



TOWN OF
VICTORIA PARK

Financial Activity Statement Report

For the month ended 31 July 2021



**WE'RE OPEN
VIC PARK**

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Statement of Financial Activity Variances

Material Variances Defined

For the purposes of reporting the material variances in the Statement of Financial Activity (by Service Unit) (as contained in this document), the following indicators, as resolved, have been applied –

Revenues (Operating and Non-Operating)

Service Unit material variances will be identified where, for the period being reviewed, the actual varies to budget by an amount of (+) or (-) \$25,000 and, in these instances, an explanatory comment will be provided.

Expenses (Operating, Capital and Non-Operating)

Service Unit material variances will be identified where, for the period being reviewed, the actual varies to budget by an amount of (+) or (-) \$25,000 and, in these instances, an explanatory comment will be provided.

Before commenting on each of the specific material variances identified it is important to note that, whilst many accounts will influence the overall variance, only those accounts within the affected Service Unit that significantly contribute to the variance will be highlighted.

For the purposes of explaining each variance, a multi-part approach has been taken. The parts are –

1. Period Variation – Relates specifically to the value of the variance between the Budget and Actual figures for the period being reviewed.
2. Primary Reason – Explains the primary reasons for the period variance. As the review is aimed at a higher-level analysis, only major contributing factors are reported.
3. Budget Impact – Forecasts the likely \$ impact on the year end surplus or deficit position. It is important to note that values in this part are indicative only at the time of reporting, for circumstances may subsequently change.

Material Variances Explained

The Financial statements are presented based on the new organisational structure

As shown in the in the Statement of Financial Activity (contained within this document), the following variances have been identified -

Operating Revenue

Chief Executive Office

No material variance to report

Community Planning

- **Urban Planning**

- The period variation is favourable to period budget by \$42,423.
- The variation predominantly relates to two large development applications being received.
- The estimated impact on the year end position is nil as this is a budget timing variance.

Finance

- **Aqualife**

- The period variation is unfavourable to period budget by \$45,257.
- The variation predominantly relates to a lower than budgeted income for swimming pool entry.
- The estimated impact on the year end position is nil as this is a budget timing variance.

- **Leisurelife**

- The period variation is unfavourable to period budget by \$39,273.
- The variation predominantly relates to a lower than budgeted income for membership and entry fees.
- The estimated impact on the year end position is nil as this is a budget timing variance.

Operations

No material variance to report

Operating Expense

Chief Executive Office

- **Chief Executive Office**

- The period variation is favourable to period budget by \$36,457.
- The variation predominantly relates to a variation in employee costs.
- The estimated impact on the year end position is nil as this is a budget timing variance.

- **Leadership and Governance**

- The period variation is favourable to period budget by \$31,796.
- The variation predominantly relates to a variation in employee costs.
- The estimated impact on the year end position is nil as this is a budget timing variance.

Community Planning

• **Community Development**

- The period variation is favourable to period budget by \$207,186.
- The variation predominantly relates to grants provided to the community and employee costs.
- The estimated impact on the year end position is nil as this is a budget timing variance.

• **Community Planning Office**

- The period variation is favourable to period budget by \$31,900.
- The variation predominantly relates to a variation in employee costs.
- The estimated impact on the year end position is nil as this is a budget timing variance.

• **Economic Development**

- The period variation is favourable to period budget by \$36,744.
- The variation predominantly relates to a variation in employee and consultancy costs.
- The estimated impact on the year end position is nil as this is a budget timing variance.

• **Environmental Health**

- The period variation is favourable to period budget by \$31,173.
- The variation predominantly relates to a variation in employee costs.
- The estimated impact on the year end position is nil as this is a budget timing variance.

• **Library Services**

- The period variation is favourable to period budget by \$63,287.
- The variation predominantly relates to a variation in employee costs.
- The estimated impact on the year end position is nil as this is a budget timing variance.

• **Place Management**

- The period variation is favourable to period budget by \$165,578.
- The variation predominantly relates to a lower than expected spend for the urban forest strategy.
- The estimated impact on the year end position is nil as this is a budget timing variance.

• **Strategic Town Planning**

- The period variation is favourable to period budget by \$49,491.
- The variation predominantly relates to a variation in employee costs.
- The estimated impact on the year end position is nil as this is a budget timing variance.

• **Urban Planning**

- The period variation is favourable to period budget by \$50,260.
- The variation predominantly relates to a variation in employee costs.
- The estimated impact on the year end position is nil as this is a budget timing variance.

Finance

- **Aqualife**

- The period variation is favourable to period budget by \$131,131.
- The variation predominantly relates to a variation in employee costs.
- The estimated impact on the year end position is nil as this is a budget timing variance.

- **Finance Office**

- The period variation is favourable to period budget by \$38,719.
- The variation predominantly relates to a variation in employee costs.
- The estimated impact on the year end position is nil as this is a budget timing variance.

- **Financial Services**

- The period variation is favourable to period budget by \$82,723.
- The variation predominantly relates to a variation in employee costs.
- The estimated impact on the year end position is nil as this is a budget timing variance.

- **Leisurelife**

- The period variation is favourable to period budget by \$70,247.
- The variation predominantly relates to a variation in employee costs.
- The estimated impact on the year end position is nil as this is a budget timing variance.

- **Parking**

- The period variation is favourable to period budget by \$75,913.
- The variation predominantly relates to a variation in employee costs due to vacancies.
- The estimated impact on the year end position is nil as this is a budget timing variance.

- **Ranger Services**

- The period variation is favourable to period budget by \$36,504.
- The variation predominantly relates to a variation in employee costs due to vacancies.
- The estimated impact on the year end position is nil as this is a budget timing variance.

Operations

- **Asset Planning**

- The period variation is favourable to period budget by \$85,163.
- The variation predominantly relates to a variation in utility and employee costs.
- The estimated impact on the year end position is nil as this is a budget timing variance.

- **Environment**

- The period variation is favourable to period budget by \$27,822.
- The variation predominantly relates to a variation in employee costs.
- The estimated impact on the year end position is nil as this is a budget timing variance.

- **Fleet Services**

- The period variation is favourable to period budget by \$30,407.
- The variance predominantly relates to the vehicle oncosts not being distributed.
- The estimated impact on the year end position is nil as this is a budget timing variance.

- **Operations Office**

- The period variation is favourable to period budget by \$30,680.
- The variation predominantly relates to a variation in employee costs.
- The estimated impact on the year end position is nil as this is a budget timing variance.

- **Parks & Reserves**

- The period variation is favourable to period budget by \$350,994.
- The variation predominantly relates to reduced works as the budget was not approved until August and less spraying required due to the wet weather.
- The estimated impact on the year end position is nil as this is a budget timing variance.

- **Project Management**

- The period variation is favourable to period budget by \$366,116.
- The variation predominantly relates to consultancy fees relating to the John MacMillan precinct planning being delayed and postponing appointing consultants as budget had not been adopted.
- The estimated impact on the year end position is nil as this is a budget timing variance.

- **Property Development and Leasing**

- The period variation is favourable to period budget by \$56,694.
- The variation predominantly relates to a variation in employee costs.
- The estimated impact on the year end position is nil as this is a budget timing variance.

- **Street Improvement**

- The period variation is favourable to period budget by \$56,852.
- The variation predominantly relates to a variation in employee costs.
- The estimated impact on the year end position is nil as this is a budget timing variance.

- **Street Operations**

- The period variation is favourable to period budget by \$74,455.
- The variation predominantly relates to a variation in employee costs.
- The estimated impact on the year end position is nil as this is a budget timing variance.

- **Waste Services**

- The period variation is favourable to period budget by \$278,193.
- The variation predominantly relates to a timing delay for waste disposal invoices.
- The estimated impact on the year end position is nil as this is a budget timing variance.

Capital Expense

Chief Executive Office

No material variance to report

Community Planning

No material variance to report

Finance

No material variance to report

Operations

No material variance to report

Non-Operating Revenue

Operations

- **Fleet Services**

- The period variation is unfavourable to period budget by **\$32,625**.
- The variation is predominantly a result of vehicles not being sent for auction
- The estimated impact on the year end position is nil as this is a budget timing variance.

Non-Operating Expenses

Finance

No material variance to report

Non-Cash Adjustments

- **Depreciation**

- The period variation is favourable to period budget by **\$789,014**.
- The variation predominantly relates to the depreciation not being raised for the financial year, which won't occur until the Office of the Auditor General has sign off the Town's Annual Financial Report.
- The estimated impact on the year end position is nil as this is a non-cash budget item and is a budget timing variance.

Proposed Budget Amendments

No proposed budget amendments to report.

Accounting Notes

Significant Accounting Policies

The significant accounting policies that have been adopted in the preparation of this document are:

Basis of Preparation

The document has been prepared in accordance with applicable Australian Accounting Standards (as they apply to local government and not-for-profit entities), Australian Accounting Interpretations, other authoritative pronouncements of the Australian Accounting Standards Board, the Local Government Act 1995 and accompanying regulations.

The document has also been prepared on the accrual basis and is based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and liabilities.

