense Initiatives

Capital Expense Initiatives

Summary

Particulars	Associated Revenue \$	Carried Forward \$	New Initiatives \$	Expense Total \$
Capital Initiatives - By Asset Class				
Property, Plant and Equipment				
Land	0	0	0	0
Buildings	(270,000)	1,957,200	2,090,000	4,047,200
Plant and Machinery	(293,000)	263,000	844,000	1,107,000
Furniture and Equipment	0	50,900	230,000	280,900
Information Technology	0	440,700	600,000	1,040,700
Total Property, Plant and Equipment	(563,000)	2,711,800	3,764,000	6,475,800
Infrastructure				
Roads	(1,895,000)	938,500	3,635,000	4,573,500
Drainage	0	392,000	250,000	642,000
Pathways	(115,700)	114,500	395,000	509,500
Parks	(1,950,000)	627,600	2,900,000	3,527,600
Other Infrastructure	(70,000)	675,300	250,000	925,300
Total Infrastructure	(4,030,700)	2,747,900	7,430,000	10,177,900
Total Capital Initiatives - By Asset Class	(4,593,700)	5,459,700	11,194,000	16,653,700
Capital Initiatives - By Type				
Property, Plant and Equipment				
New	(200,000)	410,200	319,000	729,200
Renewal	(293,000)	2,086,400	2,775,000	4,861,400
Upgrade	(70,000)	215,200	670,000	885,200
Total Property, Plant and Equipment	(563,000)	2,711,800	3,764,000	6,475,800
Infrastructure				
New	(1,685,700)	1,069,400	2,070,000	3,139,400
Renewal	(1,210,000)	176,700	4,210,000	4,386,700
Upgrade	(1,135,000)	1,501,800	1,150,000	2,651,800
Total Infrastructure	(4,030,700)	2,747,900	7,430,000	10,177,900
Total Capital Initiatives - By Type	(4,593,700)	5,459,700	11,194,000	16,653,700

Capital Expense Initiatives

Buildings

Particulars	Associated Revenue \$	Carried Forward \$	New Initiatives \$	Expense Total \$
New - Buildings				
Aqualife - Energy efficiency initiatives	(100,000)	0	100,000	100,000
Lathlain Community Centre - Construction	0	36,900	0	36,900
Leisurelife - Energy efficiency initiatives	(100,000)	0	100,000	100,000
Rayment Park Toilets - Construction	0	42,800	0	42,800
Total New - Buildings	(200,000)	79,700	200,000	279,700
Upgrade - Buildings				
Administration Centre - Accessibility	(70,000)	0	70,000	70,000
Administration Centre - Secure access	0	64,100	0	64,100
Leisurelife - Emergency management switchboard	0	5,000	0	5,000
Leisurelife - Reception and Café Area	0	0	50,000	50,000
Lot 61 Lathlain Place - General upgrade	0	48,700	0	48,700
Parking Management Office - Secure access	0	2,000	0	2,000
Police and Citizens Youth Centre - Switchboard	0	0	40,000	40,000
Victoria Park Library - Entrance area	0	95,400	0	95,400
Total Upgrade - Buildings	(70,000)	215,200	160,000	375,200

