



Financial Activity Statement Report

For the month ended 31 August 2021



Contents

Statement of Financial Activity Variances
Proposed Budget Amendments
Accounting Notes
Service Unit Definitions
Statement of Financial Activity
Net Current Funding Position
Cash and Cash Investments
Receivables (Rates and Sundry Debtors)
Grants and Contributions
Reserve Funds

Capital Items

Statement of Financial Activity Variances

Material Variances Defined

For the purposes of reporting the material variances in the Statement of Financial Activity (by Service Unit) (as contained in this document), the following indicators, as resolved, have been applied –

Revenues (Operating and Non-Operating)

Service Unit material variances will be identified where, for the period being reviewed, the actual varies to budget by an amount of (+) or (-) \$25,000 and, in these instances, an explanatory comment will be provided.

Expenses (Operating, Capital and Non-Operating)

Service Unit material variances will be identified where, for the period being reviewed, the actual varies to budget by an amount of (+) or (-) \$25,000 and, in these instances, an explanatory comment will be provided.

Before commenting on each of the specific material variances identified it is important to note that, whilst many accounts will influence the overall variance, only those accounts within the affected Service Unit that significantly contribute to the variance will be highlighted.

For the purposes of explaining each variance, a multi-part approach has been taken. The parts are –

- 1. Period Variation Relates specifically to the value of the variance between the Budget and Actual figures for the period being reviewed.
- 2. Primary Reason Explains the primary reasons for the period variance. As the review is aimed at a higher-level analysis, only major contributing factors are reported.
- 3. Budget Impact Forecasts the likely \$ impact on the year end surplus or deficit position. It is important to note that values in this part are indicative only at the time of reporting, for circumstances may subsequently change.

Material Variances Explained

The Financial statements are presented based on the new organisational structure

As shown in the in the Statement of Financial Activity (contained within this document), the following variances have been identified -

Operating Revenue

<u>Chief Executive Office</u> No material variance to report

Community Planning

• Environmental Health

- The period variation is favourable to period budget by \$78,240.
- The variation predominantly relates to the annual food business registration fees for business proprietors.
- The estimated impact on the year end position is nil as this is a budget timing variance.

Urban Planning

- The period variation is favourable to period budget by \$32,879.
- The variation predominantly relates to a significant number of development applications being received.
- The estimated impact on the year end position is nil as this is a budget timing variance.

Finance

Leisurelife

- The period variation is unfavourable to period budget by \$46,395.
- The variation predominantly relates to a lower than budgeted income for membership and entry fees.
- The estimated impact on the year end position is nil as this is a budget timing variance.

Parking

- The period variation is favourable to period budget by \$26,866.
- The variation predominantly relates to an increase in driver activity and subsequent parking infringements.
- The estimated impact on the year end position is nil as this is a budget timing variance.

Operations

Asset Planning

- The period variation is unfavourable to period budget by \$48,813.
- The variation predominantly relates to a lower than budgeted lease income.
- The estimated impact on the year end position is nil as this is a budget timing variance.

Operating Expense

<u>Chief Executive Office</u> No material variance to report

Community Planning

Community Development

- The period variation is favourable to period budget by \$229,356.
- The variation predominantly relates to operating subsidies not yet paid and employee costs due to staff vacancies.
- The estimated impact on the year end position is nil as this is a budget timing variance.

• Economic Development

- The period variation is favourable to period budget by \$57,305.
- The variation predominantly relates to a variation in consultancy costs.
- The estimated impact on the year end position is nil as this is a budget timing variance.

• Library Services

- The period variation is favourable to period budget by \$34,454.
- The variation predominantly relates to a variation in employee costs.
- The estimated impact on the year end position is nil as this is a budget timing variance.

Place Management

- The period variation is favourable to period budget by \$245,513.
- The variation predominantly relates to a delay with the Burswood/Teddington streetscape plan.
- The estimated impact on the year end position is nil as this is a budget timing variance.

• Strategic Town Planning

- The period variation is favourable to period budget by \$74,430.
- The variation predominantly relates to a variation in consultancy costs for the Albany Hwy precinct plan, local planning strategy and social infrastructure plan review.
- The estimated impact on the year end position is nil as this is a budget timing variance.

Urban Planning

- The period variation is favourable to period budget by \$50,831.
- The variation predominantly relates to a variation in employee costs due to staff vacancies.
- The estimated impact on the year end position is nil as this is a budget timing variance.

<u>Finance</u>

Corporate Funds

- The period variation is favourable to period budget by \$149,571.
- The variation predominantly relates to an end of year interest expense accrual for loan repayments and corporate contingency expenses.
- The estimated impact on the year end position is nil as this is a budget timing variance.

Finance Office

- The period variation is favourable to period budget by \$33,354.
- The variation predominantly relates to a variation in employee costs.
- The estimated impact on the year end position is nil as this is a budget timing variance.

• Financial Services

- The period variation is favourable to period budget by \$77,157.
- The variation predominantly relates to a variation in employee costs, bank charges and valuations.
- The estimated impact on the year end position is nil as this is a budget timing variance.

Information Systems

- The period variation is favourable to period budget by \$126,910.
- The variation predominantly relates to a variation in consultancy costs and purchase of hardware.
- The estimated impact on the year end position is nil as this is a budget timing variance.

Parking

- The period variation is favourable to period budget by \$121,781.
- The variation predominantly relates to a variation in employee costs due to vacancies.
- The estimated impact on the year end position is nil as this is a budget timing variance.

Ranger Services

- The period variation is favourable to period budget by \$31,090.
- The variation predominantly relates to a variation in employee costs due to vacancies.
- The estimated impact on the year end position is nil as this is a budget timing variance.

Operations

Asset Planning

- The period variation is favourable to period budget by \$192,357.
- The variation predominantly relates to a variation in facility maintenance.
- The estimated impact on the year end position is nil as this is a budget timing variance.

• **Environment**

- The period variation is favourable to period budget by \$30,322.
- The variation predominantly relates to a variation in environment program expenses.
- The estimated impact on the year end position is nil as this is a budget timing variance.

Parks & Reserves

- The period variation is favourable to period budget by \$100,635.
- The variation predominantly relates to reduced reserve works and less spraying required due to the wet weather.
- The estimated impact on the year end position is nil as this is a budget timing variance.

Project Management

- The period variation is favourable to period budget by \$495,592.
- The variation predominantly relates to consultancy costs for the following projects, John Macmillan precinct planning, Burswood station east streetscape upgrade, Archer/Mint Street detailed design, Higgins Park masterplan and Perth Football Club zone one.
- The estimated impact on the year end position is nil as this is a budget timing variance.

Property Development and Leasing

- The period variation is favourable to period budget by \$109,813.
- The variation predominantly relates to a variation in consulting costs for the Edward Millen heritage redevelopment and land asset optimisation projects.
- The estimated impact on the year end position is nil as this is a budget timing variance.

• Street Improvement

- The period variation is favourable to period budget by \$55,509.
- The variation predominantly relates to a variation in consultancy costs.
- The estimated impact on the year end position is nil as this is a budget timing variance.

• Street Operations

- The period variation is favourable to period budget by \$59,861.
- The variation predominantly relates to a variation in access road maintenance.
- The estimated impact on the year end position is nil as this is a budget timing variance.

Waste Services

- The period variation is favourable to period budget by \$702,995.
- The variation predominantly relates to a lower-than-expected capital contribution for RFFA and a timing delay for waste disposal invoices.
- The estimated impact on the year end position is favourable for the capital contribution.

Capital Expense

<u>Chief Executive Office</u> No material variance to report

<u>Community Planning</u> No material variance to report

Finance

No material variance to report

Operations

Parks and Reserves

- The period variation is favourable to period budget by \$101,486.
- The variation predominantly relates to delays with the GO Edwards project due to extreme wet weather conditions.
- The estimated impact on the year end position is nil as this is a budget timing variance.