The Local Government Reporting Entity

All Funds through which the Council controls resources to carry on its functions have been included in this document.

In the process of reporting on the local government as a single unit, all transactions and balances between those Funds (for example, loans and transfers between Funds) have been eliminated.

2020 - 2021 Actual Balances

Balances shown in this document as 2020-2021 Actual are subject to final adjustments.

Rounding Off Figures

All figures shown in this document, other than a rate in the dollar, are rounded to the nearest dollar.

Rates, Grants, Donations and Other Contributions

All rates levied under the *Local Government Act 1995*. Includes general, differential, specified area rates, minimum rates, interim rates, back rates, ex-gratia rates, less discounts and concessions offered. Exclude administration fees, interest on instalments, interest on arrears, service charges and sewerage rates.

Operating grants, subsidies and contributions are grants, subsidies or contributions that are not non-operating in nature. Non-operating grants, subsidies and contributions are amounts received for the acquisition or construction of recognisable non-financial assets to be controlled by the local government.

Superannuation

The Council contributes to a number of Superannuation Funds on behalf of employees. All funds to which the Council contributes are defined contribution plans.

Goods and Services Tax

Revenues, expenses and assets capitalised are stated net of any GST recoverable. Receivables and payables in the statement of financial position are stated inclusive of applicable GST. The net amount of GST recoverable from, or payable to, the ATO is included with receivables on payables in the statement of financial position. Cash flows are presented on a Gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to, the ATO are presented as operating cash flows.

Cash and Cash Equivalents

Cash and cash equivalents include cash on hand, cash at bank, deposits held at call with banks, other short term highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and that are subject to an insignificant risk of changes in value and bank overdrafts. Bank overdrafts are shown as short-term borrowings in current liabilities.

Trade and Other Receivables

Collectability of trade and other receivables is reviewed on an ongoing basis. Debts that are known to be uncollectible are written off when identified. An allowance for doubtful debts is raised when there is objective evidence that they will not be collectible.

Inventories

General

Inventories are measured at the lower of cost and net realisable value. Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

Land Held for Resale

Land purchased for development and/or resale is valued at the lower of cost and net realisable value. Cost includes the cost of acquisition, development, borrowing costs and holding costs until completion of development. Finance costs and holding charges incurred after development is completed are expensed.

Revenue arising from the sale of property is recognised as at the time of signing an unconditional contract of sale. Land held for resale is classified as current except where it is held as non-current based on Council's intentions to release for sale.

Fixed Assets

Each class of fixed asset is carried at cost or fair value as indicated less, where applicable, any accumulated depreciation and impairment losses.

Initial Recognition

All assets are initially recognised at cost. Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition. For assets acquired at no cost, or for nominal consideration, cost is determined as fair value at the date of acquisition. The cost of non-current assets constructed by the Council includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overheads.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Council and the cost of the item can be measured reliably. All other repairs and maintenance are recognised as expenses in the period in which they are incurred.

Revaluation

Certain asset classes may be re-valued on a regular basis such that the carrying values are not materially different from fair value. For infrastructure and other asset classes, where no active market exists, fair value is determined to be the current replacement cost of an asset less, where applicable, accumulated depreciation calculated on the basis of such cost to reflect the already consumed or expired future economic benefits of the asset. Increases in the carrying amount arising on revaluation of assets are credited to a revaluation surplus in equity. Decreases that offset previous increases of the same asset are recognised against revaluation surplus directly in equity; all other decreases are recognised in profit or loss. Any accumulated depreciation at the date of revaluation is eliminated against the gross carrying amount of the asset and the net amount is restated to the re-valued amount of the asset.

Those assets carried at a re-valued amount, being their fair value at the date of revaluation less any subsequent accumulated depreciation and accumulated impairment losses, are to be re-valued with sufficient regularity to ensure the carrying amount does not differ materially from that determined using fair value at reporting date.

Land Under Roads

In Western Australia, all land under roads is Crown land, the responsibility for managing which, is vested in the local government. Council has elected not to recognise any value for land under roads acquired on or before 30 June 2008. This accords with the treatment available in Australian Accounting Standard AASB 1051 Land Under Roads and the fact Local Government (Financial Management) Regulation 16 (a) (i) prohibits local governments from recognising such land as an asset. In respect of land under roads acquired on or after 1 July 2008, as detailed above, Local Government (Financial Management) Regulation 16 (a) (i) prohibits local governments from recognising such land as an asset.

Whilst such treatment is inconsistent with the requirements of AASB 1051, Local Government (Financial Management) Regulation 4 (2) provides, in the event of such an inconsistency, the Local Government (Financial Management) Regulations prevail. Consequently, any land under roads acquired on or after 1 September 2008 is not included as an asset of the Council.

Depreciation of Non-Current Assets

All non-current assets having a limited useful life (excluding freehold land) are systematically depreciated over their useful lives in a manner that reflects the consumption of the future economic benefits embodied in those assets. Assets are depreciated from the date of acquisition or, in respect of internally constructed assets, from the time the asset is completed and held ready for use. Depreciation is recognised on a straight-line basis, using rates that are reviewed each reporting period. Major depreciation periods are:

Buildings	40 years
Furniture and Equipment	5 – 10 years
Plant and Machinery	2 – 10 years
Sealed Roads - Clearing and Earthworks	Not depreciated
- Construction and Road Base	5 – 80 years
- Original Surface / Major Resurface	5 – 80 years
Drainage	5 – 80 years
Pathways	5 – 80 years
Parks and Reserves	5 – 80 years

Asset residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period. An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount. Gains and losses on disposals are determined by comparing proceeds with the carrying amount. When revalued assets are sold, amounts included in the revaluation surplus relating to that asset are transferred to retained earnings.

Capitalisation Threshold

Assets with a value below \$5,000 at the time of acquisition, are excluded from the assets reported in the financial report. These assets are instead reported as an expense in the year of acquisition.

Financial Instruments

Initial Recognition and Measurement

Financial assets and financial liabilities are recognised when the Council becomes a party to the contractual provisions to the instrument. For financial assets, this is equivalent to the date that the Council commits itself to either the purchase or sale of the asset (i.e. trade date accounting is adopted). Financial instruments are initially measured at fair value plus transaction costs, except where the instrument is classified 'at fair value through profit or loss', in which case transaction costs are expensed to profit or loss immediately.

Classification and Subsequent Measurement

Financial instruments are subsequently measured at fair value, amortised cost using the effective interest rate method or cost. Fair value represents the amount for which an asset could be exchanged, or a liability settled, between knowledgeable, willing parties. Where available, quoted prices in an active market are used to determine fair value. In other circumstances, valuation techniques are adopted.

Amortised cost is calculated as:

- a. the amount in which the financial asset or financial liability is measured at initial recognition;
- b. less principal repayments;
- c. plus, or minus the cumulative amortisation of the difference, if any, between the amount initially recognised and the maturity amount calculated using the effective interest rate method; and
- d. less any reduction for impairment.

The effective interest method is used to allocate interest income or interest expense over the relevant period and is equivalent to the rate that discounts estimated future cash payments or receipts (including fees, transaction costs and other premiums or discounts) through the expected life (or when this cannot be reliably predicted, the contractual term) of the financial instrument to the net carrying amount of the financial asset or financial liability. Revisions to expected future net cash flows will necessitate an adjustment to the carrying value with a consequential recognition of an income or expense in profit or loss.

Financial assets at fair value through profit and loss

Financial assets at fair value through profit or loss are financial assets held for trading. A financial asset is classified in this category if acquired principally for the purpose of selling in the short term. Derivatives are classified as held for trading unless they are designated as hedges. Assets in this category are classified as current assets.

Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market and are subsequently measured at amortised cost. Loans and receivables are included in current assets where they are expected to mature within 12 months after the end of the reporting period.

Held-to-maturity investments

Held-to-maturity investments are non-derivative financial assets with fixed maturities and fixed or determinable payments that the Council's management has the positive intention and ability to hold to maturity. They are subsequently measured at amortised cost. Held-to-maturity investments are included in current assets where they are expected to mature within 12 months after the end of the reporting period. All other investments are classified as non-current. They are subsequently measured at fair value with changes in such fair value (i.e. gains or losses) recognised in other comprehensive income (except for impairment losses). When the financial asset is derecognised, the cumulative gain or loss pertaining to that asset previously recognised in other comprehensive income is reclassified into profit or loss.

Available-for-sale financial assets

Available-for-sale financial assets are non-derivative financial assets that are either not suitable to be classified into other categories of financial assets due to their nature, or they are designated as such by management. They comprise investments in the equity of other entities where there is neither a fixed maturity nor fixed or determinable payments.

They are subsequently measured at fair value with changes in such fair value (i.e. gains or losses) recognised in other comprehensive income (except for impairment losses). When the financial asset is derecognised, the cumulative gain, or loss, pertaining to that asset previously recognised in other comprehensive income is reclassified into profit or loss.

Available-for-sale financial assets are included in current assets, where they are expected to be sold within 12 months after the end of the reporting period. All other financial assets are classified as non-current.