Capital Expense Initiatives

Buildings

Particulars	Associated Revenue \$	Carried Forward \$	New Initiatives \$	Expense Total \$
Renewal - Buildings				
6 Kent Street - Accessibility and internal renewal	0	0	230,000	230,000
8 Kent Street - Accessibility and internal renewal	0	0	200,000	200,000
Administration Centre - Fire panel replacement	0	0	65,000	65,000
Administration Centre - Replacement of air-conditioning	0	860,200	0	860,200
Aqualife - Chemical shed	0	0	15,000	15,000
Aqualife - Circulation and chemical pump renewal	0	8,900	0	8,900
Aqualife - Renew leisure pool pump and water feature	0	38,000	0	38,000
Aqualife - Renew spa plant room, filter and pipework	0	16,900	0	16,900
Aqualife - Replacement of air-conditioner	0	33,000	0	33,000
Aqualife - Replacement of boilers	0	97,500	0	97,500
Aqualife - Resurface pool deck floor and changerooms	0	434,500	0	434,500
Aqualife - Tiling of 50 metre swimming pool	0	142,500	0	142,500
Aqualife - Training room renewal	0	30,800	0	30,800
Aqualife - Window tinting	0	0	10,000	10,000
Archer Street Toilets - LED lighting	0	0	2,000	2,000
Balbuk Reserve Toilets - LED lighting	0	0	2,000	2,000
Carlisle Reserve Clubrooms - Flooring replacement	0	0	15,000	15,000
Depot Rear Shed - Roof and cladding replacement	0	0	177,000	177,000
GO Edwards Park Toilets (1) - LED lighting	0	0	2,000	2,000
GO Edwards Park Toilets (2) - LED lighting	0	0	2,000	2,000
Hubert Street Carpark Toilets - LED lighting	0	0	2,000	2,000
John Macmillan Park Toilets - Lighting, accessibility access and renewal	0	0	97,000	97,000
Leisurelife - Commercial kitchen flooring	0	0	15,000	15,000
Leisurelife - Court flooring	0	0	95,000	95,000
Leisurelife - Courts lighting	0	0	70,000	70,000
Leisurelife - Emergency exit doors	0	0	20,000	20,000
Leisurelife - Entrance and signage renewal	0	0	35,000	35,000
Leisurelife - Gym flooring	0	0	65,000	65,000
Leisurelife - Roofing	0	0	25,000	25,000
Leisurelife - Squash courts (3 and 4)	0	0	55,000	55,000
Leisurelife - Toilets and change rooms	0	0	180,000	180,000
Library - Facility lighting	0	0	20,000	20,000
Library - Fire panel replacement	0	0	35,000	35,000
Library - Public area carpets	0	0	80,000	80,000
McCallum Park Toilets - LED lighting	0	0	2,000	2,000
Read Park Toilets - LED lighting	0	0	2,000	2,000
Shepperton Road Underpass - Retiling	0	0	15,000	15,000
Taylor Street Reserve Toilets - Upgrade	0	0	162,000	162,000
Victoria Park Carlisle Bowling Club - Toilets	0	0	35,000	35,000
Total Renewal - Buildings	0	1,662,300	1,730,000	3,392,300
Total Buildings	(270,000)	1,957,200	2,090,000	4,047,200

Capital Expense Initiatives

Plant and Machinery

Particulars	Associated Revenue \$	Carried Forward \$	New Initiatives \$	Expense Total \$
New - Plant and Machinery				
Fleet - Parking Management (a)	0	25,000	0	25,000
Fleet - Parking Management (b)	0	25,000	0	25,000
Plant - Electric bicycle	0	6,100	0	6,100
Plant - Engineering - 149-VPk (167)	0	28,000	0	28,000
Plant - Fleet Management - Minor plant	0	10,000	0	10,000
Plant - Street Operations - High pressure cleaner and trailer	0	0	29,000	29,000
Total New - Plant and Machinery	0	94,100	29,000	123,100
Renewal - Plant and Machinery				
Fleet - Aqualife - 1EMT-367 (365)	(9,000)	0	25,000	25,000
Fleet - Asset Management - 179-VPk (385)	(9,000)	0	25,000	25,000
Fleet - Building Services - 113-VPk (368)	(9,000)	0	25,000	25,000
Fleet - Business Life Administration - 106-VPk (369)	(17,000)	0	35,000	35,000
Fleet - Community Life Administration - 110-VPk (371)	(17,000)	0	35,000	35,000
Fleet - Community Life Administration - 166-VPk (379)	(15,000)	0	35,000	35,000
Fleet - Environmental Health - 116-VPk (372)	(10,000)	0	25,000	25,000
Fleet - Leisurelife - 112-VPk (364)	(9,000)	0	25,000	25,000
Fleet - Lifelong Learning - 164-VPk (386)	(9,000)	0	25,000	25,000
Fleet - Ranger Services - 183-VPk (366)	(9,000)	0	25,000	25,000
Fleet - Renew Life Administration - 111-VPk (360)	(15,000)	0	35,000	35,000
Fleet - Street Improvement - 128-VPk (384)	(10,000)	0	25,000	25,000
Fleet - Urban Planning - 108-VPk (377)	(10,000)	0	25,000	25,000
Plant - Parks - Minor plant	0	15,700	0	15,700
Plant - Parks - Mower Slasher 147-VPk (232)	(5,000)	37,000	0	37,000
Plant - Parks - Trailer 158-VPk (180)	(3,000)	20,500	0	20,500
Plant - Street Improvement - Minor plant	0	10,700	0	10,700
Plant - Street Operations - High pressure cleaner (239)	(500)	0	5,000	5,000
Plant - Street Operations - High pressure cleaner (332)	(500)	0	5,000	5,000
Plant - Street Operations - Plate compactor (315)	(1,000)	0	5,000	5,000
Plant - Street Operations - Plate compactor (316)	(1,000)	0	5,000	5,000
Truck - Parks - 160-VPk (42)	(26,000)	85,000	0	85,000
Truck - Street Operations - 131-VPk (044)	(20,000)	0	105,000	105,000
Truck - Street Operations - 145-VPk (043)	(25,000)	0	150,000	150,000
Utility - Parks - 130-VPk (283)	(15,000)	0	40,000	40,000
Utility - Parks - 148-VPk (329)	(10,000)	0	30,000	30,000
Utility - Street Operations - 135-VPk (287)	(8,000)	0	30,000	30,000
Utility - Street Operations - 141-VPk (296)	(15,000)	0	45,000	45,000
Utility - Street Operations - 144-VPk (297)	(15,000)	0	30,000	30,000
Total Renewal - Plant and Machinery	(293,000)	168,900	815,000	983,900
Total Plant and Machinery	(293,000)	263,000	844,000	1,107,000

