



TOWN OF  
**VICTORIA PARK**

# ***Financial Activity Statement Report***

***For the month ended 31 August 2022***



**WE'RE OPEN  
VIC PARK**

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## Statement of Financial Activity Variances

### Material Variances Defined

For the purposes of reporting the material variances in the Statement of Financial Activity (by both nature or type and by business unit, material variances will be identified where, for the period being reviewed, the actual varies to budget by an amount of (+) or (-) \$25,000 and, in these instances, an explanatory comment will be provided.

Before commenting on each of the specific material variances identified it is important to note that, whilst many accounts will influence the overall variance, only those accounts within the affected nature/type or business unit that significantly contribute to the variance will be highlighted.

For the purposes of explaining each variance, a multi-part approach has been taken. The parts are –

1. Period Variation – Relates specifically to the value of the variance between the Budget and Actual figures for the period being reviewed.
2. Primary Reason – Explains the primary reasons for the period variance. As the review is aimed at a higher-level analysis, only major contributing factors are reported.
3. Budget Impact – Forecasts the likely \$ impact on the year end surplus or deficit position. It is important to note that values in this part are indicative only at the time of reporting, for circumstances may subsequently change.

### Material Variances Explained

The Financial statements are presented based on the new organisational structure

As shown in the in the Statement of Financial Activity (contained within this document), the following variances have been identified -

## Statement of Financial Activity - By Nature or Type

### Revenue from Operating Activities

- **Rates**

- The period variation is unfavourable to period budget by \$46,025,905.
- The variation predominantly relates timing of Rates payments.
- The estimated impact on the year end position is expected to be nil as this is a budget timing variance.

- **Service Charges**

- The period variation is unfavourable to period budget by \$658,069.
- The variation predominantly relates to timing issue of underground power payments.
- The estimated impact on the year end position is expected to be nil as this is a budget timing variance.

- **Interest Earnings**

- The period variation is favourable to period budget by \$36,449.
- The variation predominantly relates to higher-than-expected amount for instalment interest on rates.
- The estimated impact on the year end position is expected to be nil as this is a budget timing variance.

- **Other Revenue**

- The period variation is favourable to period budget by \$121,609.
- The variation predominantly relates to higher-than-expected amount for long service leave, and finance enforcement recoup.
- The estimated impact on the year end position is expected to be nil as this is a budget timing variance.

### Expenditure from Operating Activities

- **Employee Costs**

- The period variation is favourable to period budget by \$715,692.
- The variation predominantly relates timing of payroll payments.
- The estimated impact on the year end position is expected to be nil as this is a budget timing variance.

- **Materials and Contracts**

- The period variation is favourable to period budget by \$1,350,801.

- The variation predominantly relates to delays in operating projects as there have been difficulties sourcing contractors to undertake works.
- The estimated impact on the year end position is expected to be nil as this is a budget timing variance.

- **Utility charges**

- The period variation is favourable to period budget by \$87,879.
- The variation predominantly relates to a reduction in utilities required.
- The estimated impact on the year end position is expected to be nil as this is a budget timing variance.

- **Depreciation on Non-Current Assets**

- The period variation is favourable to period budget by \$65,000.
- The variation predominantly relates the difference in the depreciation calculation.
- The estimated impact on the year end position is nil as this is a non-cash item.

- **Insurance expenses**

- The period variation is favourable to period budget by \$165,735.
- The variation predominantly relates to the timing issue of insurance invoices.
- The estimated impact on the year end position is nil as this is a budget timing variance.

- **Other expenditure**

- The period variation is favourable to period budget by \$89,984.
- The variation predominantly relates a variance on sponsorships and timing of the elected members invoices.
- The estimated impact on the year end position is nil as this is a budget timing variance.

#### Investing Activities

- **Proceeds from Non-Operating Grants, Subsidies and Contributions**

- The period variation is unfavourable to period budget by \$100,000.
- The variation predominantly relates to less grant income being recognised due to capital works projects not being completed.
- The estimated impact on the year end position is nil as this is a budget timing variance.

- **Payments for Property, Plant, Equipment and Infrastructure**

- The period variation is favourable to period budget by \$280,133.
- The variation predominantly relates to capital projects not being undertaken due to difficulties sourcing contractors to undertake works and staff vacancies limiting the management of projects.
- The estimated impact on the year end position is nil as this is a budget timing variance.

#### Financing Activities

- **Repayment of Borrowings**

- The period variation is unfavourable to period budget by **\$1,277,472**.
- The variation predominantly relates to a budget timing variance on the loan repayments.
- The estimated impact on the year end position is nil as this is a budget timing variance.

- **Transfers to Reserves**

- The period variation is favourable to period budget by **\$32,990**.
- The variation predominantly relates to capital projects not being undertaken due to difficulties sourcing contractors to undertake works and staff vacancies limiting the management of projects.
- The estimated impact on the year end position is nil as this is a budget timing variance.

## Statement of Financial Activity - By Business Unit

### Operating Revenue

#### Chief Executive Office

No material variance to report

#### Community Planning

- **Environmental health**

- The period variation is unfavourable to period budget by **\$101,003**.
- The variation predominantly relates to receipt of annual fees for food premises.
- The estimated impact on the year end position is nil as this is a budget timing variance.

#### Finance

- **Aqualife**

- The period variation is unfavourable to period budget by **\$39,667**.
- The variation predominantly relates to lower than expected attendances with the Recreational Swimming service area.
- The estimated impact on the year end position is nil as this is a budget timing variance.

- **Corporate Funds**

- The period variation is unfavourable to period budget by **\$45,871,046**.
- The variation predominantly relates to Land sales and Tamala Park dividend budgeted earlier.
- The estimated impact on the year end position is nil as this is a budget timing variance.

#### Operations

- **Asset Planning**

- The period variation is unfavourable to period budget by \$770,191.
- The variation predominantly relates to grant funding not received. State Underground power service charge is yet to be fully paid by the affected lot owners.
- The estimated impact on the year end position is nil as this is a budget timing variance.
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- **Street Operations**

- The period variation is favourable to period budget by \$46,507.
- The variation predominantly relates to payment for sweeping from City of South Perth and the revenue share from Adshel for bus shelter advertising came in earlier than expected.
- The estimated impact on the year end position is nil as this is a budget timing variance.

- **Waste Services**

- The period variation is unfavourable to period budget by \$68,294.
- The variation predominantly relates to delays in the collection of fees and charges for additional bin services.
- The estimated impact on the year end position is nil as this is a budget timing variance.

## **Operating Expense**

### Chief Executive Office

- **Chief Executive Office**

- The period variation is favourable to period budget by \$63,269.
- The variation predominantly relates to lower program expenses costed.
- The estimated impact on the year end position is nil as this is a budget timing variance.

- **Communication and Engagement**

- The period variation is favourable to period budget by \$38,566.
- The variation predominantly relates to lower program expenses costed.
- The estimated impact on the year end position is nil as this is a budget timing variance.

- **Governance and Strategy**

- The period variation is favourable to period budget by \$69,698.
- The variation predominantly relates to lower program expenses costed.
- The estimated impact on the year end position is nil as this is a budget timing variance.

- **People and Culture**

- The period variation is favourable to period budget by \$46,282.
- The variation predominantly relates to lower program expenses costed and traineeships has not commenced yet.
- The estimated impact on the year end position is nil as this is a budget timing variance.

## Community Planning

### • **Building Services**

- The period variation is favourable to period budget by \$49,715.
- The variation predominantly relates to period of staff vacancy.
- The estimated impact on the year end position is nil as this is a budget timing variance.

### • **Community Development**

- The period variation is favourable to period budget by \$61,890.
- The variation predominantly relates to underspend to staff salaries in areas like cultural engagement, families and youth, health community, safer neighbourhood, and social impact.
- The estimated impact on the year end position is nil as this is a budget timing variance.

### • **Community Planning Office**

- The period variation is favourable to period budget by \$32,843.
- The variation predominantly relates to lower program expenses costed.
- The estimated impact on the year end position is nil as this is a budget timing variance.

### • **Events, Arts and Funding**

- The period variation is favourable to period budget by \$43,439.
- The variation predominantly relates to lower program expenses costed for bookings, creative arts, events and volunteers and information salaries.
- The estimated impact on the year end position is nil as this is a budget timing variance.

### • **Library Services**

- The period variation is favourable to period budget by \$69,540.
- The variation predominantly relates to lower program expenses costed for adult program area, digital hub, library services area, library systems, local history and young people services salaries.
- The estimated impact on the year end position is nil as this is a budget timing variance.

### • **Place Planning**

- The period variation is favourable to period budget by \$46,747.
- The variation predominantly relates to consultancy and the urban forest strategy.
- The estimated impact on the year end position is nil as this is a budget timing variance.

### • **Urban Planning**

- The period variation is favourable to period budget by \$74,171.
- The variation predominantly relates to lower staff vacancies, advertisement and insurance expenses, legal service and Design Review Panel.



- The estimated impact on the year end position is estimated around \$43k due to staff vacancies.

## Finance

- **Aqualife**

- The period variation is favourable to period budget by \$120,356.
- The variation predominantly relates to the employee costs.
- The estimated impact on the year end position is nil as this is a budget timing variance.

- **Budgeting**

- The period variation is unfavourable to period budget by \$153,708.
- The variation predominantly relates to leave accounting transactions.
- The estimated impact on the year end position is nil as this is a budget timing variance.

- **Finance Office**

- The period variation is favourable to period budget by \$58,457.
- The variation predominantly relates to the employee costs.
- The estimated impact on the year end position is nil as this is a budget timing variance.

- **Financial Services**

- The period variation is favourable to period budget by \$40,324.
- The variation predominantly relates to the employee costs.
- The estimated impact on the year end position is nil as this is a budget timing variance.