Street Operations

- The period variation is unfavourable to period budget by \$70,235.
- The variation is predominantly relating to the upgrade of rights-of-ways commencing earlier than anticipated.
- The estimated impact on the year end position is nil as this is a budget timing variance.

Non-Operating Revenue

Operations

Fleet Services

- The period variation is unfavourable to period budget by \$65,176.
- The variation is predominantly a result of vehicles not being sent for auction
- The estimated impact on the year end position is nil as this is a budget timing variance.

Non-Operating Expenses

Finance

No material variance to report

Non-Cash Adjustments

Depreciation

- The period variation is favourable to period budget by \$1,578,028.
- The variation predominantly relates to the depreciation not being raised for the financial year, which won't occur until the Office of the Auditor General has sign off the Town's Annual Financial Report.
- The estimated impact on the year end position is nil as this is a non-cash budget item and is a budget timing variance.

Proposed Budget Amendments

To increase the reserve maintenance budget by \$9,000 for the locking of gates to the basketball courts at Koolbardi Park.

The chief operations officer has requested an increase in the reserve maintenance budget to fund a contractor to come out daily to ensure the gates at Koolbardi Park are opened and locked each day. This proposed item is to be funded from the Parks Renewal Reserve where the purpose is to be used to assist in funding renewal initiatives associated with Council's parks.

Accounting Notes

Significant Accounting Policies

The significant accounting policies that have been adopted in the preparation of this document are:

Basis of Preparation

The document has been prepared in accordance with applicable Australian Accounting Standards (as they apply to local government and not-for-profit entities), Australian Accounting Interpretations, other authoritative pronouncements of the Australian Accounting Standards Board, the Local Government Act 1995 and accompanying regulations.

The document has also been prepared on the accrual basis and is based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and liabilities.

The Local Government Reporting Entity

All Funds through which the Council controls resources to carry on its functions have been included in this document.

In the process of reporting on the local government as a single unit, all transactions and balances between those Funds (for example, loans and transfers between Funds) have been eliminated.

2020 - 2021 Actual Balances

Balances shown in this document as 2020-2021 Actual are subject to final adjustments.

Rounding Off Figures

All figures shown in this document, other than a rate in the dollar, are rounded to the nearest dollar.

Rates, Grants, Donations and Other Contributions

All rates levied under the *Local Government Act 1995*. Includes general, differential, specified area rates, minimum rates, interim rates, back rates, ex-gratia rates, less discounts and concessions offered. Exclude administration fees, interest on instalments, interest on arrears, service charges and sewerage rates.

Operating grants, subsidies and contributions are grants, subsidies or contributions that are not non-operating in nature. Non-operating grants, subsidies and contributions are amounts received for the acquisition or construction of recognisable non-financial assets to be controlled by the local government.

Superannuation

The Council contributes to a number of Superannuation Funds on behalf of employees. All funds to which the Council contributes are defined contribution plans.

Goods and Services Tax

Revenues, expenses and assets capitalised are stated net of any GST recoverable. Receivables and payables in the statement of financial position are stated inclusive of applicable GST. The net amount of GST recoverable from, or payable to, the ATO is included with receivables on payables in the statement of financial position. Cash flows are presented on a Gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to, the ATO are presented as operating cash flows.

Cash and Cash Equivalents

Cash and cash equivalents include cash on hand, cash at bank, deposits held at call with banks, other short term highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and that are subject to an insignificant risk of changes in value and bank overdrafts. Bank overdrafts are shown as short-term borrowings in current liabilities.

Trade and Other Receivables

Collectability of trade and other receivables is reviewed on an ongoing basis. Debts that are known to be uncollectible are written off when identified. An allowance for doubtful debts is raised when there is objective evidence that they will not be collectible.

Inventories

<u>General</u>

Inventories are measured at the lower of cost and net realisable value. Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

Land Held for Resale

Land purchased for development and/or resale is valued at the lower of cost and net realisable value. Cost includes the cost of acquisition, development, borrowing costs and holding costs until completion of development. Finance costs and holding charges incurred after development is completed are expensed.

Revenue arising from the sale of property is recognised as at the time of signing an unconditional contract of sale. Land held for resale is classified as current except where it is held as non-current based on Council's intentions to release for sale.

Fixed Assets

Each class of fixed asset is carried at cost or fair value as indicated less, where applicable, any accumulated depreciation and impairment losses.

Initial Recognition

All assets are initially recognised at cost. Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition. For assets acquired at no cost, or for nominal consideration, cost is determined as fair value at the date of acquisition. The cost of non-current assets constructed by the Council includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overheads.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Council and the cost of the item can be measured reliably. All other repairs and maintenance are recognised as expenses in the period in which they are incurred.

Revaluation

Certain asset classes may be re-valued on a regular basis such that the carrying values are not materially different from fair value. For infrastructure and other asset classes, where no active market exists, fair value is determined to be the current replacement cost of an asset less, where applicable, accumulated depreciation calculated on the basis of such cost to reflect the already consumed or expired future economic benefits of the asset. Increases in the carrying amount arising on revaluation of assets are credited to a revaluation surplus in equity. Decreases that offset previous increases of the same asset are recognised against revaluation surplus directly in equity; all other decreases are recognised in profit or loss. Any accumulated depreciation at the date of revaluation is eliminated against the gross carrying amount of the asset and the net amount is restated to the re-valued amount of the asset.

Those assets carried at a re-valued amount, being their fair value at the date of revaluation less any subsequent accumulated depreciation and accumulated impairment losses, are to be re-valued with sufficient regularity to ensure the carrying amount does not differ materially from that determined using fair value at reporting date.

Land Under Roads

In Western Australia, all land under roads is Crown land, the responsibility for managing which, is vested in the local government. Council has elected not to recognise any value for land under roads acquired on or before 30 June 2008. This accords with the treatment available in Australian Accounting Standard AASB 1051 Land Under Roads and the fact Local Government (Financial Management) Regulation 16 (a) (i) prohibits local governments from recognising such land as an asset. In respect of land under roads acquired on or after 1 July 2008, as detailed above, Local Government (Financial Management) Regulation 16 (a) (i) prohibits local governments from recognising such land as an asset.

Whilst such treatment is inconsistent with the requirements of AASB 1051, Local Government (Financial Management) Regulation 4 (2) provides, in the event of such an inconsistency, the Local Government (Financial Management) Regulations prevail. Consequently, any land under roads acquired on or after 1 September 2008 is not included as an asset of the Council.

Depreciation of Non-Current Assets

All non-current assets having a limited useful life (excluding freehold land) are systematically depreciated over their useful lives in a manner that reflects the consumption of the future economic benefits embodied in those assets. Assets are depreciated from the date of acquisition or, in respect of internally constructed assets, from the time the asset is completed and held ready for use. Depreciation is recognised on a straight-line basis, using rates that are reviewed each reporting period. Major depreciation periods are:

Buildings		40 years
Furniture and	Equipment	5 – 10 years
Plant and Mad	hinery	2 – 10 years
Sealed Roads	- Clearing and Earthworks	Not depreciated
	- Construction and Road Base	5 – 80 years
	- Original Surface / Major Resurface	5 – 80 years
Drainage		5 – 80 years
Pathways		5 – 80 years
Parks and Res	erves	5 – 80 years

Asset residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period. An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount. Gains and losses on disposals are determined by comparing proceeds with the carrying amount. When revalued assets are sold, amounts included in the revaluation surplus relating to that asset are transferred to retained earnings.

Capitalisation Threshold

Assets with a value below \$5,000 at the time of acquisition, are excluded from the assets reported in the financial report. These assets are instead reported as an expense in the year of acquisition.