Financial liabilities

Non-derivative financial liabilities (excluding financial guarantees) are subsequently measured at amortised cost.

Impairment

At the end of each reporting period, the Council assesses whether there is objective evidence that a financial instrument has been impaired. In the case of available-for-sale financial instruments, a prolonged decline in the value of the instrument is considered to determine whether impairment has arisen. Impairment losses are recognised in profit or loss. Any cumulative decline in fair value is reclassified to profit or loss at this point.

Derecognition

Financial assets are derecognised where the contractual rights for receipt of cash flows expire or the asset is transferred to another party, whereby the Council no longer has any significant continual involvement in the risks and benefits associated with the asset.

Financial liabilities are derecognised where the related obligations are discharged, cancelled or expired. The difference between the carrying amount of the financial liability extinguished or transferred to another party and the fair value of the consideration paid, including the transfer of non-cash assets or liabilities assumed, is recognised in profit or loss.

Contract Assets

A contract asset is the right to consideration in exchange for goods or services the entity has transferred to a customer when that right is conditioned on something other than the passage of time.

Impairment

In accordance with Australian Accounting Standards the Council's assets, other than inventories, are assessed at each reporting date to determine whether there is any indication they may be impaired. Where such an indication exists, an impairment test is carried out on the asset by comparing the recoverable amount of the asset, being the higher of the asset's fair value less costs to sell and value in use, to the asset's carrying amount.

Any excess of the asset's carrying amount over its recoverable amount is recognised immediately in profit or loss unless the asset is carried at a revalued amount in accordance with another standard (e.g. AASB 116). For non-cash generating assets such as roads, drains, public buildings and the like, value in use is represented by the depreciated replacement cost of the asset. At the time of adopting the Annual Budget, it was not possible to estimate the amount of impairment losses (if any) as at 30 June 2020. In any event, an impairment loss is a non-cash transaction and consequently, has no impact on the Annual Budget.

Trade and Other Payables

Trade and other payables represent liabilities for goods and services provided to the Council prior to the end of the financial year that are unpaid and arise when the Council becomes obliged to make future payments in respect of the purchase of these goods and services. The amounts are unsecured and are usually paid within 30 days of recognition.

Lease Liabilities

The present value of future lease payments not paid at the reporting date, discounted using the incremental borrowing rate where the implicit interest rate in the lease is not readily determined.

Contract liabilities

An entity's obligation to transfer goods or services to a customer for which the entity has received consideration (or the amount is due) from the customer. Grants to acquire or construct recognisable non-financial assets to be controlled by the Town are recognised as a liability until such time as the Town satisfies its obligations under the agreement.

Employee Benefits

Provision is made for the Council's liability for employee benefits arising from services rendered by employees to the end of the reporting period. Employee benefits that are expected to be settled within one year have been measured at the amounts expected to be paid when the liability is settled.

Employee benefits payable later than one year have been measured at the present value of the estimated future cash outflows to be made for those benefits. In determining the liability, consideration is given to employee wage increases and the probability that the employee may not satisfy vesting requirements. Those cash flows are discounted using market yields on national government bonds with terms to maturity that match the expected timing of cash flows.

Borrowing Costs

Borrowing costs are recognised as an expense when incurred except where they are directly attributable to the acquisition, construction, or production of a qualifying asset. Where this is the case, they are capitalised as part of the cost of the particular asset.

Provisions

Provisions are recognised when the Town has a legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result, and that outflow can be reliably measured.

Provisions are measured using the best estimate of the amounts required to settle the obligation at the end of the reporting period.

Current and Non-Current Classification

In the determination of whether an asset or liability is current or non-current, consideration is given to the time when each asset or liability is expected to be settled. The asset or liability is classified as current if it expected to be settled within the next 12 months, being the Council's operational cycle. In the case of liabilities where the Council does not have the unconditional right to defer settlement beyond 12 months, such as vested long service leave, the liability is classified as current even if not expected to be settled within the next 12 months. Inventories held for trading are classified as current even if not expected to be realised in the next 12 months except for land held for resale where it is held as non-current based on the Council's intentions to release for sale.

Comparative Figures

Where required, comparative figures have been adjusted to conform to changes in presentation for the current reporting period.

Budget Comparative Figures

Unless otherwise stated, the Budget comparative figures shown in this Budget document relate to the original Budget estimate for the relevant item of disclosure.

Service Unit Definitions

The Town operations, as disclosed in this report, encompass the following service-oriented Service Units –

Chief Executive Office

Chief Executive Office

The Chief Executive Office leads and supports the transformation of the organisation into a customer-focused, culturally constructive, legislatively compliant, sector-leading entity, with a primary focus on the Service Areas within the Chief Executive Office functional area.

Communications and Engagement

Communications and Engagement manages the brand and reputation of the Town. This is achieved through developing clear and accessible messaging, consulting with the community, delivering key messages through various channels and working to reach the appropriate audiences through strategically executed marketing, engagement and communication planning.

Customer Relations

Customer Relations manages the Customer Service Contact Centre, which is the first point of contact for the organisation, and monitors performance against the Town's Customer Service Charter.

Leadership and Governance

The Leadership and Governance Service Area is committed to responsibly managing the Town on behalf of the residents and ratepayers of the District through collaboration, knowledge-sharing and good governance.

Human Resources

Human Resources is responsible for the development and implementation of occupational health and safety compliance, staff development, employee relations, recruitment and payroll services of the Town.

Community Planning

Building Services

Building Services provide services to ensure buildings are safe, liveable, accessible and sustainable, and meet statutory requirements.

Community Development

The Community Development team's vision is an empowered Victoria Park, which will be achieved through the mission of community capacity building.

Community Planning Office

The Community Planning Office leads and supports the transformation of the organisation into a customer-focused, culturally constructive, legislatively compliant, sector-leading entity, with a primary focus on the Service Areas within the Community Planning functional area.

Digital Hub

The Digital Hub provides free digital literacy and online training for the local community, not-for-profit organisations and local business operators.

Economic Development

Economic Development seeks to increase the economic growth of the district through fostering business attraction and retention, tourism, marketing, community initiatives and creating robust relationships.

Environmental Health

Environmental Health seeks to promote good standards of public health via the many hospitality outlets in the area and the community in general.

General Compliance

The General Compliance Area liaise with and direct property owners and developers to ensure built form building and planning requirements are adhered to at all times.

Healthy Community

The Healthy Community team connect people to services, resources, information, facilities, and experiences that enhance their physical and social health and wellbeing.

Library Services

Library Services plays a pivotal role in providing our community with access to resources, knowledge and technology in a safe, nurturing environment.

Place Management

The Place Management Service Area implements programs, that are suitable for the particular targeted section of the community, to improve places within the District or, where the community is satisfied with the standard of operation, to maintain the already attained standard.

Strategic Town Planning

Strategic Town Planning develops strategies for the future growth of the Town, with the aims of creating a vibrant community and improving the quality of life for residents.

Urban Planning

Urban Planning assesses applications for development approval and subdivision, provides advice to the community and ensures land is appropriately used and developed.

Finance

Aqualife

The Aqualife Centre aims to improve community health and wellbeing; and to provide a safe and welcoming environment for the community to meet and socialise, primarily through aquatic recreation.

Budgeting

The Budgeting Area includes the administration of non-cash expenditure and revenue associated with local government accounting requirements, including profit and loss and depreciation.

Corporate Funds

The Corporate Funds includes the management of loans, reserve fund transfers, restricted and trust funds, rate revenue and corporate grants funding.

Finance Office

The Finance Office leads and supports the transformation of the organisation into a customer-focused, culturally constructive, legislatively compliant, sector-leading entity, with a primary focus on the Service Areas within the Finance functional area.

Financial Services

The key role of Financial Services is to manage and control the Town's finances in a sound and prudent manner.

Information Systems

Information Systems assists the Town in operating efficiently with the smooth running of essential business computer programs and systems.

Leisurelife

The Leisurelife Centre aims to improve community health and wellbeing, and to provide a safe and welcoming environment for the community to meet and socialise, primarily through active recreation.

Parking

The Parking Management section guides future parking initiatives within the Town, ensuring equitable access for everyone, whilst also monitoring existing parking areas and ensuring a safer community.

Rangers

Ranger Services offer a 24 hours-a-day / 7 days-a-week service to help ensure community safety in the areas of Dog and Cat management and Local Law enforcement.

Operations

Asset Planning

Asset Planning provides services to manage and maintain Council facilities and their related assets.

Environment

The Environment Area is committed to preserving and enhancing natural areas and recognises not only the ecological benefits of protecting natural assets, but also the social and recreational benefits as well.

Fleet Services

Fleet Services oversees the various items of light fleet, heavy fleet and plant and equipment.

Operations Office

The Operations Office leads and supports the transformation of the organisation into a customer-focused, culturally constructive, legislatively compliant, sector-leading entity, with a primary focus on the Service Areas within the Operations functional area.

Parks and Reserves

The Parks and Reserves Section delivers high quality horticultural works to parks, reserves and streetscapes.