- **Leisurelife**

- The period variation is favourable to period budget by \$101,965.
- The variation predominantly relates to a variation in budget figures including three pay periods for August instead of two.
- The estimated impact on the year end position is nil as this is a budget timing variance.

- **Parking**

- The period variation is favourable to period budget by \$37,440.
- The variation predominantly relates to minor savings on salaries.
- The estimated impact on the year end position is nil as this is a budget timing variance.

- **Ranger Services**

- The period variation is favourable to period budget by \$45,357.
- The variation predominantly relates to a variation in minor savings across salaries and other associated costs due to one vacant FTE which is currently being filled.
- The estimated impact on the year end position is nil as this is a budget timing variance.

- **Technology and Digital Strategy**

- The period variation is favourable to period budget by \$50,115.
- The variation predominantly relates to a variation in hardware and software costs.
- The estimated impact on the year end position is nil as this is a budget timing variance.

## Operations

- **Asset Planning**

- The period variation is favourable to period budget by \$456,383.
- The variation predominantly relates to State Underground power project cash call which is yet to be paid. In addition, due to project saving achieved, Western Power agreed to charge the Town a slightly lower project cash call.
- The estimated impact on the year end position is nil as this is a budget timing variance.

- **Fleet Services**

- The period variation is unfavourable to period budget by \$34,312.
- The variation predominantly relates to accounting adjustments such as reallocation of expenditure to the relevant service areas to be finalised.
- The estimated impact on the year end position is nil as this is a budget timing variance.

- **Parks & Reserves**

- The period variation is favourable to period budget by \$386,651.
- The variation predominantly relates to resourcing issues with staff and contractors to undertake works.
- The estimated impact on the year end position is nil as this is a budget timing variance.

- **Project Management**

- The period variation is favourable to period budget by \$87,933.
- The variation predominantly relates to staff vacancies and consultancy costs for John Macmillan Precinct Planning and Higgins Park Masterplan due to delay in procuring services.
- The estimated impact on the year end position is nil as this is a budget timing variance.

- **Property Development and Leasing**

- The period variation is favourable to period budget by \$40,794.
- The variation predominantly relates to consultancy costs for the projects.
- The estimated impact on the year end position is nil as this is a budget timing variance.

- **Street Improvement**

- The period variation is favourable to period budget by \$48,921.
- The variation predominantly relates to difficulty in attracting suitable engineering staff to fill vacancies.

- The estimated impact on the year end position is nil as this is a budget timing variance.

- **Street Operations**

- The period variation is favourable to period budget by \$99,265.
- The variation predominantly relates to difficult in attracting technical staff to fill vacancies and accounting oncost allocations need to be finalised.
- The estimated impact on the year end position is nil as this is a budget timing variance.

- **Waste Services**

- The period variation is favourable to period budget by \$414,963.
- The variation predominantly relates to waste disposal invoices not being received and underspending in bin services due to temporary lack of staff.
- The estimated impact on the year end position is nil as this is a budget timing variance.

## **Capital Expense**

### Chief Executive Office

No material variance to report

### Community Planning

- **Place Planning**

- The period variation is favourable to period budget by \$287,500.
- The variation predominantly relates to the urban forest strategy.
- The estimated impact on the year end position is nil as this is a budget timing variance.

### Finance

- **Parking**

- The period variation is favourable to period budget by \$30,834
- The variation predominantly relates to no street furniture purchased yet.
- The estimated impact on the year end position is nil as this is a budget timing variance.

### Operations

- **Parks and Reserves**

- The period variation is favourable to period budget by \$105,187.
- The variation predominantly relates to delays with capital works projects.
- The estimated impact on the year end position is nil as this is a budget timing variance.

- **Street Operations**

- The period variation is unfavourable to period budget by \$48,779.
- The variation predominantly relates to earlier than expected construction works undertaken and Hordern street roundabouts started earlier than expected.

- The estimated impact on the year end position is nil as this is a budget timing variance.

- **Waste Services**

- The period variation is favourable to period budget by \$669,435.
- The variation relates to purchase of new bins for the three bin GO system.
- The estimated impact on the year end position is nil as this is a budget timing variance.

## **Non-Operating Revenue**

No material variance to report

## **Non-Operating Expenses**

### Finance

- **Corporate Funds**

- The period variation is unfavourable to period budget by \$1,244,483.
- The variation is predominantly caused by an early loan repayment.
- The estimated impact on the year end position is nil as this is a budget timing variance.

## **Non-Cash Adjustments**

- **Depreciation**

- The period variation is unfavourable to period budget by \$65,000.
- The variation predominantly relates to depreciation for month of August.
- The estimated impact on the year end position is nil as this is a budget timing variance.

## Proposed Budget Amendments

There are no proposed budget amendments.

## Accounting Notes

### Significant Accounting Policies

The significant accounting policies that have been adopted in the preparation of this document are:

#### Basis of Preparation

The document has been prepared in accordance with applicable Australian Accounting Standards (as they apply to local government and not-for-profit entities), Australian Accounting Interpretations, other authoritative pronouncements of the Australian Accounting Standards Board, the Local Government Act 1995 and accompanying regulations.

The document has also been prepared on the accrual basis and is based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and liabilities.

#### The Local Government Reporting Entity

All Funds through which the Council controls resources to carry on its functions have been included in this document.

In the process of reporting on the local government as a single unit, all transactions and balances between those Funds (for example, loans and transfers between Funds) have been eliminated.

#### 2020 - 2021 Actual Balances

Balances shown in this document as 2020-2021 Actual are subject to final adjustments.

#### Rounding Off Figures

All figures shown in this document, other than a rate in the dollar, are rounded to the nearest dollar.

#### Rates, Grants, Donations and Other Contributions

All rates levied under the *Local Government Act 1995*. Includes general, differential, specified area rates, minimum rates, interim rates, back rates, ex-gratia rates, less discounts and concessions offered. Exclude administration fees, interest on instalments, interest on arrears, service charges and sewerage rates.

Operating grants, subsidies and contributions are grants, subsidies or contributions that are not non-operating in nature. Non-operating grants, subsidies and contributions are amounts received for the acquisition or construction of recognisable non-financial assets to be controlled by the local government.

## **Superannuation**

The Council contributes to a number of Superannuation Funds on behalf of employees. All funds to which the Council contributes are defined contribution plans.

## **Goods and Services Tax**

Revenues, expenses and assets capitalised are stated net of any GST recoverable. Receivables and payables in the statement of financial position are stated inclusive of applicable GST. The net amount of GST recoverable from, or payable to, the ATO is included with receivables on payables in the statement of financial position. Cash flows are presented on a Gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to, the ATO are presented as operating cash flows.

## **Cash and Cash Equivalents**

Cash and cash equivalents include cash on hand, cash at bank, deposits held at call with banks, other short term highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and that are subject to an insignificant risk of changes in value and bank overdrafts. Bank overdrafts are shown as short-term borrowings in current liabilities.

## **Trade and Other Receivables**

Collectability of trade and other receivables is reviewed on an ongoing basis. Debts that are known to be uncollectible are written off when identified. An allowance for doubtful debts is raised when there is objective evidence that they will not be collectible.

## **Inventories**

### General

Inventories are measured at the lower of cost and net realisable value. Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

### Land Held for Resale

Land purchased for development and/or resale is valued at the lower of cost and net realisable value. Cost includes the cost of acquisition, development, borrowing costs and holding costs until completion of development. Finance costs and holding charges incurred after development is completed are expensed.

Revenue arising from the sale of property is recognised as at the time of signing an unconditional contract of sale. Land held for resale is classified as current except where it is held as non-current based on Council's intentions to release for sale.

## **Fixed Assets**

Each class of fixed asset is carried at cost or fair value as indicated less, where applicable, any accumulated depreciation and impairment losses.

### Initial Recognition

All assets are initially recognised at cost. Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition. For assets acquired at no cost, or for nominal consideration, cost is determined as fair value at the date of acquisition. The cost of non-current assets constructed by the Council includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overheads.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Council and the cost of the item can be measured reliably. All other repairs and maintenance are recognised as expenses in the period in which they are incurred.

### Revaluation

Certain asset classes may be re-valued on a regular basis such that the carrying values are not materially different from fair value. For infrastructure and other asset classes, where no active market exists, fair value is determined to be the current replacement cost of an asset less, where applicable, accumulated depreciation calculated on the basis of such cost to reflect the already consumed or expired future economic benefits of the asset. Increases in the carrying amount arising on revaluation of assets are credited to a revaluation surplus in equity. Decreases that offset previous increases of the same asset are recognised against revaluation surplus directly in equity; all other decreases are recognised in profit or loss. Any accumulated depreciation at the date of revaluation is eliminated against the gross carrying amount of the asset and the net amount is restated to the re-valued amount of the asset.

Those assets carried at a re-valued amount, being their fair value at the date of revaluation less any subsequent accumulated depreciation and accumulated impairment losses, are to be re-valued with sufficient regularity to ensure the carrying amount does not differ materially from that determined using fair value at reporting date.

### Land Under Roads

In Western Australia, all land under roads is Crown land, the responsibility for managing which, is vested in the local government. Council has elected not to recognise any value for land under roads acquired on or before 30 June 2008. This accords with the treatment available in Australian Accounting Standard AASB 1051 Land Under Roads and the fact Local Government (Financial Management) Regulation 16 (a) (i) prohibits local governments from recognising such land as an asset. In respect of land under roads acquired on or after 1 July 2008, as detailed above, Local Government (Financial Management) Regulation 16 (a) (i) prohibits local governments from recognising such land as an asset.

Whilst such treatment is inconsistent with the requirements of AASB 1051, Local Government (Financial Management) Regulation 4 (2) provides, in the event of such an inconsistency, the Local Government (Financial Management) Regulations prevail. Consequently, any land under roads acquired on or after 1 September 2008 is not included as an asset of the Council.