Capital Expense Initiatives

Furniture and Equipment

Particulars	Associated Revenue \$	Carried Forward \$	New Initiatives \$	Expense Total \$
New - Furniture and Equipment				
Parking Management - Licence plate recognition equipment	0	8,900	0	8,900
Parking Management - Parking meters - Hardware, software and cabling	0	23,000	0	23,000
Total New - Furniture and Equipment	0	31,900	0	31,900
Renewal - Furniture and Equipment				
Administration Centre - Office furniture and equipment	0	0	33,000	33,000
Aqualife - Café furniture and equipment	0	0	5,000	5,000
Aqualife - Crèche furniture	0	0	4,000	4,000
Aqualife - Gymnasium equipment	0	0	20,000	20,000
Aqualife - Office furniture and equipment	0	0	10,000	10,000
Aqualife - Pool equipment	0	0	40,000	40,000
Aqualife - Pool Scrubber	0	8,000	0	8,000
Depot - Office furniture	0	0	6,000	6,000
Digital Hub - Furniture	0	0	2,000	2,000
Leisurelife - Café furniture and equipment	0	0	5,000	5,000
Leisurelife - Court floor cleaner	0	0	15,000	15,000
Leisurelife - Gymnasium equipment	0	0	20,000	20,000
Leisurelife - Office furniture	0	0	15,000	15,000
Leisurelife - Sports equipment and bingo furniture	0	0	30,000	30,000
Library - Furniture	0	0	10,000	10,000
Library - Office furniture	0	0	10,000	10,000
Parking Management Office - Office furniture	0	0	5,000	5,000
Waste Management - Bin replacements	0	11,000	0	11,000
Total Renewal - Furniture and Equipment	0	19,000	230,000	249,000
Total Furniture and Equipment	0	50,900	230,000	280,900

Capital Expense Initiatives

Information Technology

Particulars	Associated Revenue \$	Carried Forward \$	New Initiatives \$	Expense Total \$
New - Information Technology				
Handheld devices - Parking Management	0	22,600	0	22,600
Handheld devices - Rangers	0	11,900	0	11,900
Library - RFID self-service system	0	0	90,000	90,000
Software purchase - Client engagement	0	70,000	0	70,000
Software purchase - Mobile Health	0	100,000	0	100,000
Total New - Information Technology	0	204,500	90,000	294,500
Renewal - Information Technology				
Hardware - Mobile computing devices	0	69,500	0	69,500
Hardware - Telephone system	0	90,000	0	90,000
Network - Wi-Fi network	0	5,600	0	5,600
Systems - Website, intranet and client portal	0	71,100	0	71,100
Total Renewal - Information Technology	0	236,200	0	236,200
Upgrade - Information Technology				
Bookings Management System	0	0	80,000	80,000
Depot Communications System	0	0	40,000	40,000
Development Application System	0	0	50,000	50,000
Email Archival System	0	0	30,000	30,000
Leisure Facilities Management System	0	0	95,000	95,000
Library Management System	0	0	95,000	95,000
Network Storage	0	0	45,000	45,000
Records Management System	0	0	60,000	60,000
System Security	0	0	15,000	15,000
Total Upgrade - Information Technology	0	0	510,000	510,000
Total Information Technology	0	440,700	600,000	1,040,700