Project Management

Project Management assists in improving the standards of project management and project delivery and delivers nominated projects on behalf of the Town.

Property Development and Leasing

Property Management and Leasing assists in strategic property development projects and property leasing requirements on behalf of the Town.

Street Improvement

Street Improvement provides engineering advice, design, planning, and road safety initiatives.

Street Operations

Street Operations ensure the maintenance and renewal of roads, pathways, drainage and associated assets.

Waste

Waste Management implements waste collection, minimisation and disposal in a sustainable manner.

Particulars	Material Variance		31 July 2021		
	\$	%	Revised Budget \$	Year-to-Date Budget \$	Year-to-Date Actual \$
Revenue					
Chief Executive Office			0	0	0
Chief Executive Office			0	0	0
Communications and Engagement			0	0	0
Customer Relations			0	0	0
Human Resources			0	0	0
Leadership and Governance			0	0	0
Community Planning			1,212,071	67,268	98,153
Community Planning Office			0	0	0
Building Services			378,500	28,457	15,244
Community Development			189,771	1,025	2,001
Digital Hub			26,800	0	600
Economic Development			0	0	0
Environmental Health			175,800	2,936	1,313
General Compliance			21,500	0	440
Healthy Community			31,100	2,591	3,453
Library Services			19,600	1,509	1,929
Place Management			0	0	0
Strategic Town Planning			0	0	0
Urban Planning	42,423	▲ 138.0%	369,000	30,750	73,173
Finance			54,528,118	756,948	631,299
Aqualife	45,257	▼ 22.3%	2,431,194	202,597	157,340
Budgeting			1,594,117	0	0
Corporate Funds			45,334,012	126,601	130,536
Finance Office			0	0	0
Financial Services			401,835	30,500	16,777
Information Systems			1,500	125	30
Leisurelife	39,273	▼ 23.0%	2,048,647	170,723	131,450
Parking			2,569,813	214,151	189,989
Ranger services			147,000	12,251	5,177
Operations			21,642,738	35,199	13,144
Asset Planning			11,706,988	0	7,384
Environment			0	0	0
Fleet Services			10,000	0	787
Operations Office			1,100	92	0
Parks and Reserves			3,519,447	12,397	3,390
Project Management			1,000	83	0
Property Development and Leasing			0	0	0
Street Improvement			98,000	8,167	0
Street Operations			5,532,684	0	0
Waste Services			773,519	14,460	1,582
Total Revenue			77,382,927	859,415	742,596
			0	77,382,927	

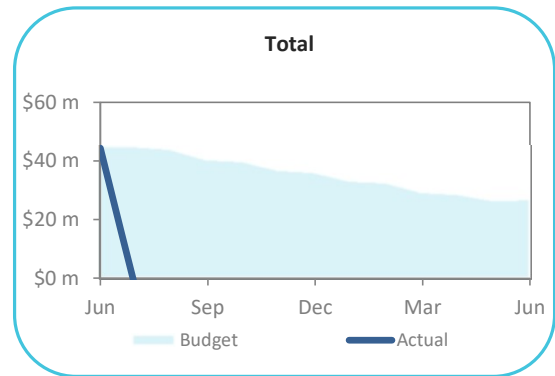
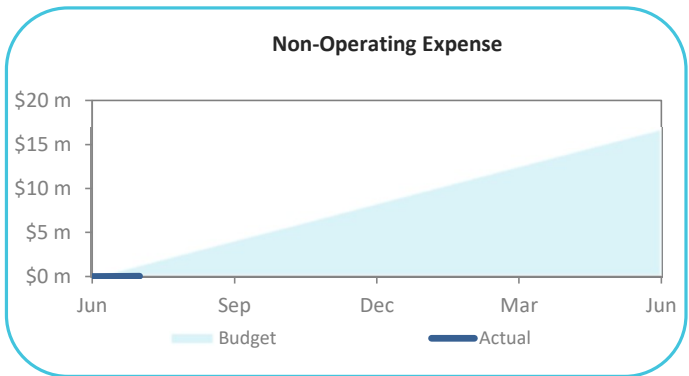
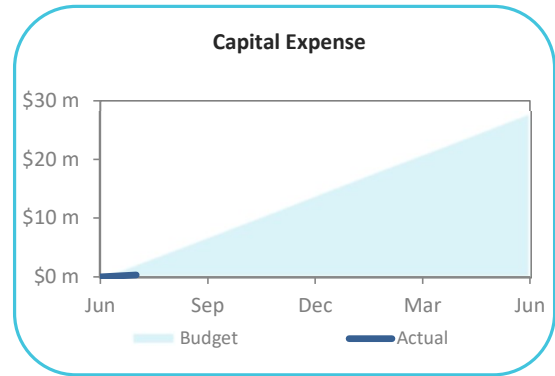
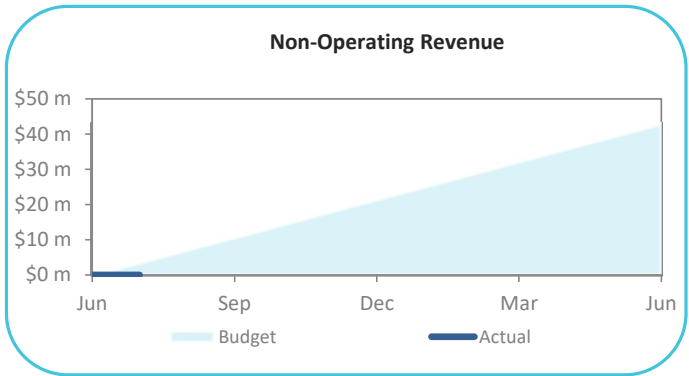
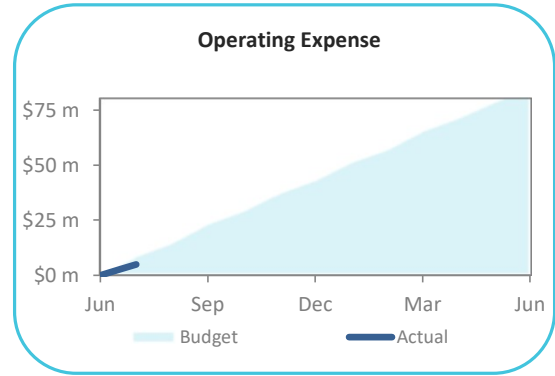
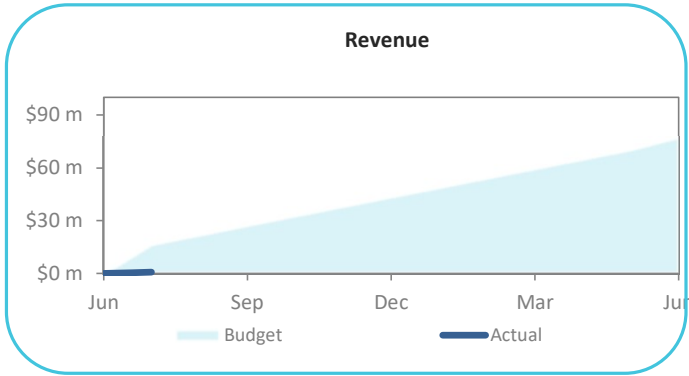
Particulars	Material Variance		31 July 2021		
	\$	%	Revised Budget \$	Year-to-Date Budget \$	Year-to-Date Actual \$
Operating Expense					
Chief Executive Office			(5,388,097)	(373,259)	(303,638)
Chief Executive Office	36,457	▼ 41%	(1,167,110)	(89,013)	(52,556)
Communications and Engagement			(1,013,767)	(50,562)	(59,526)
Customer Relations			(834,095)	(62,680)	(75,111)
Human Resources			(1,266,138)	(103,645)	(80,882)
Leadership and Governance	31,796	▼ 47%	(1,106,987)	(67,359)	(35,563)
Community Planning			(10,984,545)	(1,350,771)	(670,279)
Building Services			(654,508)	(47,809)	(27,218)
Community Development	207,186	▼ 37%	(2,743,169)	(557,835)	(350,649)
Community Planning Office	31,900	▼ 41%	(954,072)	(77,135)	(45,235)
Digital Hub			(199,431)	(21,056)	(6,245)
Economic Development	36,774	▼ 80%	(411,786)	(45,886)	(9,112)
Environmental Health	31,173	▼ 46%	(777,682)	(68,152)	(36,979)
General Compliance			(135,205)	(8,421)	(4,848)
Healthy Community			(169,835)	(13,647)	(7,780)
Library Services	63,287	▼ 57%	(1,309,637)	(111,465)	(48,178)
Place Management	165,578	▼ 70%	(1,669,686)	(236,364)	(70,786)
Strategic Town Planning	49,491	▼ 70%	(819,967)	(71,074)	(21,583)
Urban Planning	50,260	▼ 55%	(1,139,567)	(91,927)	(41,667)
Finance			(23,986,082)	(1,249,625)	(809,753)
Aqualife	131,131	▼ 52%	(3,038,698)	(253,995)	(122,864)
Budgeting			(9,186,154)	0	0
Corporate Funds			(1,047,350)	(86,839)	(76,425)
Finance Office	38,719	▼ 52%	(909,064)	(73,895)	(35,176)
Financial Services	82,723	▼ 62%	(1,282,388)	(133,254)	(50,531)
Information Systems			(3,553,921)	(294,233)	(300,011)
Leisurelife	70,247	▼ 42%	(2,046,112)	(168,981)	(98,734)
Parking	75,913	▼ 44%	(2,098,390)	(171,188)	(95,275)
Ranger services	36,504	▼ 54%	(824,005)	(67,240)	(30,736)
Operations			(45,014,567)	(4,396,382)	(3,099,820)
Asset Planning	85,163	▼ 3%	(17,341,689)	(2,661,368)	(2,576,205)
Environment	27,822	▼ 115%	(319,853)	(24,102)	3,720
Fleet Services	30,407	▼ 430%	16,270	7,071	(23,336)
Operations Office	30,680	▼ 41%	(912,350)	(75,258)	(44,578)
Parks and Reserves	350,994	▼ 74%	(5,209,722)	(473,849)	(122,855)
Project Management	366,116	▼ 148%	(2,740,007)	(246,834)	119,282
Property Development and Leasing	56,694	▼ 78%	(885,592)	(73,129)	(16,435)
Street Improvement	56,852	▼ 58%	(1,318,389)	(97,768)	(40,916)
Street Operations	74,455	▼ 36%	(2,588,965)	(209,122)	(134,667)
Waste Services	278,193	▼ 51%	(13,714,270)	(542,023)	(263,830)
Total Operating Expense			(85,373,291)	(7,370,037)	(4,883,491)