## Depreciation of Non-Current Assets

All non-current assets having a limited useful life (excluding freehold land) are systematically depreciated over their useful lives in a manner that reflects the consumption of the future economic benefits embodied in those assets. Assets are depreciated from the date of acquisition or, in respect of internally constructed assets, from the time the asset is completed and held ready for use. Depreciation is recognised on a straight-line basis, using rates that are reviewed each reporting period. Major depreciation periods are:

Buildings	40 years
Furniture and Equipment	5 – 10 years
Plant and Machinery	2 – 10 years
Sealed Roads - Clearing and Earthworks	Not depreciated
- Construction and Road Base	5 – 80 years
- Original Surface / Major Resurface	5 – 80 years
Drainage	5 – 80 years
Pathways	5 – 80 years
Parks and Reserves	5 – 80 years

Asset residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period. An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount. Gains and losses on disposals are determined by comparing proceeds with the carrying amount. When revalued assets are sold, amounts included in the revaluation surplus relating to that asset are transferred to retained earnings.

## Capitalisation Threshold

Assets with a value below \$5,000 at the time of acquisition, are excluded from the assets reported in the financial report. These assets are instead reported as an expense in the year of acquisition.

## **Financial Instruments**

### Initial Recognition and Measurement

Financial assets and financial liabilities are recognised when the Council becomes a party to the contractual provisions to the instrument. For financial assets, this is equivalent to the date that the Council commits itself to either the purchase or sale of the asset (i.e. trade date accounting is adopted). Financial instruments are initially measured at fair value plus transaction costs, except where the instrument is classified 'at fair value through profit or loss', in which case transaction costs are expensed to profit or loss immediately.

### Classification and Subsequent Measurement

Financial instruments are subsequently measured at fair value, amortised cost using the effective interest rate method or cost. Fair value represents the amount for which an asset could be exchanged, or a liability settled, between knowledgeable, willing parties. Where available, quoted prices in an active market are used to determine fair value. In other circumstances, valuation techniques are adopted.



Amortised cost is calculated as:

- a. the amount in which the financial asset or financial liability is measured at initial recognition;
- b. less principal repayments;
- c. plus, or minus the cumulative amortisation of the difference, if any, between the amount initially recognised and the maturity amount calculated using the effective interest rate method; and
- d. less any reduction for impairment.

The effective interest method is used to allocate interest income or interest expense over the relevant period and is equivalent to the rate that discounts estimated future cash payments or receipts (including fees, transaction costs and other premiums or discounts) through the expected life (or when this cannot be reliably predicted, the contractual term) of the financial instrument to the net carrying amount of the financial asset or financial liability. Revisions to expected future net cash flows will necessitate an adjustment to the carrying value with a consequential recognition of an income or expense in profit or loss.

#### Financial assets at fair value through profit and loss

Financial assets at fair value through profit or loss are financial assets held for trading. A financial asset is classified in this category if acquired principally for the purpose of selling in the short term. Derivatives are classified as held for trading unless they are designated as hedges. Assets in this category are classified as current assets.

#### Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market and are subsequently measured at amortised cost. Loans and receivables are included in current assets where they are expected to mature within 12 months after the end of the reporting period.

#### Held-to-maturity investments

Held-to-maturity investments are non-derivative financial assets with fixed maturities and fixed or determinable payments that the Council's management has the positive intention and ability to hold to maturity. They are subsequently measured at amortised cost. Held-to-maturity investments are included in current assets where they are expected to mature within 12 months after the end of the reporting period. All other investments are classified as non-current. They are subsequently measured at fair value with changes in such fair value (i.e. gains or losses) recognised in other comprehensive income (except for impairment losses).

When the financial asset is derecognised, the cumulative gain or loss pertaining to that asset previously recognised in other comprehensive income is reclassified into profit or loss.

#### Available-for-sale financial assets

Available-for-sale financial assets are non-derivative financial assets that are either not suitable to be classified into other categories of financial assets due to their nature, or they are designated as such

by management. They comprise investments in the equity of other entities where there is neither a fixed maturity nor fixed or determinable payments.

They are subsequently measured at fair value with changes in such fair value (i.e. gains or losses) recognised in other comprehensive income (except for impairment losses). When the financial asset is derecognised, the cumulative gain, or loss, pertaining to that asset previously recognised in other comprehensive income is reclassified into profit or loss.

Available-for-sale financial assets are included in current assets, where they are expected to be sold within 12 months after the end of the reporting period. All other financial assets are classified as non-current.

### Financial liabilities

Non-derivative financial liabilities (excluding financial guarantees) are subsequently measured at amortised cost.

### Impairment

At the end of each reporting period, the Council assesses whether there is objective evidence that a financial instrument has been impaired. In the case of available-for-sale financial instruments, a prolonged decline in the value of the instrument is considered to determine whether impairment has arisen. Impairment losses are recognised in profit or loss. Any cumulative decline in fair value is reclassified to profit or loss at this point.

### Derecognition

Financial assets are derecognised where the contractual rights for receipt of cash flows expire or the asset is transferred to another party, whereby the Council no longer has any significant continual involvement in the risks and benefits associated with the asset.

Financial liabilities are derecognised where the related obligations are discharged, cancelled or expired. The difference between the carrying amount of the financial liability extinguished or transferred to another party and the fair value of the consideration paid, including the transfer of non-cash assets or liabilities assumed, is recognised in profit or loss.

### **Contract Assets**

A contract asset is the right to consideration in exchange for goods or services the entity has transferred to a customer when that right is conditioned on something other than the passage of time.

### **Impairment**

In accordance with Australian Accounting Standards the Council's assets, other than inventories, are assessed at each reporting date to determine whether there is any indication they may be impaired. Where such an indication exists, an impairment test is carried out on the asset by comparing the recoverable amount of the asset, being the higher of the asset's fair value less costs to sell and value in use, to the asset's carrying amount.

Any excess of the asset's carrying amount over its recoverable amount is recognised immediately in profit or loss unless the asset is carried at a revalued amount in accordance with another standard (e.g. AASB 116). For non-cash generating assets such as roads, drains, public buildings and the like,

value in use is represented by the depreciated replacement cost of the asset. At the time of adopting the Annual Budget, it was not possible to estimate the amount of impairment losses (if any) as at 30 June 2020. In any event, an impairment loss is a non-cash transaction and consequently, has no impact on the Annual Budget.

### **Trade and Other Payables**

Trade and other payables represent liabilities for goods and services provided to the Council prior to the end of the financial year that are unpaid and arise when the Council becomes obliged to make future payments in respect of the purchase of these goods and services. The amounts are unsecured and are usually paid within 30 days of recognition.

### **Lease Liabilities**

The present value of future lease payments not paid at the reporting date, discounted using the incremental borrowing rate where the implicit interest rate in the lease is not readily determined.

### **Contract liabilities**

An entity's obligation to transfer goods or services to a customer for which the entity has received consideration (or the amount is due) from the customer. Grants to acquire or construct recognisable non-financial assets to be controlled by the Town are recognised as a liability until such time as the Town satisfies its obligations under the agreement.

### **Employee Benefits**

Provision is made for the Council's liability for employee benefits arising from services rendered by employees to the end of the reporting period. Employee benefits that are expected to be settled within one year have been measured at the amounts expected to be paid when the liability is settled.

Employee benefits payable later than one year have been measured at the present value of the estimated future cash outflows to be made for those benefits. In determining the liability, consideration is given to employee wage increases and the probability that the employee may not satisfy vesting requirements. Those cash flows are discounted using market yields on national government bonds with terms to maturity that match the expected timing of cash flows.

### **Borrowing Costs**

Borrowing costs are recognised as an expense when incurred except where they are directly attributable to the acquisition, construction, or production of a qualifying asset. Where this is the case, they are capitalised as part of the cost of the particular asset.

### **Provisions**

Provisions are recognised when the Town has a legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result, and that outflow can be reliably measured.

Provisions are measured using the best estimate of the amounts required to settle the obligation at the end of the reporting period.

## **Current and Non-Current Classification**

In the determination of whether an asset or liability is current or non-current, consideration is given to the time when each asset or liability is expected to be settled. The asset or liability is classified as current if it is expected to be settled within the next 12 months, being the Council's operational cycle. In the case of liabilities where the Council does not have the unconditional right to defer settlement beyond 12 months, such as vested long service leave, the liability is classified as current even if not expected to be settled within the next 12 months. Inventories held for trading are classified as current even if not expected to be realised in the next 12 months except for land held for resale where it is held as non-current based on the Council's intentions to release for sale.

## **Comparative Figures**

Where required, comparative figures have been adjusted to conform to changes in presentation for the current reporting period.

## **Budget Comparative Figures**

Unless otherwise stated, the Budget comparative figures shown in this Budget document relate to the original Budget estimate for the relevant item of disclosure.

## Service Unit Definitions

The Town operations, as disclosed in this report, encompass the following service-oriented Service Units –

### **Chief Executive Office**

#### Chief Executive Office

The Chief Executive Office leads and supports the transformation of the organisation into a customer-focused, culturally constructive, legislatively compliant, sector-leading entity, with a primary focus on the Service Areas within the Chief Executive Office functional area.

#### Communications and Engagement

Communications and Engagement manages the brand and reputation of the Town. This is achieved through developing clear and accessible messaging, consulting with the community, delivering key messages through various channels and working to reach the appropriate audiences through strategically executed marketing, engagement and communication planning.

#### Customer Relations

Customer Relations manages the Customer Service Contact Centre, which is the first point of contact for the organisation, and monitors performance against the Town's Customer Service Charter.

#### Leadership and Governance

The Leadership and Governance Service Area is committed to responsibly managing the Town on behalf of the residents and ratepayers of the District through collaboration, knowledge-sharing and good governance.