Financial Instruments

<u>Initial Recognition and Measurement</u>

Financial assets and financial liabilities are recognised when the Council becomes a party to the contractual provisions to the instrument. For financial assets, this is equivalent to the date that the Council commits itself to either the purchase or sale of the asset (i.e. trade date accounting is adopted). Financial instruments are initially measured at fair value plus transaction costs, except where the instrument is classified 'at fair value through profit of loss', in which case transaction costs are expensed to profit or loss immediately.

Classification and Subsequent Measurement

Financial instruments are subsequently measured at fair value, amortised cost using the effective interest rate method or cost. Fair value represents the amount for which an asset could be exchanged, or a liability settled, between knowledgeable, willing parties. Where available, quoted prices in an active market are used to determine fair value. In other circumstances, valuation techniques are adopted.

Amortised cost is calculated as:

- a. the amount in which the financial asset or financial liability is measured at initial recognition;
- b. less principal repayments;
- c. plus, or minus the cumulative amortisation of the difference, if any, between the amount initially recognised and the maturity amount calculated using the effective interest rate method; and
- d. less any reduction for impairment.

The effective interest method is used to allocate interest income or interest expense over the relevant period and is equivalent to the rate that discounts estimated future cash payments or receipts (including fees, transaction costs and other premiums or discounts) through the expected life (or when this cannot be reliably predicted, the contractual term) of the financial instrument to the net carrying amount of the financial asset or financial liability. Revisions to expected future net cash flows will necessitate an adjustment to the carrying value with a consequential recognition of an income or expense in profit or loss.

Financial assets at fair value through profit and loss

Financial assets at fair value through profit or loss are financial assets held for trading. A financial asset is classified in this category if acquired principally for the purpose of selling in the short term. Derivatives are classified as held for trading unless they are designated as hedges. Assets in this category are classified as current assets.

Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market and are subsequently measured at amortised cost. Loans and receivables are included in current assets where they are expected to mature within 12 months after the end of the reporting period.

Held-to-maturity investments

Held-to-maturity investments are non-derivative financial assets with fixed maturities and fixed or determinable payments that the Council's management has the positive intention and ability to hold to maturity. They are subsequently measured at amortised cost. Held-to-maturity investments are included in current assets where they are expected to mature within 12 months after the end of the reporting period. All other investments are classified as non-current. They are subsequently measured at fair value with changes in such fair value (i.e. gains or losses) recognised in other comprehensive income (except for impairment losses).

When the financial asset is derecognised, the cumulative gain or loss pertaining to that asset previously recognised in other comprehensive income is reclassified into profit or loss.

Available-for-sale financial assets

Available-for-sale financial assets are non-derivative financial assets that are either not suitable to be classified into other categories of financial assets due to their nature, or they are designated as such by management. They comprise investments in the equity of other entities where there is neither a fixed maturity nor fixed or determinable payments.

They are subsequently measured at fair value with changes in such fair value (i.e. gains or losses) recognised in other comprehensive income (except for impairment losses). When the financial asset is derecognised, the cumulative gain, or loss, pertaining to that asset previously recognised in other comprehensive income is reclassified into profit or loss.

Available-for-sale financial assets are included in current assets, where they are expected to be sold within 12 months after the end of the reporting period. All other financial assets are classified as non-current.

Financial liabilities

Non-derivative financial liabilities (excluding financial guarantees) are subsequently measured at amortised cost.

<u>Impairment</u>

At the end of each reporting period, the Council assesses whether there is objective evidence that a financial instrument has been impaired. In the case of available-for-sale financial instruments, a prolonged decline in the value of the instrument is considered to determine whether impairment has arisen. Impairment losses are recognised in profit or loss. Any cumulative decline in fair value is reclassified to profit or loss at this point.

Derecognition

Financial assets are derecognised where the contractual rights for receipt of cash flows expire or the asset is transferred to another party, whereby the Council no longer has any significant continual involvement in the risks and benefits associated with the asset.

Financial liabilities are derecognised where the related obligations are discharged, cancelled or expired. The difference between the carrying amount of the financial liability extinguished or transferred to another party and the fair value of the consideration paid, including the transfer of non-cash assets or liabilities assumed, is recognised in profit or loss.

Contract Assets

A contract asset is the right to consideration in exchange for goods or services the entity has transferred to a customer when that right is conditioned on something other than the passage of time.

Impairment

In accordance with Australian Accounting Standards the Council's assets, other than inventories, are assessed at each reporting date to determine whether there is any indication they may be impaired. Where such an indication exists, an impairment test is carried out on the asset by comparing the recoverable amount of the asset, being the higher of the asset's fair value less costs to sell and value in use, to the asset's carrying amount.

Any excess of the asset's carrying amount over its recoverable amount is recognised immediately in profit or loss unless the asset is carried at a revalued amount in accordance with another standard (e.g. AASB 116). For non-cash generating assets such as roads, drains, public buildings and the like, value in use is represented by the depreciated replacement cost of the asset. At the time of adopting the Annual Budget, it was not possible to estimate the amount of impairment losses (if any) as at 30 June 2020. In any event, an impairment loss is a non-cash transaction and consequently, has no impact on the Annual Budget.

Trade and Other Payables

Trade and other payables represent liabilities for goods and services provided to the Council prior to the end of the financial year that are unpaid and arise when the Council becomes obliged to make future payments in respect of the purchase of these goods and services. The amounts are unsecured and are usually paid within 30 days of recognition.

Lease Liabilities

The present value of future lease payments not paid at the reporting date, discounted using the incremental borrowing rate where the implicit interest rate in the lease is not readily determined.

Contract liabilities

An entity's obligation to transfer goods or services to a customer for which the entity has received consideration (or the amount is due) from the customer. Grants to acquire or construct recognisable non-financial assets to be controlled by the Town are recognised as a liability until such time as the Town satisfies its obligations under the agreement.

Employee Benefits

Provision is made for the Council's liability for employee benefits arising from services rendered by employees to the end of the reporting period. Employee benefits that are expected to be settled within one year have been measured at the amounts expected to be paid when the liability is settled.

Employee benefits payable later than one year have been measured at the present value of the estimated future cash outflows to be made for those benefits. In determining the liability, consideration is given to employee wage increases and the probability that the employee may not satisfy vesting requirements. Those cash flows are discounted using market yields on national government bonds with terms to maturity that match the expected timing of cash flows.

Borrowing Costs

Borrowing costs are recognised as an expense when incurred except where they are directly attributable to the acquisition, construction, or production of a qualifying asset. Where this is the case, they are capitalised as part of the cost of the particular asset.

Provisions

Provisions are recognised when the Town has a legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result, and that outflow can be reliably measured.

Provisions are measured using the best estimate of the amounts required to settle the obligation at the end of the reporting period.

Current and Non-Current Classification

In the determination of whether an asset or liability is current or non-current, consideration is given to the time when each asset or liability is expected to be settled. The asset or liability is classified as current if it expected to be settled within the next 12 months, being the Council's operational cycle. In the case of liabilities where the Council does not have the unconditional right to defer settlement beyond 12 months, such as vested long service leave, the liability is classified as current even if not expected to be settled within the next 12 months. Inventories held for trading are classified as current even if not expected to be realised in the next 12 months except for land held for resale where it is held as non-current based on the Council's intentions to release for sale.

Comparative Figures

Where required, comparative figures have been adjusted to conform to changes in presentation for the current reporting period.

Budget Comparative Figures

Unless otherwise stated, the Budget comparative figures shown in this Budget document relate to the original Budget estimate for the relevant item of disclosure.

Service Unit Definitions

The Town operations, as disclosed in this report, encompass the following service-oriented Service Units –

Chief Executive Office

Chief Executive Office

The Chief Executive Office leads and supports the transformation of the organisation into a customer-focused, culturally constructive, legislatively compliant, sector-leading entity, with a primary focus on the Service Areas within the Chief Executive Office functional area.