0 (85,373,291)

Particulars	Material Variance		31 July 2021		
	\$	%	Revised Budget \$	Year-to-Date Budget \$	Year-to-Date Actual \$
Capital Expense					
Chief Executive Office					
Chief Executive Office			0	0	0
Communications and Engagement			0	0	0
Customer Relations			0	0	0
Human Resources			0	0	0
Leadership and Governance			0	0	0
Community Planning					
Building Services			(2,500)	(208)	0
Community Development			0	0	0
Community Planning Office			(2,500)	(208)	0
Digital Hub			0	0	0
Economic Development			0	0	0
Environmental Health			0	0	0
General Compliance			0	0	0
Healthy Community			0	0	0
Library Services			0	0	0
Place Management			0	0	0
Strategic Town Planning			0	0	0
Urban Planning			0	0	0
Finance					
Aqualife			(480,830)	(5,000)	0
Budgeting			(40,000)	(3,333)	0
Corporate Funds			0	0	0
Finance Office			0	0	0
Financial Services			0	0	0
Information Systems			(420,832)	0	0
Leisurelife			0	0	0
Parking			(19,998)	(1,667)	0
Ranger services			0	0	0
Operations					
Asset Planning			(27,514,023)	(320,519)	(288,940)
Environment			(2,775,685)	(11,307)	(90)
Fleet Services			0	0	0
Fleet Services			0	0	0
Operations Office			(1,027,485)	0	0
Parks and Reserves			0	0	0
Project Management			(9,710,508)	(309,212)	(291,812)
Property Development and Leasing			(1,150,000)	0	0
Street Improvement			0	0	0
Street Operations			0	0	0
Street Operations			(12,850,345)	0	2,962
Waste Services			0	0	0
Total Capital Expense			(27,997,353)	(325,727)	(288,940)

Particulars	\$	Material Variance		31 July 2021		
				Revised Budget	Year-to-Date Budget	Year-to-Date Actual
	\$	%	\$	\$	\$	
Non-Operating Revenue						
Finance			43,280,434	0	0	
Corporate Funds			43,280,434	0	0	
Operations			391,500	32,625	0	
Fleet Services	32,625	▼	391,500	32,625	0	
Total Non-Operating Revenue			43,671,934	32,625	0	
Non-Operating Expense						
Finance			(16,828,798)	(52,401)	(41,537)	
Corporate Funds			(16,828,798)	(52,401)	(41,537)	
Total Non-Operating Expense			(16,828,798)	(52,401)	(41,537)	
Non-Cash Items Adjustments						
(Profit) and Loss			(1,486,163)	0	0	
Depreciation	789,014	▲	9,468,200	789,014	0	
Total Non-Cash Items Adjustments			7,982,037	789,014	0	
Suspense Items Yet To Be Applied			0	0	(445,114)	
Opening Surplus / (Deficit)			1,306,967	1,306,967	1,306,967	
Closing Surplus / (Deficit)			144,423	(4,760,144)	(3,609,519)	

Graphical Representation



Particulars	Brought Forward 1 July \$	Year To Date Actual \$
Current Assets		
Cash - Unrestricted	10,905,801	3,509,294
Cash - Reserves / Restricted	53,222,742	53,264,280
Receivables and Accruals	3,884,072	3,658,248
Inventories	12,756	12,756
	68,025,372	60,444,578
Less Current Liabilities		
Payables and Provisions	(13,495,662)	(10,789,818)
	(13,495,662)	(10,789,818)
Net Current Asset Position	54,529,710	49,654,760
Less		
Cash - Reserves / Restricted	(53,222,742)	(53,264,280)
Estimated Surplus / (Deficiency) Carried Forward	1,306,967	(3,609,519)

Cash and Investments Analysis

	Amount Invested \$	Interest Rate %	Term (Days)	Maturity Date	Projected Earnings \$	Percentage of Portfolio
Cash - Unrestricted						
CBA	3,006,275				83	5%
At Call	3,006,275	Variable	11am	Daily	0	
Online Saver	488,890	0.20	11am	Daily	83	
NT Treasury Corporation	2,000,000				14,038	3%
	2,000,000	0.60	427	15-Dec-21	14,038	
AMP	3,000,000				20,342	5%
	3,000,000	0.75	330	23-Dec-21	20,342	
Total Cash - Unrestricted	8,250,720				34,464	13%
Cash - Restricted						
CBA	24,264,280				3,261	39%
At Call	5,064,280	Variable	11am	Daily	0	
Online Saver	19,200,000	0.20	11am	Daily	3,261	
ME Bank	24,000,000				76,000	39%
	5,000,000	0.40	305	11-Feb-22	16,712	
	4,000,000	0.50	265	22-Jun-22	14,521	
	5,000,000	0.50	214	11-Feb-22	14,658	
	5,000,000	0.50	274	12-Apr-22	18,767	
	5,000,000	0.45	184	21-Jan-22	11,342	
AMP	5,000,000				55,068	8%
	5,000,000	1.20	335	30-Sep-21	55,068	
Total Cash - Restricted	53,264,280				134,330	87%
Total Cash - Invested	61,514,999				168,794	100%

Cash and Investments Analysis

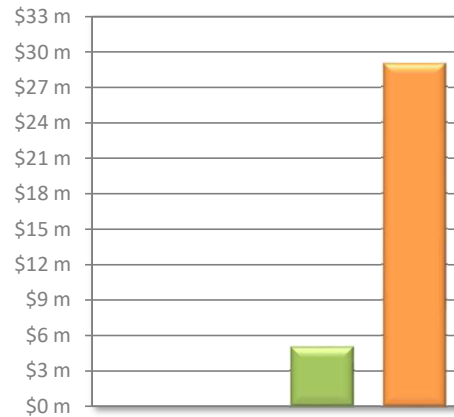
Portfolio Diversity

Institution	%
Bankwest	0
BOQ	0
CBA	44
ME Bank	39
AMP	13
NT Treasury Corporation	3
NAB	0
	100

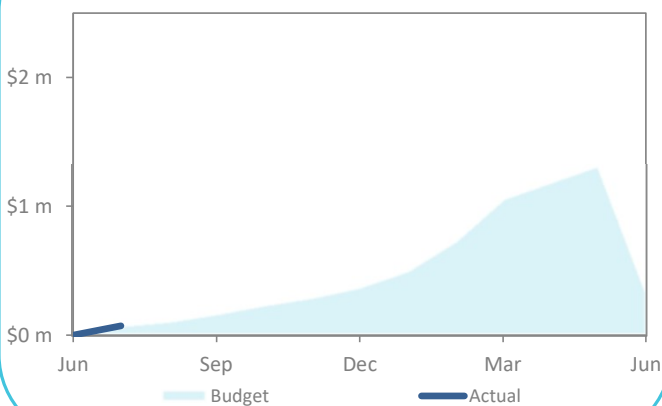


Investment Maturity Timing

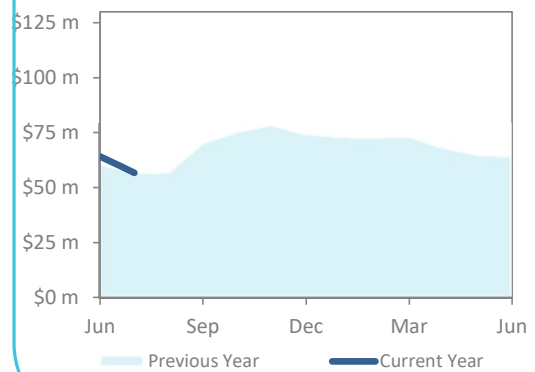
Maturity	\$
Up to 30 days	0
31 - 60 days	0
61 - 90 days	5,000,000
90+ days	29,000,000
	<hr/>
CBA Online Saver	34,000,000
CBA Online Saver	19,688,890
Total Investment	53,688,890