#### Human Resources

Human Resources is responsible for the development and implementation of occupational health and safety compliance, staff development, employee relations, recruitment and payroll services of the Town.

### **Community Planning**

#### Building Services

Building Services provide services to ensure buildings are safe, liveable, accessible and sustainable, and meet statutory requirements.

#### Community Development

The Community Development team's vision is an empowered Victoria Park, which will be achieved through the mission of community capacity building.

## Community Planning Office

The Community Planning Office leads and supports the transformation of the organisation into a customer-focused, culturally constructive, legislatively compliant, sector-leading entity, with a primary focus on the Service Areas within the Community Planning functional area.

## Digital Hub

The Digital Hub provides free digital literacy and online training for the local community, not-for-profit organisations and local business operators.

## Economic Development

Economic Development seeks to increase the economic growth of the district through fostering business attraction and retention, tourism, marketing, community initiatives and creating robust relationships.

## Environmental Health

Environmental Health seeks to promote good standards of public health via the many hospitality outlets in the area and the community in general.

## General Compliance

The General Compliance Area liaise with and direct property owners and developers to ensure built form building and planning requirements are adhered to at all times.

## Healthy Community

The Healthy Community team connect people to services, resources, information, facilities, and experiences that enhance their physical and social health and wellbeing.

## Library Services

Library Services plays a pivotal role in providing our community with access to resources, knowledge and technology in a safe, nurturing environment.

## Place Management

The Place Management Service Area implements programs, that are suitable for the particular targeted section of the community, to improve places within the District or, where the community is satisfied with the standard of operation, to maintain the already attained standard.

## Strategic Town Planning

Strategic Town Planning develops strategies for the future growth of the Town, with the aims of creating a vibrant community and improving the quality of life for residents.

## Urban Planning

Urban Planning assesses applications for development approval and subdivision, provides advice to the community and ensures land is appropriately used and developed.

## **Finance**

### Aqualife

The Aqualife Centre aims to improve community health and wellbeing; and to provide a safe and welcoming environment for the community to meet and socialise, primarily through aquatic recreation.

### Budgeting

The Budgeting Area includes the administration of non-cash expenditure and revenue associated with local government accounting requirements, including profit and loss and depreciation.

### Corporate Funds

The Corporate Funds includes the management of loans, reserve fund transfers, restricted and trust funds, rate revenue and corporate grants funding.

### Finance Office

The Finance Office leads and supports the transformation of the organisation into a customer-focused, culturally constructive, legislatively compliant, sector-leading entity, with a primary focus on the Service Areas within the Finance functional area.

### Financial Services

The key role of Financial Services is to manage and control the Town's finances in a sound and prudent manner.

### Information Systems

Information Systems assists the Town in operating efficiently with the smooth running of essential business computer programs and systems.

### Leisurelife

The Leisurelife Centre aims to improve community health and wellbeing, and to provide a safe and welcoming environment for the community to meet and socialise, primarily through active recreation.

## Parking

The Parking Management section guides future parking initiatives within the Town, ensuring equitable access for everyone, whilst also monitoring existing parking areas and ensuring a safer community.

## Rangers

Ranger Services offer a 24 hours-a-day / 7 days-a-week service to help ensure community safety in the areas of Dog and Cat management and Local Law enforcement.

## **Operations**

### Asset Planning

Asset Planning provides services to manage and maintain Council facilities and their related assets.

### Environment

The Environment Area is committed to preserving and enhancing natural areas and recognises not only the ecological benefits of protecting natural assets, but also the social and recreational benefits as well.

### Fleet Services

Fleet Services oversees the various items of light fleet, heavy fleet and plant and equipment.

### Operations Office

The Operations Office leads and supports the transformation of the organisation into a customer-focused, culturally constructive, legislatively compliant, sector-leading entity, with a primary focus on the Service Areas within the Operations functional area.

### Parks and Reserves

The Parks and Reserves Section delivers high quality horticultural works to parks, reserves and streetscapes.

### Project Management

Project Management assists in improving the standards of project management and project delivery and delivers nominated projects on behalf of the Town.

### Property Development and Leasing

Property Management and Leasing assists in strategic property development projects and property leasing requirements on behalf of the Town.



## Street Improvement

Street Improvement provides engineering advice, design, planning, and road safety initiatives.

## Street Operations

Street Operations ensure the maintenance and renewal of roads, pathways, drainage and associated assets.

## Waste

Waste Management implements waste collection, minimisation and disposal in a sustainable manner.

Particulars	Material Variance		31 August 2022		
	\$	%	Annual Budget \$	Year-to-Date Budget \$	Year-to-Date Actual \$
<b>Opening funding surplus / (deficit)</b>			<b>2,343,579</b>	<b>2,343,579</b>	<b>8,995,787</b>
<b>Revenue from operating activities</b>					
Rates	46,025,905	▼ 100.0%	46,131,117	46,031,622	5,717
Operating grants, subsidies and contributions			597,529	23,572	127,910
Fees and charges	26,552	▼ 1.6%	10,308,012	1,657,863	1,631,311
Service charges	658,069	▼ 94.0%	1,554,800	700,000	41,931
Interest earnings	36,449	▼ 56.2%	474,498	64,832	28,383
Other revenue	102,512	▲ 109.7%	639,756	93,441	195,953
Profit on disposal of assets			1,597,280	0	0
			<b>61,302,992</b>	<b>48,571,330</b>	<b>2,031,205</b>
<b>Expenditure from operating activities</b>					
Employee costs	919,890	▼ 19%	(25,231,789)	(4,834,165)	(3,914,275)
Materials and contracts	1,440,719	▼ 37%	(25,284,135)	(3,891,887)	(2,451,167)
Utility charges	86,955	▼ 33%	(1,599,650)	(266,626)	(179,671)
Depreciation on non-current assets	81,710	▼ 100%	(9,951,643)	(81,710)	0
Interest expenses			(277,575)	(467)	(14,639)
Insurance expenses	165,735	▼ 98%	(339,881)	(169,958)	(4,223)
Other expenditure	89,984	▼ 74%	(728,839)	(121,473)	(31,489)
Loss on disposal of assets			(26,417)	0	0
			<b>(63,439,929)</b>	<b>(9,366,286)</b>	<b>(6,595,464)</b>
Non-cash amounts excluded from operating activities			8,380,780	81,710	0
<b>Amount attributable to operating activities</b>			<b>6,243,843</b>	<b>39,286,754</b>	<b>(4,564,259)</b>
<b>Investing activities</b>					
Proceeds from non-operating grants, subsidies and contributor	100,000	▼ 100.0%	9,560,146	100,000	0
Proceeds from disposal of assets			4,015,500	0	2,199
Proceeds from equity distribution			1,250,000	0	0
Payments for property, plant, equipment and infrastructure	163,755	▲ 29.6%	(28,980,568)	(553,934)	(717,689)
<b>Amount attributable to investing activities</b>			<b>(14,154,922)</b>	<b>(453,934)</b>	<b>(715,490)</b>
<b>Financing Activities</b>					
Proceeds from new borrowings			2,200,000	0	0
Transfer from reserves			19,071,008	0	0
Payments for principal portion of lease liabilities			(20,068)	(20,068)	0
Repayment of borrowings	1,277,472	▲ #DIV/0!	(3,075,841)	0	(1,277,472)
Transfer to reserves	32,990	▼ 83%	(12,607,599)	(39,608)	(6,618)
<b>Amount attributable to financing activities</b>			<b>5,567,500</b>	<b>(59,676)</b>	<b>(1,284,091)</b>
<b>Closing funding surplus / (deficit)</b>			<b>0</b>	<b>41,116,723</b>	<b>2,431,947</b>