Communications and Engagement

Communications and Engagement manages the brand and reputation of the Town. This is achieved through developing clear and accessible messaging, consulting with the community, delivering key messages through various channels and working to reach the appropriate audiences through strategically executed marketing, engagement and communication planning.

Customer Relations

Customer Relations manages the Customer Service Contact Centre, which is the first point of contact for the organisation, and monitors performance against the Town's Customer Service Charter.

Leadership and Governance

The Leadership and Governance Service Area is committed to responsibly managing the Town on behalf of the residents and ratepayers of the District through collaboration, knowledge-sharing and good governance.

Human Resources

Human Resources is responsible for the development and implementation of occupational health and safety compliance, staff development, employee relations, recruitment and payroll services of the Town.

Community Planning

Building Services

Building Services provide services to ensure buildings are safe, liveable, accessible and sustainable, and meet statutory requirements.

Community Development

The Community Development team's vision is an empowered Victoria Park, which will be achieved through the mission of community capacity building.

Community Planning Office

The Community Planning Office leads and supports the transformation of the organisation into a customer-focused, culturally constructive, legislatively compliant, sector-leading entity, with a primary focus on the Service Areas within the Community Planning functional area.

Digital Hub

The Digital Hub provides free digital literacy and online training for the local community, not-for-profit organisations and local business operators.

Economic Development

Economic Development seeks to increase the economic growth of the district through fostering business attraction and retention, tourism, marketing, community initiatives and creating robust relationships.

Environmental Health

Environmental Health seeks to promote good standards of public health via the many hospitality outlets in the area and the community in general.

General Compliance

The General Compliance Area liaise with and direct property owners and developers to ensure built form building and planning requirements are adhered to at all times.

Healthy Community

The Healthy Community team connect people to services, resources, information, facilities, and experiences that enhance their physical and social health and wellbeing.

Library Services

Library Services plays a pivotal role in providing our community with access to resources, knowledge and technology in a safe, nurturing environment.

Place Management

The Place Management Service Area implements programs, that are suitable for the particular targeted section of the community, to improve places within the District or, where the community is satisfied with the standard of operation, to maintain the already attained standard.

Strategic Town Planning

Strategic Town Planning develops strategies for the future growth of the Town, with the aims of creating a vibrant community and improving the quality of life for residents.

<u>Urban Planning</u>

Urban Planning assesses applications for development approval and subdivision, provides advice to the community and ensures land is appropriately used and developed.

Finance

<u>Aqualife</u>

The Aqualife Centre aims to improve community health and wellbeing; and to provide a safe and welcoming environment for the community to meet and socialise, primarily through aquatic recreation.

Budgeting

The Budgeting Area includes the administration of non-cash expenditure and revenue associated with local government accounting requirements, including profit and loss and depreciation.

Corporate Funds

The Corporate Funds includes the management of loans, reserve fund transfers, restricted and trust funds, rate revenue and corporate grants funding.

Finance Office

The Finance Office leads and supports the transformation of the organisation into a customer-focused, culturally constructive, legislatively compliant, sector-leading entity, with a primary focus on the Service Areas within the Finance functional area.

Financial Services

The key role of Financial Services is to manage and control the Town's finances in a sound and prudent manner.

Information Systems

Information Systems assists the Town in operating efficiently with the smooth running of essential business computer programs and systems.

Leisurelife

The Leisurelife Centre aims to improve community health and wellbeing, and to provide a safe and welcoming environment for the community to meet and socialise, primarily through active recreation.

<u>Parking</u>

The Parking Management section guides future parking initiatives within the Town, ensuring equitable access for everyone, whilst also monitoring existing parking areas and ensuring a safer community.

<u>Rangers</u>

Ranger Services offer a 24 hours-a-day / 7 days-a-week service to help ensure community safety in the areas of Dog and Cat management and Local Law enforcement.

Operations

Asset Planning

Asset Planning provides services to manage and maintain Council facilities and their related

Environment

The Environment Area is committed to preserving and enhancing natural areas and recognises not only the ecological benefits of protecting natural assets, but also the social and recreational benefits as well.

Fleet Services

Fleet Services oversees the various items of light fleet, heavy fleet and plant and equipment.

Operations Office

The Operations Office leads and supports the transformation of the organisation into a customer-focused, culturally constructive, legislatively compliant, sector-leading entity, with a primary focus on the Service Areas within the Operations functional area.

Parks and Reserves

The Parks and Reserves Section delivers high quality horticultural works to parks, reserves and streetscapes.

Project Management

Project Management assists in improving the standards of project management and project delivery and delivers nominated projects on behalf of the Town.

Property Development and Leasing

Property Management and Leasing assists in strategic property development projects and property leasing requirements on behalf of the Town.

Street Improvement

Street Improvement provides engineering advice, design, planning, and road safety initiatives.

Street Operations

Street Operations ensure the maintenance and renewal of roads, pathways, drainage and associated assets.

Waste

Waste Management implements waste collection, minimisation and disposal in a sustainable manner.



					31 Augu	st 2021
				Revised	Year-to-Date	Year-to-Date
		erial Varian	ce	Budget	Budget	Actual
Particulars	\$		%	\$	\$	\$
Revenue						
Chief Executive Office				0	0	159
Chief Executive Office				0	0	159
Communications and Engagement				0	0	0
Customer Relations				0	0	0
Human Resources				0	0	0
Leadership and Governance				0	0	0
Community Planning				1,212,071	287,302	418,576
Community Planning Office				0	0	159
Building Services				378,500	56,914	65,869
Community Development				189,771	2,050	9,295
Digital Hub				26,800	0	600
Economic Development				0	0	0
Environmental Health	78,240		49.3%	175,800	158,638	236,878
General Compliance				21,500	0	1,849
Healthy Community				31,100	5,182	5,175
Library Services				19,600	3,018	4,373
Place Management				0	0	0
Strategic Town Planning				0	0	0
Urban Planning	32,879		53.5%	369,000	61,500	94,379
Finance				54,528,118	45,612,326	45,595,666
Aqualife				2,431,194	378,893	393,946
Budgeting				1,594,117	0	0
Corporate Funds				45,334,012	44,389,079	44,399,182
Finance Office				0	0	0
Financial Services				401,835	61,000	52,374
Information Systems		_		1,500	250	30
Leisurelife	46,395	•	14.0%	2,048,647	330,300	283,905
Parking	26,866		6.3%	2,569,813	428,302	455,168
Ranger services				147,000	24,502	11,060
Operations				21,642,738	7,958,988	7,870,702
Asset Planning	48,813	▼	0.7%	11,706,988	7,228,968	7,180,155
Environment				0	0	0
Fleet Services				10,000	0	1,858
Operations Office				1,100	184	0
Parks and Reserves				3,519,447	34,794	13,875
Project Management				1,000	166	205
Property Development and Leasing				0	0	0
Street Improvement				98,000	16,334	159
Street Operations				5,532,684	2,114	737
Waste Services				773,519	676,428	673,713
Total Revenue				77,382,927	53,858,616	53,885,103