Interest Earnings

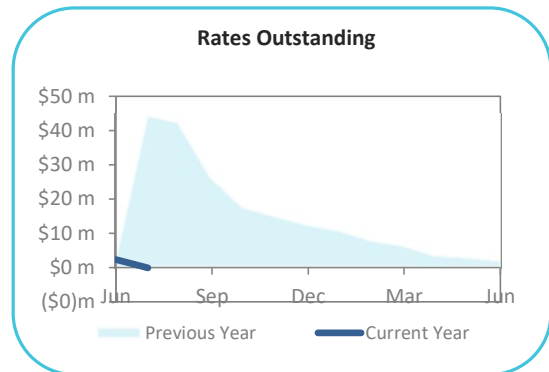


Total Cash Holdings



Rates Outstanding (Not Including Deferrals or Associated Fees and Charges)

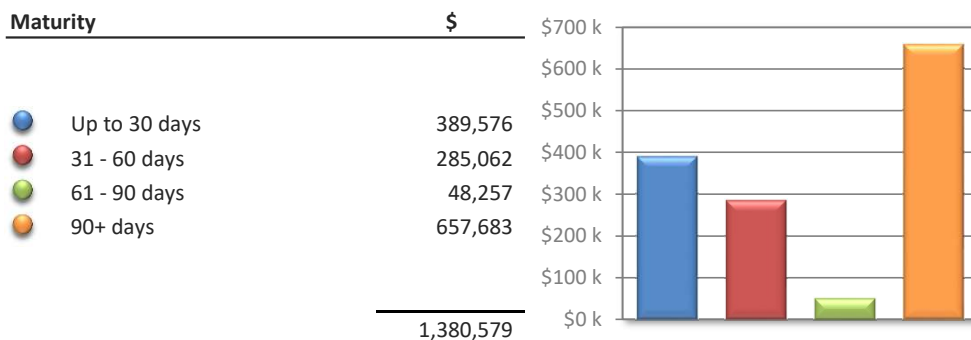
	Total
Balance from Previous Year	2,397,342
Rates Levied - Initial	0
Rates Levied - Interims	0
Total Rates Collectable	2,397,342
Current Rates Collected To Date	90,685
Current Rates Outstanding	2,306,657
% Rates Outstanding	5.0%
% Rates Outstanding same time last year	96.5%



Lower collections to this time last year due to instalments and initial notice going out later than last year

Sundry Debtors

Type	Total	30 Days	60 Days	90 Days	90+ Days
Grants and Subsidies	327,095	127,187	199,908	-	-
Property Rent	69,783	69,783	-	-	0
Aqualife Fees	12,221	10,259	1,080	312	571
Leisurelife Fees	36,958	14,470	2,641	19,127	721
Community Development Fees	17,541	5,676	951	951	9,962
Health Fees	1,112	982	-	-	130
Other Fees and Charges	63,732	26,631	31,887	143	5,071
Building and Planning Application Fees	23,016	22,218	-	-	798
Infringements - Parking	769,898	110,870	46,696	22,610	589,723
Infringements - Animals	37,725	1,400	1,899	3,315	31,111
Infringements - General	1,731	100	-	-	1,631
Infringements - Bush Fire	15,428	-	-	-	15,428
Infringements - Health	4,339	-	-	1,800	2,539
Total Sundry Debtors	1,380,579	389,576	285,062	48,257	657,683

Sundry Debtor Aged Analysis


Grants and Contributions

Details	Original	Revised	Receipt Status	
	Budget	Budget	Invoiced	Remaining
	\$	\$		
Operating Funding				
Chief Executive Office	0			
Not Applicable	-	-	-	-
Community Planning	67,200			
Community Development - Sponsorships	23,200	23,200	-	23,200
Digital Hub - Grants	40,000	40,000	600	39,400
Library Services - Grants	2,000	2,000	880	1,120
Environmental Health	2,000	2,000	-	2,000
Finance	1,431,464			
Corporate Funds - Federal Financial Assistance Grants	1,214,794	1,214,794	-	1,214,794
Financial Services - DFES ESL Commission	71,670	71,670	-	71,670
Parking	130,000	130,000	6,580	123,420
Ranger Services	15,000	15,000	525	14,475
Operations	224,664			
Street Operations - MRDWA Direct Grant and street lighting subsidy	224,664	224,664	-	224,664
Capital Funding				
Operations				
Harold Rossiter change room upgrades	50,000	50,000	-	50,000
Blackoak Investments Ed Millen parklands	3,300,000	3,300,000	-	3,300,000
Shade Sails State Govt Grants:				
Read Park	20,000	20,000	-	20,000
Fraser Park	20,000	20,000	-	20,000
Rotary Park	20,000	20,000	-	20,000
Duncan Reserve	20,000	20,000	-	20,000
Forward Park	20,000	20,000	-	20,000
Street Operations Grants:				
Rutland Avenue Shared Path (Miller to GEHwy)	2,200,000	2,200,000	-	2,200,000
Albany Highway from Kent to Mint Street	52,300	52,300	-	52,300
Albany Hwy - Dane to Westminster St New	36,212	36,212	-	36,212
Briggs Street - Rutland to Downing	47,101	47,101	-	47,101
Berwick Street - Sussex Street to Basinghall Street	154,809	154,809	-	154,809
Etwell Street LRCI Phase 2	1,150,000	1,150,000	-	1,150,000
Hordern and Geddes Intersection (Blackspot)	107,387	107,387	-	107,387
Hordern and McMillan Intersection (Blackspot)	122,588	122,588	-	122,588
Archer and Orrong Intersection (Blackspot)	679,047	679,047	-	679,047
Star Street and Briggs Street (Blackspot)	337,333	337,333	-	337,333
Roads to Recovery Funding Income - Location TBA	237,608	237,608	-	237,608
Kent Street - Albany to Gloucester MRRG	80,581	80,581	-	80,581
Carlisle Laneways (Community Development Grant)	13,173	13,173	-	13,173
Terminus Lane (Community Development Grant)	113,413	113,413	-	113,413
Total Cash Deposits	10,504,880	10,504,880	8,585	10,496,295

Reserve Funds Descriptions

The purposes for which funds have been set aside by Council, in Reserve Funds, are outlined below -

Building Renewal

To be used to fund renewal projects associated with Council's Building assets.

Cash-in-Lieu

To be used to assist in funding initiatives associated with payments received as cash in lieu of required obligations or works.

Community Art

To be used to fund the purchase and placement of art for the Council and Community.

COVID-19 Recovery Reserve

To be used to assist in funding recovery initiatives related to COVID-19.

Drainage Renewal

To be used to fund renewal projects associated with Council's Drainage infrastructure.

Edward Millen Site

To be used to assist in improving and / or maintaining the Edward Millen site, including the associated grounds.

Employee Entitlements

To be used to fund the Towns Long Service Leave, Annual Leave and Personal Leave requirements and is maintained by an annual contribution to the reserve.

Furniture and Equipment Renewal

To be used to fund renewal projects associated with Council's Furniture and Equipment assets.

Future Fund

To assist in funding projects and property purchases that diversify Council's revenue streams.

Future Projects

To assist in funding 'new' and 'upgrade' capital projects, with funding primarily derived from the sale of land assets.

Harold Hawthorne - Carlisle Memorial

To be used to provide funds to assist in conducting future Spring Garden Competitions.

Information Technology Renewal

To be used to fund renewal projects associated with Council's information technology assets.
significant insurance claims.

Insurance Risk Reserve

To be used for the purpose of meeting the difference between premiums and claims in the event of any significant insurance claims.

Other Infrastructure Renewal

To be used to fund renewal projects associated with Council's Other infrastructure.

Parks Renewal

To be used to fund renewal projects associated with Council's Parks infrastructure.

Parking Benefits

To be used to accumulate funds including those from Parking Operations surpluses ; alleviating the impacts of intergenerational equity in funding major facilities.

Pathways Renewal

To be used to fund renewal projects associated with Council's Pathways infrastructure

Plant and Machinery Renewal

To be used to assist in the acquisition and replacement of the Town's Plant and Machinery.

Renewable Energy

To assist in investigating and funding renewable energy projects within the District.

Roads Renewal

To be used to fund renewal projects associated with Council's Roads Infrastructure

Underground Power

To assist in the funding of projects associated with the installation of underground power and associated landscaping.