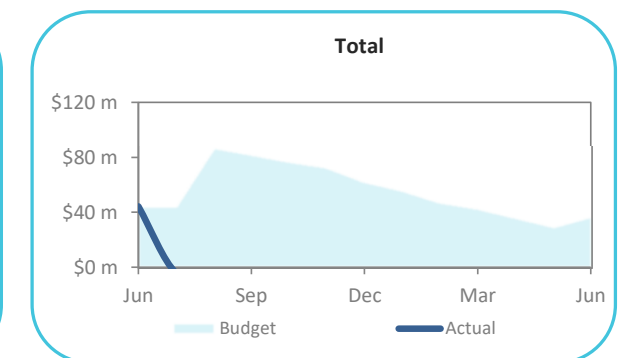
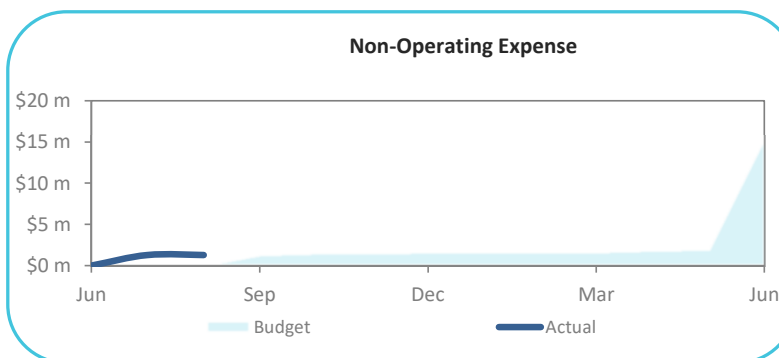
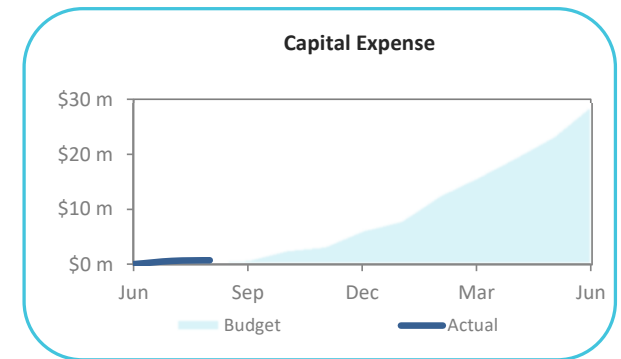
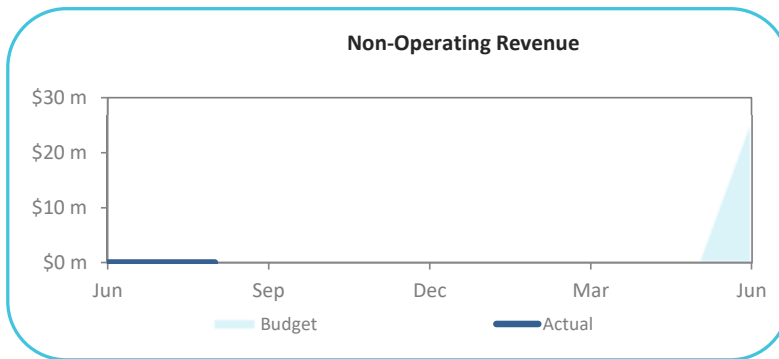
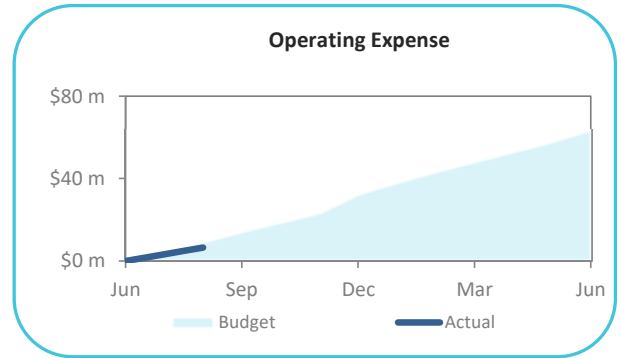
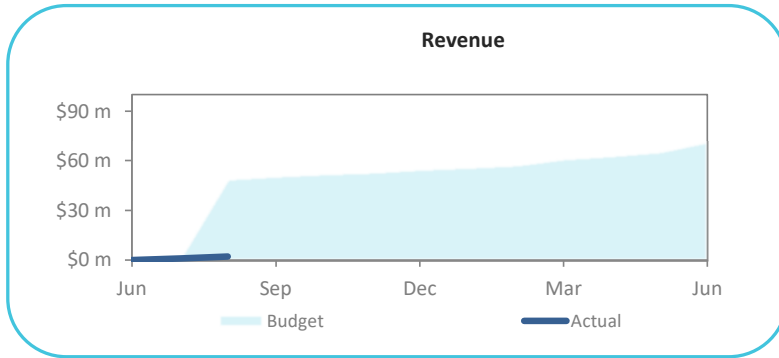
Particulars	Material Variance		31 August 2022		
	\$	%	Annual Budget \$	Year-to-Date Budget \$	Year-to-Date Actual \$
<b>Revenue</b>					
<b>Chief Executive Office</b>			<b>500</b>	<b>0</b>	<b>159</b>
Chief Executive Office			500	0	159
Communications and Engagement			0	0	0
Customer Relations			0	0	0
People and Culture			0	0	0
Governance and Strategy			0	0	0
<b>Community Planning</b>			<b>1,098,450</b>	<b>177,812</b>	<b>274,718</b>
Community Planning Office			500	0	159
Building Services			315,500	47,248	31,672
Community Development			27,500	4,582	4,734
Environmental Health	101,003	▲	246,000	61,043	162,046
Events, Arts and Funding			124,850	5,411	9,743
General Compliance			6,500	834	6,452
Library Services			21,100	3,112	4,144
Place Planning			0	0	11,779
Urban Planning			356,500	55,582	43,989
<b>Finance</b>			<b>57,419,670</b>	<b>47,567,993</b>	<b>1,618,427</b>
Aqualife	48,006	▼	2,887,645	456,082	408,076
Budgeting			1,597,280	0	0
Corporate Funds	45,887,205	▼	46,866,415	46,110,832	223,627
Finance Office			0	0	0
Financial Services			559,500	50,434	41,332
Technology and Digital Strategy			1,500	250	0
Leisurelife			1,989,045	336,118	314,999
Parking			3,400,323	598,841	612,206
Ranger Services			117,962	15,436	18,187
<b>Operations</b>			<b>12,344,518</b>	<b>925,525</b>	<b>137,900</b>
Asset Planning	770,191	▼	4,996,700	833,949	63,758
Environment			0	0	0
Fleet Services			5,000	0	1,449
Operations Office			1,100	200	68
Parks and Reserves			2,490,347	8,124	11,766
Project Management			1,000	166	0
Property Development and Leasing			0	0	0
Street Improvement			93,700	600	159
Street Operations	46,507	▲	4,260,964	0	46,507
Waste Services	68,294	▼	495,707	82,486	14,192
<b>Total Revenue</b>			<b>70,863,138</b>	<b>48,671,330</b>	<b>2,031,205</b>

Particulars	Material Variance		31 August 2022		
	\$	%	Annual Budget \$	Year-to-Date Budget \$	Year-to-Date Actual \$
<b>Operating Expense</b>					
<b>Chief Executive Office</b>			<b>(5,032,274)</b>	<b>(921,691)</b>	<b>(698,218)</b>
Chief Executive Office	63,269	▼ 28%	(1,205,732)	(228,953)	(165,684)
Communications and Engagement	38,566	▼ 25%	(976,937)	(151,845)	(113,279)
Customer Relations			(692,347)	(128,777)	(125,108)
Governance and Strategy	69,698	▼ 37%	(970,150)	(188,571)	(118,873)
People and Culture	48,272	▼ 22%	(1,187,108)	(223,545)	(175,273)
<b>Community Planning</b>			<b>(10,047,485)</b>	<b>(2,042,916)</b>	<b>(1,633,898)</b>
Building Services	49,715	▼ 41%	(609,713)	(122,520)	(72,805)
Community Development	61,890	▼ 28%	(1,322,342)	(219,451)	(157,561)
Community Planning Office	32,843	▼ 18%	(965,610)	(180,480)	(147,637)
Environmental Health			(730,459)	(148,371)	(127,109)
Events, Arts and Funding	43,439	▼ 8%	(1,692,781)	(522,583)	(479,144)
General Compliance			(136,146)	(24,308)	(17,513)
Library Services	69,631	▼ 24%	(1,428,911)	(287,481)	(217,850)
Place Planning	47,677	▼ 15%	(2,057,766)	(324,348)	(276,671)
Urban Planning	75,766	▼ 36%	(1,103,757)	(213,374)	(137,608)
<b>Finance</b>			<b>(24,717,435)</b>	<b>(2,580,437)</b>	<b>(2,070,737)</b>
Aqualife	120,547	▼ 19%	(3,301,197)	(640,387)	(519,840)
Budgeting	61,986	▼ 100%	(9,859,645)	(61,986)	0
Corporate Funds			(603,460)	(48,285)	(47,365)
Finance Office	58,940	▼ 34%	(924,831)	(171,010)	(112,070)
Financial Services	43,924	▼ 20%	(1,654,287)	(220,671)	(176,747)
Leisurelife	107,442	▼ 26%	(2,053,539)	(409,798)	(302,356)
Parking	38,474	▼ 10%	(2,089,380)	(376,615)	(338,141)
Ranger Services	45,357	▼ 30%	(786,893)	(148,943)	(103,586)
Technology and Digital Strategy	32,110	▼ 6%	(3,444,203)	(502,742)	(470,632)
<b>Operations</b>			<b>(23,642,735)</b>	<b>(3,821,242)</b>	<b>(2,192,611)</b>
Asset Planning	457,101	▼ 53%	(4,275,962)	(865,091)	(407,990)
Environment	27,352	▼ 39%	(345,820)	(70,969)	(43,617)
Fleet Services	34,585	▲ #DIV/0!	(1,912)	0	(34,585)
Operations Office			(828,458)	(159,582)	(142,405)
Parks and Reserves	395,511	▼ 49%	(5,265,026)	(804,015)	(408,504)
Project Management	88,637	▼ 30%	(2,165,059)	(295,448)	(206,811)
Property Development and Leasing	41,589	▼ 31%	(721,290)	(134,511)	(92,922)
Street Improvement	48,921	▼ 22%	(1,298,526)	(224,772)	(175,851)
Street Operations	104,518	▼ 27%	(2,594,409)	(383,866)	(279,348)
Waste Services	482,409	▼ 55%	(6,146,273)	(882,988)	(400,579)
<b>Total Operating Expense</b>			<b>(63,439,929)</b>	<b>(9,366,286)</b>	<b>(6,595,464)</b>

Particulars	Material Variance		31 August 2022			
	\$	%	Annual Budget \$	Year-to-Date Budget \$	Year-to-Date Actual \$	
<b>Capital Expense</b>						
<b>Chief Executive Office</b>			<b>0</b>	<b>0</b>	<b>0</b>	
Chief Executive Office			0	0	0	
Communications and Engagement			0	0	0	
Customer Relations			0	0	0	
People and Culture			0	0	0	
Governance and Strategy			0	0	0	
<b>Community Planning</b>			<b>(615,000)</b>	<b>(287,500)</b>	<b>0</b>	
Building Services			0	0	0	
Community Development			0	0	0	
Community Planning Office			0	0	0	
Digital Hub			0	0	0	
Environmental Health			0	0	0	
Events, Arts and Funding			(30,000)	0	0	
General Compliance			0	0	0	
Library Services			0	0	0	
Place Planning	287,500	▼	100%	(585,000)	(287,500)	0
Urban Planning				0	0	0
<b>Finance</b>			<b>(621,060)</b>	<b>(48,834)</b>	<b>(10,768)</b>	
Aqualife			(129,000)	0	0	
Budgeting			0	0	0	
Corporate Funds			0	0	0	
Finance Office			0	0	0	
Financial Services			0	0	0	
Technology and Digital Strategy			(307,062)	(18,000)	(10,768)	
Leisurelife			0	0	0	
Parking	30,834	▼	100%	(184,998)	(30,834)	0
Ranger services				0	0	0
<b>Operations</b>			<b>(27,744,508)</b>	<b>(217,600)</b>	<b>(706,921)</b>	
Asset Planning			(6,046,000)	(2,000)	(1,272)	
Environment			0	0	0	
Fleet Services			(873,500)	(6,600)	0	
Operations Office			0	0	0	
Parks and Reserves	105,187	▼	97%	(8,863,738)	(109,000)	(3,813)
Project Management				0	0	0
Property Development and Leasing				0	0	0
Street Improvement				0	0	0
Street Operations	48,779	▲	49%	(11,961,270)	(100,000)	(148,779)
Waste Services	553,057	▼	#DIV/0!	0	0	(553,057)
<b>Total Capital Expense</b>			<b>(28,980,568)</b>	<b>(553,934)</b>	<b>(717,689)</b>	

