## Material Variance Summary from the Annual Review 2020-2021

Operating Revenue		Variance
		\$
Building Services	\$	(25,500)
Library Services	\$	(3,243)
Financial Services	\$	(361,866)
Street Operations	\$	(65,416)
Waste Services	\$	(60,979)
Net Decreases (unfavourable)	\$ \$	(517,004)
Chief Executive Office	\$	10,800
Leadership and Governance	\$	7,092
Community Development	\$	16,109
Digital Hub	\$	14,500
Economic Development	\$	2,000
General Compliance	\$	5,000
Healthy Community	\$	4,247
Urban Planning	\$	80,500
Aqualife	\$	226,911
Corporate Funds		157,641
Leisurelife	\$ \$	506,559
Parking	\$	98,318
Ranger Services	\$	26,700
Asset Planning	\$	99,473
Fleet Services	\$	600
Parks and Reserves	\$	39,089
Project Management	\$ \$	1,000
Net Increases (favourable)	\$	1,296,540
Total Operating Revenue Variance (favourable )	\$	779,536

Operating Expense		
Communications and Engagement	\$	(10,322)
Leadership and Governance	\$	(10,020)
Building Services	\$	(2,009)
Digital Hub	\$	(14,500)
Economic Development	\$	(2,000)
General Compliance	\$	(3,575)
Strategic Town Planning	\$	(9,652)
Aqualife	\$	(206,024)
Corporate Funds	\$	(31,700)
Financial Services	\$	(105,492)
Leisurelife	\$	(376,576)
Parking	\$	(204)
Ranger Services	\$	(2,426)
Asset Planning	\$	(66,856)
Fleet Services	\$	(8,500)
Operations Office	\$	(2,099)
Property Development and Leasing	\$	(574,926)
	~	
Street Improvement	Ş	(27,870)
Street Improvement <u>Net increases (unfavourable)</u>	\$ \$	(27,870) (1,454,751)
	\$	
Net increases (unfavourable)	\$ \$	(1,454,751)
<u>Net increases (unfavourable)</u> Chief Executive Office	\$ \$ \$	(1,454,751) 9,730
Net increases (unfavourable) Chief Executive Office Community Development	\$ \$ \$ \$	(1,454,751) 9,730 2,499
<u>Net increases (unfavourable)</u> Chief Executive Office Community Development Community Planning Office	\$ \$ \$ \$	(1,454,751) 9,730 2,499 223
Net increases (unfavourable) Chief Executive Office Community Development Community Planning Office Environmental Health	\$ \$ \$ \$	(1,454,751) 9,730 2,499 223 2,592
Net increases (unfavourable) Chief Executive Office Community Development Community Planning Office Environmental Health Healthy Community	\$ \$ \$ \$ \$ \$	(1,454,751) 9,730 2,499 223 2,592 8,682
Net increases (unfavourable) Chief Executive Office Community Development Community Planning Office Environmental Health Healthy Community Library Services	\$ \$ \$ \$ \$ \$ \$	(1,454,751) 9,730 2,499 223 2,592 8,682 64,954
Net increases (unfavourable) Chief Executive Office Community Development Community Planning Office Environmental Health Healthy Community Library Services Place Management	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	(1,454,751) 9,730 2,499 223 2,592 8,682 64,954 20,000
Net increases (unfavourable) Chief Executive Office Community Development Community Planning Office Environmental Health Healthy Community Library Services Place Management Urban Planning	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	(1,454,751) 9,730 2,499 223 2,592 8,682 64,954 20,000 54,680
Net increases (unfavourable) Chief Executive Office Community Development Community Planning Office Environmental Health Healthy Community Library Services Place Management Urban Planning Budgeting	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	(1,454,751) 9,730 2,499 223 2,592 8,682 64,954 20,000 54,680 510
Net increases (unfavourable) Chief Executive Office Community Development Community Planning Office Environmental Health Healthy Community Library Services Place Management Urban Planning Budgeting Finance Office	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	(1,454,751) 9,730 2,499 223 2,592 8,682 64,954 20,000 54,680 510 223
Net increases (unfavourable)Chief Executive OfficeCommunity DevelopmentCommunity Planning OfficeEnvironmental HealthHealthy CommunityLibrary ServicesPlace ManagementUrban PlanningBudgetingFinance OfficeInformation Systems	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	(1,454,751) 9,730 2,499 223 2,592 8,682 64,954 20,000 54,680 510 223 320,424
Net increases (unfavourable)Chief Executive OfficeCommunity DevelopmentCommunity Planning OfficeEnvironmental HealthHealthy CommunityLibrary ServicesPlace ManagementUrban PlanningBudgetingFinance OfficeInformation SystemsParks and ReservesProject ManagementStreet Operations	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	(1,454,751) 9,730 2,499 223 2,592 8,682 64,954 20,000 54,680 510 223 320,424 449,398
Net increases (unfavourable)Chief Executive OfficeCommunity DevelopmentCommunity Planning OfficeEnvironmental HealthHealthy CommunityLibrary ServicesPlace ManagementUrban PlanningBudgetingFinance OfficeInformation SystemsParks and ReservesProject ManagementStreet OperationsWaste Services	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	(1,454,751) 9,730 2,499 223 2,592 8,682 64,954 20,000 54,680 510 223 320,424 449,398 569,329
Net increases (unfavourable)Chief Executive OfficeCommunity DevelopmentCommunity Planning OfficeEnvironmental HealthHealthy CommunityLibrary ServicesPlace ManagementUrban PlanningBudgetingFinance OfficeInformation SystemsParks and ReservesProject ManagementStreet Operations	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	(1,454,751) 9,730 2,499 223 2,592 8,682 64,954 20,000 54,680 510 223 320,424 449,398 569,329 142,253

Capital Expense		
Community Development	\$	(500)
Information Systems	\$	(39,800)
Project Management	\$	(10,527)
Street Operations	\$	(448,331)
Net increases (unfavourable)	\$	(499,158)
Parking	\$	20,000
Asset Planning	\$	154,853
Fleet Services	\$	19,081
Parks and Reserves	\$	332,133
Net decrease (favourable)	\$	526,067
Total capital Expenditure Variance (favourable )	\$	26,909
Non-Operating Revenue		
Fleet Services	\$	50,865
Net Increases (favourable)	\$ \$	50,865
Non-Operating Revenue (favourable)	\$	50,865
Non-Operating Expenditure		
Net Increases (unfavourable)		
Corporate Funds	\$ <b>\$</b>	(2,894,286)
Total Non-Operating Expenditure (unfavourable)	\$	(2,894,286)
Non-Cash items -increase/(decrease)		
Depreciation	\$	(510)
Net increase/(decrease) in Opening Surplus	\$	1,364,207
Change in Closing Surplus / (Deficit) Position	\$	(100,000)
Quarterly Budet Review Surplus/ (Deficit) Position	\$	100,000
Final Budget Surplus/ (Deficit) Position	\$	(0)