Urban Forest Strategy

To assist in funding initiatives associated with the Urban Forest Strategy

Waste Management

To assist in the funding of waste management and waste minimisation strategies

Reserve Funds Transactions

	Annual Opening Balance	Transfer to Reserve	Transfer from Reserve	31 July 2021 Balance Actual	Balance Budget	Annual Revised Budget
	\$	\$	\$	\$	\$	\$
Building Renewal	1,728,745	1,399	-	1,730,144	1,720,787	1,720,787
Cash-in-Lieu	-	-	-	-	-	-
Community Art	663,116	600	-	663,716	650,575	650,575
COVID-19 Recovery Reserve	1,621	456	-	2,077	1,517	1,517
Drainage Renewal	402,806	257	-	403,063	392,812	392,812
Edward Millen Site	2,031,840	1,846	-	2,033,686	2,049,006	2,049,006
Employees Entitlement Reserve	-	-	-	-	8,333	8,333
Furniture and Equip Renewal	703,146	607	-	703,753	699,980	699,980
Future Fund	17,404,690	13,315	-	17,418,005	16,876,635	16,876,635
Future Projects	192,556	131	-	192,687	214,856	214,856
Harold Hawthorn - Carlisle	183,408	167	-	183,575	183,450	183,450
Information Technology Renewal	1,200,557	986	-	1,201,543	1,176,184	1,176,184
Insurance Risk Reserve	459,467	417	-	459,884	459,567	459,567
Land Asset Optimisation	1,685,885	1,532	-	1,687,416	2,006,833	2,006,833
Other Infrastructure Renewal	712,302	304	-	712,606	680,907	680,907
Parks Renewal	2,558,224	1,025	-	2,559,249	2,439,324	2,439,324
Parking Benefits Reserve	-	-	-	-	16,667	16,667
Pathways Renewal	1,629,017	29	-	1,629,045	1,495,896	1,495,896
Plant and Machinery	575,043	298	-	575,340	561,493	561,493
Renewable Energy	280,889	255	-	281,144	280,956	280,956
Roads Renewal	4,404,977	1,331	-	4,406,309	4,127,027	4,127,027
Underground Power	14,353,196	15,295	-	14,368,491	13,439,454	13,439,454
Urban Forest Strategy	1,001,624	456	-	1,002,080	928,408	928,408
Waste Management	1,049,635	831	-	1,050,466	1,049,852	1,049,852
	53,222,742	41,537	-	53,264,280	51,460,517	51,460,517

Capital Items

The following pages summarise the progress of the Capital Items.

For the purposes of these pages, the following indicators have been used -

Item Timing

This relates to how the item is tracking time-wise and is displayed using the following indicators -

<input checked="" type="checkbox"/>	Behind
<input type="checkbox"/>	On-Track
<input checked="" type="checkbox"/>	In-Front

Budget Status

This relates to how the item is costing against the Revised Budget and is displayed using the following indicators -

<input checked="" type="checkbox"/>	Over budget
<input type="checkbox"/>	On budget
<input checked="" type="checkbox"/>	Under budget

Completion Stage

This relates to where the item is currently, in terms of completion, and is displayed using the following indicators -

<input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/>	Not commenced
<input checked="" type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/>	Commenced
<input checked="" type="checkbox"/> <input checked="" type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/>	Half-way completed
<input checked="" type="checkbox"/> <input checked="" type="checkbox"/> <input checked="" type="checkbox"/> <input type="checkbox"/>	Nearing completion
<input checked="" type="checkbox"/> <input checked="" type="checkbox"/> <input checked="" type="checkbox"/> <input checked="" type="checkbox"/>	Completed

Capital Items

Particulars	Budget Status	Completion Stage	Revised Budget \$	Year-to-Date Actual \$
Land and Buildings			2,775,685	-
Renewal - Land and Buildings				
Unplanned Reactive Works	☐	☐☐☐☐	75,000	0
10 Kent Street - Interior Refurbishment (Disability Access)	☐	■☐☐☐	182,497	0
Aqualife - BMS Renewal	☐	■ ■ ■ ☐	18,938	0
Aqualife - Auto Doors (Disability and family accessible compliance)	☐	☐☐☐☐	50,000	0
Aqualife - Pool Plant Renewal	☐	■☐☐☐	55,356	0
Aqualife - Gym Change room refurb (F/M & disability access)	☐	☐☐☐☐	150,000	0
Library - Fitout and Layout changes (RFID) stage 1 - External Doors	☐	■ ■ ■ ☐	23,894	0
Airconditioning Replacement Program (Leisurelife)	☐	☐☐☐☐	100,000	0
Lighting Replacement (LED's) - Vic Park Bowling Club and Club Rooms	☐	☐☐☐☐	30,000	0
Administration - Basement End of trip facilities refurbishment	☐	☐☐☐☐	80,000	0
Administration - Painting - External	☐	☐☐☐☐	120,000	0
Club room painting - Raphael Park	☐	☐☐☐☐	15,000	0
Club room painting - Carlisle Reserve	☐	☐☐☐☐	15,000	0
Higgins Park Clubroom Wall (internal wall)	☐	☐☐☐☐	10,000	0
Security Screens (Harold, Fraser, JA Lee and Raphael)	☐	☐☐☐☐	40,000	0
Indoor creche softfall replacement	☐	☐☐☐☐	30,000	0
Harold Rossiter change room upgrades (Storage, Changeroom, toilet)	☐	☐☐☐☐	150,000	0
Lathlain Redevelopment Zone 1	☐	☐☐☐☐	1,550,000	0
Upgrade - Land and Buildings				
Library -Disability Access/Toilet upgrades	☐	☐☐☐☐	80,000	0

Capital Items

Particulars	Budget Status	Completion Stage	Revised Budget \$	Year-to-Date Actual \$
Plant and Machinery			1,027,485	-
Renewal - Plant and Machinery				
1GLD024 - Mazda CX-5 Maxx Sport 110VPK	<input type="checkbox"/>	□□□□	35,000	0
Vehicle Purchase -Rangers (122VPK)	<input type="checkbox"/>	□□□□	44,000	0
164 VPK - Holden Cruze Sedan	<input type="checkbox"/>	□□□□	26,000	0
171 VPK Subaru Impreza	<input type="checkbox"/>	□□□□	26,000	0
179 VPK - Holden Cruze Sedan	<input type="checkbox"/>	□□□□	26,000	0
180 VPK Subaru Impreza 2.0i Hatch	<input type="checkbox"/>	□□□□	26,000	0
1GKI948 - Toyota Corolla	<input type="checkbox"/>	□□□□	26,000	0
1GFU524 Subaru Impreza Hatch	<input type="checkbox"/>	□□□□	26,000	0
1GIR083 - Subaru Impreza Hatch	<input type="checkbox"/>	□□□□	26,000	0
1GJM311 - Subaru Impreza Hatch	<input type="checkbox"/>	□□□□	26,000	0
117 VPK Mitsubishi Triton	<input type="checkbox"/>	□□□□	33,000	0
Vehicle Purchase - Parking Area (178VPK)	<input type="checkbox"/>	■ ■ ■ □	25,000	0
139 VPKHino Pro Ranger Tipper with crane	<input type="checkbox"/>	□□□□	150,000	0
Heavy Truck 9T (137VPK)	<input type="checkbox"/>	■ ■ ■ □	175,000	0
Pavement Sweeper (177VPK)	<input type="checkbox"/>	□□□□	280,000	0
Custom Made Water Tank	<input type="checkbox"/>	□□□□	29,000	0
Insurance Replacement 1GW0546	<input type="checkbox"/>	■ ■ ■ □	27,485	0
Minor Plant Renewal - Street Improvement	<input type="checkbox"/>	□□□□	21,000	0
Furniture and Equipment			40,000	-
Renewal -Furniture and Equipment				
Aqualife Gym Equipment	<input type="checkbox"/>	□□□□	40,000	0
Information Technology			420,832	-
New - Information Technology				
Library - RFID Self-Service System	<input type="checkbox"/>	■ ■ ■ □	45,840	0
Software - Asset Management System	<input type="checkbox"/>	■ ■ □ □	81,220	0
Risk Management Software (Governance)	<input type="checkbox"/>	■ ■ □ □	18,000	0
Minutes Digitisation (Records)	<input type="checkbox"/>	■ ■ □ □	20,000	0
Recruitment Software (HR)	<input type="checkbox"/>	■ ■ □ □	30,000	0
Renewal - Information Technology				
TDS Device Fleet Replacement	<input type="checkbox"/>	□□□□	100,000	0
Replacement of network equipment	<input type="checkbox"/>	□□□□	35,000	0
Replacement of Mobile Devices	<input type="checkbox"/>	□□□□	45,000	0
Upgrade - Information Technology				
System Upgrade - Authority 7.x	<input type="checkbox"/>	■ ■ □ □	45,772	0