Particulars	\$	Material Variance		Annual Budget \$	31 August 2022	
			%		Year-to-Date Budget \$	Year-to-Date Actual \$
<b>Non-Operating Revenue</b>						
<b>Finance</b>				<b>26,321,008</b>	<b>0</b>	<b>0</b>
Corporate Funds				26,321,008	0	0
<b>Operations</b>				<b>215,500</b>	<b>0</b>	<b>2,199</b>
Fleet Services				215,500	0	2,199
<b>Total Non-Operating Revenue</b>				<b>26,536,508</b>	<b>0</b>	<b>2,199</b>
<b>Non-Operating Expense</b>						
<b>Finance</b>				<b>(15,703,508)</b>	<b>(59,676)</b>	<b>(1,284,091)</b>
Corporate Funds	1,224,415	▲	2052%	(15,703,508)	(59,676)	(1,284,091)
<b>Total Non-Operating Expense</b>				<b>(15,703,508)</b>	<b>(59,676)</b>	<b>(1,284,091)</b>
<b>Non-Cash Items Adjustments</b>						
(Profit) and Loss				(1,570,863)	0	0
Depreciation	81,710	▲	100%	9,951,643	81,710	0
<b>Total Non-Cash Items Adjustments</b>				<b>8,380,780</b>	<b>81,710</b>	<b>0</b>
<b>Opening Surplus / (Deficit)</b>				<b>2,343,579</b>	<b>2,343,579</b>	<b>8,995,787</b>
<b>Closing Surplus / (Deficit)</b>				<b>0</b>	<b>41,116,723</b>	<b>2,431,947</b>

**Graphical Representation**



Particulars	Brought Forward 1 July \$	Year To Date Actual \$
<b>Current Assets</b>		
Cash - Unrestricted	12,552,669	5,344,617
Cash - Reserves / Restricted	38,184,377	37,190,996
Receivables and Accruals	5,267,119	3,820,924
Inventories	350,035	78,528
	<b>56,354,201</b>	<b>46,435,064</b>
<b>Less Current Liabilities</b>		
Trade and Other Payables	(6,035,935)	(3,092,832)
Other Liabilities	(2,790,216)	(3,077,666)
Borrowings	(44,966)	1,232,506
Employee Related Provisions	(10,605)	(575,852)
Clearing Accounts	-	-
	<b>(8,881,721)</b>	<b>(5,513,844)</b>
<b>Net Current Asset Position</b>	<b>47,472,479</b>	<b>40,921,220</b>
<b>Less</b>		
Cash - Reserves / Restricted	(38,184,378)	(37,190,996)
Land held for resale	(337,278)	(65,772)
Current portion of lease liabilities	-	-
Current portion of borrowings	44,966	(1,232,506)
<b>Estimated Surplus / (Deficiency) Carried Forward</b>	<b>8,995,787</b>	<b>2,431,947</b>



**Cash and Investments Analysis**

	Amount Invested \$	Interest Rate %	Term (Days)	Maturity Date	Projected Earnings \$	Percentage of Portfolio
<b>Cash - Unrestricted</b>						
<b>CBA</b>	<b>4,556,527</b>				<b>2,588</b>	<b>11%</b>
At Call	1,348,797		11am	Daily	0	
Online Saver	3,207,730	0.95	11am	Daily	2,588	
<b>Total Cash - Unrestricted</b>	<b>4,556,527</b>				<b>2,588</b>	<b>11%</b>
<b>Cash - Restricted</b>						
<b>CBA</b>	<b>11,254,219</b>				<b>7,779</b>	<b>26%</b>
At Call	1,612,479		11am	Daily	0	
Online Saver	9,641,741	0.95	11am	Daily	7,779	
<b>NAB</b>	<b>10,000,000</b>				<b>85,000</b>	<b>23%</b>
	10,000,000	0.85	365	21-Feb-23	85,000	
<b>AMP</b>	<b>8,000,000</b>				<b>318,240</b>	<b>19%</b>
	3,000,000	4.05	365	18-Jul-23	121,500	
	5,000,000	4.30	334	30-Aug-23	196,740	
<b>Judo</b>	<b>4,000,000</b>				<b>26,000</b>	<b>9%</b>
	4,000,000	0.65	365	16-Sep-22	26,000	
<b>MyState</b>	<b>5,000,000</b>				<b>24,452</b>	<b>12%</b>
	5,000,000	0.75	238	16-Sep-22	24,452	
<b>Total Cash - Restricted</b>	<b>38,254,219</b>				<b>312,649</b>	<b>89%</b>
<b>Total Cash - Invested</b>	<b>42,810,746</b>				<b>414,452</b>	<b>100%</b>

Cash and Investments Analysis

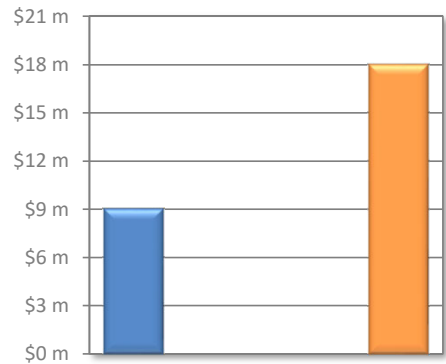
Portfolio Diversity

Institution	%
Judo	9
CBA	37
ME Bank	0
MyState	12
AMP	19
NAB	23
	100

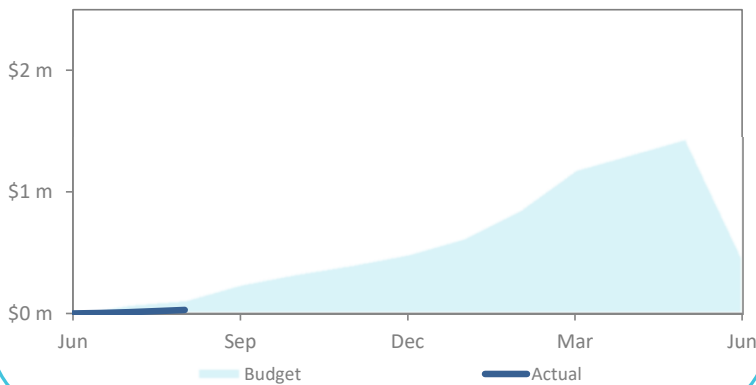


Investment Maturity Timing

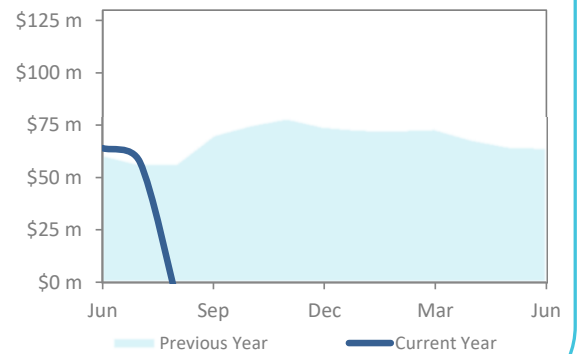
Maturity	\$
Up to 30 days	9,000,000
31 - 60 days	0
61 - 90 days	0
90+ days	18,000,000
<b>Total Investment</b>	<b>27,000,000</b>



Interest Earnings



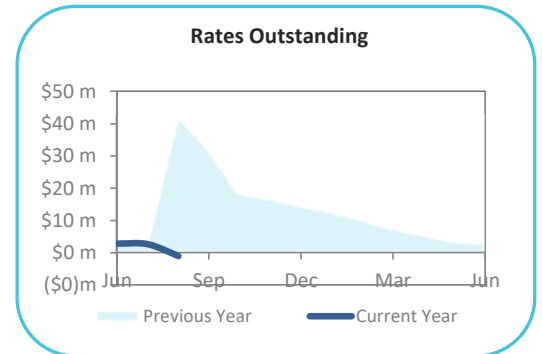
Total Cash Holdings



**Rates Outstanding (Not Including Deferrals or Associated Fees and Charges)**

	<b>Total</b>
Balance from Previous Year	2,814,701
Rates Levied - Initial	5,717
Rates Levied - Interims	0
<b>Total Rates Collectable</b>	<b>2,820,418</b>
Current Rates Collected To Date	1,049,126
<b>Current Rates Outstanding</b>	<b>1,771,291</b>
<b>% Rates Outstanding</b>	<b>62.8%</b>
<b>% Rates Outstanding same time last year</b>	<b>96.2%</b>

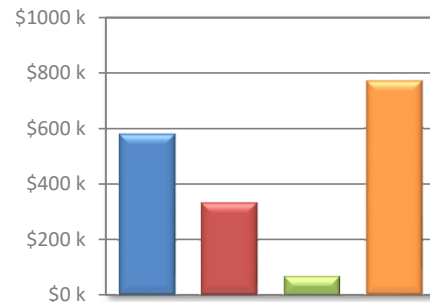
Lower collections to this time last year due to instalments and initial notice going out later than last year