Particulars Operating Expense Chief Executive Office Chief Executive Office Communications and Engagement Customer Relations Human Resources Leadership and Governance	Mat \$	erial Variance	e %	Revised Budget \$ (5,388,097) (1,167,110)	Year-to-Date Budget \$ (768,448) (180,297)	Year-to-Date Actual \$ (807,891)
Operating Expense Chief Executive Office Chief Executive Office Communications and Engagement Customer Relations Human Resources Leadership and Governance		erial Variance		\$ (5,388,097) (1,167,110)	\$ (768,448)	\$ (807,891)
Operating Expense Chief Executive Office Chief Executive Office Communications and Engagement Customer Relations Human Resources Leadership and Governance	\$		%	(5,388,097) (1,167,110)	(768,448)	(807,891)
Chief Executive Office Chief Executive Office Communications and Engagement Customer Relations Human Resources Leadership and Governance				(1,167,110)		
Chief Executive Office Chief Executive Office Communications and Engagement Customer Relations Human Resources Leadership and Governance				(1,167,110)		
Chief Executive Office Communications and Engagement Customer Relations Human Resources Leadership and Governance				(1,167,110)		
Communications and Engagement Customer Relations Human Resources Leadership and Governance					(180,297)	/475 222
Customer Relations Human Resources Leadership and Governance				(4 042 767)		(175,289)
Human Resources Leadership and Governance				(1,013,767)	(107,447)	(119,528)
Leadership and Governance				(834,095)	(125,360)	(147,828)
				(1,266,138)	(212,681)	(197,878)
Construction Planeton				(1,106,987)	(142,663)	(167,368)
Community Planning				(10,984,545)	(2,335,418)	(1,616,643)
Building Services				(654,508)	(101,514)	(101,162)
Community Development	229,356	lacksquare	32%	(2,743,169)	(726,162)	(496,806)
Community Planning Office				(954,072)	(159,991)	(154,349)
Digital Hub				(199,431)	(33,122)	(24,306)
Economic Development	57,305	V	65%	(411,786)	(88,305)	(31,000)
Environmental Health				(777,682)	(133,109)	(121,845)
General Compliance				(135,205)	(19,127)	(20,098)
Healthy Community				(169,835)	(29,927)	(28,144)
Library Services	34,454	lacksquare	15%	(1,309,637)	(236,985)	(202,531)
Place Management	245,513	lacktriangle	53%	(1,669,686)	(465,010)	(219,497)
Strategic Town Planning	74,430	lacksquare	51%	(819,967)	(145,698)	(71,268)
Urban Planning	50,831	•	26%	(1,139,567)	(196,468)	(145,637)
Finance				(23,986,082)	(2,479,616)	(1,930,152)
Aqualife				(3,038,698)	(492,067)	(480,689)
Budgeting				(9,186,154)	0	0
Corporate Funds	149,571	lacksquare	85%	(1,047,350)	(176,325)	(26,754)
Finance Office	33,354	lacksquare	22%	(909,064)	(153,511)	(120,157)
Financial Services	77,157	lacksquare	32%	(1,282,388)	(237,782)	(160,625)
Information Systems	126,910	lacksquare	21%	(3,553,921)	(595,608)	(468,698)
Leisurelife				(2,046,112)	(335,988)	(337,764)
Parking	121,781	lacksquare	35%	(2,098,390)	(351,505)	(229,724)
Ranger services	31,090	•	23%	(824,005)	(136,830)	(105,740)
Operations				(45,014,567)	(13,224,240)	(11,471,350)
Asset Planning	192,357	V	7%	(17,341,689)	(2,936,384)	(2,744,027)
Environment	30,322	V	63%	(319,853)	(48,237)	(17,915)
Fleet Services				16,270	(14,776)	(23,669)
Operations Office				(912,350)	(155,137)	(140,437)
Parks and Reserves	100,635	•	22%	(5,209,722)	(452,444)	(351,809)
Project Management	495,592	V	90%	(2,740,007)	(551,686)	(56,094)
Property Development and Leasing	109,813	V	74%	(885,592)	(148,238)	(38,425)
Street Improvement	55,509	•	28%	(1,318,389)	(201,452)	(145,943)
Street Operations	59,861	•	14%	(2,588,965)	(421,840)	(361,979)
Waste Services	702,995	•	8%	(13,714,270)	(8,294,046)	(7,591,051)
Total Operating Expense				(85,373,291)	(18,807,722)	(15,826,037)



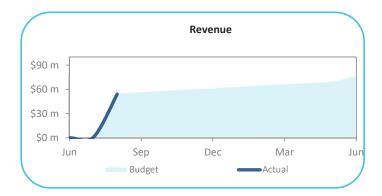
					31 Augus	t 2021
				Revised	Year-to-Date	Year-to-Date
	1	Material Variar	nce	Budget	Budget	Actual
Particulars	\$		%	\$	\$	\$
Capital Expense						
Chief Executive Office				0	0	0
				0	0	0
Chief Executive Office				0	0	0
Communications and Engagement Customer Relations				0	0	0
Human Resources				0	0	0
Leadership and Governance				0	0	0
Leadership and dovernance				O	O	0
Community Planning				(2,500)	(416)	0
Building Services				0	0	0
Community Development				(2,500)	(416)	0
Community Planning Office				0	0	0
Digital Hub				0	0	0
Economic Development				0	0	0
Environmental Health				0	0	0
General Compliance				0	0	0
Healthy Community				0	0	0
Library Services				0	0	0
Place Management				0	0	0
Strategic Town Planning Urban Planning				0	0	0
Orban Planning				U	U	U
Finance				(480,830)	(59,870)	(48,234)
Aqualife				(40,000)	(40,000)	(37,085)
Budgeting				0	0	0
Corporate Funds				0	0	0
Finance Office				0	0	0
Financial Services				0	0	0
Information Systems				(420,832)	(16,536)	(11,149)
Leisurelife				0	0	0
Parking				(19,998)	(3,334)	0
Ranger services				0	0	0
Operations				(27,514,023)	(518,239)	(457,437)
Asset Planning				(2,775,685)	(18,059)	(390)
Environment				0	0	0
Fleet Services				(1,027,485)	(59,084)	(46,929)
Operations Office				0	0	0
Parks and Reserves	101,486	•	26%	(9,710,508)	(397,280)	(295,794)
Project Management				(1,150,000)	0	(273)
Property Development and Leasing				0	0	0
Street Improvement				0	0	0
Street Operations	70,235	A	160%	(12,850,345)	(43,816)	(114,051)
Waste Services				0	0	0
Total Capital Expense				(27,997,353)	(578,525)	(505,670)

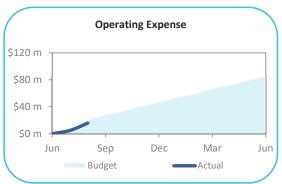


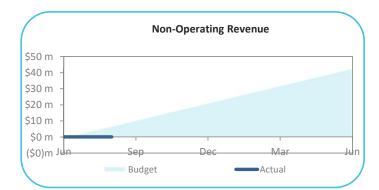
					31 Augu	ıst 2021
				Revised	Year-to-Date	Year-to-Date
	Mat	erial Varian	ce	Budget	Budget	Actual
Particulars	\$		%	\$	\$	\$
Non-Operating Revenue						
Finance				43,280,434	0	O
Corporate Funds				43,280,434	0	C
Operations				391,500	65,250	74
Fleet Services	65,176	▼	100%	391,500	65,250	74
Total Non-Operating Revenue				43,671,934	65,250	74
Non-Operating Expense						
Finance				(16,828,798)	(4,802)	1,107
Corporate Funds				(16,828,798)	(4,802)	1,107
Total Non-Operating Expense				(16,828,798)	(4,802)	1,107
Non-Cash Items Adjustments						
(Profit) and Loss				(1,486,163)	0	C
Depreciation	1,578,028	A	100%	9,468,200	1,578,028	C
Total Non-Cash Items Adjustments				7,982,037	1,578,028	0
Suspense Items Yet To Be Applied				0	0	(136,017
Opening Surplus / (Deficit)				808,125	808,125	808,125
Closing Surplus / (Deficit)				(354,419)	36,918,970	38,226,685