Capital Expense Initiatives

Roads

Particulars	Associated Revenue \$	Carried Forward \$	New Initiatives \$	Expense Total \$
New - Roads				
Albany Highway - Pedestrian crossings	0	50,000	0	50,000
Alday Street - Lane channelisation	0	60,000	0	60,000
Enfield Street - Traffic calming	0	65,600	0	65,600
Gallipoli Street - Egham Road to Enfield Street traffic calming	0	0	25,000	25,000
Gallipoli Street - Egham Road to Howick Street traffic calming	0	0	25,000	25,000
Goddard Street - Egham Road to Howick Street traffic calming	0	0	25,000	25,000
Goddard Street - Midgley Street to Cookham Road traffic calming	0	0	25,000	25,000
Hill View Terrace - Cycle lane extension and ramps	0	0	15,000	15,000
McCartney Crescent - Goddard Street to Roberts Road traffic calming	0	0	60,000	60,000
Saleham Street - Goddard Street to Gallipoli Street traffic calming	0	0	55,000	55,000
Star Street - Intersection safety works at Briggs Street	0	0	60,000	60,000
Total New - Roads	0	175,600	290,000	465,600
Renewal - Roads				
Albany Highway - Duncan Street to Teddington Road	(180,000)	0	270,000	270,000
Asteroid Way - Start Street to Mercury Street	0	0	155,000	155,000
Bank Street - Oats Street to Milford Street	0	0	75,000	75,000
Berwick Street - Sussex Street to Basinghall Street	(130,000)	0	195,000	195,000
Bishopsgate Street - Oats Street to Mercury Street	0	0	70,000	70,000
Bolton Avenue - Glenn Place to Path (Northbound)	(90,000)	0	135,000	135,000
Bolton Avenue - Glenn Place to Path (Southbound)	(60,000)	0	90,000	90,000
Cookham Street - Gallipoli Street to Goddard Street	0	0	130,000	130,000
Goddard Street - Saleham Street to Bishopsgate Street	0	0	100,000	100,000
Raleigh Street - Mercury Street to Lion Street	0	0	130,000	130,000
Raleigh Street - Oats Street to Mercury Street	0	0	65,000	65,000
Right-of-Way 51	(500,000)	0	500,000	500,000
Somerset Street - Shepperton Road to Bank Street	0	0	250,000	250,000
Swansea Street (West) - Dane Street to Cul-de-sac	0	0	150,000	150,000
Total Renewal - Roads	(960,000)	0	2,315,000	2,315,000

Capital Expense Initiatives

Roads

Particulars	Associated Revenue \$	Carried Forward \$	New Initiatives \$	Expense Total \$
Upgrade - Roads				
Berwick Street and Kent Street - Intersection pedestrian signals	(70,000)	0	105,000	105,000
Bishopsgate Street and Roberts Road - Intersection pre-deflections	0	99,800	0	99,800
Hill View Street and Oats Street - Intersection pedestrian signals	(120,000)	0	180,000	180,000
Hillview Terrace and Berwick Street - Intersection	0	18,000	0	18,000
McCartney Crescent - General upgrade	0	22,300	0	22,300
Oats Street and Star Street - Intersection pre-deflections	0	97,800	0	97,800
Right-of-Way 14 - Access upgrade	(170,000)	0	220,000	220,000
Roberts Road and Orrong Road - Intersection	(220,000)	0	220,000	220,000
Rutland Avenue - Oats Street to Welshpool Road	(90,000)	0	150,000	150,000
Shepperton Road and Gresham Street - Intersection traffic calming	(160,000)	296,000	0	296,000
Teddington Street and Burswood Road - Intersection traffic calming	0	194,000	0	194,000
Temple Street and Hordern Street - Intersection	(105,000)	0	155,000	155,000
Temple Street and Hordern Street - Traffic islands	0	35,000	0	35,000
Total Upgrade - Roads	(935,000)	762,900	1,030,000	1,792,900
Total Roads	(1,895,000)	938,500	3,635,000	4,573,500

Capital Expense Initiatives

Drainage

Particulars	Associated Revenue \$	Carried Forward \$	New Initiatives \$	Expense Total \$
New - Drainage				
Carnarvon Street - New drainage	0	70,000	0	70,000
Harris Street and Appleton Street - Intersection - New drainage	0	112,500	0	112,500
Lake View Terrace - To be constructed as part of pathway renewal	0	0	30,000	30,000
Northampton Street - New drainage	0	122,200	0	122,200
Total New - Drainage	0	304,700	30,000	334,700
Renewal - Drainage				
Hillview Terrace - Drainage renewal	0	87,300	0	87,300
Pipe Renewal - Various locations	0	0	25,000	25,000
Pit Renewal - Various locations	0	0	60,000	60,000
Right-of Ways - Various locations	0	0	15,000	15,000
Sump Renewal - Various locations	0	0	40,000	40,000
Total Renewal - Drainage	0	87,300	140,000	227,300
Upgrade - Drainage				
Albany Highway - Hotspot 1 Drainage Master Plan	0	0	80,000	80,000
Total Upgrade - Drainage	0	0	80,000	80,000
Total Drainage	0	392,000	250,000	642,000