**Sundry Debtors**

Type	Total	30 Days	60 Days	90 Days	90+ Days
Grants and Subsidies	435,156	189,479	242,337	1,430	1,910
Property Rent	(579)	1,496	(0)	(2,075)	
Aqualife Fees	10,910	11,279	203	(312)	(260)
Leisurelife Fees	19,937	19,278	520	139	-
Community Development Fees	48,395	7,392	3,323	24,863	12,816
Health Fees	107,811	105,536	316	287	1,673
Other Fees and Charges	35,211	18,845	4,555	-	11,812
Building and Planning Application Fees	12,236	12,588	(441)	(172)	260
Infringements - Parking	1,031,098	213,090	80,382	38,637	698,989
Infringements - Animals	33,790	1,800	800	1,777	29,413
Infringements - General	2,109	-	-	-	2,109
Infringements - Bush Fire	10,344	-	-	-	10,344
Infringements - Health	2,032	-	-	1,000	2,032
<b>Total Sundry Debtors</b>	<b>1,748,451</b>	<b>580,783</b>	<b>331,994</b>	<b>65,575</b>	<b>771,098</b>

**Sundry Debtor Aged Analysis**

Maturity	\$
Up to 30 days	580,783
31 - 60 days	331,994
61 - 90 days	65,575
90+ days	771,098
	<b>1,749,451</b>



**Grants and Contributions**

Details		Budget	Receipt Status	
		\$	Invoiced	Remaining
<b>Operating Funding</b>				
<b>Community Planning</b>	30,100			
Event Sponsorships		8,000	-	8,000
Event Contributions		18,600	-	18,600
Library Services - Grants		2,500	-	2,500
Environmental Health		1,000	-	1,000
<b>Finance</b>	433,929			
Federal Financial Assistance Grants		260,000	84,289	175,712
DFES ESL Commission		40,000	-	40,000
Parking		133,929	39,348	94,581
<b>Operations</b>	126,000			
MRDWA Direct Grant and street lighting		97,000	-	97,000
Street Lighting Subsidy		29,000	-	29,000
<b>Capital Funding</b>				
<b>Operations</b>				
Blackoak Investments Ed Millen parklands		2,000,000	-	2,000,000
LPRP Zone 1 Community and Sports Club Facility		3,160,000	-	3,160,000
Street Operations Grants:				
Miller Street - Albany to Shepperton (MRRG)		209,956	-	209,956
Raleigh - Oats to Briggs		109,000	-	109,000
Berwick Street - Balmoral to Hill View (MRRG)		421,144	-	421,144
Roads to Recovery Projects		238,000	-	238,000
Shepperton & Miller Intersection (Blackspot)		466,666	-	466,666
Archer- Mint Streetscape Improvements		800,000	-	800,000
Star Street and Briggs Street (Blackspot)		336,333	-	336,333
Archer and Orrong Intersection (Blackspot)		679,047	-	679,047
Rutland Avenue Shared Path (Miller to Great Eastern Highway)		600,000	-	600,000
Harold Rossiter - Flood Lighting		390,000	-	390,000
Burswood Peninsula - Lighting Replacement		150,000	-	150,000
<b>Total Cash Deposits</b>		<b>10,150,175</b>	<b>123,637</b>	<b>10,026,538</b>

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## Reserve Funds Descriptions

The purposes for which funds have been set aside by Council, in Reserve Funds, are outlined below -

### Building Renewal

*To be used to fund renewal projects associated with Council's Building assets.*

### Cash-in-Lieu

*To be used to assist in funding initiatives associated with payments received as cash in lieu of required obligations or works.*

### Community Art

*To be used to fund the purchase and placement of art for the Council and Community.*

### COVID-19 Recovery Reserve

*To be used to assist in funding recovery initiatives related to COVID-19.*

### Drainage Renewal

*To be used to fund renewal projects associated with Council's Drainage infrastructure.*

### Edward Millen Site

*To be used to assist in improving and / or maintaining the Edward Millen site, including the associated grounds.*

### Employee Entitlements

*To be used to fund the Towns Long Service Leave, Annual Leave and Personal Leave requirements and is maintained by an annual contribution to the reserve.*

### Furniture and Equipment Renewal

*To be used to fund renewal projects associated with Council's Furniture and Equipment assets.*

### Future Fund

*To assist in funding projects and property purchases that diversify Council's revenue streams.*

### Future Projects

*To assist in funding 'new' and 'upgrade' capital projects, with funding primarily derived from the sale of land assets.*

### Harold Hawthorne - Carlisle Memorial

*To be used to provide funds to assist in conducting future Spring Garden Competitions.*

### Information Technology Renewal

*To be used to fund renewal projects associated with Council's information technology assets.  
significant insurance claims.*

### Insurance Risk Reserve

*To be used for the purpose of meeting the difference between premiums and claims in the event of any significant insurance claims.*

### Other Infrastructure Renewal

*To be used to fund renewal projects associated with Council's Other infrastructure.*

**Parks Renewal**

*To be used to fund renewal projects associated with Council's Parks infrastructure.*

**Parking Benefits**

*To be used to accumulate funds including those from Parking Operations surpluses ; alleviating the impacts of intergenerational equity in funding major facilities.*

**Pathways Renewal**

*To be used to fund renewal projects associated with Council's Pathways infrastructure*

**Plant and Machinery Renewal**

*To be used to assist in the acquisition and replacement of the Town's Plant and Machinery.*

**Renewable Energy**

*To assist in investigating and funding renewable energy projects within the District.*

**Roads Renewal**

*To be used to fund renewal projects associated with Council's Roads Infrastructure*

**Underground Power**

*To assist in the funding of projects associated with the installation of underground power and associated landscaping.*

**Urban Forest Strategy**

*To assist in funding initiatives associated with the Urban Forest Strategy*

**Waste Management**

*To assist in the funding of waste management and waste minimisation strategies*

**Reserve Funds Transactions**

	<b>Annual Opening Balance</b>	<b>Transfer to Reserve</b>	<b>Transfer from Reserve</b>	<b>31 August 2022 Balance Actual</b>	<b>Balance Budget</b>	<b>Annual Revised Budget</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>
Building Renewal	1,688,554	215	-	1,688,769	1,688,990	1,688,990
Cash-in-Lieu	-	-	-	-	-	-
Community Art	681,532	82	-	681,615	682,192	682,192
COVID-19 Recovery Reserve	1	-	-	1	1	1
Drainage Renewal	283,697	50	-	283,747	284,061	284,061
Edward Millen Site	2,032,430	253	-	2,032,683	2,035,310	2,035,310
Employees Entitlement Reserve	100,000	-	-	100,000	100,128	100,128
Furniture and Equip Renewal	668,073	87	-	668,161	668,929	668,929
Future Fund	11,134,575	2,164	-	11,136,739	11,148,819	11,148,819
Future Projects	460,601	24	-	460,625	461,193	461,193
Harold Hawthorn - Carlisle	183,957	23	-	183,980	184,193	184,193
Information Technology Renewal	1,145,697	149	-	1,145,846	1,146,865	1,146,865
Insurance Risk Reserve	460,842	57	-	460,899	461,434	461,434
Land Asset Optimisation	1,989,171	210	-	1,989,381	1,996,297	1,996,297
Other Infrastructure Renewal	1,343,910	89	-	1,343,999	1,344,342	1,344,342
Parks Renewal	1,407,579	318	-	1,407,897	1,409,035	1,409,035
Parking Benefits Reserve	200,000	-	-	200,000	200,258	200,258
Pathways Renewal	1,629,708	203	-	1,629,910	1,629,748	1,629,748
Plant and Machinery	1,081,845	72	-	1,081,916	1,082,375	1,082,375
Renewable Energy	281,730	35	-	281,764	282,092	282,092
Roads Renewal	5,796,710	548	-	5,797,258	5,798,086	5,798,086
Underground Power	4,359,563	1,785	-	4,361,348	4,363,923	4,363,923
Urban Forest Strategy	123,312	125	-	123,437	123,470	123,470
Waste Management	1,130,890	131	-	1,131,020	1,132,244	1,132,244
	<b>38,184,377</b>	<b>6,618</b>	<b>-</b>	<b>38,190,996</b>	<b>38,223,985</b>	<b>38,223,985</b>

## Capital Items

The following pages summarise the progress of the Capital Items.