Capital Items

Particulars	Budget Status	Completion Stage	Revised Budget \$	Year-to-Date Actual \$
Roads			9,581,666	(2,505)
Renewal - Roads				
Kent Street - Gloucester to Berwick MRRG 21/22	□	□□□□	120,872	0
Basinghall Street - Albany to Berwick MRRG 21/22	□	□□□□	232,214	0
Albany Highway - Dane St Intersection MRRG 21/22	□	□□□□	54,318	0
Merton Street - Gresham to Miller	□	□□□□	122,946	0
Marchamley Street - Roberts to Gemini	□	□□□□	387,570	0
Carnarvon Street - Lakeview to Dane	□	□□□□	122,685	0
Boulder Street - Carnarvon to Shepperton	□	□□□□	64,604	0
Hubert Street - Miller to Mint	□	□□□□	185,123	0
Cardiff Street - Shepperton to Carnarvon	□	□□□□	70,980	0
Welshpool Road (Albany to Sevenoaks)	□	□□□□	73,156	0
Satellite Place - Roberts to End	□	□□□□	153,525	0
Galaxy Way - Mercury to Orrong	□	□□□□	155,590	0
Harris Street - Briggs to Kew	□	□□□□	173,515	0
Camberwell Street - Berwick to Devenish	□	□□□□	124,808	0
Kitchener Way - Burswood to Kitchener	□	□□□□	52,119	0
Kitchener Avenue - Harper to Duncan	□	□□□□	111,917	0
Howick Street East - Rutland to Gallipoli	□	□□□□	99,055	0
Enfield Street - Roberts to Rayment	□	□□□□	86,745	0
Midgley Street - Gallipoli to Goddard	□	□□□□	201,187	0
Manchester Street - Gloucester to Albany	□	□□□□	228,485	0
Teague Street - Harvey to Harper	□	□□□□	88,930	0
Temple Street - Washington to Berwick (Stage 2)	□	□□□□	135,000	0
Heirrisson Way - Kerb Replacement	□	□□□□	25,000	0
Colombo Street South - Gloucester to Berwick	□	□□□□	85,200	0
Withnell Street - Swansea to Read	□	□□□□	137,811	0
Albany Highway - Mint Street Intersection	□	□□□□	78,450	0
Leonard Street - Gloucester to Berwick	□	□□□□	87,897	0
Emily Street - Berwick to Boundary	□	□□□□	87,406	0
Roads to Recovery Funding Income - Location TBA	□	■ ■ ■ ■	237,608	0
Read Street - Withnell to Oats	□	□□□□	32,076	0
Briggs Street - Rutland to Downing MRRG 21/22	□	□□□□	70,652	0
Template Street - Washington to Berwick c/fwd	□	■ ■ ■ ■	100,491	0
ROW 46 Upgrade c/fwd	□	■ ■ □ □	240,000	0
Garland Street Renewal c/fwd	□	■ ■ ■ ■	29,889	0
Upgrade - Roads				
Archer/Mint Street Upgrade - Stage 1	□	□□□□	1,500,000	0
Roberts Road and Orrong Road - Intersection	□	■ ■ □ □	11,784	0
B-List Projects - Crash barrier @ 86 Berwick St & minor intersection widening at Devenish Street/Hill View Tce	□	□□□□	75,000	0
Burlington Street/Leichardt Street Intersection Upgrade	□	□□□□	95,000	0
Star Street and Briggs Street (Blackspot)	□	■ ■ ■ □	594,047	0
Archer and Orrong Intersection (Blackspot)	□	■ ■ □ □	1,338,420	4,800
Hordern and Geddes Intersection (Blackspot)	□	■ ■ □ □	211,997	0
Hordern and McMillan Intersection (Blackspot)	□	■ ■ □ □	256,172	(7,305)

Etwell Street Local Centre Revitalisation-LRCI Phase 2 Grant	□	□□□□	1,150,000	0
Albany Highway Cycle Lanes (Mackie to Oswald) LRCI	□	■ ■ □ □	91,422	0

Capital Items

Particulars	Budget Status	Completion Stage	Revised Budget \$	Year-to-Date Actual \$
Drainage			300,000	0
Renewal - Drainage				
Drainage - Right Of Ways - Various Locations c/fwd	<input type="checkbox"/>	■□□□	120,000	0
Unplanned Renewal Projects	<input type="checkbox"/>	■□□□	40,000	0
Reactive Drainage Works	<input type="checkbox"/>	□□□□	100,000	0
Sump Renewals	<input type="checkbox"/>	□□□□	40,000	0
Pathways			2,654,227	0
Renewal - Pathways				
McKay St, between Marquis St and Curtin Uni (North)	<input type="checkbox"/>	□□□□	5,500	0
Milford St, between Milford St and Swansea St	<input type="checkbox"/>	□□□□	11,813	0
Teague St, between Duncan St and Harper St (both sides)	<input type="checkbox"/>	□□□□	40,935	0
Teague St, between Hampton St and Harvey St	<input type="checkbox"/>	□□□□	9,135	0
Harvey St, between Teague St and Benporath St	<input type="checkbox"/>	□□□□	23,573	0
Twickenham Rd, between Shepperton Rd and Burswood Rd	<input type="checkbox"/>	□□□□	19,395	0
Manning Rd, between Kent St and South Entrance	<input type="checkbox"/>	□□□□	35,925	0
Victoria Park Drive, Between Roger Mackay and Marlee Loop	<input type="checkbox"/>	□□□□	300,000	0
Kitchener Ave - Egham Rd to Howick St (West)	<input type="checkbox"/>	□□□□	10,404	0
New - Pathways				
Rutland Avenue Shared Path (Miller to Great Eastern Highway)	<input type="checkbox"/>	■□□□	2,197,547	0
Parks			9,710,508	291,812
Renewal - Parks				
GO Edwards Park - Redevelopment	<input type="checkbox"/>	■□□□	60,000	0
George Street Reserve - Revegetation Project	<input type="checkbox"/>	■□□□	93,678	0
Forward Reserve-Playground, irrigation and fencing upgrades	<input type="checkbox"/>	□□□□	98,000	0
Devenish Park Playground renewal	<input type="checkbox"/>	■□□□	80,000	0
Drinking Fountains JA Lee Reserve	<input type="checkbox"/>	□□□□	12,000	0
Parnham Park - Drinking Fountain	<input type="checkbox"/>	□□□□	5,000	0
Carlisle Reserve - Drinking Fountain	<input type="checkbox"/>	□□□□	6,000	0
Bore Water Meters - Various Sites	<input type="checkbox"/>	■□□□	80,000	0
Bore Replacement Duncan Reserve	<input type="checkbox"/>	□□□□	30,000	0
Central Control Upgrade Miller St & Works Depot	<input type="checkbox"/>	□□□□	10,000	0
Main Roads/Arterials - Lanscaping/Planting	<input type="checkbox"/>	□□□□	40,000	0
Ed Millen Park Masterplan	<input type="checkbox"/>	□□□□	7,500,000	0
Upgrade - Parks				
Bolton Avenue Verge - Retaining Wall and Fencing	<input type="checkbox"/>	■□□□	20,000	0
GO Edwards Masterplan - Stage 5	<input type="checkbox"/>	■□□□	1,545,830	291,812
New - Parks				
Kent St Sandpit Concept Plan Implementation - site preparation	<input type="checkbox"/>	□□□□	30,000	0
Read Park -Shade Sail	<input type="checkbox"/>	□□□□	20,000	0
Fraser Park -Shade Sail	<input type="checkbox"/>	□□□□	20,000	0
Rotary Park -Shade Sail	<input type="checkbox"/>	□□□□	20,000	0
Duncan Reservek -Shade Sail	<input type="checkbox"/>	□□□□	20,000	0
Forward Park -Shade Sail	<input type="checkbox"/>	□□□□	20,000	0

Capital Items

Particulars	Budget Status	Completion Stage	Revised Budget \$	Year-to-Date Actual Actual
Other Infrastructure			1,486,950	800
Renewal - Other Infrastructure				
Carpark #15 Renewal - Fletcher Park	<input type="checkbox"/>	■ ■ ■ □	48,468	800
Bus Shelters - Renewal	<input type="checkbox"/>	■ ■ □ □	120,000	0
Street Lighting - Albany Highway and Laneways	<input type="checkbox"/>	■ ■ ■ ■	50,000	0
Mirvac - Lighting Replacement	<input type="checkbox"/>	■ □ □ □	150,000	0
Upgrade - Other Infrastructure				
Street Lighting - Safety Improvements (Safer Neighbourhoods Plan)	<input type="checkbox"/>	■ ■ ■ ■	37,193	0
Carlisle Laneways (Community Development Grant)	<input type="checkbox"/>	■ ■ ■ ■	12,643	0
Terminus Lane (Community Development Grant)	<input type="checkbox"/>	■ ■ ■ □	15,455	0
Upgrade - ROW 59	<input type="checkbox"/>	■ ■ □ □	435,693	0
Upgrade - ROW 33	<input type="checkbox"/>	□ □ □ □	390,000	0
New - Other Infrastructure				
Parking - ACROD Bays - Allocation TBA new priority list	<input type="checkbox"/>	□ □ □ □	15,000	0
Purchase and Installation of parking meters - Parking Initiative	<input type="checkbox"/>	□ □ □ □	19,998	0
Pedestrian Infrastructure Improvements	<input type="checkbox"/>	■ ■ ■ ■	40,000	0
Lathlain Redevelopment (Zone 2x) - Public Art	<input type="checkbox"/>	■ ■ ■ □	2,500	0
Retaining Wall-Rathay Street	<input type="checkbox"/>	□ □ □ □	150,000	0