Capital Expense Initiatives

Pathways

Particulars	Associated Revenue \$	Carried Forward \$	New Initiatives \$	Expense Total \$
New - Pathways				
Bolton Avenue - Carpark to Main Entrance	0	0	10,000	10,000
Brodie-Hall Drive - Turner Avenue to Hayman Road	0	0	55,000	55,000
Rutland Avenue - Welshpool Road to Oats Street bicycle lanes	(115,700)	114,500	0	114,500
Total New - Pathways	(115,700)	114,500	65,000	179,500
Renewal - Pathways				
Berwick Street - Bush Street to Boundary Road (East)	0	0	40,000	40,000
Berwick Street - Bush Street to Boundary Road (West)	0	0	64,000	64,000
Forward Street - Welshpool Road to Swansea Street (East)	0	0	15,000	15,000
Lathlain Precinct Redevelopment (Zone 2)	0	0	75,000	75,000
Mars Street - Oats Street to Cohn Street	0	0	30,000	30,000
Mint Street - Carnarvon Street to Shepperton Road	0	0	24,000	24,000
Oats Street - Hubert Street to Albany Highway	0	0	15,000	15,000
Star Street - Briggs Street to President Street	0	0	30,000	30,000
Star Street - Cohn Street to Briggs Street	0	0	37,000	37,000
Total Renewal - Pathways	0	0	330,000	330,000
Total Pathways	(115,700)	114,500	395,000	509,500

Capital Expense Initiatives

Parks

Particulars	Associated Revenue \$	Carried Forward \$	New Initiatives \$	Expense Total \$
New - Parks				
Burswood Peninsula - Park furniture	0	50,000	0	50,000
George Street Reserve - Revegetation	0	0	80,000	80,000
Kensington Bushland - Jirdarup signage	0	30,000	0	30,000
Lathlain Park - New	(1,500,000)	0	1,500,000	1,500,000
Tree Plan - Tree planting	0	0	35,000	35,000
Total New - Parks	(1,500,000)	80,000	1,615,000	1,695,000
Renewal - Parks				
GO Edwards Park - Redevelopment	(250,000)	0	650,000	650,000
Harold Rossiter Park - Irrigation	0	0	160,000	160,000
Main Roads / Arterial Roads - Landscaping	0	0	50,000	50,000
McCallum Park - Foreshore erosion control	0	89,400	300,000	389,400
Park Signage - Various locations	0	0	50,000	50,000
Tree Plan - Tree replanting	0	0	75,000	75,000
Total Renewal - Parks	(250,000)	89,400	1,285,000	1,374,400
Upgrade - Parks				
Entry Statements - Landscaping	0	30,000	0	30,000
Higgins Park - Court Modifications	(200,000)	300,000	0	300,000
Rayment Park - General upgrade	0	128,200	0	128,200
Total Upgrade - Parks	(200,000)	458,200	0	458,200
Total Parks	(1,950,000)	627,600	2,900,000	3,527,600

Capital Expense Initiatives

Other Infrastructure

Particulars	Associated Revenue \$	Carried Forward \$	New Initiatives \$	Expense Total \$
New - Other Infrastructure				
Car Parks - Albany Highway additional bays	0	4,100	0	4,100
Car Parks - Harvey Street ACROD bays	0	0	10,000	10,000
Car Parks - Rayment Park	(70,000)	65,300	0	65,300
Parking Meters - Purchase and installation	0	100,000	0	100,000
Parking Signage - Purchase and installation	0	130,000	0	130,000
Street Furniture - Various locations	0	0	35,000	35,000
Street Lighting - Purchase and installation	0	95,200	0	95,200
Street Lighting - Safety improvement at various locations	0	0	25,000	25,000
Total New - Other Infrastructure	(70,000)	394,600	70,000	464,600
Renewal - Other Infrastructure				
Car Parks - Carlisle Reserve	0	0	55,000	55,000
Street Furniture - Bus shelters at various locations	0	0	45,000	45,000
Street Lighting - Albany Highway and Laneways	0	0	40,000	40,000
Total Renewal - Other Infrastructure	0	0	140,000	140,000
Upgrade - Other Infrastructure				
Parking Meters - Tap and Go upgrade	0	130,000	0	130,000
Right-of-Way 31a and 31b	0	111,500	0	111,500
Right-of-Way 45	0	39,200	0	39,200
Street Lighting - Community Safety Projects	0	0	40,000	40,000
Total Upgrade - Other Infrastructure	0	280,700	40,000	320,700
Total Other Infrastructure	(70,000)	675,300	250,000	925,300