For the purposes of these pages, the following indicators have been used -

### Item Timing

This relates to how the item is tracking time-wise and is displayed using the following indicators -

<input checked="" type="checkbox"/>	Behind
<input type="checkbox"/>	On-Track
<input checked="" type="checkbox"/>	In-Front

### Budget Status

This relates to how the item is costing against the Revised Budget and is displayed using the following indicators -

<input checked="" type="checkbox"/>	Over budget
<input type="checkbox"/>	On budget
<input checked="" type="checkbox"/>	Under budget

### Completion Stage

This relates to where the item is currently, in terms of completion, and is displayed using the following indicators -

<input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/>	Not commenced
<input checked="" type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/>	Commenced
<input checked="" type="checkbox"/> <input checked="" type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/>	Half-way completed
<input checked="" type="checkbox"/> <input checked="" type="checkbox"/> <input checked="" type="checkbox"/> <input type="checkbox"/>	Nearing completion
<input checked="" type="checkbox"/> <input checked="" type="checkbox"/> <input checked="" type="checkbox"/> <input checked="" type="checkbox"/>	Completed



**Capital Items**

Particulars	Budget Status	Completion Stage	Revised Budget \$	Year-to-Date Actual \$
<b>Land and Buildings</b>			<b>6,017,000</b>	<b>999</b>
<b>Renewal - Land and Buildings</b>				
Airconditioning Replacement Program (Harold Hawthorn Centre)	<input type="checkbox"/>	□□□□	15,000	0
Facility Lighting Replacement - Energy Efficiency (CEP)	<input type="checkbox"/>	□□□□	25,000	0
LPRP Zone 1 Community and Sports Club Facility	<input type="checkbox"/>	□□□□	5,160,000	0
Library - Fit out and Layout Changes (RFID)	<input type="checkbox"/>	■□□□	80,000	0
Aqualife - Gym Changeroom Refurbishments	<input type="checkbox"/>	■□□□	180,000	999
Leisurelife - Airconditioning Replacement Program	<input type="checkbox"/>	□□□□	97,000	0
Administration Centre - End of Trip Facilities	<input type="checkbox"/>	□□□□	80,000	0
25m Pool Filter Replacement - Aqualife	<input type="checkbox"/>	□□□□	200,000	0
<b>New - Land and Buildings</b>				
Installation of Solar Panels - Depot	<input type="checkbox"/>	□□□□	100,000	0
<b>Upgrade - Land and Buildings</b>				
Harold Hawthorn Centre Fire Service Upgrades	<input type="checkbox"/>	□□□□	80,000	0

**Capital Items**

Particulars	Budget Status	Completion Stage	Revised Budget \$	Year-to-Date Actual \$
<b>Plant and Machinery</b>			<b>873,500</b>	<b>-</b>
<b>Renewal - Plant and Machinery</b>				
105VPK Dual Cab Ute	☐	☐☐☐☐	3,500	0
Quintrex Dinghy	☐	☐☐☐☐	4,000	0
133VPK D-Max Retic	☐	☐☐☐☐	9,000	0
134VPK D-Max Retic	☐	☐☐☐☐	9,000	0
161VPK Truck Light	☐	☐☐☐☐	15,000	0
170VPK Skid Steer Loader	☐	☐☐☐☐	19,000	0
Minor Plant Renewal	☐	■ ■ ■ ☐	20,000	0
107VPK Nissan X Trail	☐	☐☐☐☐	35,000	0
1GVZ918 Subaru Impreza	☐	☐☐☐☐	26,000	0
113VPK Car 4 cylinder	☐	☐☐☐☐	26,000	0
123VPK Subaru Impreza	☐	☐☐☐☐	26,000	0
128VPK Subaru Impreza Sedan	☐	☐☐☐☐	35,000	0
1GRR126 Subaru Impreza Hatch	☐	☐☐☐☐	26,000	0
125VPK Dual Cab Ute	☐	☐☐☐☐	32,000	0
132VPK Dual Cab Ute	☐	☐☐☐☐	32,000	0
117VPK Street Improvement	☐	■ ■ ■ ☐	33,000	0
171VPK - Urban Planning	☐	■ ☐ ☐ ☐	26,000	0
139VPK Hino Pro Ranger Tipper with Crane	☐	■ ■ ■ ☐	150,000	0
177VPK Sweeper	☐	■ ■ ■ ☐	280,000	0
135VPK Commodore Ute	☐	☐☐☐☐	32,000	0
148VPK D Max Single Cab Ute	☐	☐☐☐☐	35,000	0
<b>Furniture and Equipment</b>			<b>158,000</b>	<b>-</b>
<b>Renewal -Furniture and Equipment</b>				
Aqualife - Gym Equipment	☐	☐☐☐☐	129,000	0
Leisurelife - Gym Equipment	☐	☐☐☐☐	29,000	0
<b>Information Technology</b>			<b>307,062</b>	<b>6,600</b>
<b>New - Information Technology</b>				
Risk Management Software	☐	☐☐☐☐	18,000	0
Software - Asset Management System	☐	■ ■ ☐ ☐	70,120	6,600
Laptop Dispenser - Library	☐	■ ■ ☐ ☐	55,100	0
<b>Renewal - Information Technology</b>				
IT Equipment Renewal	☐	☐☐☐☐	61,000	0
<b>Upgrade - Information Technology</b>				
CCTV Upgrades to Town Facilities - Rangers and Parking	☐	☐☐☐☐	20,000	0
System Upgrade - Authority 7	☐	■ ■ ☐ ☐	32,842	0
CCTV Upgrades to Town Facilities - Aqualife, Leisurelife and Library	☐	☐☐☐☐	50,000	0

**Capital Items**

Particulars	Budget Status	Completion Stage	Revised Budget \$	Year-to-Date Actual \$
<b>Roads</b>			<b>7,833,756</b>	<b>8,934</b>
<b>Renewal - Roads</b>				
Mars Street East - President to Kew	□	□□□□	86,570	0
Miller Street - Albany to Shepperton (MRRG)	□	□□□□	316,277	0
Raleigh - Oats to Briggs	□	□□□□	293,765	0
Read Street - Withnell to Oats	□	□□□□	31,436	0
Colombo Street South - Gloucester to Berwick	□	■□□□	84,698	0
Berwick Street - Balmoral to Hill View (MRRG)	□	□□□□	633,839	0
Etwell Street - Road and Roundabout Renewal	□	□□□□	300,000	0
Roads to Recovery Projects	□	■ ■ □ □	238,000	0
<b>Upgrade - Roads</b>				
Shepperton & Miller Intersection (Blackspot)	□	□□□□	700,000	0
Archer- Mint Streetscape Improvements	□	□□□□	1,600,000	0
Bone Street/Upton Intersection Upgrade	□	□□□□	45,000	0
Withnell Street - Swansea to Read	□	■□□□	122,884	0
Star Street and Briggs Street (Blackspot)	□	■□□□	557,880	8,934
Archer and Orrong Intersection (Blackspot)	□	■ ■ □ □	1,315,831	0
Archer/Mint Street Upgrade - Stage 1	□	■□□□	1,500,000	0
Roberts Road and Orrong Intersection	□	■□□□	7,576	0

**Capital Items**

Particulars	Budget Status	Completion Stage	Revised Budget \$	Year-to-Date Actual \$
<b>Drainage</b>			<b>185,000</b>	<b>0</b>
<b>Renewal - Drainage</b>				
Drainage - President Street and Sandra Place Flood Control	<input type="checkbox"/>	□□□□	185,000	0
<b>Pathways</b>			<b>2,432,120</b>	<b>0</b>
<b>Renewal - Pathways</b>				
Paths - Harris St - Sandra to Briggs (South side)	<input type="checkbox"/>	□□□□	15,743	0
Victoria Park Drive - Roger Mackay Dr and Marlee Loop	<input type="checkbox"/>	■□□□	150,000	0
<b>New - Pathways</b>				
Rutland Avenue Shared Path (Miller to Great Eastern Highway)	<input type="checkbox"/>	■□□□	2,191,377	0
Paths - Watts Place - Turner to End	<input type="checkbox"/>	■□□□	75,000	0
<b>Parks</b>			<b>9,448,738</b>	<b>3,813</b>
<b>Renewal - Parks</b>				
Rotary Park - Playground and EcoZoning	<input type="checkbox"/>	■□□□	250,000	0
<b>Upgrade - Parks</b>				
Kent St Sandpit	<input type="checkbox"/>	□□□□	55,000	0
GO Edwards Park Upgrade - Stage 5	<input type="checkbox"/>	■ ■ ■ □	508,222	3,813
Harold Rossiter - Flood Lighting	<input type="checkbox"/>	□□□□	390,516	0
Higgins Park - Floodlight Upgrade	<input type="checkbox"/>	□□□□	650,000	0
<b>New - Parks</b>				
Victoria Park Green Basins Program (UFS)	<input type="checkbox"/>	□□□□	75,000	0
Urban Centre Greening Program (UFS)	<input type="checkbox"/>	□□□□	65,000	0
Victoria Park Leafy Street Program (UFS)	<input type="checkbox"/>	□□□□	290,000	0
Urban Ecosystems Program (UFS)	<input type="checkbox"/>	□□□□	155,000	0
Macmillan Precinct Masterplan	<input type="checkbox"/>	□□□□	210,000	0
Edward Millen Park - Masterplan	<input type="checkbox"/>	□□□□	6,800,000	0

**Capital Items**

Particulars	Budget Status	Completion Stage	Revised Budget \$	Year-to-Date Actual Actual
<b>Other Infrastructure</b>			<b>1,725,392</b>	<b>77,598</b>
<b>Renewal - Other Infrastructure</b>				
Street Furniture - Bus Shelters	<input type="checkbox"/>	■ ■ □ □	120,000	0
Street Lighting - Albany Highway and Laneways	<input type="checkbox"/>	□ □ □ □	50,000	0
Burswood Peninsula - Lighting Replacement	<input type="checkbox"/>	■ □ □ □	150,000	0
Rathay Street - Structural Wall Renewal	<input checked="" type="checkbox"/>	■ ■ □ □	75,000	77,598
ROW 46	<input type="checkbox"/>	■ ■ □ □	162,677	0
Pedestrian Infrastructure Improvements	<input type="checkbox"/>	□ □ □ □	40,000	0
Paid Parking Ticket Machine Infrastructure Upgrade	<input type="checkbox"/>	□ □ □ □	150,000	0
<b>Upgrade - Other Infrastructure</b>				
Roads - ACROD Bay - Camberwell Street	<input type="checkbox"/>	□ □ □ □	15,000	0
Upgrade - ROW 59	<input type="checkbox"/>	■ □ □ □	372,717	0
ROW 33	<input type="checkbox"/>	■ □ □ □	390,000	0
Old Spaces New Places No.3 - Western Gateway	<input type="checkbox"/>	□ □ □ □	150,000	0
<b>New - Other Infrastructure</b>				
Kensington Bushland - Artwork	<input type="checkbox"/>	□ □ □ □	30,000	0
Purchase and Installation of Parking Meters	<input type="checkbox"/>	□ □ □ □	19,998	0