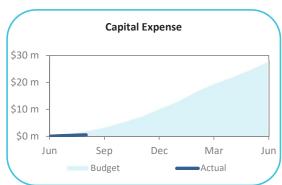


Graphical Representation















Particulars	Brought Forward 1 July \$	Year To Date Actual \$
Current Assets		
Cash - Unrestricted	10,905,801	(2,407,857)
Cash - Reserves / Restricted	53,222,742	53,264,280
Receivables and Accruals	4,039,277	58,542,743
Inventories	12,756	12,756
	68,180,577	109,411,922
Less Current Liabilities		
Payables and Provisions	(14,149,709)	(17,765,625)
	(14,149,709)	(17,765,625)
Net Current Asset Position	54,030,868	91,646,297
Less		
Cash - Reserves / Restricted	(53,222,742)	(53,264,280)
Estimated Surplus / (Deficiency) Carried Forward	808,125	38,382,017



Cash and Investments Analysis

		Amount	Interest	Term	Maturity	Projected	Percentage
		Invested	Rate	(Days)	Date	Earnings	of
		\$	%			\$	Portfolio
Cash - Unrestricted							
CBA		3,006,275				83	6%
	At Call	3,679,420	Variable	11am	Daily	0	
	Online Saver	488,890	0.20	11am	Daily	83	
NT Treasury Corporation		2,000,000				14,038	4%
		2,000,000	0.60	427	15-Dec-21	14,038	
AMP		3,000,000				20,342	6%
		3,000,000	0.75	330	23-Dec-21	20,342	
Total Cash - Unrestricted	L	8,587,292				34,464	16%
Cash - Restricted							
CBA		15,182,647				2,058	31%
	At Call	3,065,980	Variable	11am	Daily	0	
	Online Saver	12,116,667	0.20	11am	Daily	2,058	
ME Bank		24,000,000				76,000	48%
		5,000,000	0.40	305	11-Feb-22	16,712	
		4,000,000	0.50	265	22-Jun-22	14,521	
		5,000,000	0.50	214	11-Feb-22	14,658	
		5,000,000	0.50	274	12-Apr-22	18,767	
		5,000,000	0.45	184	21-Jan-22	11,342	
AMP		2,000,000				13,767	4%
		2,000,000	0.75	335	18-Aug-21	13,767	
Total Cash - Restricted		41,182,647			<u>-</u>	91,825	83%
Total Cash - Invested		49,769,939				126,289	99%

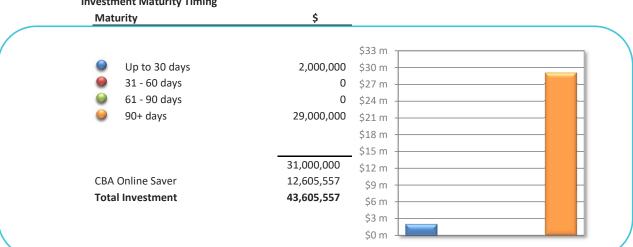


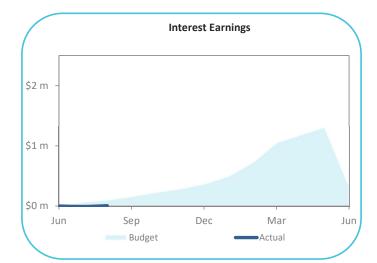
Cash and Investments Analysis





Investment Maturity Timing







Mar

Current Year

Jun



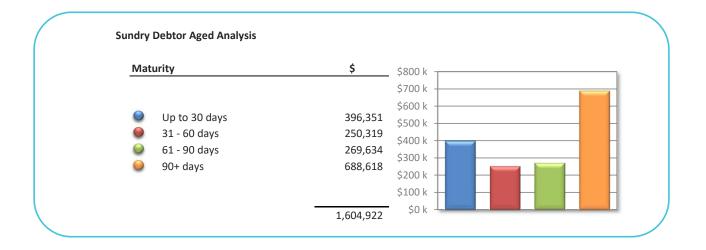
Rates Outstanding (Not Including Deferrals or Associated Fees and Charges)

Balance from Previous Year	Total 2,396,197	Rates Outstanding
Rates Levied - Initial	44,336,530	\$60 m
Rates Levied - Interims	0	640
Total Rates Collectable	46,732,727	\$40 m -
Current Rates Collected To Date	4,169,183	\$20 m -
Current Rates Outstanding	42,563,544	(\$0)m Sep Dec
% Rates Outstanding	90.2%	Previous Year —Cu



Sundry Debtors

Туре	Total	30 Days	60 Days	90 Days	90+ Days
Grants and Subsidies	327,095	600	126,587	199,908	-
Property Rent	70,580	185	70,395	-	-
Aqualife Fees	14,680	11,365	2,424	9	883
Leisurelife Fees	31,199	423	9,264	1,741	19,772
Community Development Fees	21,370	4,924	4,581	951	10,914
Health Fees	197,797	197,544	253	-	-
Other Fees and Charges	57,013	20,012	-	31,887	5,114
Building and Planning Application Fees	28,310	22,389	5,271		651
Infringements - Parking	804,216	138,310	30,844	33,190	601,873
Infringements - Animals	35,323	600	600	1,949	32,174
Infringements - General	1,731	-	100	-	1,631
Infringements - Bush Fire	11,349	-	-	-	11,349
Infringements - Health	4,259	-	-	-	4,259
Total Sundry Debtors	1,604,922	396,351	250,319	269,634	688,618





Grants and Contributions					
		Original	Revised	Receip	t Status
		Budget	Budget		
Details		\$	\$	Invoiced	Remaining
Operating Funding					
Chief Executive Office	0				
Not Applicable		-	-	-	-
Community Planning	67,200				
Community Development - Sponsorships		23,200	23,200	-	23,200
Digital Hub - Grants		40,000	40,000	600	39,400
Library Services - Grants		2,000	2,000	880	1,120
Environmental Health		2,000	2,000	-	2,000
Finance	1,431,464				
Corporate Funds - Federal Financial Assistance Grants		1,214,794	1,214,794	-	1,214,794
Financial Services - DFES ESL Commission		71,670	71,670	-	71,670
Parking		130,000	130,000	11,275	118,725
Ranger Services		15,000	15,000	880	14,121
Operations	224,664				
Street Operations - MRDWA Direct Grant and street lighting	22 1,00 1	224,664	224,664	_	224,664
subsidy		,			,00 .
Capital Funding					
Operations					
Harold Rossiter change room upgrades		50,000	50,000	-	50,000
Blackoak Investments Ed Millen parklands		3,300,000	3,300,000	-	3,300,000
Shade Sails State Govt Grants:					
Read Park		20,000	20,000	-	20,000
Fraser Park		20,000	20,000	-	20,000
Rotary Park		20,000	20,000	-	20,000
Duncan Reserve		20,000	20,000	-	20,000
Forward Park		20,000	20,000	-	20,000
Street Operations Grants:					
Rutland Avenue Shared Path (Miller to GEHwy)		2,200,000	2,200,000	-	2,200,000
Albany Highway from Kent to Mint Street		52,300	52,300	-	52,300
Albany Hwy - Dane to Westminster St New		36,212	36,212	-	36,212
Briggs Street - Rutland to Downing		47,101	47,101	-	47,101
Berwick Street - Sussex Street to Basinghall Street		154,809	154,809	-	154,809
Etwell Street LRCI Phase 2		1,150,000	1,150,000	-	1,150,000
Hordern and Geddes Intersection (Blackspot)		107,387	107,387	-	107,387
Hordern and McMillan Intersection (Blackspot)		122,588	122,588	-	122,588
Archer and Orrong Intersection (Blackspot)		679,047	679,047	-	679,047
Star Street and Briggs Street (Blackspot)		337,333	337,333	-	337,333
Roads to Recovery Funding Income - Location TBA		237,608	237,608	-	237,608
Kent Street - Albany to Gloucester MRRG		80,581	80,581	-	80,581
Carlisle Laneways (Community Development Grant) Terminus Lane (Community Development Grant)		13,173	13,173	-	13,173
reminus cane (community bevelopment drant)		113,413	113,413	-	113,413
Total Cash Deposits		10,504,880	10,504,880	13,634	10,491,246
		,,,			,,_,



Reserve Funds Descriptions

The purposes for which funds have been set aside by Council, in Reserve Funds, are outlined below -

Building Renewal

To be used to fund renewal projects associated with Council's Building assets.

Cash-in-Lieu

To be used to assist in funding initiatives associated with payments received as cash in lieu of required obligations or works.

Community Art

To be used to fund the purchase and placement of art for the Council and Community.

COVID-19 Recovery Reserve

To be used to assist in funding recovery initiatives related to COVID-19.

Drainage Renewal

To be used to fund renewal projects associated with Council's Drainage infrastructure.

Edward Millen Site

To be used to assist in improving and / or maintaining the Edward Millen site, including the associated grounds. grounds.

Employee Entitlements

To be used to fund the Towns Long Service Leave, Annual Leave and Personal Leave requirements and is maintained by an annual contribution to the reserve.

Furniture and Equipment Renewal

To be used to fund renewal projects associated with Council's Furniture and Equipment assets.

Future Fund

To assist in funding projects and property purchases that diversify Council's revenue streams.

Future Projects

To assist in funding 'new' and 'upgrade' capital projects, with funding primarily derived from the sale of land assets.

Harold Hawthorne - Carlisle Memorial

To be used to provide funds to assist in conducting future Spring Garden Competitions.

Information Technology Renewal

To be used to fund renewal projects associated with Council's information technology assets. significant insurance claims.

Insurance Risk Reserve

To be used for the purpose of meeting the difference between premiums and claims in the event of any significant insurance claims.

Other Infrastructure Renewal

To be used to fund renewal projects associated with Council's Other infrastructure.

Parks Renewal

To be used to fund renewal projects associated with Council's Parks infrastructure.



Parking Benefits

To be used to accumulate funds including those from Parking Operations surpluses; alleviating the impacts of intergenerational equity in funding major facilities.

Pathways Renewal

To be used to fund renewal projects associated with Council's Pathways infrastructure

Plant and Machinery Renewal

To be used to assist in the acquisition and replacement of the Town's Plant and Machinery.

Renewable Energy

To assist in investigating and funding renewable energy projects within the District.

Roads Renewal

To be used to fund renewal projects associated with Council's Roads Infrastructure

Underground Power

To assist in the funding of projects associated with the installation of underground power and associated landscaping.

Urban Forest Strategy

To assist in funding initiatives associated with the Urban Forest Strategy

Waste Management

To assist in the funding of waste management and waste minimisation strategies



Reserve Funds Transactions

	Annual Opening Balance \$	Transfer to Reserve \$	Transfer from Reserve \$	31 August 2021 Balance Actual \$	Balance Budget \$	Annual Revised Budget \$
Building Renewal	1,730,130	14	_	1,730,144	1,714,214	1,714,214
Cash-in-Lieu	-	-	-	-	-	-
Community Art	663,647	69	-	663,716	638,565	638,565
COVID-19 Recovery Reserve	1,621	456	-	2,077	1,413	1,413
Drainage Renewal	403,129	(66)	-	403,063	383,141	383,141
Edward Millen Site	2,033,468	218	-	2,033,686	2,067,800	2,067,800
Employees Entitlement Reserve	-	-	-	-	16,666	16,666
Furniture and Equip Renewal	703,709	44	-	703,753	697,377	697,377
Future Fund	17,418,635	(630)	-	17,418,005	16,362,525	16,362,525
Future Projects	192,711	(23)	-	192,687	237,311	237,311
Harold Hawthorn - Carlisle	183,555	20	-	183,575	183,639	183,639
Information Technology Renewal	1,201,519	24	-	1,201,543	1,152,773	1,152,773
Insurance Risk Reserve	459,835	49	-	459,884	460,035	460,035
Land Asset Optimisation	1,687,235	181	-	1,687,416	2,329,131	2,329,131
Other Infrastructure Renewal	712,873	(267)	-	712,606	650,083	650,083
Parks Renewal	2,560,274	(1,025)	-	2,559,249	2,322,474	2,322,474
Parking Benefits Reserve	-	-	-	-	33,334	33,334
Pathways Renewal	1,630,322	(1,277)	-	1,629,045	1,364,080	1,364,080
Plant and Machinery	575,503	(163)	-	575,340	548,403	548,403
Renewable Energy	281,114	30	-	281,144	281,248	281,248
Roads Renewal	4,408,507	(2,198)	-	4,406,309	3,852,607	3,852,607
Underground Power	14,364,696	3,795	-	14,368,491	12,537,212	12,537,212
Urban Forest Strategy	1,002,426	(347)	-	1,002,080	855,994	855,994
Waste Management	1,050,476	(10)	-	1,050,466	1,050,910	1,050,910
	53,265,386	(1,107)	-	53,264,280	49,740,936	49,740,936



Capital Items

The following pages summarise the progress of the Capital Items.

For the purposes of these pages, the following indicators have been used -

Item Timing

This relates to how the item is tracking time-wise and is displayed using the following indicators -

×	Behind
	On-Track
\checkmark	In-Front

Budget Status

This relates to how the item is costing against the Revised Budget and is displayed using the following indicators -

×	Over budget
	On budget
	Under budget

Completion Stage

This relates to where the item is currently, in terms of completion, and is displayed using the following indicators -

Not commenced
Commenced
Half-way completed
Nearing completion
Completed



Capital Items

	Budget	Completion	Revised	Year-to-Date
	Status	Stage	Budget	Actual
Particulars			\$	\$

Land and Buildings		2,775,685	300
Renewal - Land and Buildings			
Unplanned Reactive Works		75,000	0
10 Kent Street - Interior Refurbishment (Disability Access)		182,497	300
Aqualife - BMS Renewal		18,938	0
Aqualife - Auto Doors (Disability and family accessible compliance)		50,000	0
Aqualife - Pool Plant Renewal		55,356	0
Aqualife - Gym Change room refurb (F/M & disability access)		150,000	0
Library - Fitout and Layout changes (RFID) stage 1 - External Doors		23,894	0
Airconditioning Replacement Program (Leisurelife)		100,000	0
Lighting Replacement (LED's) - Vic Park Bowling Club and Club Rooms		30,000	0
Administration - Basement End of trip facilities refurbishment		80,000	0
Administration - Painting - External		120,000	0
Club room painting - Raphael Park		15,000	0
Club room painting - Carlisle Reserve		15,000	0
Higgins Park Clubroom Wall (internal wall)		10,000	0
Security Screens (Harold, Fraser, JA Lee and Raphael)		40,000	0
Indoor creche softfall replacement		30,000	0
Harold Rossiter change room upgrades (Storage, Changeroom, toilet)		150,000	0
Lathlain Redevelopment Zone 1		1,550,000	0
Upgrade - Land and Buildings			
Library -Disability Access/Toilet upgrades		80,000	0



-						
('a	n	ita	11	tο	m	c

	Budget Status	Completion Stage	Revised Budget	Year-to-Date Actual
Particulars			\$	\$
Plant and Machinery			1,027,485	84,014
Renewal - Plant and Machinery			_,0_1,100	0.1,02.1
1GLD024 - Mazda CX-5 Maxx Sport 110VPK			35,000	0
Vehicle Purchase -Rangers (122VPK)			44,000	0
164 VPK - Holden Cruze Sedan			26,000	0
171 VPK Subaru Impreza			26,000	0
179 VPK - Holden Cruze Sedan			26,000	0
180 VPK Subaru Impreza 2.0i Hatch			26,000	0
1GKI948 - Toyota Corolla			26,000	0
1GFU524 Subaru Impreza Hatch			26,000	0
1GIR083 - Subaru Impreza Hatch			26,000	0
1GJM311 - Subaru Impreza Hatch			26,000	0
117 VPK Mitsubishi Triton			33,000	0
Vehicle Purchase - Parking Area (178VPK)			25,000	22,634
139 VPKHino Pro Ranger Tipper with crane			150,000	0
Heavy Truck 9T (137VPK)			175,000	0
Pavement Sweeper (177VPK)			280,000	0
Custom Made Water Tank			29,000	0
Insurance Replacement 1GWO546			27,485	24,295
Minor Plant Renewal - Street Improvement			21,000	0
Furniture and Equipment			40,000	37,085
Renewal -Furniture and Equipment			,	
Aqualife Gym Equipment			40,000	37,085
Information Technology			420,832	11,149
New - Information Technology				
Library - RFID Self-Service System			45,840	49
Software - Asset Management System			81,220	11,100
Risk Management Software (Governance)			18,000	0
Minutes Digitisation (Records)			20,000	0
Recruitment Software (HR)			30,000	0
Renewal - Information Technology				
TDS Device Fleet Replacement			100,000	0
Replacement of network equipment			35,000	0
Replacement of Mobile Devices			45,000	0
Upgrade - Information Technology				
System Upgrade - Authority 7.x			45,772	0



Star Street and Briggs Street (Blackspot)

Archer and Orrong Intersection (Blackspot)

Hordern and Geddes Intersection (Blackspot)

Hordern and McMillan Intersection (Blackspot)

Etwell Street Local Centre Revitalisation-LRCI Phase 2 Grant

Albany Highway Cycle Lanes (Mackie to Oswald) LRCI

Particulars	Budget Status	Completion Stage	Revised Budget \$	Year-to-Date Actual \$
Roads			9,581,666	24,334
Renewal - Roads				
Kent Street - Gloucester to Berwick MRRG 21/22			120,872	0
Basinghall Street - Albany to Berwick MRRG 21/22			232,214	0
Albany Highway - Dane St Intersection MRRG 21/22			54,318	0
Merton Street - Gresham to Miller			122,946	0
Marchamley Street - Roberts to Gemini			387,570	0
Carnarvon Street - Lakeview to Dane			122,685	0
Boulder Street - Carnarvon to Shepperton			64,604	0
Hubert Street - Miller to Mint			185,123	0
Cardiff Street - Shepperton to Carnarvon			70,980	0
Welshpool Road (Albany to Sevenoaks)			73,156	0
Satellite Place - Roberts to End			153,525	0
Galaxy Way - Mercury to Orrong			155,590	0
Harris Street - Briggs to Kew			173,515	0
Camberwell Street - Berwick to Devenish			124,808	0
Kitchener Way - Burswood to Kitchener			52,119	0
Kitchener Avenue - Harper to Duncan			111,917	0
Howick Street East - Rutland to Gallipoli			99,055	0
Enfield Street - Roberts to Rayment			86,745	0
Midgley Street - Gallipoli to Goddard			201,187	0
Manchester Street - Gloucester to Albany			228,485	0
Teague Street - Harvey to Harper			88,930	0
Temple Street - Washington to Berwick (Stage 2)			135,000	0
Heirrisson Way - Kerb Replacement			25,000	0
Colombo Street South - Gloucester to Berwick			85,200	0
Withnell Street - Swansea to Read			137,811	0
Albany Highway - Mint Street Intersection			78,450	0
Leonard Street - Gloucester to Berwick			87,897	0
Emily Street - Berwick to Boundary			87,406	0
Roads to Recovery			•	0
Read Street - Withnell to Oats			237,608	
			32,076	0
Briggs Street - Rutland to Downing MRRG 21/22			70,652	0
Template Street - Washington to Berwick c/fwd			100,491	0
ROW 46 Upgrade c/fwd			240,000	0
Garland Street Renewal c/fwd			29,889	0
Upgrade - Roads				
Archer/Mint Street Upgrade - Stage 1			1,500,000	0
Roberts Road and Orrong Road - Intersection			11,784	0
B-List Projects - Crash barrier @ 86 Berwick St & minor intersection			75,000	0
widening at Devenish Street/Hill View Tce				
Burlington Street/Leichardt Street Intersection Upgrade			95,000	0

594,047

211,997

256,172

91,422

1,150,000

1,338,420

0

0

4,800

(7,305)

26,566

273



Capital Items

Capital Items	Budget Status	Completion Stage	Revised Budget	Year-to-Date Actual
Particulars			\$	\$
Drainage			300,000	0
Renewal - Drainage				
Drainage - Right Of Ways - Various Locations c/fwd			120,000	0
Unplanned Renewal Projects			40,000	0
Reactive Drainage Works			100,000	0
Sump Renewals			40,000	0
			2,222	
Pathways			2,654,227	0
Renewal - Pathways				
McKay St, between Marquis St and Curtin Uni (North)			5,500	0
Milford St, between Milford St and Swansea St			11,813	0
Teague St, between Duncan St and Harper St (both sides)			40,935	0
Teague St, between Hampton St and Harvey St			9,135	0
Harvey St, between Teague St and Benporath St			23,573	0
Twickenham Rd, between Shepperton Rd and Burswood Rd			19,395	0
Manning Rd, between Kent St and South Entrance			35,925	0
Victoria Park Drive, Between Roger Mackay and Marlee Loop			300,000	0
Kitchener Ave - Egham Rd to Howick St (West)			10,404	0
New - Pathways			0.407.547	
Rutland Avenue Shared Path (Miller to Great Eastern Highway)			2,197,547	0
Parks			9,710,508	292,627
Renewal - Parks				
GO Edwards Park - Redevelopment			60,000	815
George Street Reserve - Revegetation Project			93,678	0
Forward Reserve-Playground, irrigation and fencing upgrades			98,000	0
Devenish Park Playground renewal			80,000	0
Drinking Fountains JA Lee Reserve			12,000	0
Parnham Park - Drinking Fountain			5,000	0
Carlisle Reserve - Drinking Fountain			6,000	0
Bore Water Meters - Various Sites			80,000	0
				0
Bore Replacement Duncan Reserve Central Control Upgrade Miller St & Works Depot			30,000 10,000	
, -			,	0
Main Roads/Arterials - Lanscaping/Planting			40,000	0
Ed Millen Park Masterplan			7,500,000	0
Upgrade - Parks				
Bolton Avenue Verge - Retaining Wall and Fencing			20,000	0
GO Edwards Masterplan - Stage 5			1,545,830	291,812
New Parks				
New - Parks			20.000	_
Kent St Sandpit Concept Plan Implementation - site preparation			30,000	0
Read Park -Shade Sail			20,000	0
Fraser Park -Shade Sail			20,000	0
Rotary Park -Shade Sail			20,000	0
Duncan Reservek -Shade Sail			20,000	0
Forward Park -Shade Sail			20,000	0



Capital Items

	Budget	Completion	Revised	Year-to-Date
	Status	Stage	Budget	Actual
rs			\$	Actual

Other Infrastructure		1,486,950	91,175
Renewal - Other Infrastructure			
Carpark #15 Renewal - Fletcher Park		48,468	4,535
Bus Shelters - Renewal		120,000	0
Street Lighting - Albany Highway and Laneways		50,000	0
Mirvac - Lighting Replacement		150,000	0
Upgrade - Other Infrastructure			
Street Lighting - Safety Improvements (Safer Neighbourhoods Plan)		37,193	23,664
Carlisle Laneways (Community Development Grant)		12,643	0
Terminus Lane (Community Development Grant)		15,455	0
Upgrade - ROW 59		435,693	62,976
Upgrade - ROW 33		390,000	0
New - Other Infrastructure			
Parking - ACROD Bays - Allocation TBA new priority list		15,000	0
Purchase and Installation of parking meters - Parking Initiative		19,998	0
Pedestrian Infrastructure Improvements		40,000	0
Lathlain Redevelopment (Zone 2x) - Public Art		2,500	0
Retaining Wall-Rathay Street		150,000	0